

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

FACT BOOK

31st Edition

December, 2024
Prepared by the Office of the
Executive Vice President
of Finance and Operations

PREFACE

The Office of the Executive Vice President for Finance and Operations is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 31st annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

We encourage and invite comments, corrections, and suggestions as a means of improving future issues.

This Fact Book can be accessed on-line at <https://www.ttuhscc.edu/about/factbook.aspx> .

Statement of Accreditation

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award baccalaureate, masters, doctoral, and professional degrees. Texas Tech University Health Sciences Center also may offer credentials such as certificates and diplomas at approved degree levels. Questions about the accreditation of Texas Tech University Health Sciences Center may be directed in writing to the Southern Association of Colleges and Schools Commission on Colleges at 1866 Southern Lane, Decatur, GA 30033-4097, by calling (404) 679-4500, or by using information available on SACSCOC's website (www.sacscoc.org).

A member of the Texas Tech University System, TTUHSC has been accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) as a separate institution from Texas Tech University since 2004. TTUHSC received its last reaffirmation of accreditation from SACSCOC in 2019. TTUHSC will submit a Fifth-Year Interim Report in the spring of 2025.

MISSION, VISION AND VALUES

MISSION

As a comprehensive health sciences center, our mission is to enrich the lives of others by educating students to become collaborative healthcare professionals, providing excellent patient care, and advancing knowledge through innovative research.

VISION

Transform health care through innovation and collaboration

VALUES

One Team - Unite and include diverse perspectives to achieve our mission

Kindhearted - Exceed expectations with a kind heart, helping hands, and a positive attitude

Integrity - Be honorable and accountable even when no one is looking

Visionary - Nurture innovative ideas, bold explorations, and a pioneering spirit

Beyond Service - Create and deliver positive defining moments

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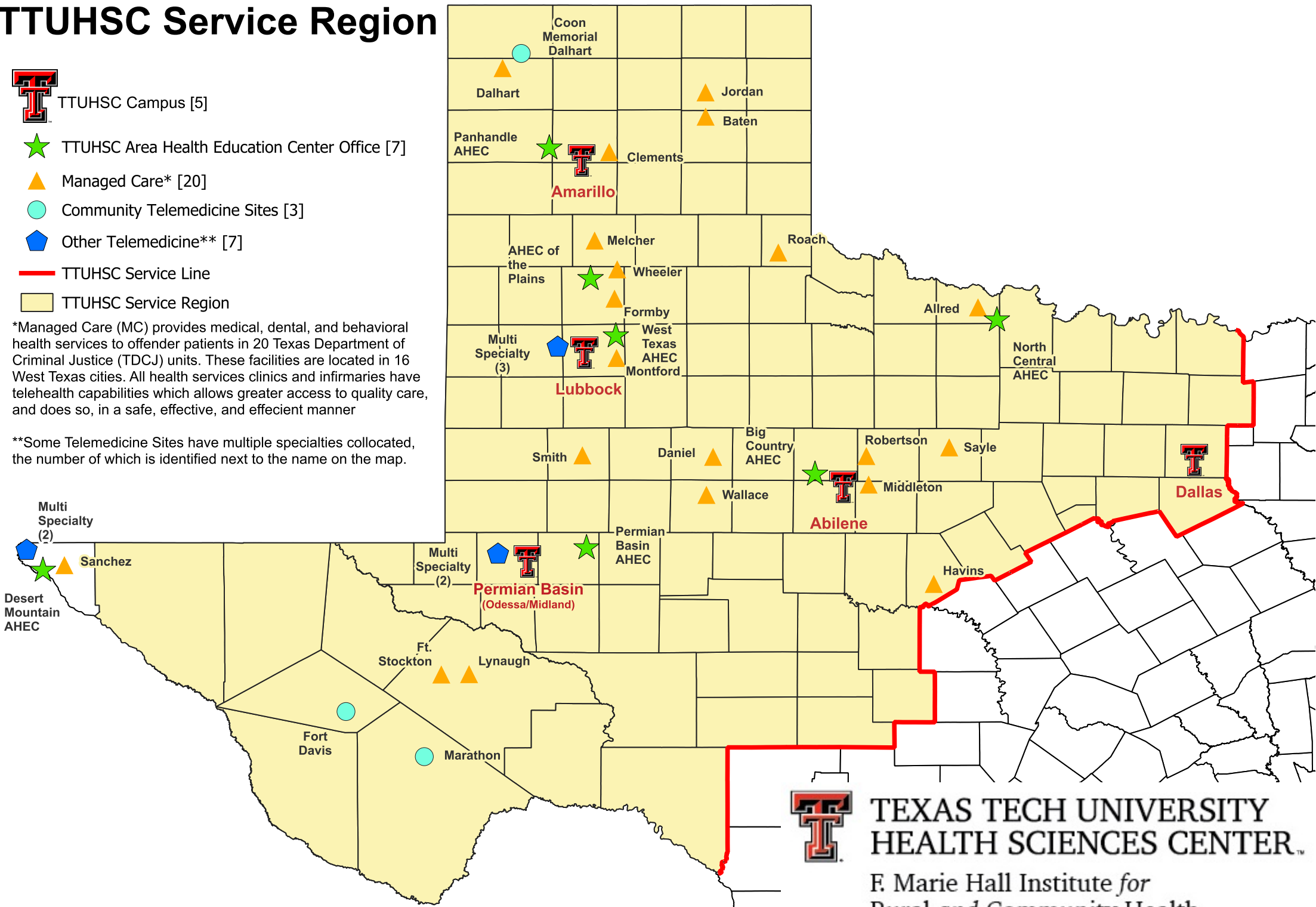
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TTUHSC Service Line

TTUHSC Service Region

*Managed Care (MC) provides medical, dental, and behavioral health services to offender patients in 20 Texas Department of Criminal Justice (TDCJ) units. These facilities are located in 16 West Texas cities. All health services clinics and infirmaries have telehealth capabilities which allows greater access to quality care, and does so, in a safe, effective, and efficient manner

**Some Telemedicine Sites have multiple specialties collocated, the number of which is identified next to the name on the map.



TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

F. Marie Hall Institute for
Rural and Community Health

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACT BOOK CAMPUS FACTS**

	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Distance Education	Managed Care	Total
Students - Fall 2024								
School of Medicine	572	105	58	-	-	-		735
School of Nursing	318	59	51	227	-	1,183		1,838
School of Health Professions	636	48	186	-	-	1,001		1,871
Jerry H. Hodge School of Pharmacy	13	79	-	79	232	9		412
Grad. School of Biomedical Sciences	107	22	-	18	-	-		147
School of Population and Public Health	3	-	-	-	-	108		111
Total Students	1,649	313	295	324	232	2,301		5,114
Full Time Employees - Fall 2024								
Full Time Faculty	509	113	69	32	42		0	765
Full Time Staff	2,378	495	417	56	35		637	4,018
Total FT Faculty and Staff	2,887	608	486	88	77		637	4,783
GME Residents (Fall 2024)	343	93	172	-	-			608
MPIP Statistics - Fiscal Year 2024								
Clinic Visits	378,406	112,036	91,911	-	-			582,353
Patients Served	140,451	45,747	34,430	-	-			220,628
Inpatients Served	24,916	15,034	6,464	-	-			46,414
Budget * (FY 2024)	\$621,608,381	\$114,262,534	\$65,022,103	\$11,398,514	\$6,312,390		\$152,610,520	\$971,214,442
Space (Sq. Ft.) - Owned Facilities	1,532,107	470,646	303,211	141,455	72,653		-	2,520,072

* Lubbock Budget total includes \$78,841,330 Restricted Multi-campus

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the School of Nursing, School of Health Professions, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Health Professions programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. Texas Tech University Health Sciences Center at El Paso (TTUHSC at El Paso) was established in May 2013 by the 83rd Texas Legislature as the fourth and newest university in the Texas Tech University System (TTUS). TTUHSC's schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to recruit a balanced group of students, including those who are underserved, diverse in age and with heterogeneous backgrounds in educational and life experiences.

TTUHSC has as its major objectives the provision of quality education and development of academic, research, patient care, and community service programs to meet the health care needs of West Texas, in a service area comprised of 121 counties, representing 54% of Texas' land mass and 35% of its population. This 142,000 square mile service area and population of 10.1 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contributions made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated locations. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement. To continue to provide excellent health care for the people of West Texas, a special effort is made to recruit applicants from West Texas and from rural and border communities. Students from these areas are more likely to service their home regions upon graduation, which ensures the long-term perpetuation of quality health care in West Texas and that the objectives of TTUHSC are continually met.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, TTUHSC El Paso, Angelo State University, and Midwestern State University. The current members of the Board of Regents are as follows:

<u>Regent</u>	<u>Term Expires</u>	<u>Hometown</u>
Arcilia Acosta	Jan. 31, 2027	Dallas
Cody Campbell	Jan. 31, 2027	Fort Worth
Clay Cash	Jan 31 2029	Lubbock
Tim Culp	Jan. 31, 2029	Midland
Pat Gordon	Jan. 31, 2027	El Paso
Mark Griffin, Chairman	Jan. 31, 2025	Lubbock
Ginger Kerrick Davis, Vice Chairwoman	Jan. 31, 2025	Webster
Shelley Sweatt	Jan. 31, 2029	Wichita Falls
Dusty Womble	Jan. 31, 2025	Lubbock
Jad Zeitouni, Student Regent	May 31, 2025	Lubbock

The Provost and Chief Academic Officer reports to the President and Chief Executive Officer of TTUHSC. The following positions of senior academic leadership report to the Provost and Chief Academic Officer: deans of the School of Medicine, School of Nursing, School of Health Professions, School of Pharmacy, School of Population and Public Health, and the Graduate School of Biomedical Sciences. The Office of the Provost seeks to advance the academic mission of the institution through effective collaboration with all internal and external TTUHSC stakeholders.

Administrative governance and authority of the School of Medicine is situated in Lubbock, and the dean is fully responsible for the conduct and maintenance of quality educational experiences and related academic, research, and clinical programs offered by the campuses in Lubbock, Amarillo, and the Permian Basin. The regional deans for the School of Medicine in Amarillo and Odessa are responsible to the dean of the School of Medicine in Lubbock for academic, research, and clinical programs enabling the dean to maintain the highest quality of academic programming as well as equity of experiences. The School of Nursing and the School of Health Professions utilize the same administrative model. Regional deans of Health Professions in Amarillo, Odessa, and Midland; and the regional deans of Nursing in Abilene, Odessa, Amarillo, and Dallas report directly to their respective deans in Lubbock. The administrative home of the School of Pharmacy is located in Amarillo and is where the office of the dean is located. Regional deans of Pharmacy are located in Lubbock, Amarillo, and Dallas. The newly formed School of Population and Public Health is administratively located in Abilene with a regional campus in Lubbock. The dean of this school oversees operations and community programming for the two campuses and directly oversees and coordinates community public health programs and education in our region. Our Graduate School of Biomedical Sciences is administratively located in Lubbock and educates master and doctoral level scientists in Lubbock, Amarillo, and Abilene. The dean is located in Lubbock and oversees the operations and education delivered on the regional campuses.

This regional concept allows the schools to establish and operate student education programs, develop and expand residency training programs, offer continuing education programs, and create outreach programs that have proved to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, pharmacy, public and population health, and health professions in this vast area.

TTUHSC is continually striving to make the institution and its programs the most efficient and cost effective possible. This is particularly important as the institution has been growing in size and programmatic offerings. In 1985, general revenue made up more than 50% of the total operating budget of TTUHSC. For fiscal year 2025, state general revenue makes up 22.7% of the total budget. Even though TTUHSC has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care and healthcare education of the highest quality.

TTUHSC is proud of the accomplishments that have been achieved by this institution, some of which are included as follows:

SCHOOL OF MEDICINE

- Over the past five years, approximately 56% of graduates have remained in Texas to complete residency training, and approximately 20% of School of Medicine graduates have remained in a TTUHSC program for residency training.
- Over 26% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.
- Over the past five years, approximately 51% of all medical school graduates elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2024, 53% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas.
- The School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. A dual JD and MD program offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy and medical law can receive both degrees.
- The School of Medicine offers an accelerated pathway to the MD degree called the Family Medicine Accelerated Track (FMAT). In this program, students complete requirements for the MD degree in three years, reducing the time and expense of medical school. Graduates enter residency at one of the three TTUHSC Family Medicine programs. As of July 2024, the program has had 96 students graduate with the MD degree and 63 complete family medicine residencies. Of those who have completed residency, 81% took positions in Texas, and 57% of residency graduates are currently practicing in rural or medically underserved communities in Texas.

- The campuses of the School of Medicine operate 24 individually accredited residency programs and 22 fellowship programs in West Texas. As of October 2024, these programs had 542 total residents in training, which includes 66 fellows, of which 343 were in primary care fields of Family Medicine, Internal Medicine, OB/GYN and Pediatrics. Of the 343 total primary care residents in training, 123 are specifically in Family Medicine. The 46 residency and fellowship programs have 168 first year trainees, and will have approximately 176 residents and fellows in 2025.
- The three campuses operate a total of 27 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (three campuses), pediatric subspecialty services and intensive care (three campuses), trauma centers and emergency medicine (one campus), neurology and neuroscience centers (one campus), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, and a cancer center.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2024, the School of Medicine provided 582,353 clinical visits of care and served 220,628 patients. The school also served 46,414 inpatients in its affiliated hospitals. The school provided a total of \$21,998,281 in uncompensated care.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences (GSBS) became a separate school in 1994 to provide educational training to students who seek research careers in the biomedical sciences. GSBS provides superior graduate education by increasing knowledge and understanding through scholarship and research. The mission of the school is to educate the next generation of scientists and health-related professionals in a dynamic and productive research environment that fosters creativity and discovery. This is accomplished by providing each student with a broad understanding of biomedical research while promoting the specialization needed to succeed as an independent investigator in an environment that values the diversity of people and ideas.
- GSBS currently four graduate degree offers the following graduate degree programs: (1) Biomedical Sciences (M.S., Ph.D.); (2) Biotechnology (M.S.); (3) Graduate Medical Education Sciences (M.S.); and (4) Pharmaceutical Sciences (M.S., Ph.D.).
- In the Biomedical Sciences program, students may choose from one of four concentrations upon completion of the core curriculum and required lab rotations. The concentrations include: (a) biochemistry, cellular, and molecular biology; (b) immunology and infectious diseases; (c) molecular biophysics; and (d) translational neuroscience and pharmacology.

- GSBS degree programs are located on the Abilene, Amarillo, and Lubbock campuses.
 - Abilene:** Biotechnology, Pharmaceutical Sciences (Ph.D. only)
 - Amarillo:** Pharmaceutical Sciences
 - Lubbock:** Biomedical Sciences (All concentrations), Biotechnology, Graduate Medical Education Sciences
- With a student enrollment of less than 150 students each fall, GSBS boasts low student-to-faculty ratios, outstanding student retention rates, and a small community atmosphere.
- GSBS programs are very affordable! Not only does GSBS pay the tuition and fees for all doctoral students, but we have also raised the salaries for Ph.D. students as Research Assistants by \$4,000 over the past four years.
- Master's level programs are designed to be completed in no more than two years. The average time to a doctoral degree is less than five years.
- A notable GSBS highlight is Student Research Week, which is an annual event planned and hosted by our students. GSBS students hosted the 36th annual event on February 28 – March 1, 2024. This year's theme was BRAIN WARS – May the Neurons be with You. Three highly distinguished scientists provided keynote addresses: (1) Dr. George Koob, PhD, the Director of the National Institute on Alcohol Abuse and Alcoholism (NIAAA); Dr. George Perry, PhD, a Semmes Foundation Distinguished University Chair in Neurobiology at the University of Texas at San Antonio; and Dr. Allan Basbaum, PhD, Chair of the Department of Anatomy at the University of California, San Francisco. The event included a total of 260 poster presentations by students across Texas Tech University and multiple TTUHSC schools. The student committee worked tirelessly for many months to plan and coordinate a successful event.
- Facilitating student development across multiple dimensions of wellness is very important. GSBS hosted monthly "Schnacks with Schneider" events in Lubbock, in which students have the opportunity to spend an hour with the Dean, GSBS staff, and peers across other GSBS degree programs. In addition, the GSBS planned and coordinated several in-person and online seminars and marketed many events hosted by other institution-wide departments across TTUHSC.
- Two students in the Biomedical Sciences PHD program received pre-doctoral fellowship awards from the American Heart Association, a very prestigious honor.

SCHOOL OF NURSING

The TTUHSC School of Nursing is one of the only two nursing schools on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state's nursing workforce by educating over 2,700 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN students were admitted in Odessa. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second-Degree track was launched in 2005 recruiting students from Austin and Lubbock, and is now extended to Abilene, Odessa, Amarillo, Dallas-Ft. Worth area, and San Antonio. In 2008, the inaugural cohort of doctoral students was admitted into the Doctor of Nursing Practice degree program. In 2009, the Traditional BSN program was expanded to include Abilene and Odessa, and in 2021, was expanded to include Mansfield and Amarillo.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, National Council Licensure Examination (NCLEX) scores and National Board Certification rates in Advanced Practice specialties above national average, and producing well-prepared nurses, advanced practice nurses and executive nursing leaders for West Texas and beyond.

UNDERGRADUATE STUDIES: The School of Nursing offers three programs to obtain the Bachelor of Science in Nursing degree:

- Traditional BSN Track
- RN to BSN Track (for individuals who already hold a license as a Registered Nurse)
- Accelerated BSN Program
 - Second Degree BSN Track * (for individuals with a bachelor's degree in another field)
 - Veteran to BSN Track * (for veterans and active-duty military personnel with a healthcare specialist rating)

* The Second-Degree BSN and Veteran to BSN tracks comprise the Accelerated BSN Program, and students enrolled in these tracks complete the same curriculum. Admission criteria differ, and Veteran to BSN students have the opportunity to complete Comprehensive Assessment Placement exams based on prior military/medical experience.

GRADUATE PROGRAMS: The Graduate Department uses a variety of online technology teaching-learning methods in offering hybrid, distance education curricula to prepare nursing leaders, educators and clinicians at the Master's and Doctoral levels. The following programs of study and certificates are currently offered:

- Master's Leadership Program (MSN)
 - Master of Science in Nursing – Administration Track
 - Dual Degree: Master of Science in Nursing / Master of Business Administration (began Spring 2021)
 - Master of Science in Nursing – Education Track
 - Master of Science in Nursing – Nursing Informatics Track

- Post Master’s Leadership Studies Certificate
 - Post Master’s Certificate - Nursing Education
 - Post Master’s Certificate - Nursing Informatics
- Post Master’s Doctor of Nursing Practice (DNP) Programs
 - Doctor of Nursing Practice - Executive Leadership Track
 - Doctor of Nursing Practice - Advanced Practice Track
- Bachelor of Science in Nursing to Doctor of Nursing Practice APRN (BSN to DNP) Programs
 - Doctor of Nursing Practice - Family Nurse Practitioner (FNP) Track
 - Doctor of Nursing Practice - Psychiatric Mental Health Nurse Practitioner (PMHNP) Track
- Master’s APRN Programs (MSN)
 - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Master of Science in Nursing – Family Nurse Practitioner (FNP) Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner (PNP-PC) Primary Care Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner (PNP-AC) Acute Care Track
 - Master of Science in Nursing – Nurse Midwifery (NMW) Track
 - Master of Science in Nursing – Psychiatric Mental Health Nurse Practitioner (PMHNP) Track
- Post-Master’s APRN Certificate
 - Post Master’s Certificate - Family Nurse Practitioner (FNP) Track
 - Post Master’s Certificate - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Post Master’s Certificate Nurse Midwifery (NMW) Track
 - Post Master’s Certificate - Psychiatric Mental Health Nurse Practitioner (PMHNP) Track

A Center of Excellence in Evidence-Based Practice (CEEBCP) has been established at the School of Nursing. The CEEBCP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues. The CEEBCP is multidisciplinary and/or interdisciplinary groups of faculties and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of this Center integrate into the strategic plan of the School of Nursing.

CAMPUSES/LOCATION: The TTUHSC School of Nursing has educational programs at the following TTUHSC campuses:

- Lubbock
- Abilene
- Odessa
- Dallas-Fort Worth
- Amarillo

The TTUHSC School of Nursing student support and administrative services at the following locations:

- Austin
- Mansfield
- San Antonio

SCHOOL OF HEALTH PROFESSIONS

The School of Health Professions (SHP) offers 21 degree programs (doctoral, masters, baccalaureate, post baccalaureate) and five graduate certificate programs. With a Fall 2024 enrollment of 1,880 students on four campuses/sites (Lubbock, Amarillo, Odessa and Midland) and online, it is one of the largest and most diverse schools of Health Professions in Texas. From our first class of 18 students in 1983, the School has grown steadily over the past 40 years. The mission of the School of Health Professions is to enhance the quality of life of those we serve by delivering exemplary holistic student-centered education and cultivating research opportunities, while championing interprofessional and clinical care partnerships that are innovative and relevant to the communities we serve.

- Departments within the School of Health Professions include:

Laboratory Sciences and Primary Care

Molecular Pathology (M.S.)

Medical Laboratory Science (B.S.)

Medical Laboratory Science Certificate

Master of Physician Assistant Studies (MPAS)

Medical Laboratory Science (Second Degree B.S.)

Rehabilitation Sciences

Rehabilitation Science (Ph.D.)

○ Movement Sciences and Disorders Concentration

○ Communication Sciences and Disorders Concentration

Physical Therapy (Sc.D.)

Rehabilitation Sciences (Sc.D.)

Doctor of Physical Therapy (DPT)

Doctor of Occupational Therapy (OTD)

Post – Professional Doctor of Occupational Therapy (OTDP)

Master of Athletic Training (MAT)

Speech, Language and Hearing Sciences

Doctor of Audiology (AuD)

Speech – Language Pathology (M.S.)

Speech, Language, and Hearing Sciences (B.S.)

Speech, Language, and Hearing Sciences (Second Degree B.S.)

Healthcare Management and Leadership

Healthcare Administration (M.S.)

Healthcare Administration (Graduate Certificate)

○ Health Informatics and Data Analytics

○ Health Systems Policy and Management

○ Healthcare Finance & Economics

Health Systems Engineering and Management

Long Term Care Administration

Healthcare Management (B.S.)

Clinical Counseling and Mental Health

Addiction Counseling (M.S)

Clinical Mental Health Counseling (M.S.)

Clinical Rehabilitation Counseling (M.S.)

- To increase educational access to health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies.
 - The Bachelor of Science in Medical Laboratory Science program offers a second-degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in medical laboratory science. Both online tracts qualify students to sit for the national certification in medical laboratory science through American Society of Clinical Pathology Board of Certification.
 - The ScD-RS program features a flexible format that combines state-of-the-art distance learning with strategic on-campus sessions, allowing athletic trainers, occupational therapists, and physical therapists to advance their clinical expertise while pursuing opportunities in education and research.
 - The Doctor of Physical Therapy (DPT) program's innovative 3-campus program model (Amarillo, Lubbock, and Odessa) allows the DPT program to influence and serve a broad swath of western Texas. The DPT program was one of the first programs in the nation to use this model.
 - The Post-Professional Doctor of Occupational Therapy (OTDP) online program is designed for licensed occupational therapists who have earned a bachelor's or master's degree in occupational therapy and want to elevate their professional occupational therapy degree to the doctoral level. This program provides advanced knowledge and practice skills needed to elevate professional competencies, advance careers, and become positioned for leadership roles within the healthcare environment and in the occupational therapy profession.
 - The M.S. in Healthcare Administration provides an online opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in healthcare administration without leaving their communities. Semesters are divided into two eight-week terms which allows for flexibility. Certificate programs can be completed in 12 hours with the exception of the Long-Term Care Certificate, which requires 15 hours.
 - The Bachelor of Science in Healthcare Management program provides an asynchronous online baccalaureate degree for traditional undergraduate students (who have completed the Texas State Common Core curriculum) and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
 - The M.S. in Addiction Counseling, M.S. in Clinical Mental Health Counseling, and M.S. in Clinical Rehabilitation Counseling programs provide students with the skills necessary to become successful professional counselors. Additionally, students are trained in telehealth techniques preparing them for distance service provision.
- In addition to its 21 different degree programs, the School of Health Professions operates two Centers that the Texas Tech University System Board of Regents has approved.

- The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences is an internationally renowned research, education and clinical assessment center that serves TTUHSC and the region. The Center is dedicated to improving the lives of people who have functional limitations caused by physical impairments. The Center consists of 13 core faculty members, and five clinical research laboratories, including the Clinical Anatomy Research Laboratory, Clinical Biomechanics Research Laboratory, Clinical Musculoskeletal Research Laboratory, Clinical Postural Control Research Laboratory, and Clinical Sports Performance Research Laboratory. The Center provides a rich environment to support faculty and educate Ph.D. and ScD students in research.
- The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences seeks to promote education, research, and clinical practice in the areas of speech, language, and hearing. The Center's goal is to facilitate a collaborative effort among faculty in the programs of audiology, speech-language pathology, and rehabilitation sciences within the School of Health Professions and faculty from other programs within TTUHSC and Texas Tech University (TTU) who have interest and expertise in normal processes, disorders, or treatment of speech, language, swallowing, hearing, or balance systems.
- The School of Health Professions operates two clinics that serve the Lubbock community and surrounding area:
 - The Speech, Language, and Hearing Clinic provides a wide range of services for all ages. The clinic averages approximately 4,000 patient visits per year. The services include an in-house clinic, contracts throughout the Lubbock area, and telehealth.
 - The school opened the Your Life Behavioral Health and Wellness Clinic in May 2023. The YLBHWC's mission is to advance the success of diverse communities, especially in rural settings, by promoting emotional, behavioral, and cognitive wellness and development. The clinic provides culturally competent, high-quality, and confidential behavioral health services, prevention and education programming, consultation, crisis response, and outreach services.
- The Department of Laboratory Sciences and Primary Care, in collaboration with TTUHSC Managed Care, also continues to provide excellent clinical laboratory services in order to quickly diagnose patients.
- During FY 2023-2024, SHP faculty produced 90 publications in peer-reviewed journals, submitted 41 grant proposals, and delivered 107 peer-reviewed presentations at regional, national, and international professional and scientific conferences.
- The PA Program received funding for two HRSA Primary Care Training Grants. The first is the HRSA PA Rural Training Grant program. The grant is 5 years for a total of \$1,547,919. The grant, Physician Assistant Rural Education and Community Healthcare in West Texas (PA REACH), will prepare students to deliver high-quality primary care in rural areas. The second is Physician Assistant Rural Training in Behavioral Health. The grant is 5 years for a total of \$2,061,153. This grant, Physician Assistant: Improving Mental Health Provision and Access in Rural Communities Together (PA IMPACT) will enhance mental health diagnosis and treatment for students and providers in primary care rural practice in West Texas.

- Dr. Sue Ann Lee, Professor at SHP, has received funding from the National Institute of Dental and Craniofacial Research (NIDCR) for the third year of grant programming. This 6-year grant is for a total of \$3,200,000. The purpose of this grant is to evaluate the effectiveness of speech intervention via telepractice for children with repaired cleft palate as compared to a traditional fact-to-face method.
- The School of Health Professions has a 91.16%% first-time pass rate for all students required to complete licensure or certification requirements in FY 2024 and a five-year 90% first-time pass rate average.
- National Board Examination given by the American Society for Clinical Pathology
 - From 2021 to 2023, the Molecular Pathology program had a first-time pass rate of 100% and an average graduation rate of 100%
- National Physical Therapy Licensure Examination (NPTE)
 - First-time pass rate of 97%, which has exceeded national averages for the past the years
- National Board for Certification in Occupational Therapy (NBCOT)
 - First time licensure pass rate has exceeded national averages for the past ten years
- Speech-Language Pathology Praxis exam
 - First-time licensure pass rate has exceeded national averages for over 17 years, including a 100% pass rate for 16 of the last 17years
- Of those seeking employment, the SHP has a 100% job placement rate for licensed practitioners

SCHOOL OF PHARMACY

- Our mission is to enhance the lives of patients through innovation and excellence in pharmacy education, practice, and research. Our vision is to transform health care and the lives of the patients we serve. The School is learner-centered, collegial, interprofessional, and cutting edge in pharmacy, dedicated to the highest standards of care for patients.
- The TTUHSC School of Pharmacy (SOP) was established in 1993 as a four-year Doctor of Pharmacy (Pharm.D.) program, the first publicly funded pharmacy school to be created in the United States in almost 50 years. It has its home base in Amarillo, the first fully accredited School in Texas Tech University Health Sciences Center to have its home base outside of Lubbock.
 - In the Fall of 1996, the School enrolled its first Pharm.D. class of students with the founding class graduating in May 2000.
 - In 1999, the Dallas and Lubbock campuses were opened as two-year Regional Campuses hosting 3rd and 4th year students.
 - In the Fall of 2007, the School expanded its 4 year Pharm.D. program to Abilene, Texas.
 - In 2018, the Dallas campus was expanded from 2 to 4 years to offer the full complement of the Pharm.D. education to the Dallas/Fort Worth metroplex, creating the third 4-year Pharm.D. campus for the School.
 - On April 25, 2019 the TTUHSC School of Pharmacy was named to honor Amarillo pharmacist, businessman, and philanthropist Jerry H. Hodge. The naming was approved by the Texas Tech System Board of Regents and it honors Mr. Hodge's lifelong dedication and support to TTUHSC. Mr. Hodge's leadership and initiative at the state and local level were instrumental in helping the university establish the School of Pharmacy in 1993.

- In the fall of 2024, the School enrolled the first cohort of Pioneer pathway students in the Pharm.D. program.
- Academic programs include the following:
 - Pharm.D. Program to train pharmacists. The School has conferred **2,758** Pharm.D. degrees since 1996.
 - Pharm.D./M.B.A. program in conjunction with the TTU Rawls College of Business; **200** Pharm.D./M.B.A. degrees have been awarded since 2009. The Health Organization Management program at Rawls College of Business is one of the strongest accredited programs in the nation.
 - Pharm.D./M.P.H. program in conjunction with the Julia Jones Matthews School of Population and Public Health. This program enrolled their first students in Fall 2022 and the first 3 MPH degrees were awarded in May 2024.
 - GSBS collaborates with SOP to deliver the Ph.D. Program in Pharmaceutical Sciences, in medicinal chemistry, pharmaceuticals, pharmacology, biotechnology and drug development; **137** doctoral Ph.D. degrees have been awarded since 2001.
 - M.S. Program in Pharmaceutical Sciences in collaboration with the Graduate School of Biomedical Sciences, in medicinal chemistry, pharmaceuticals, pharmacology, biotechnology and drug development; **18** Master of Sciences degrees have been awarded since 2003.
 - M.S. Program in Biotechnology in collaboration with the Graduate School of Biomedical Sciences in pharmaceuticals, pharmacology, biotechnology and drug development; **28** Master of Sciences degrees have been awarded since 2016.
 - Pharmacy Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree; **508** Residents have completed training since 1998.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care.
 - The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.
 - Pharmacy services have been provided to approximately 25,000 lives located in 22 prisons in West Texas within the Texas Department of Criminal Justice since 1995
 - Pharmacy services are ongoing at two underserved clinics, one in Dallas and one in Lubbock
 - Diabetes Camp New Day serves between 120-180 children ages 6 through 18 with type 1 diabetes each year, from Texas and bordering states of New Mexico, Colorado, Oklahoma, and occasionally from even farther; and
 - Over 300 health screening and education events have occurred since 2018
 - Community service and outreach projects are ongoing through different types of venues such as collecting items for donations, raising funds for charities, supporting those in need, making blankets for the homeless, helping Meals on Wheels, working at food pantries, cleaning streets to “adopt a highway”, advocating for youth with HIV/AIDS, and raising awareness for disease prevention and medication safety.
 - The school manages two pharmacies as teaching models of modern pharmaceutical care
 - Amarillo – Amarillo Pharmaceutical Care Center

- Lubbock – TTUHSC Pharmacy
- The School manages the Texas Pharmacy Museum and exhibits
 - Amarillo – Texas Pharmacy Museum;
 - Abilene and Dallas – museum exhibits
- The School hosts the Texas Panhandle Poison Center (TPPC), serving 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene.
 - For **FY2024**, the TPPC handled **10, 909** calls on poisons and related issues.
 - During **FY2024**, the School hosted six (6) Medication Cleanout events which collected **6,132** pounds of unwanted medications and **1,052** pounds of used sharps in Amarillo, Abilene, and Lubbock that might otherwise have been disposed of improperly.
 - Since the inception of the Medication Cleanout program in 2010, a total of **89** events have been held with participant numbers reaching **25,955** people. **79,194** pounds of unwanted medications have been disposed of as well as **8,328** pounds of Sharps.
- In addition to its direct patient care initiatives, the School supports a significant research program with dedicated laboratory research space on each campus: ~ 7,123 sq. ft in Abilene, ~26,340 sq. ft. in Amarillo and ~ 1,719 in Dallas.
 - The School supports five research excellence centers: the Center for Cancer Biology Center, the Center for Blood-Brain Barrier Research, the Center for Tumor Immunology and Targeted Cancer Therapy, the Center for Clinical Pharmacology and Experimental Therapeutics (CPET), and the Center for Excellence in Real-World Evidence.
 - The SOP receives significant external research grant and contract funding. With annual research budgets over **\$18.5 million** for new and continuing funding, the extramural awards to the School for **FY2024** exceeded **\$1.3 million** with new funding from the National Institutes of Health (NIH),-Cook Children’s Healthcare System, Merck, Pfizer and a variety of other sources. Overall research expenditures by the School were almost **\$8.5 million** during the same period from all sources.
 - Each year the School convenes research retreats (e.g., Research Days, Abilene Research Symposium) to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on projects and initiatives. This year alone the SOP faculty from all three departments have published over **168** Journal Articles, Book Chapters, Abstracts and various other materials and technical reports.

SCHOOL OF POPULATION AND PUBLIC HEALTH

The Department of Public Health (DPH) was established in 2013 within the Graduate School of Biomedical Sciences (GSBS) and launched TTUHSC’s first Master of Public Health Program (MPH). GSBS served as the temporary administrative home for the MPH Program while TTUHSC leaders worked to establish a sixth school that solely focused on public health.

The first cohort of MPH students enrolled during the 2014-2015 academic year. In 2018, the MPH Program earned accreditation from the Council on Education for Public Health (CEPH).

In addition, and to support its mission, the program offers joint degrees with other schools within TTUHSC and its sister institution, Texas Tech University (TTU). These joint degree programs include the MD/MPH with the TTUHSC School of Medicine, the PharmD/MPH with the TTUHSC School of Pharmacy, and the MA/MPH with the TTU College of Arts & Sciences.

In April 2022, the Julia Jones Matthews School of Population and Public Health (JJMSPPH) was established and on November 18, 2022, Dr. Gerard E. Carrino was named the inaugural dean. The JJMSPPH is dedicated to training future leaders in population and public health—a field that gained significant prominence and public awareness during the COVID-19 pandemic.

INSTITUTES

TTUHSC is home to five Institutes: the F. Marie Hall Institute for Rural and Community Health, the Laura W. Bush Institute for Women's Health, the Garrison Institute on Aging, the Clinical Research Institute, and the Institute of Anatomical Sciences.

F. Marie Hall Institute for Rural and Community Health:

The F. Marie Hall Institute for Rural and Community Health (RCH) collaborates with various stakeholders to study rural health issues, identifies and formulates innovative rural health solutions, and contributes to the scientific basis for programs and projects that lead to improved health care access, better health outcomes, and sustainable best practices. The Institute accomplishes this work through multiple specialized groups including both federally and state funded programs.

The Institute houses the program office of the West Texas Area Health Education Center (WTAHEC), which has six regional centers in Amarillo, Plainview, Midland, Abilene, El Paso, and Wichita Falls. WTAHEC coordinates activities to recruit high school students and other job seekers interested in entering the health care workforce. For community health workers, WTAHEC offers certification trainings and continuing education programs, covering topics in social work and behavioral health. WTAHEC provides training opportunities for health professions students with the AHEC Scholars program and to high school students through the AHEC Jr. Scholars program. WTAHEC also publishes H.O.T. Jobs (Health Opportunities in Texas), a collection of health professions employment opportunities available in the state of Texas. Through Community Conversations on Health Grant funded by the Texas Department of State Health Services, the Institute is working to address health disparities among rural populations disproportionately impacted by COVID-19 through community engagement and building sustainable relationships.

Media, Analytics, Publishing, and Research (MAPR) houses a quantitative team that supports the data needs of the RCH and its partners in research on rural health issues, contributes to the development and proof of concept for innovative rural health solutions, and provides a scientific basis that informs approaches designed to improve health care access, lead to better health out-comes, and that are sustainable and based on best practices. Services include research, analytics, interpretation of findings, and data visualization and presentation. MAPR currently supports – a precision medicine project in cancer therapeutics, needs assessments associated with the new Institute for Telehealth and Digital Innovations, and also worked with TTUHSC leadership to support TTUHSC’s application to be named a Hispanic-Serving Institution. The MAPR team also develops interactive maps, designs and layouts for publications, and provides for publication development and editing needs of the Institute such as the Weave Report and the Institutional Annual Report. The group also publishes the Rural Health Quarterly (RHQ), which seeks to shed light on rural health matters and ranks states’ rural health care in the annual Report Card issue.

The RHQ is a free publication and is indexed on the Rural Health Information Hub. The MAPR group also develops and designs content for the Institute's social media pages, and supports the technical assistance needs of the Institute and its programs.

In addition, the Institute successfully operates several innovative technology programs.

NextGen 911 Project links emergency medical services with technologies, networks, workflows, protocols, and technical training and support to improve EMS access, better patient outcomes, and research that informs best practices in the field. The TexLa Telehealth Resource Center (TexLa TRC), which is one of 14 TRCs funded by HRSA to advance telehealth programs and improve health outcomes for rural and underserved communities. The TexLa TRC offers telemedicine technical assistance across Texas and Louisiana and is a trusted advisor and resource for the adoption, implementation, and effective use of telehealth technology. The TexLa TRC also offers continuing education credits through its Extensions for Community Healthcare Outcomes ("ECHO") presentations, a knowledge sharing tool that allows participants to engage in a virtual community with their peers where they share support, guidance, and feedback. The Frontiers in Telemedicine (FIT) lab which provides competency-based education for a wide variety of health care providers and students specific to telemedicine presenting procedures, technology, coding, billing, and business-related practices. Finally, the Rural Broadband project that aims to measure broadband speeds in six counties in rural West Texas, with the ultimate goal of identifying need for infrastructure and helping close the digital divide in rural areas.

The RCH worked in collaboration with several hospitals that were considering conversion to Rural Emergency Hospital status. We assisted three hospitals, two converted and one postponed, that went to this new classification which basically creates a stabilization and transfer hospital, somewhat like an urgent care. This project was funded by the Texas Office of Rural Health.

Laura W. Bush Institute for Women's Health:

In 2000, the Women's Health Research Institute was initiated by TTUHSC in Amarillo as a community-wide effort to improve women's health through research, education and outreach. In 2007, First Lady Laura W. Bush approved the use of her name for the Institute, providing a powerful endorsement for the mission of the Laura W. Bush Institute for Women's Health. In 2008, the Institute expanded to include TTUHSC campuses in Lubbock, Amarillo, El Paso, and the Permian Basin, and in later years, San Angelo, Abilene and Dallas. The LWB Institute for Women's Health is dedicated to improving the lives of women and girls in Texas and across the nation by advancing multidisciplinary science in women's health. Recognizing that sex and gender differences matter, we promote health, individually inspired, through scientific investigation, translation of science into practice, and providing outreach that impacts the community well into the future.

Garrison Institute on Aging (GIA):

The GIA is a pioneer and leader in brain health and in promoting healthy aging with a particular focus on the rural communities of West Texas. Our interdisciplinary programs combine cutting-edge translational research, ranging from preclinical bench work to the analyses of human tissues and clinical studies, with community outreach and education including service programs. Our research facilities are well equipped for molecular, electrophysiological and behavioral studies of mechanisms, predictors and potential therapeutic targets for neurodegenerative and other aging-related chronic diseases.

The translational angle of GIA-based research is driven by the access to human tissue and data, respectively, through the GIA biobank containing human brain tissues (GIA Brain Bank), bodily fluids, and DNA, and the Project FRONTIER (Facing Rural Obstacles to Healthcare Now Through Intervention, Education & Research), a longitudinal study that collects epidemiological, neurological, and biological data on cognitive health and aging in a multiethnic adult group of volunteers from rural communities of West Texas. The GIA Brain Bank not only contributes to important research and education but also helps families by providing a neuropathological diagnosis. With the importance of mental health in patients and their care partners, we are delving into exciting new research that includes clinical studies and trials with a neuroimaging and biomarker analysis to validate success.

In addition to advancing knowledge through research, the GIA is deeply engaged with the community through various impactful programs, which remain an integral part of our mission and include the following. Project FRONTIER is designed to identify factors that influence aging and disease progression, with an emphasis on improving diagnosis, treatment, and care in rural areas. The Care Partner Academy provides essential education and support to caregivers, empowering them with the skills and knowledge needed to care for loved ones with dementia. The Healthy Aging Lecture Series promotes wellness and longevity in older adults through expert presentations and community engagement. Dementia Live, a hands-on simulation program, fosters empathy and understanding among healthcare providers and caregivers. The Lubbock RSVP (Retired and Senior Volunteer Program) engages older adults in meaningful community service, enhancing the well-being of older adults.

The GIA has expanded its community service programs in collaboration colleagues at TTU and TTUHSC to provide free mental health services through the CREATIVE MINDS, TX CARES, TX CARES-TELEHEALTH, and Adapt Dialectical Behavioral Therapy (DBT) Skills programs. The newly established GIA Memory Clinic offers comprehensive assessments, diagnoses, and personalized care plans for individuals experiencing memory loss or cognitive decline, integrating research findings into clinical practice to enhance patient outcomes.

The GIA has become the hub for collaborations in brain health and healthy aging with faculty and trainees across TTUHSC and TTU, broadening our research scope and community and educational initiatives, which is very much in line with the vision of TTUHSC to “transform health care through innovation and collaboration”.

Clinical Research Institute:

The Clinical Research Institute (CRI) supports the day-to-day clinical research activities by all of the faculty and all trainees within each school under the umbrella of TTUHSC. These support services are completely free of charge for investigator-initiated research. There are three main categories in which the CRI supports clinical research – 1) a regulatory and monitoring department that is responsible for IRB submission and IRB update as well as monitoring projects to assure compliance with HSC policies and federal regulations; 2) biostatistics – support with study design and statistical analysis; 3) certified research nurse coordinators to help initiate and manage prospective studies. The CRI can provide support for abstract and manuscript production. The CRI also provides education and training for those looking to begin clinical research activity

Institute of Anatomical Sciences:

The Institute of Anatomical Sciences (IAS) was established in 2019 and promotes interdisciplinary anatomical education, training, research, and outreach missions of all schools within TTUHSC with the ultimate goal of increasing healthcare delivery and effectiveness based on a greater knowledge and understanding of clinical anatomy. The IAS consists of two (2) lab facilities (Lubbock and Midland) and includes the Willd Body Program (established in 1972) (WBP). The IAS team consists of two (2) joint-appointed Senior Managing Directors and five (5) full-time staff members. The outstanding facilities and innovative collaboration within the IAS continue to enable TTUHSC programs to educate and train healthcare providers locally and regionally. Approximately 2,640 students across 19 programs and courses benefitted from the IAS space and resources. Sixty-nine tours provided approximately 1,562 individuals a walkthrough and orientation to the space. Space and resources were provided for 83 separate lab events, providing skills training for approximately 1,198 first responders, residents, and clinicians. The IAS is equipped with state-of-the-art learning spaces that support multiple modes of clinical anatomy research including investigator-initiated research, research supported by grants from outside sources, and carefully selected industry-sponsored studies. In collaboration with the School of Health Professions (SHP) Center for Rehabilitation Research, the IAS clinical anatomy research laboratory (CARL) supported eleven (11) active research projects and multiple manuscripts pending.

The Institute of Telehealth and Digital Innovation:

The Institute for Telehealth and Digital Innovation at TTUHSC continues to lead advancements in digital healthcare for West Texas and beyond. Established in 2023 through authorization and funding from the 88th Legislature, the Institute is dedicated to advancing healthcare through three strategic pillars: Access to Care, Research, and Academics. With its integration into the Division of Rural Affairs in 2024, The Institute for Telehealth and Digital Innovation entered a new phase, enhancing its focus on rural healthcare by supporting innovative telehealth initiatives tailored to meet diverse health needs in rural communities. This collaboration with clinical providers and rural hospital networks exemplifies the Institute's commitment to building a sustainable framework that bridges healthcare gaps, prioritizes patient-centered care, and empowers healthcare professionals through access to telehealth technologies. By fostering strategic partnerships, the Institute for Telehealth and Digital Innovation aims to make access to care a reality across rural West Texas.

STRATEGIC INITIATIVES – Managed Care and Office of Strategic Initiatives (OSI)

TTUHSC Strategic Initiatives uses an entrepreneurial spirit, clinical expertise, and a professional network to identify gaps in health services, design and procure funding for solutions to close gaps, and implement and maintain clinical operations improving overall health outcomes and access-to-care. The division also develops and leverages data and information systems for predictive modes for decision support, quantifying successes and opportunities, and sharing information with schools and institutes for academic and research purposes.

MANAGED CARE (MC)

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender patients. The Committee, and eventually the TDCJ, established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. This region spans over 100,000 square miles; from El Paso to Dalhart to Brownwood.

TTUHSC Managed Care is responsible for the healthcare of approximately 25,000 - 30,000 offender patients, in 23 facilities at 18 sites.

Each state has a responsibility to meet constitutional obligations, protect public safety, and practice fiscal prudence when providing healthcare to the correctional population. This is often referred to as the Triple Aim of correctional healthcare: increased access, increased safety, and decreased cost. Each state strives to meet the Triple Aim at varying cost and varying success. Over the last thirty years, Texas has demonstrated that its public Health Related Institutions are well positioned to meet this population's unique healthcare needs. Namely, the correctional population as a whole is aging and patients with advanced age typically require more healthcare resources. The correctional population is also more likely to need behavioral health services. Today, almost 40% of offender patients have a mental health diagnosis and 12.5% require psychotropic medication management.

The scope of healthcare services provided by TTUHSC Managed Care is broad and inclusive of various types of facilities. In January 1996, TTUHSC began providing behavioral health care in West Texas. These services continue at the John Montford Unit, a 537-bed psychiatric inpatient facility located in Lubbock. In addition, TTUHSC operates two special behavioral health programs at the Bill Clements Unit in Amarillo; the state's only Program for the Aggressively Mentally Ill Offenders (PAMIO), as well as, a Chronic Mentally Ill (CMI) Treatment Program, with a Sheltered Housing and Therapeutic program component. The PAMIO program has received national recognition for the innovative approaches to these challenging patients.

TTUHSC Managed Care also provides quality inpatient medical care to our offender patient population. In September 1996, the Western Regional Medical Facility (RMF), with a 50-bed ward, 4-bed special care unit, and 30 holding beds, opened adjacent to the psychiatric inpatient facility. The RMF includes two surgical suites and is equipped to provide endoscopy, chemotherapy, dialysis, and physical therapy. In July 2006, a 44-bed long term care unit was added, yielding a total of 128 medical/surgical and emergent care beds. These inpatient beds are fully utilized and provide collaborative opportunities among Managed Care and other TTUHSC departments and community providers.

TTUHSC Managed Care has expanded telehealth capabilities to 100% of its TDCJ facilities. Primary care, specialty care, and behavioral healthcare can all be provided through the telehealth modality. In FY 24, TTUHSC Managed Care conducted over 70,000 telehealth visits due in large part to a collaborative relationship with their clinical partners within TTUHSC. The utilization of telehealth services provides expanded access to these healthcare disciplines without compromising quality care. HEDIS outcomes are comparable between telehealth patients and face-to-face visits. The Managed Care telehealth program also enables providers to see patients at multiple units each day without burdensome travel time and cost. Additionally, the use of telehealth reduces the need to transport patients offsite for specialty services.

TTUHSC Managed Care developed an innovative tele-Optometry program that eliminates the need for hundreds of transports each year. This reduction in transport enhances the safety of patients, staff, and the public, while decreasing related costs for the TDCJ. In 2020, TTUHSC Managed Care achieved accreditation by URAC, the nation's largest and most experienced telehealth accreditor. TTUHSC is the first Health Sciences Center in the state of Texas to achieve this distinction.

OFFICE OF STRATEGIC INITIATIVES (OSI)

In 2019, TTUHSC Strategic Initiatives began engaging in new partnerships to provide health care services to additional populations. TTUHSC Strategic Initiatives now provides telehealth and behavioral health services within county jails and Federal Bureau of Prisons facilities in Texas and New Mexico. These service areas allow TTUHSC Strategic Initiatives to expand the reach of its quality healthcare services while generating revenue to support the university. In response to growing opportunities for strategic partnerships and TTUHSC's mission to enhance health and health care throughout our state and nation, the University established the Office of Strategic Initiatives (OSI) in 2023. Since this time, OSI has also played a key role in making psychiatry services more accessible to rural and community hospitals through the Texas Organization of Rural and Community Hospitals (TORCH), and recently became the medical provider for the Lubbock County Detention Center.

Additionally, OSI creates new value for the university. Leveraging its expertise in health care operations and technical infrastructure, OSI provides consulting and other services including: utilization management, provider network management, telemedicine, business operations, Sandra Bland compliance, technology integration, continuous improvement, and data-driven planning and decision making.

TTUHSC Strategic Initiatives plays a vital role in advancing TTUHSC's commitment to excellence through innovation and collaboration in the health care landscape. This work has positively impacted patient lives for three decades, including many who previously never had access to quality health care.

GOVERNMENTAL RELATIONS (GR)

The TTUHSC Governmental Relations Office leads the development of the President's legislative initiatives and represents TTUHSC with state/federal agencies and legislative stakeholders in the pursuit of the funding and advancement of the institute's legislative initiatives.

The GR office develops and manages the institution's legislative operational and strategic goals that establishes the benchmarks, deliverables and goals for the institution. The GR Office defines and manages the state and federal process in which the institute's legislative initiatives are integrated. The legislative initiatives utilize both state/federal appropriations cycles and collaboration with state/federal agencies to maximize investment opportunities for the institution.

The core components of the TTUHSC GR Office Mission are:

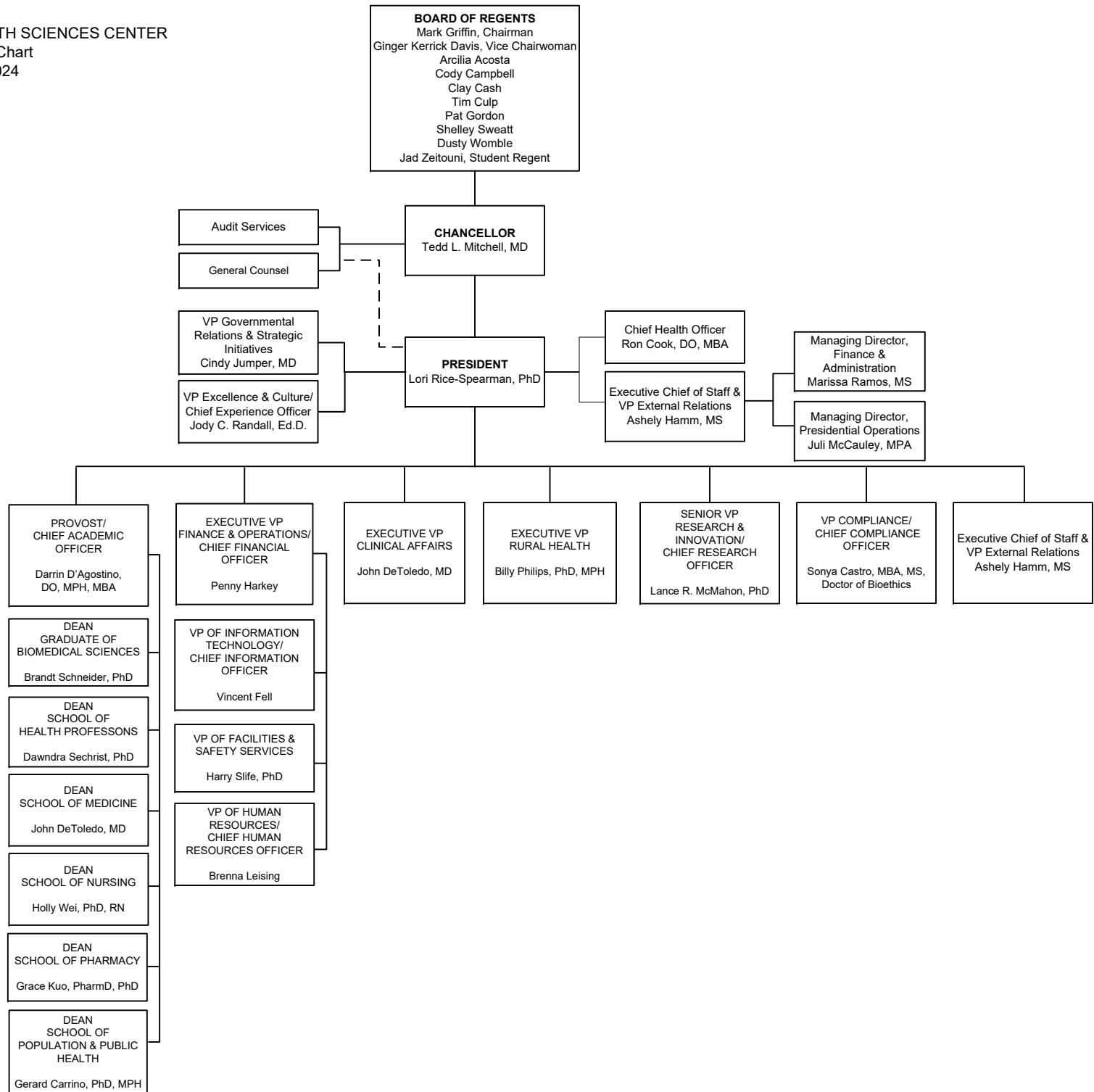
- Works with TTUHSC leadership in the development of state/federal funding initiatives
- Collaborates and augments TTUHSC initiatives with the External Affairs Council, TTUHSC Legislative Workgroup and Texas Tech University System
- Leads and coordinates all matters relating to external communications with state and federal governmental entities.

- Monitors/tracks state and federal legislation and garners support necessary to the operations and advancement of TTUHSC
- Leads and manages Texas Legislative Workgroup, comprised of TTUHSC leaders and subject matter experts to review and analyze legislation and its impact to TTUHSC
- Develops a working network and partnerships with healthcare related professional associations such as the Texas Medical Association and Texas Nurses Association to develop legislative strategy on health care policy and legislation impacting TTUHSC

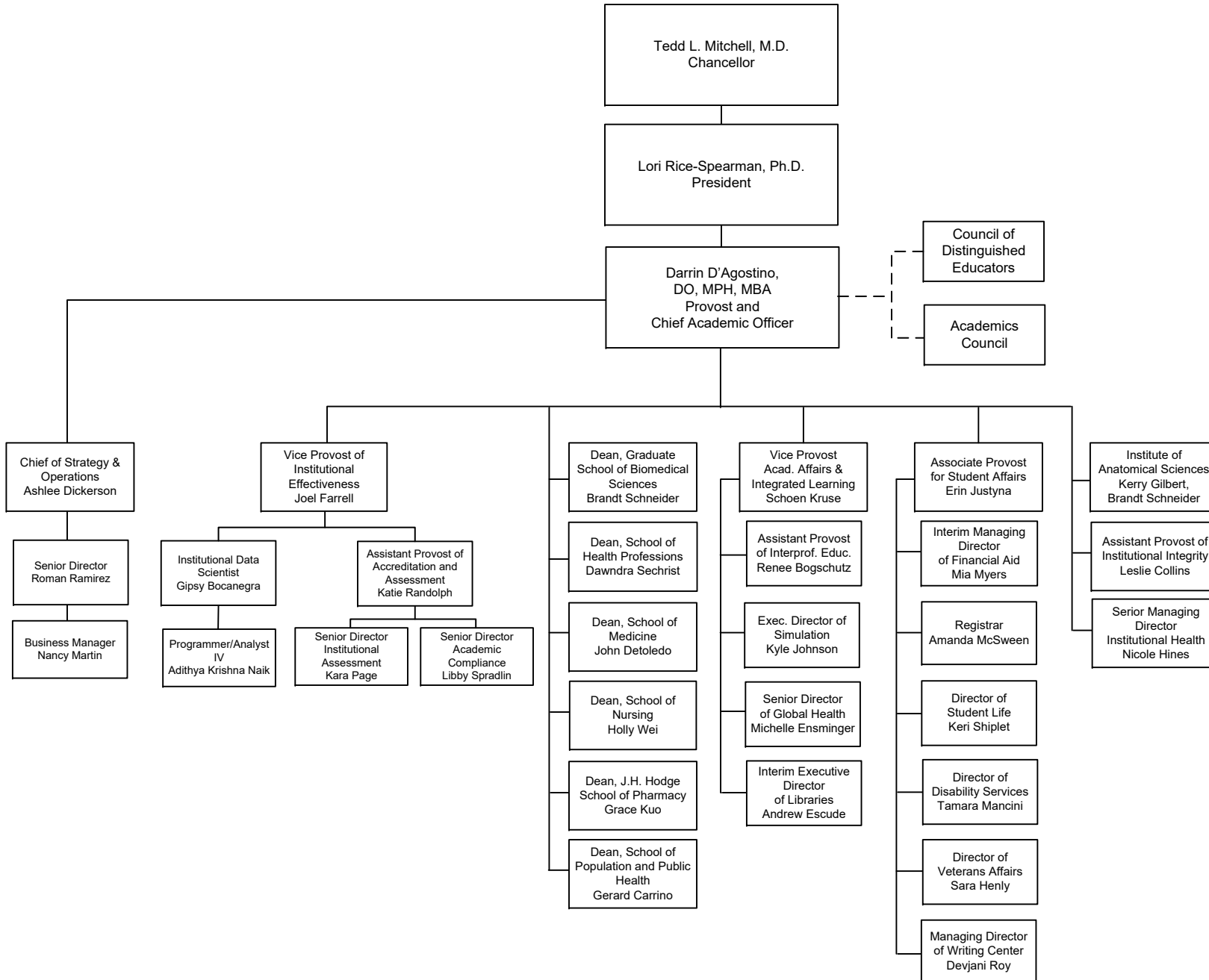
The TTUHSC GR Office serves as the President's primary resource and subject matter expert on legislative healthcare and regulatory policy and also serves as the legislative liaison between the Office of the President, TTUHSC leadership, the TTU System and other Health Sciences Centers.

ORGANIZATIONAL CHARTS

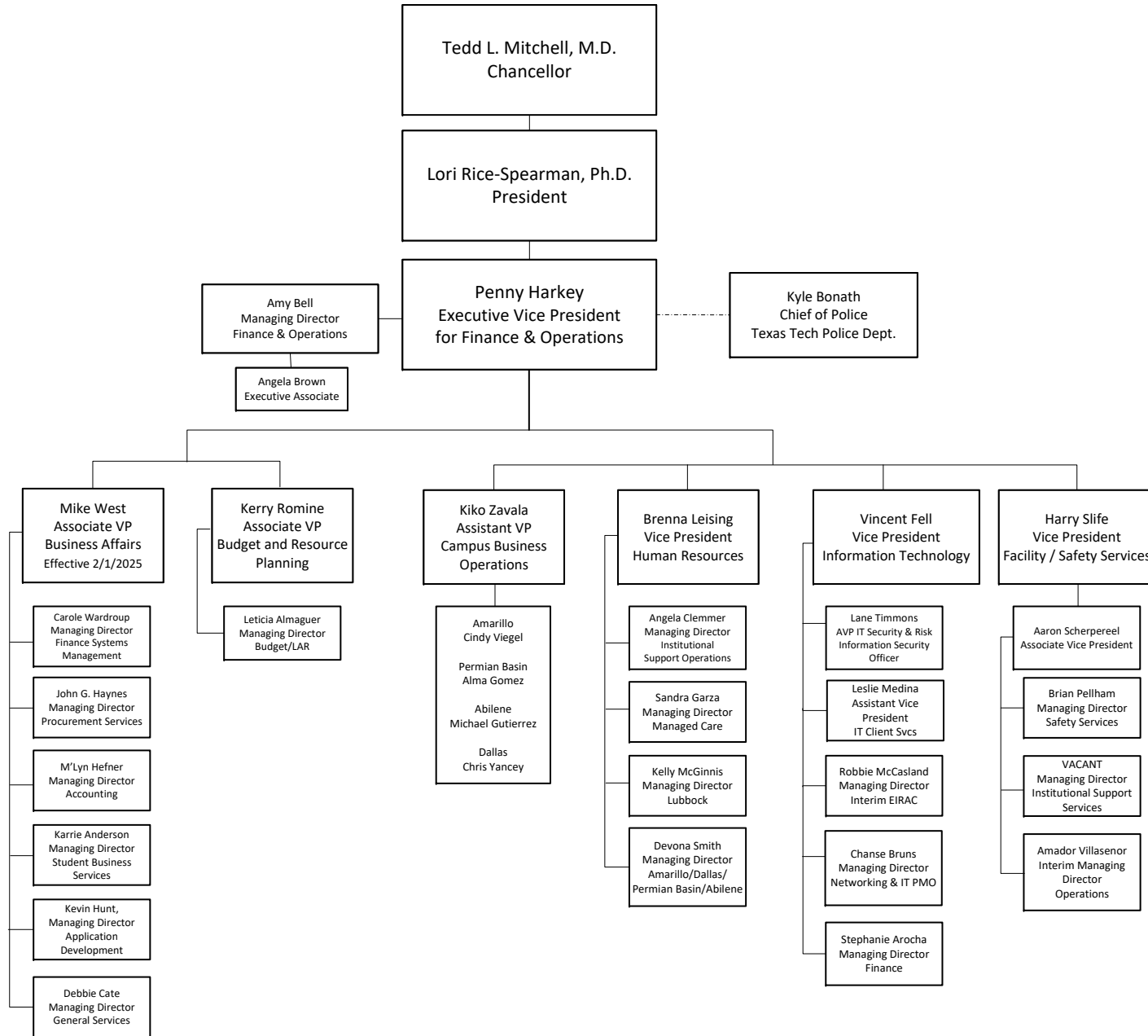
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Organizational Chart
 December, 2024



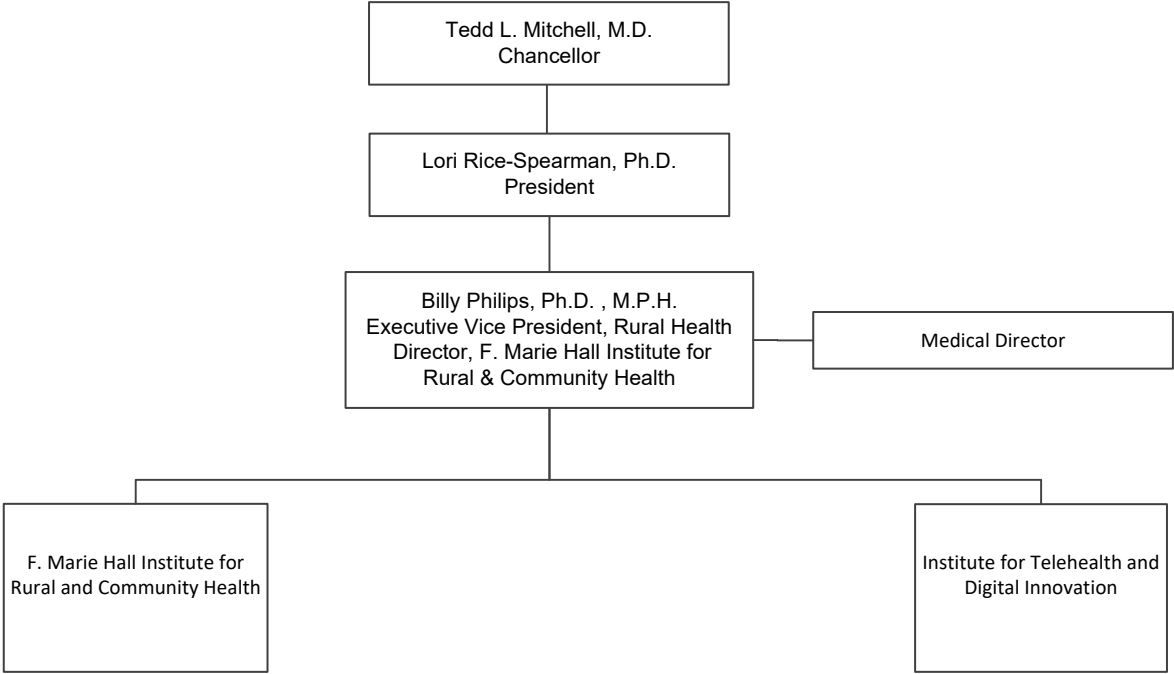
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Office of the Provost
 Organizational Chart
 December, 2024



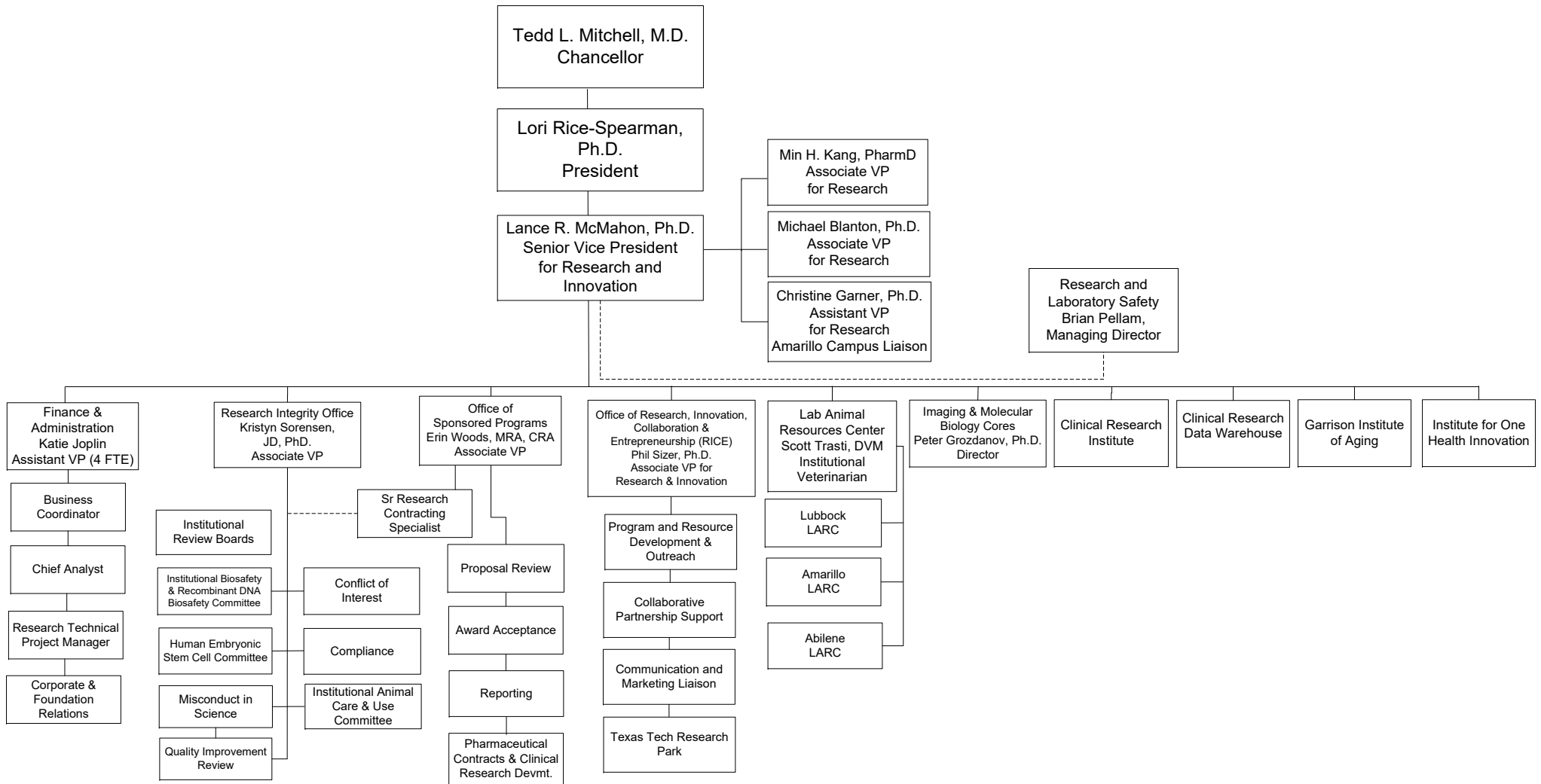
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Executive Vice President for Finance & Operations
 Organizational Chart
 December, 2024



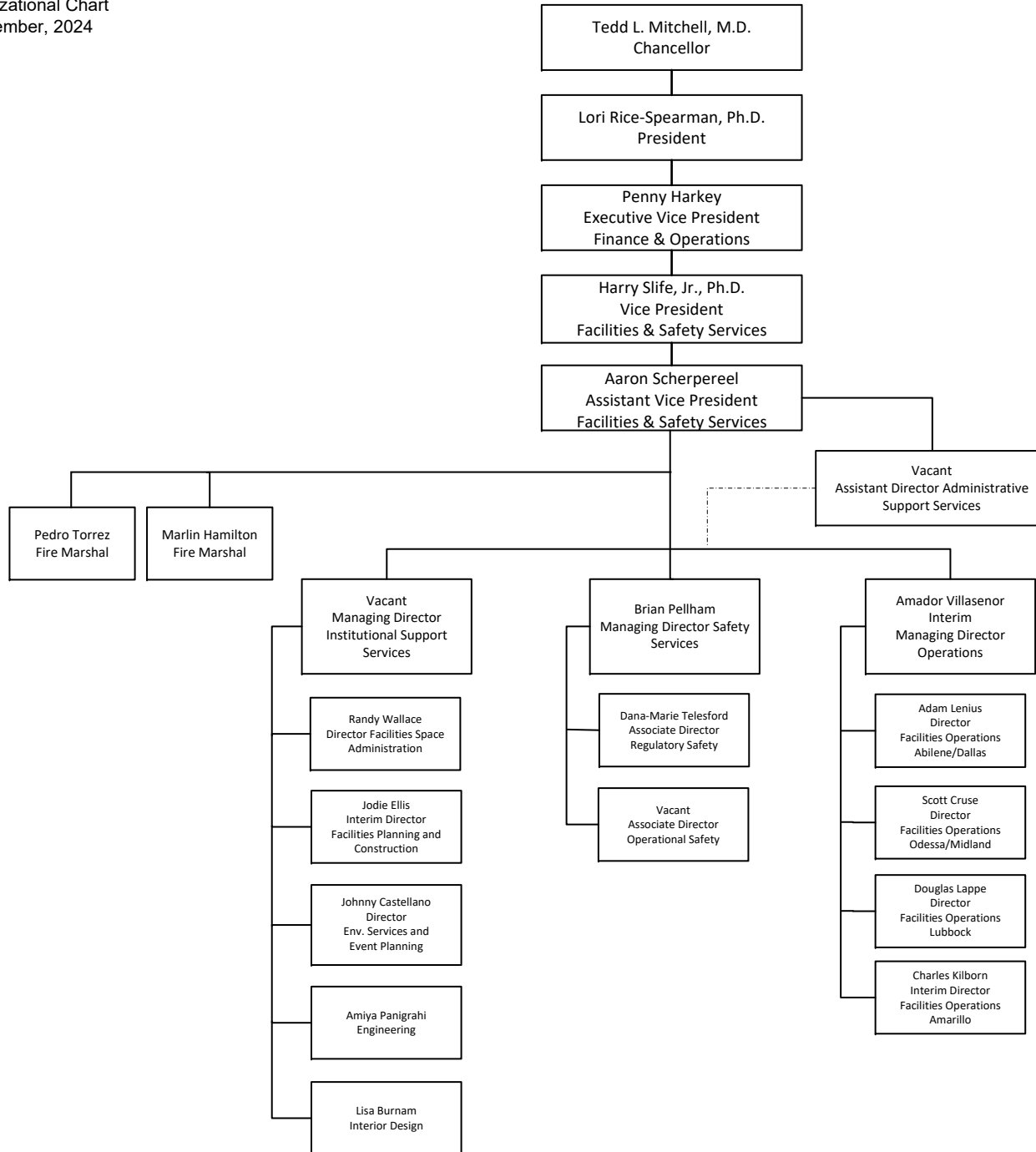
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Rural and Community Health
Organizational Chart
December, 2024



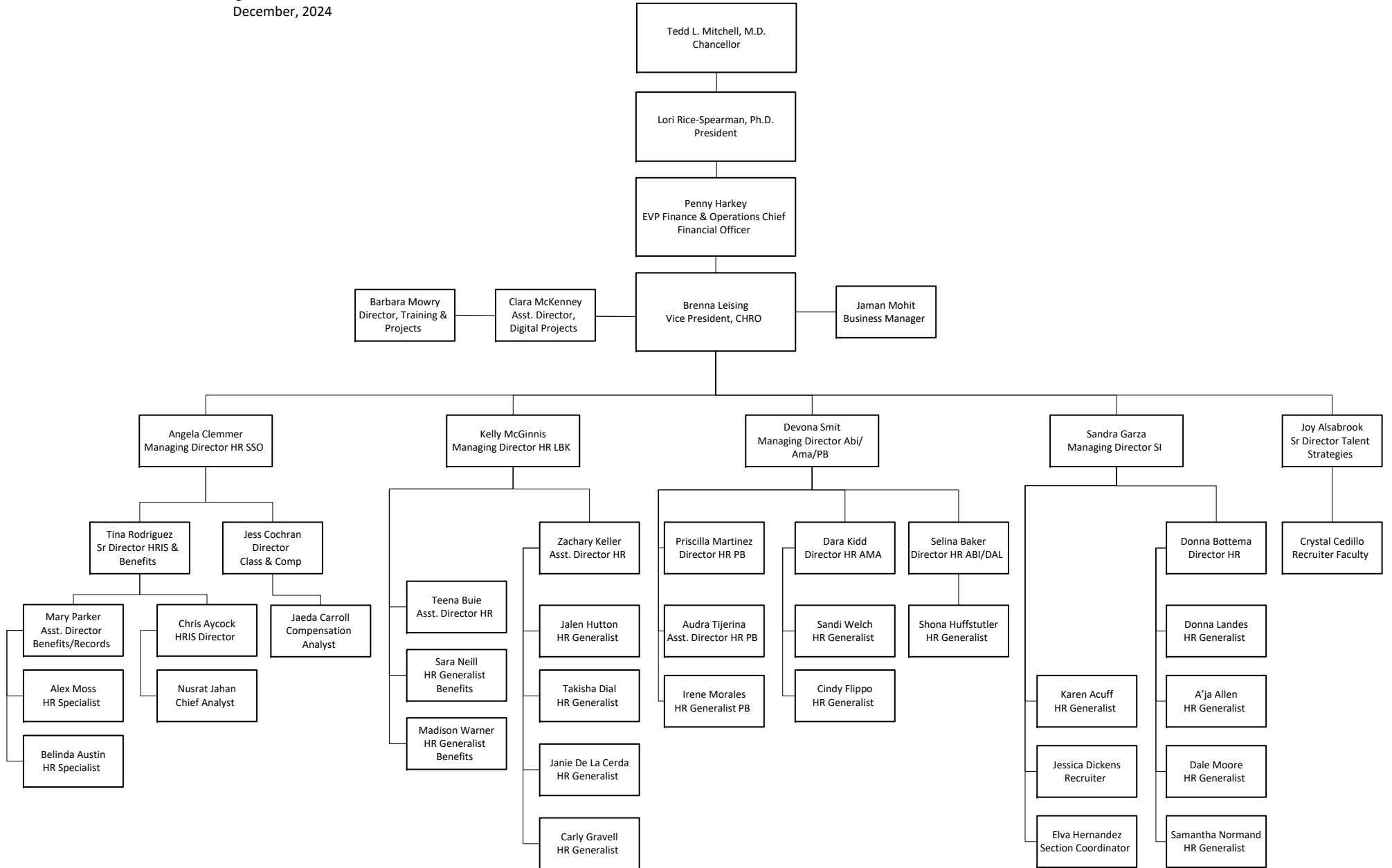
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Research & Innovation
 Organizational Chart
 December, 2024



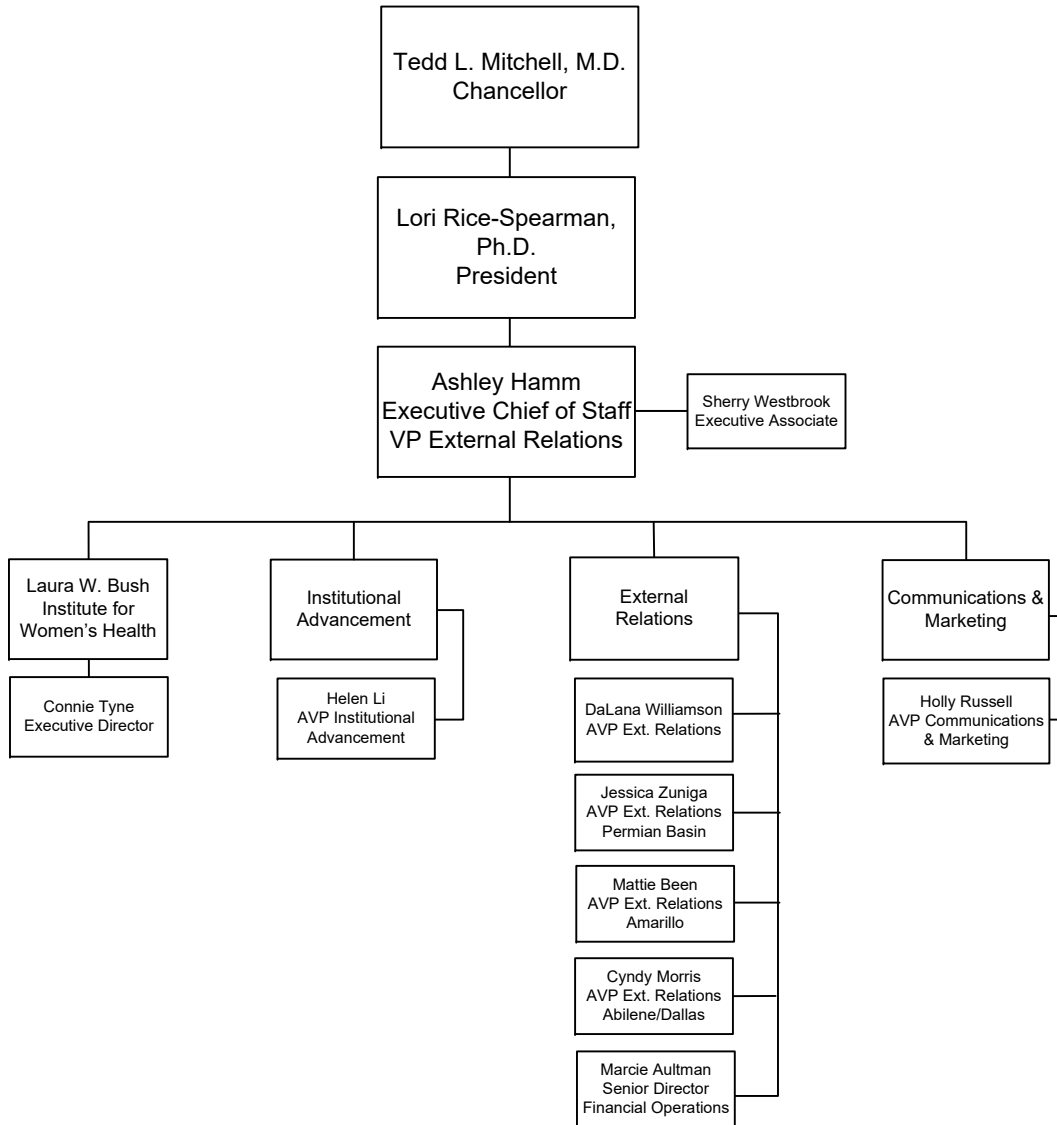
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Facilities & Safety Services
 Organizational Chart
 December, 2024



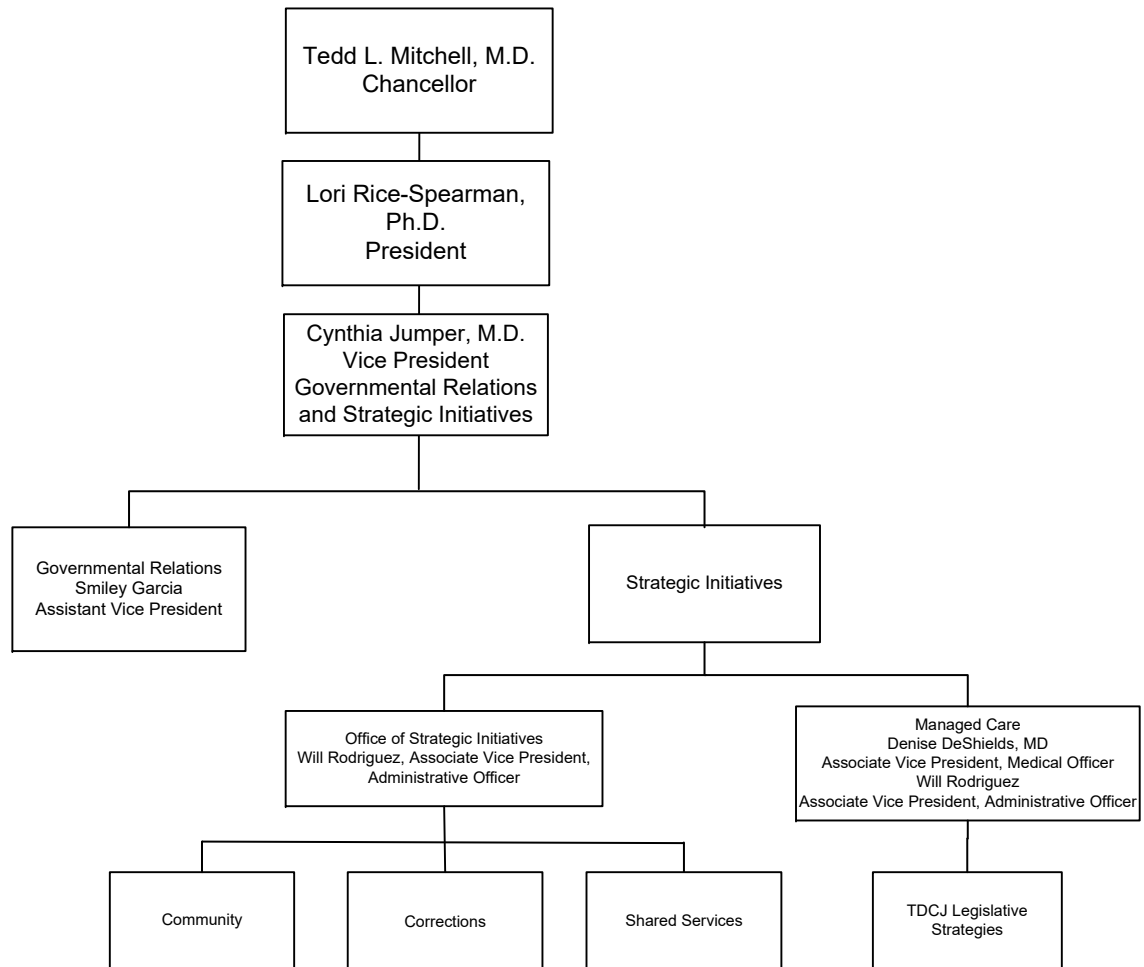
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Human Resources
 Organizational Chart
 December, 2024



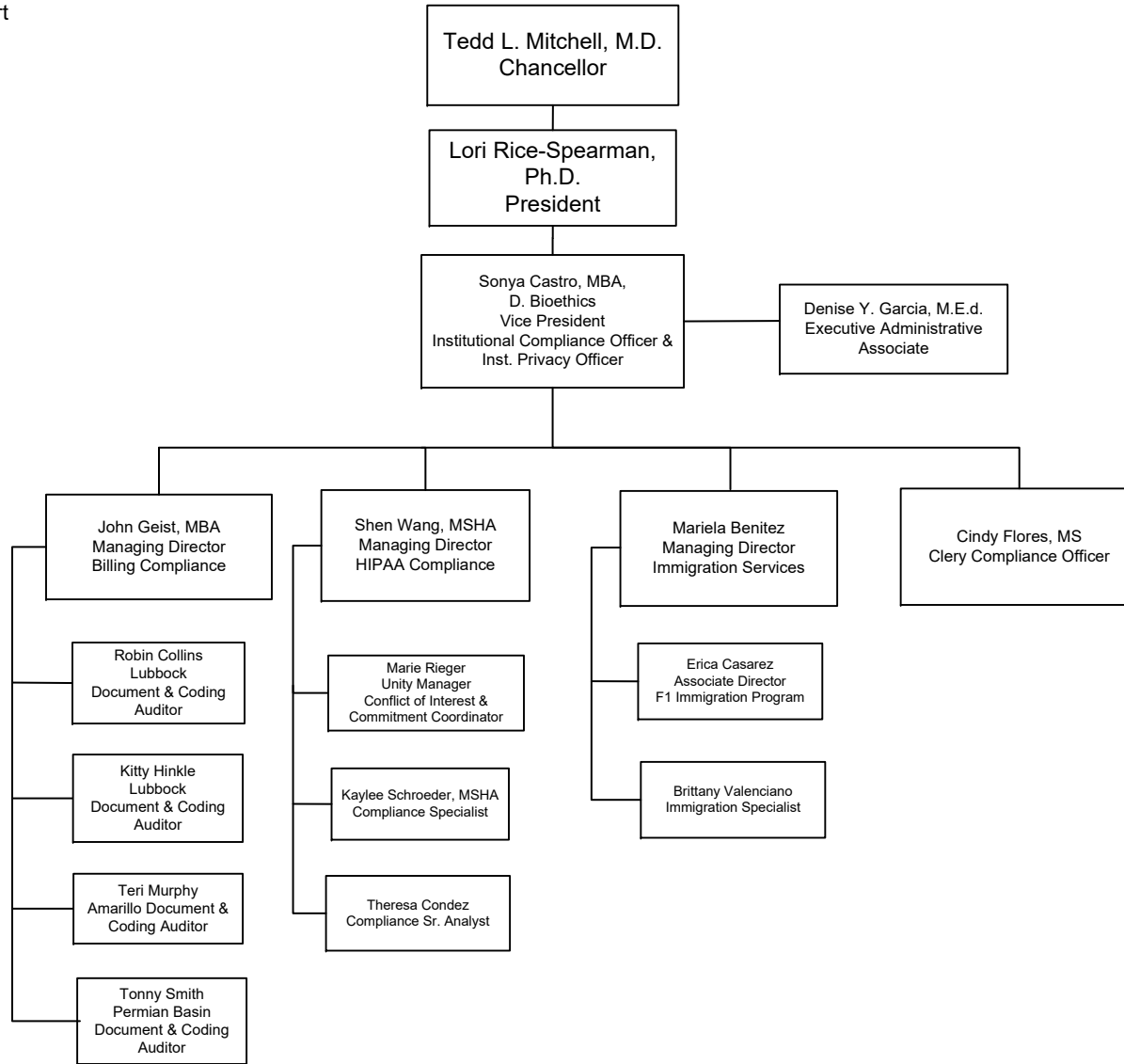
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
External Relations
Organizational Chart
December, 2024



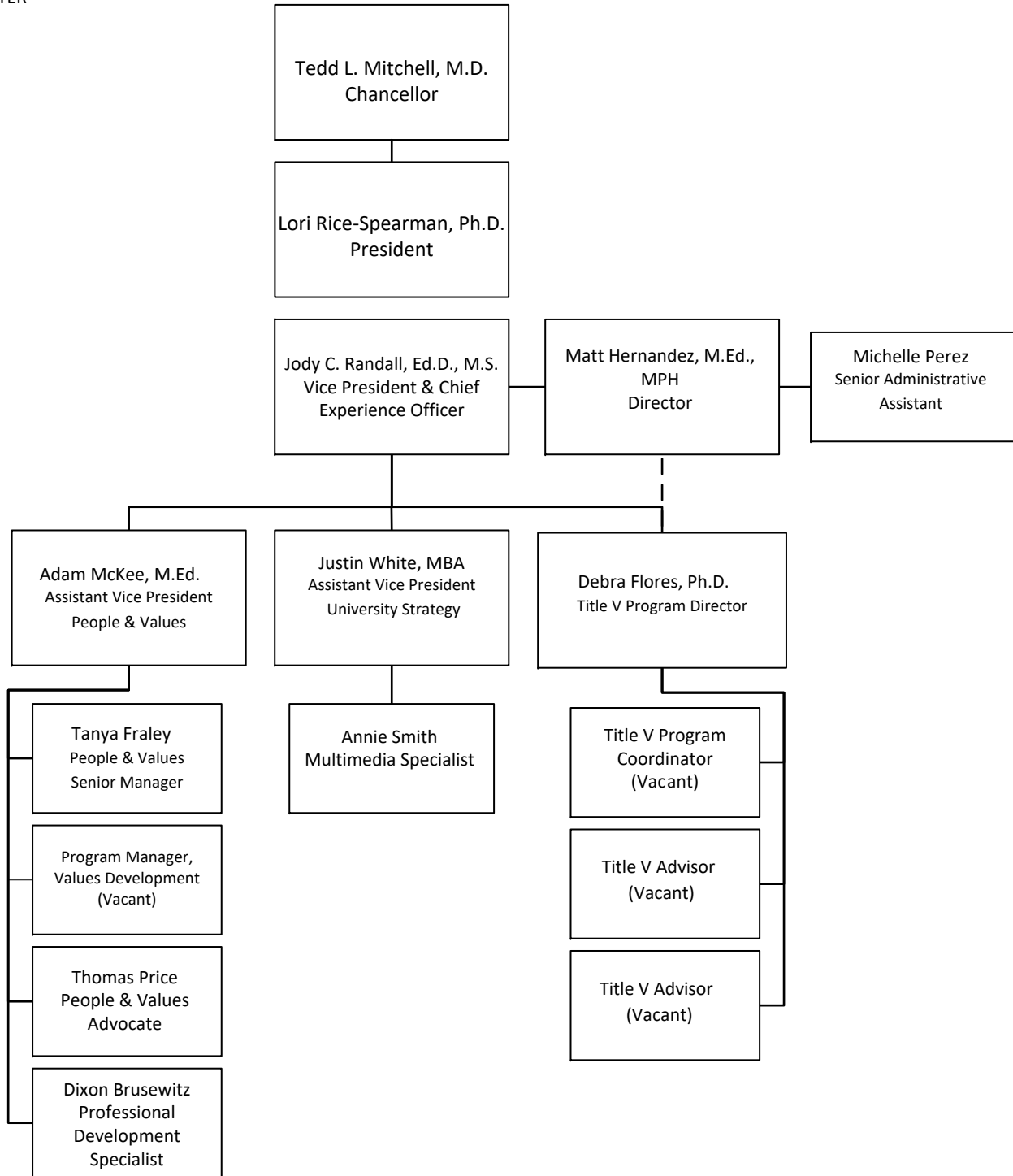
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Governmental Relations & Managed Care
Organizational Chart
December, 2024



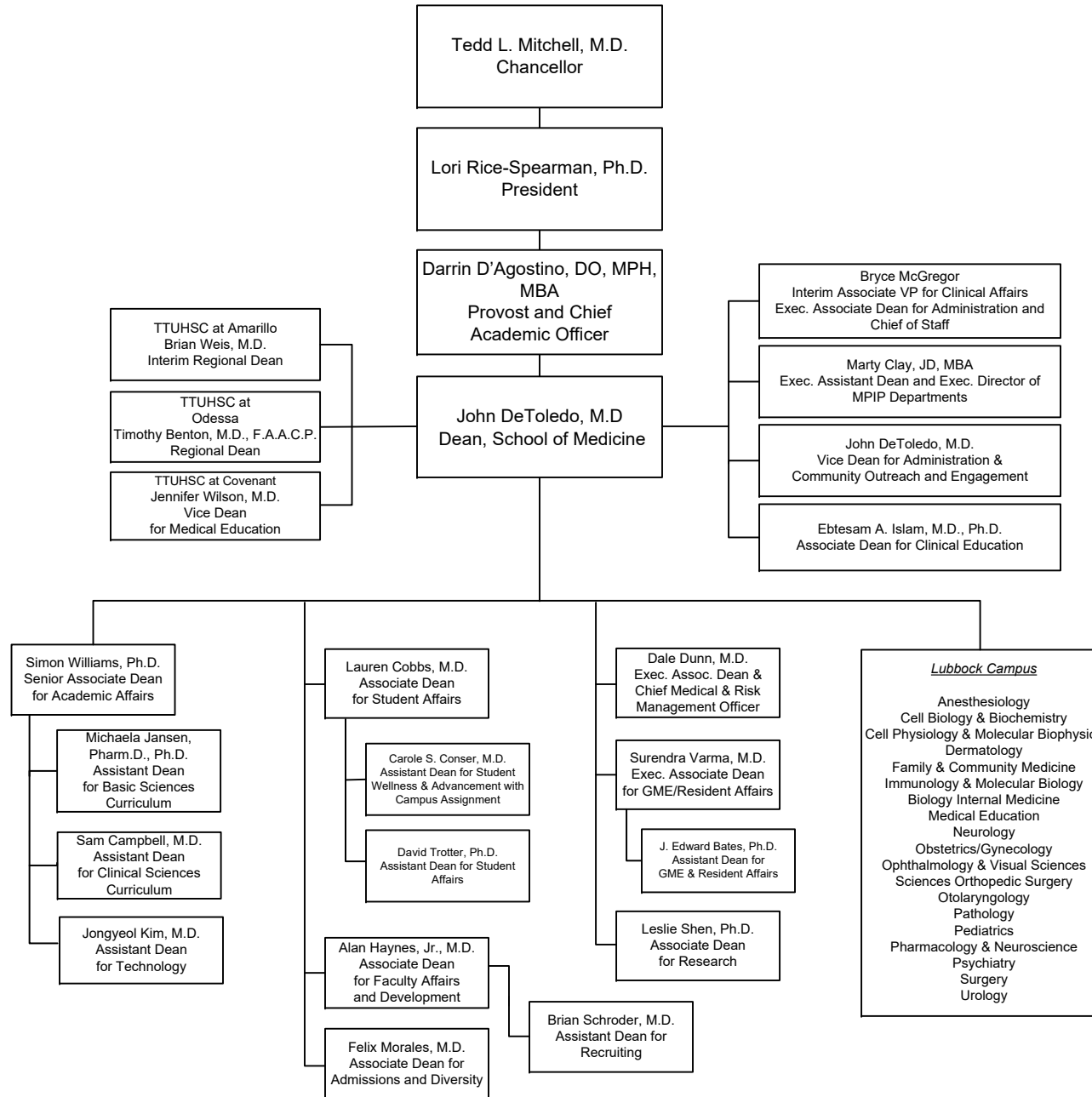
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Institutional Compliance
Organizational Chart
December, 2024



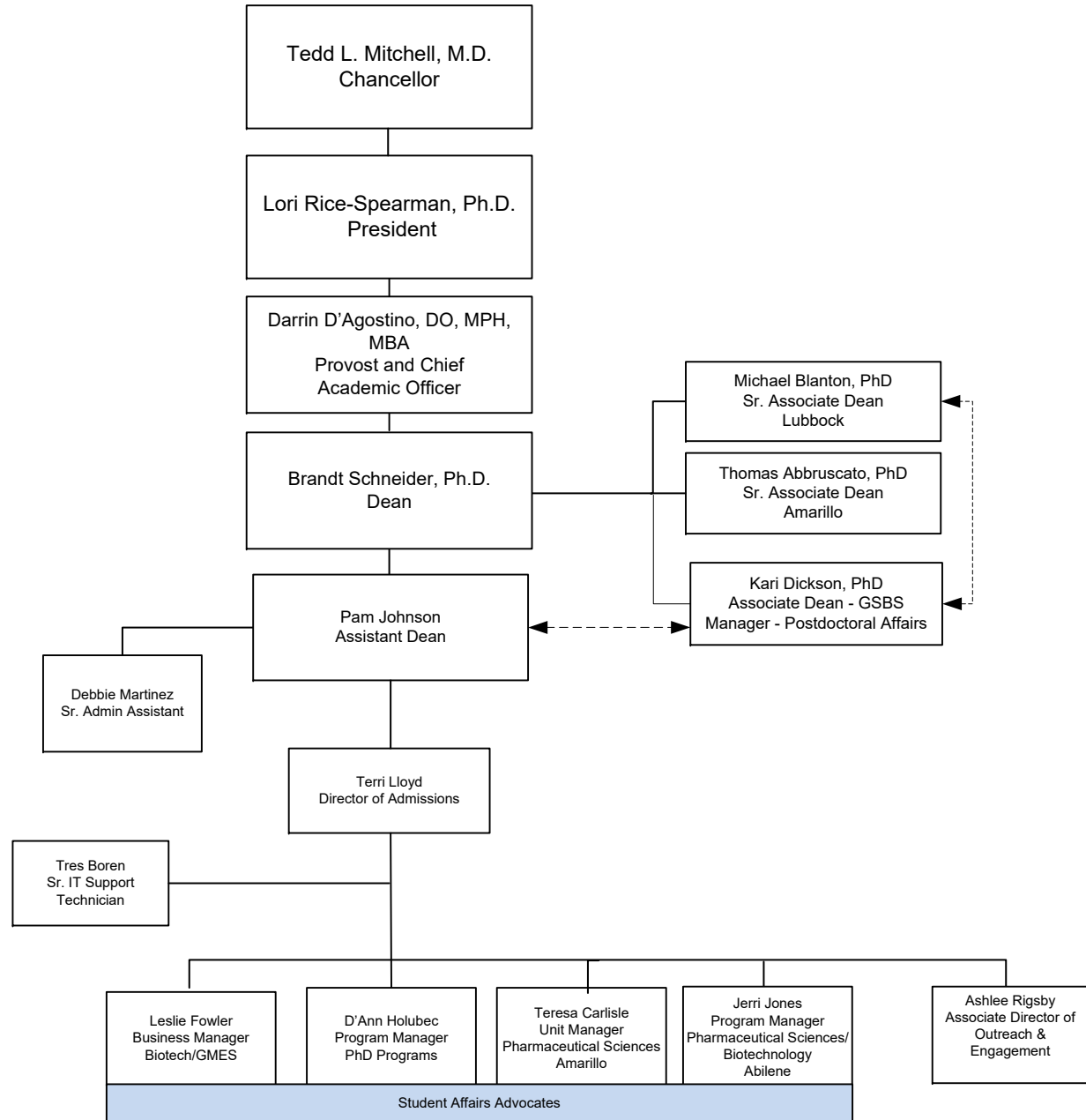
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Institutional Excellence & Culture
Organizational Chart
December, 2024



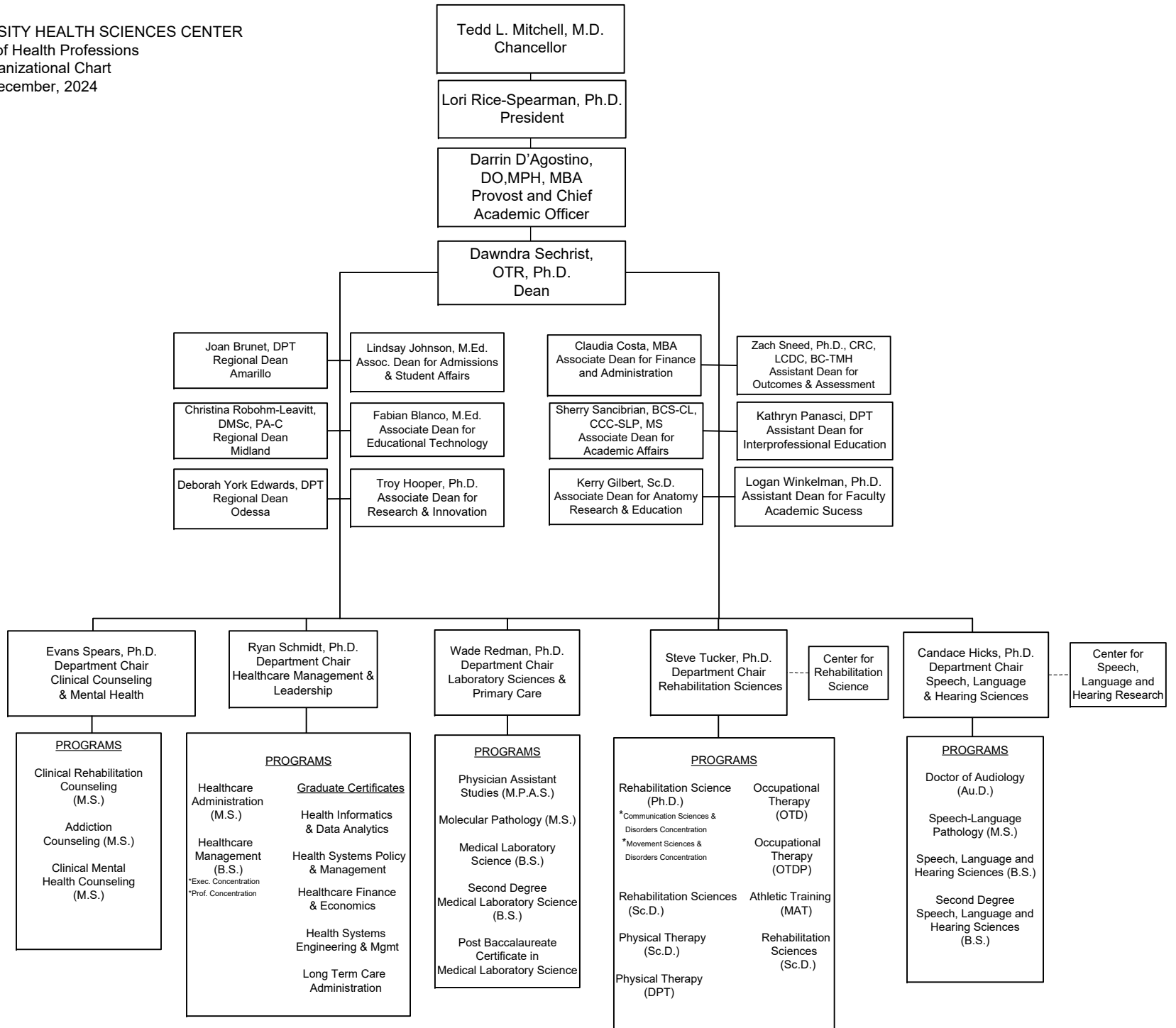
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 December, 2024



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Graduate School of Biomedical Sciences
 Organizational Chart
 December, 2024

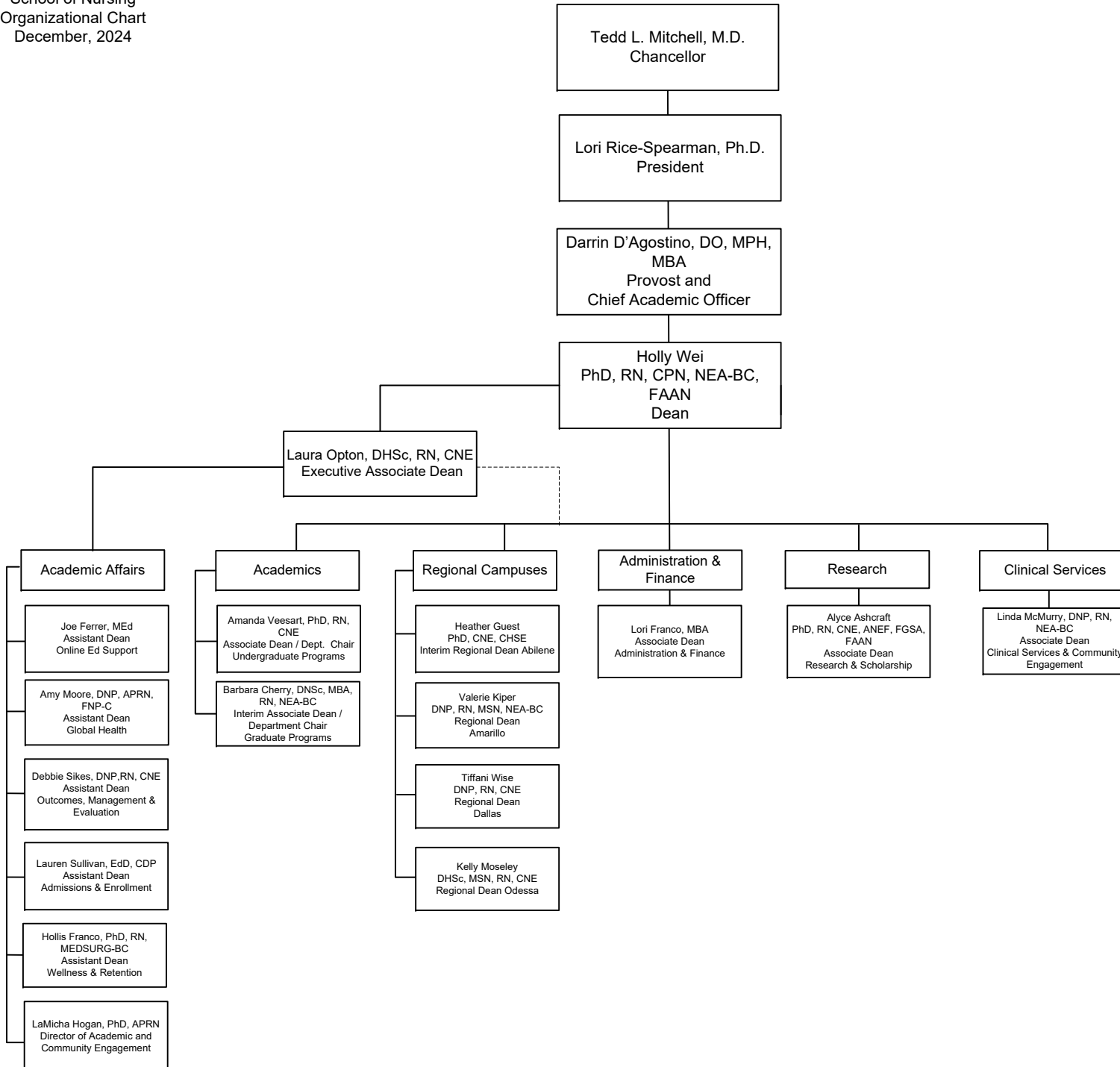


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Health Professions
 Organizational Chart
 December, 2024

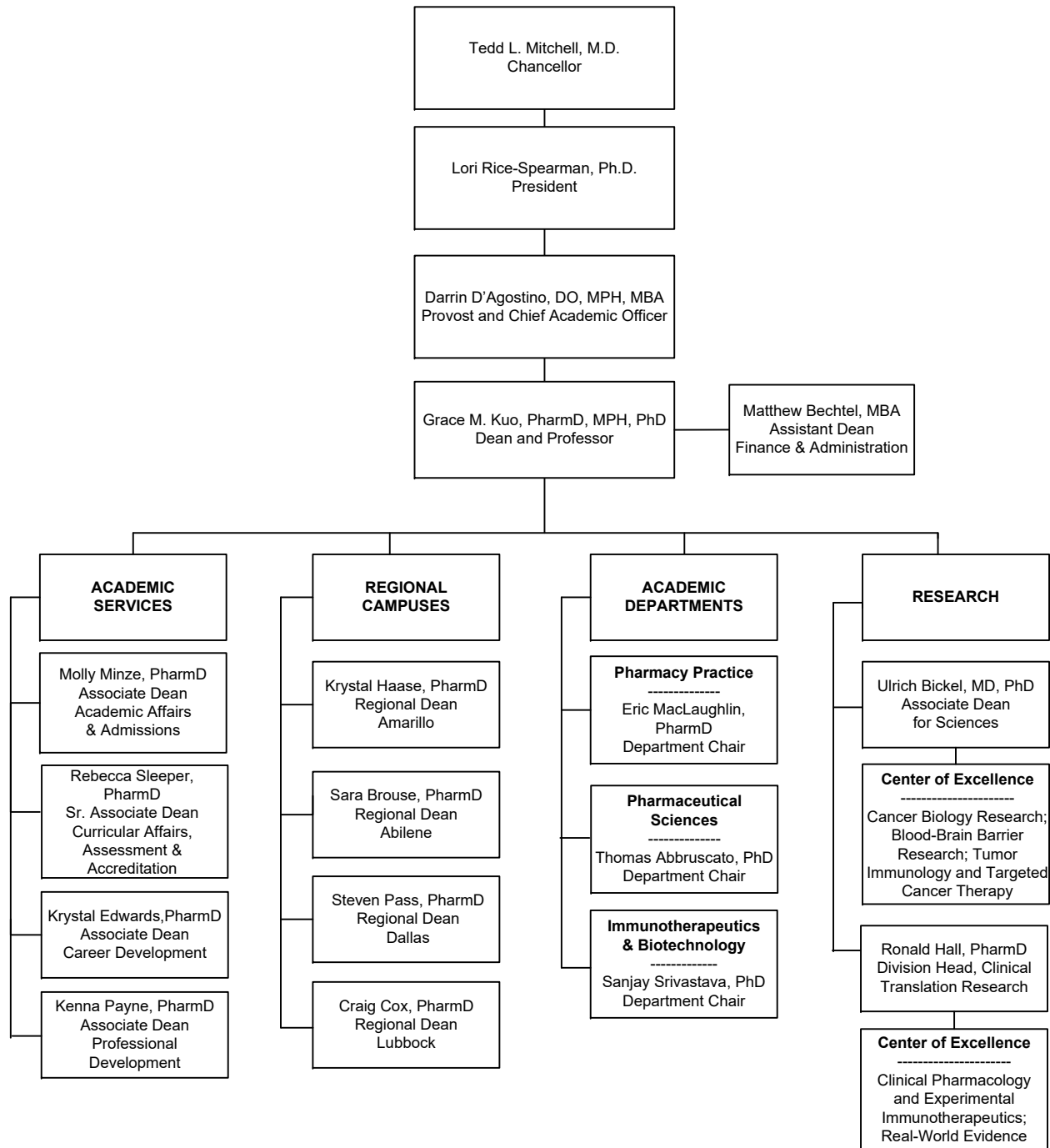


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

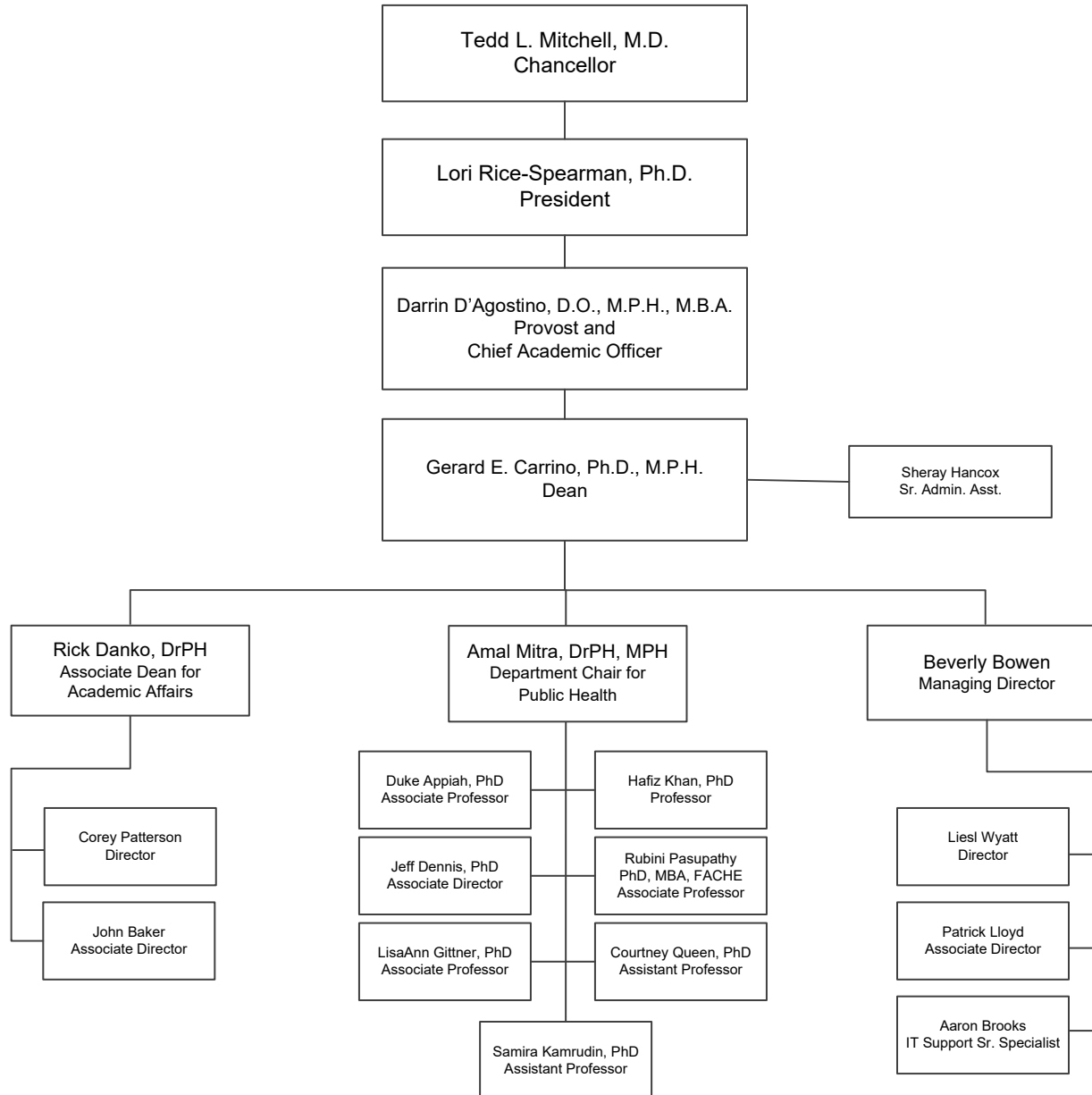
School of Nursing
Organizational Chart
December, 2024



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Jerry H. Hodge School of Pharmacy
 Organizational Chart
 December, 2024



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Julia Jones Matthews School of Population and Public Health
 Organizational Chart
 December, 2024



PROGRAMS

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Certificate and Degree Programs by Location^a

	Graduate School of Biomedical Sciences	School of Health Professions	School of Medicine	School of Nursing	School of Pharmacy	School of Population & Public Health
Abilene	Master of Science (MS), Biotechnology: Abbreviated Track Master of Science (MS), Biotechnology: Research Track Doctor of Philosophy (PhD), Pharmaceutical Sciences			Bachelor of Science, Nursing (BSN): Traditional Track	Doctor of Pharmacy (PharmD)	
Amarillo	Master of Science (MS), Pharmaceutical Sciences Doctor of Philosophy (PhD), Pharmaceutical Sciences	Doctor of Physical Therapy (DPT)	Doctor of Medicine (MD) Doctor of Medicine (MD): Family Medicine Accelerated Track	Bachelor of Science, Nursing (BSN): Traditional Track	Doctor of Pharmacy (PharmD)	
Covenant Health System^b			Doctor of Medicine (MD) Doctor of Medicine (MD): Family Medicine Accelerated Track			
Dallas					Doctor of Pharmacy (PharmD)	
Lubbock	Master of Science (MS), Biomedical Sciences ^c Master of Science (MS), Biotechnology: Abbreviated Track Master of Science (MS), Biotechnology: Research Track Master of Science (MS), Graduate Medical Education Sciences Doctor of Philosophy (PhD), Biomedical Sciences ^c	Bachelor of Science (BS), Medical Laboratory Science Bachelor of Science (BS), Speech, Language and Hearing Sciences Bachelor of Science (BS), Speech, Language and Hearing Sciences: Second Degree Master of Athletic Training (MAT) Master of Science (MS), Molecular Pathology Master of Science (MS), Speech-Language Pathology Doctor of Audiology (AuD) Doctor of Occupational Therapy (OTD) Doctor of Philosophy (PhD), Rehabilitation Science Doctor of Physical Therapy (DPT)	Doctor of Medicine (MD) Doctor of Medicine (MD): Family Medicine Accelerated Track	Bachelor of Science, Nursing (BSN): Traditional Track	Doctor of Pharmacy (PharmD)	
Mansfield Medical Center^d				Bachelor of Science, Nursing (BSN): Traditional Track		
Midland		Nadine and Tom Craddick Master of Physician Assistant Studies (MPAS)				
Odessa		Doctor of Physical Therapy (DPT)	Doctor of Medicine (MD) Doctor of Medicine (MD): Family Medicine Accelerated Track	Bachelor of Science, Nursing (BSN): Traditional Track		
Distance Education		Post-Baccalaureate Certificate in Medical Laboratory Science Graduate Certificates in Healthcare Administration ^c Bachelor of Science (BS), Medical Laboratory Science: Second Degree Bachelor of Science (BS), Healthcare Management Master of Science (MS), Clinical Rehabilitation Counseling Master of Science (MS), Addiction Counseling Master of Science (MS), Clinical Mental Health Counseling Master of Science (MS), Healthcare Administration Doctor of Science (ScD), Rehabilitation Sciences Doctor of Science (ScD), Physical Therapy Post-Professional Doctor of Occupational Therapy (OTDP)		Post-Master's Certificates ^c Interprofessional Graduate Certificates ^c Bachelor of Science (BSN), Nursing: RN to BSN Track Bachelor of Science (BSN), Nursing: Accelerated Tracks Master of Science (MSN), Nursing ^c Doctor of Nursing Practice (DNP): BSN to DNP Track ^c Doctor of Nursing Practice ^c (DNP)		Graduate Certificate in Public Health Master of Public Health(MPH)

^a Table indicates academic programs for which ≥50% of credit hours are offered at the specified location as recognized by SACSCOC, unless indicated otherwise.

^b Off-campus instructional site at which 25-49% of credit hours are offered.

^c Multiple concentrations available

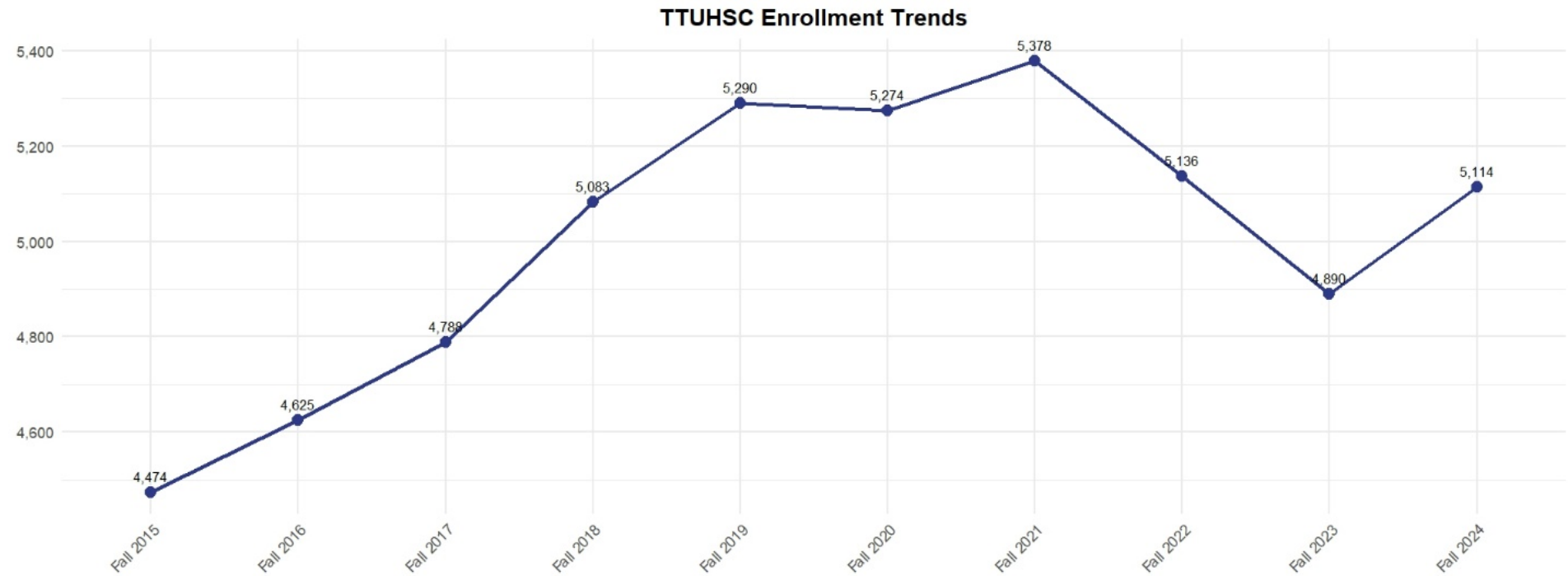
^d Off-campus site instructional site at which 25-49% of credit hours are offered. Program instruction is also delivered through distance education.

STUDENTS

TTUHSC Enrollment Trends

The following graphs convey the enrollment trend for Fall enrollments from Fall 2015 to Fall 2024. The first graph conveys the institutional level trend. The second group of graphs convey the trends at the school level. Overall, Fall 2024 enrollment increased from Fall 2023 of 224.

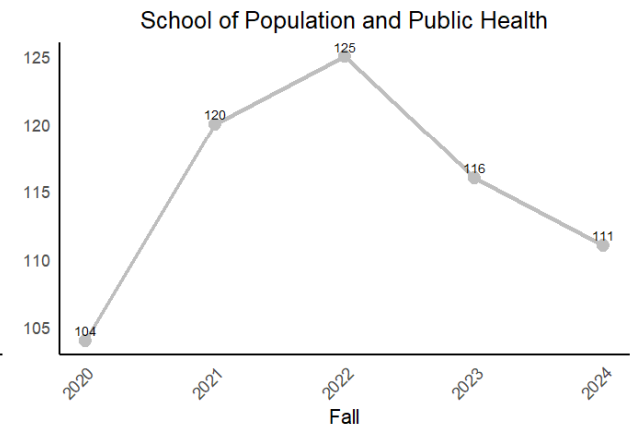
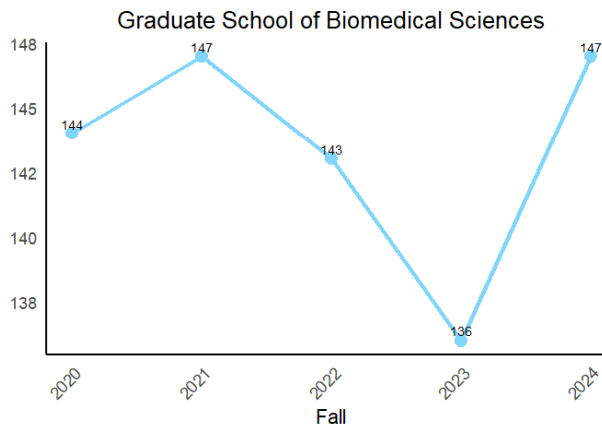
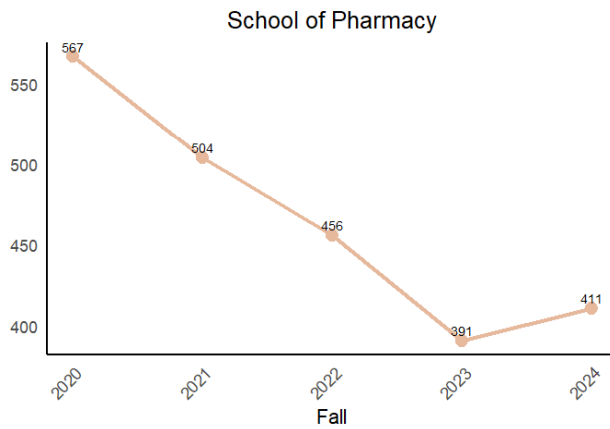
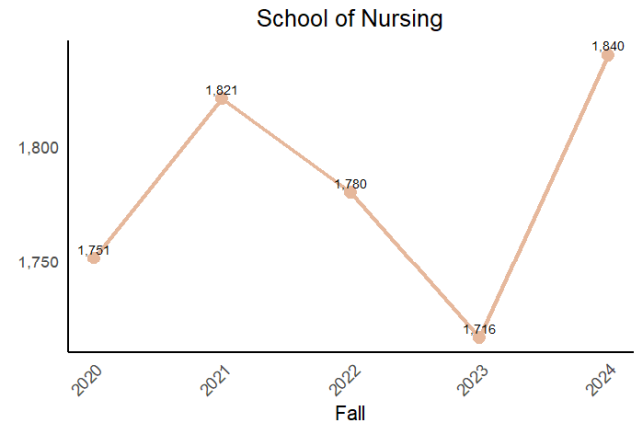
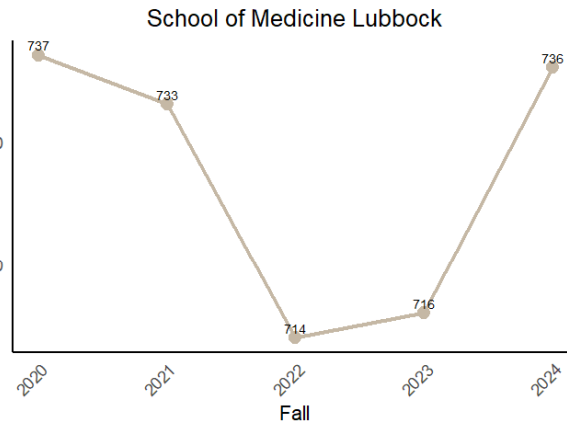
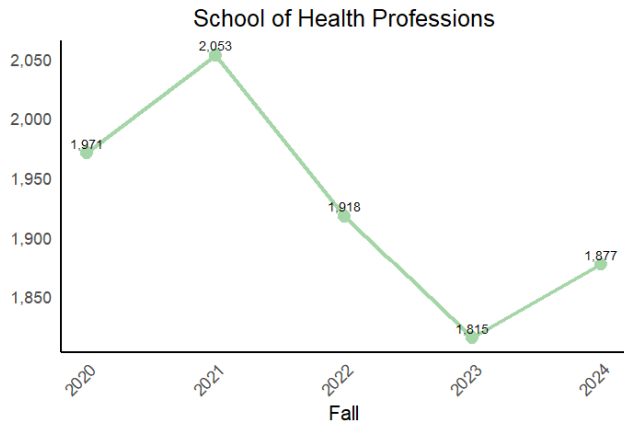
Institutional Enrollment Trend Fall 2015 to Fall 2024



Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

School Enrollment Trends Fall 2020 to Fall 2024

TTUHSC Enrollment Trends by School



Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

The following tables present the enrollment pattern for Fall enrollments from Fall 2020 to Fall 2024. The first table presents the enrollment sorted by campus for each school. The second table presents the enrollment sorted by school for each campus.

Enrollment by Campus for School

Lubbock	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Graduate School of Biomedical Sciences	123	125	95	90	107
School of Health Professions	663	684	655	624	636
School of Medicine	578	578	565	571	572
School of Nursing	315	303	301	297	318
School of Pharmacy	34	27	25	19	13
School of Population and Public Health			19	12	3
TOTAL Lubbock	1,713	1,717	1,660	1,613	1,649
Amarillo	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Graduate School of Biomedical Sciences	29	25	25	23	22
School of Health Professions	52	52	49	46	48
School of Medicine	110	114	104	97	105
School of Nursing			55	54	59
School of Pharmacy	167	130	110	85	79
TOTAL Amarillo	358	321	343	305	313
Midland/Odessa	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
School of Health Professions	159	163	171	178	186
School of Medicine	49	41	45	48	58
School of Nursing	51	60	50	44	51
TOTAL Midland/Odessa	259	264	266	270	295
El Paso	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Graduate School of Biomedical Sciences	-	-	-	-	-
TOTAL El Paso	-	-	-	-	-
Dallas	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
School of Pharmacy	236	241	236	209	232
TOTAL Dallas	236	241	236	209	232
Abilene	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Graduate School of Biomedical Sciences	29	30	23	23	18
School of Nursing	189	176	184	167	227
School of Pharmacy	130	106	85	78	79
School of Population and Public Health			4	2	-
TOTAL Abilene	348	312	296	270	324
Distance Education	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Graduate School of Biomedical Sciences	67	87	-	-	-
School of Health Professions	1,097	1,154	1,043	967	1,001
School of Nursing	1,196	1,282	1,190	1,154	1,183
School of Pharmacy					9
School of Population and Public Health			102	102	108
TOTAL Distance Education	2,360	2,523	2,335	2,223	2,301
TTUHSC Fall Semester Totals	5,274	5,378	5,136	4,890	5,114

Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

Enrollment by School for Campus

Graduate School of Biomedical Sciences	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Abilene	29	30	23	23	18
Amarillo	29	25	25	23	22
El Paso	-	-	-	-	-
Lubbock	123	125	95	90	107
Distance Education	67	87	-	-	-
TOTAL GSBS	248	267	143	136	147

School of Health Professions	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Amarillo	52	52	49	46	48
Lubbock	663	684	655	624	636
Midland	112	116	120	128	137
Odessa	47	47	51	50	49
Distance Education	1,097	1,154	1,043	967	1,001
TOTAL SOHP	1,971	2,053	1,918	1,815	1,871

School of Medicine	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Amarillo	110	114	104	97	105
Lubbock	578	578	565	571	572
Odessa	49	41	45	48	58
TOTAL SOM	737	733	714	716	735

School of Nursing	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Abilene	189	176	184	167	227
Amarillo			50	54	59
Lubbock	315	303	301	297	318
Odessa	51	60	55	44	51
Distance Education	1,196	1,282	1,190	1,154	1,183
TOTAL SON	1,751	1,821	1,780	1,716	1,838

School of Population and Public Health	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Abilene			4	2	-
Distance Education			102	102	108
Lubbock			19	12	3
TOTAL SOP	-	-	125	116	111

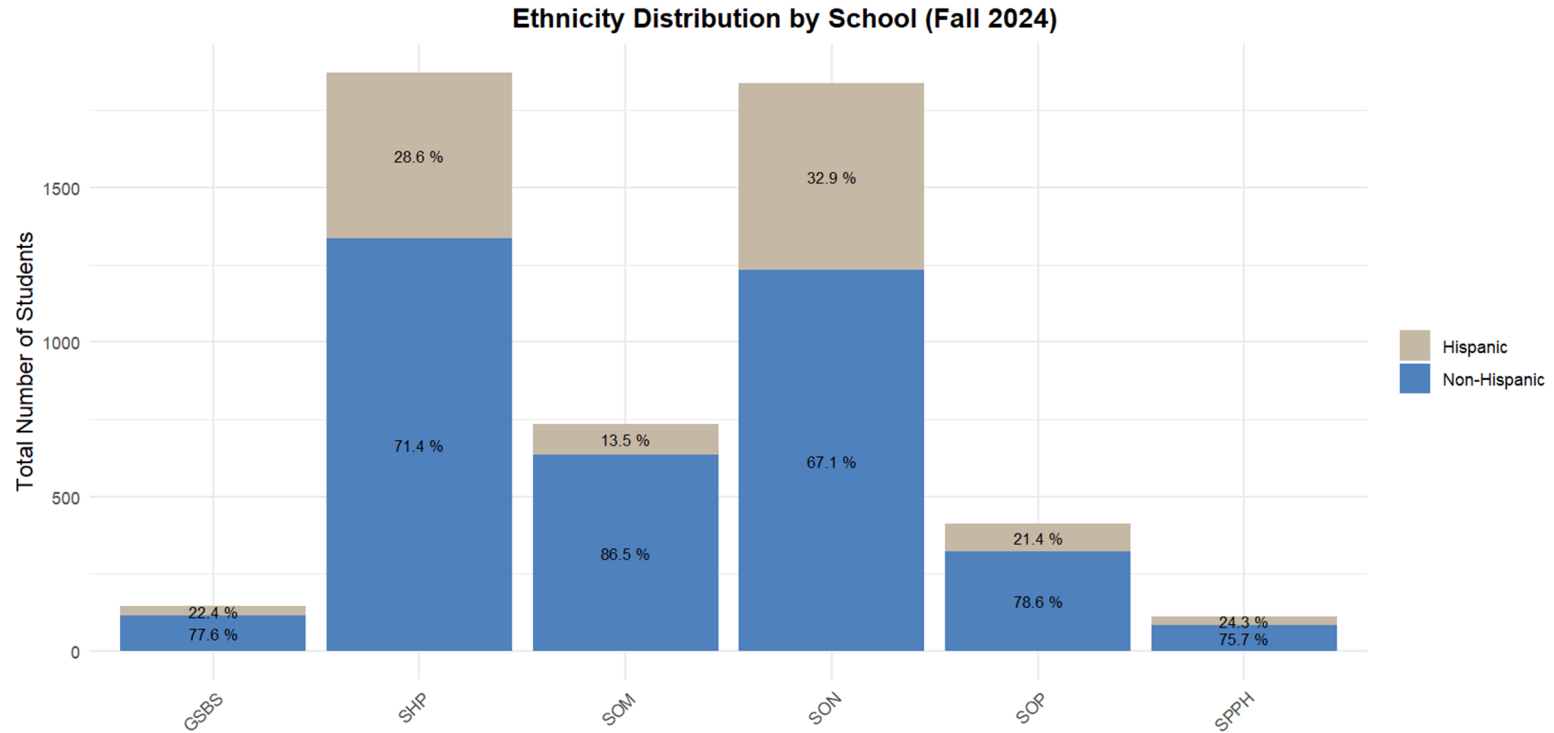
School of Pharmacy	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Abilene	130	106	85	78	79
Amarillo	167	130	110	85	79
Dallas	236	241	236	209	232
Lubbock	34	27	25	19	13
Distance Education					9
TOTAL SOP	567	504	456	391	412

TOTAL TTUHSC	5,274	5,378	5,136	4,890	5,114
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Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

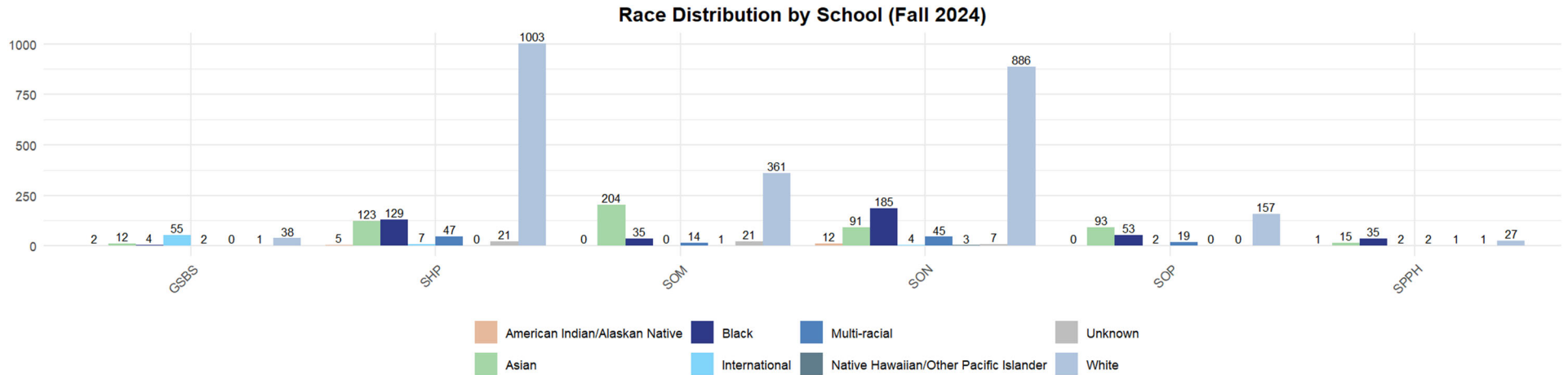
Institutional Enrollment Demographics for Fall 2024

Enrollment by Ethnicity for Fall 2024 (Based on National Center for Education Statistics Definitions)



School	Hispanic	Non-Hispanic	Total
Graduate School of Biomedical Sciences (GSBS)	33	114	147
School of Health Professions (SHP)	536	1335	1871
School of Medicine (SOM)	99	636	735
School of Nursing (SON)	605	1233	1838
School of Pharmacy (SOP)	88	324	412
School of Population and Public Health (SPPH)	27	84	111
University Total	1388	3726	5114

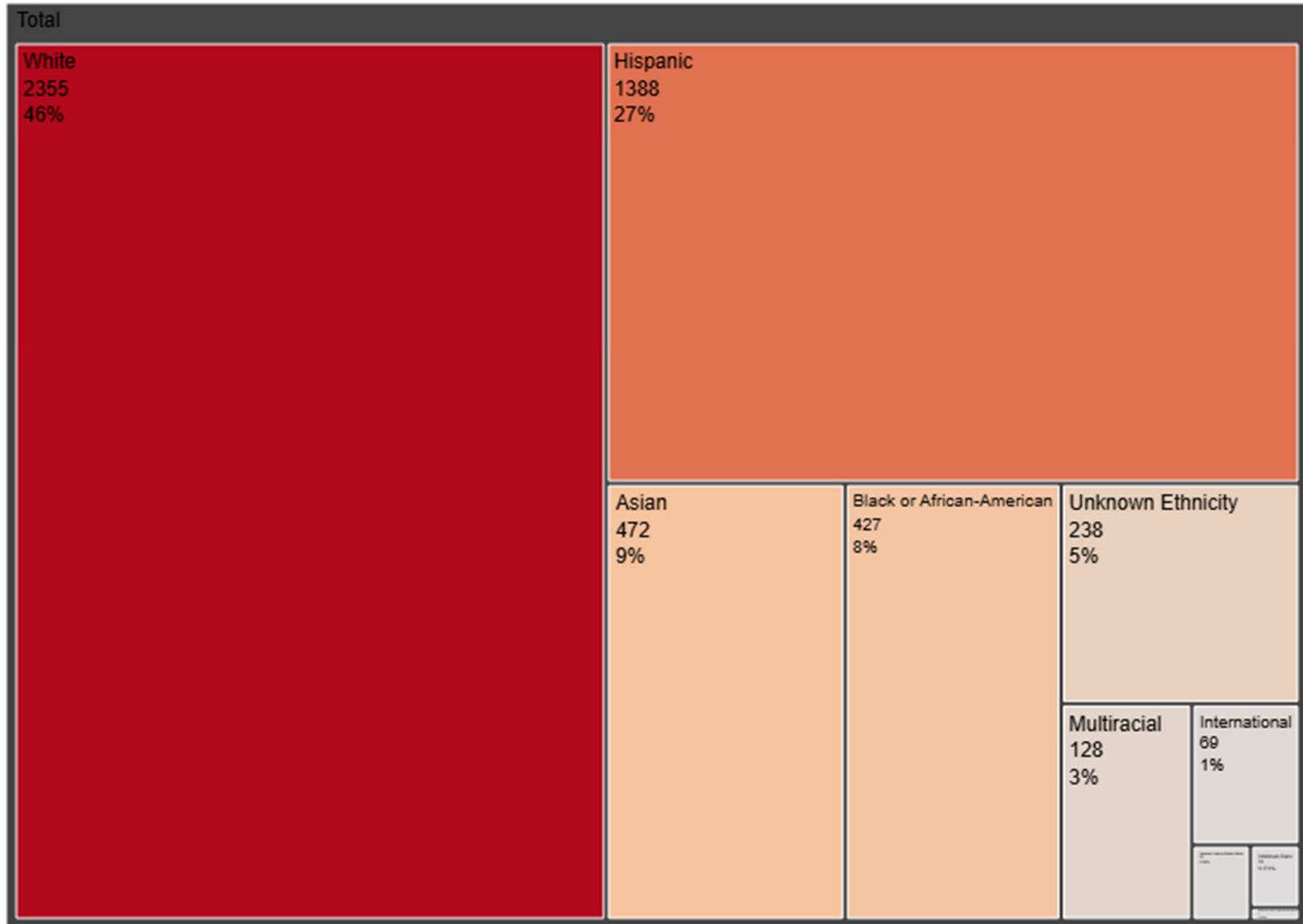
Enrollment by Race for Fall 2024 (Based on National Center for Education Statistics Definitions)



School	American Indian/Alaskan Native	Asian	Black	International	Multi-racial	Native Hawaiian/Other Pacific Islander	Unknown	White
Graduate School of Biomedical Sciences (GSBS)	2	12	4	55	2	0	1	38
School of Health Professions (SHP)	5	123	129	7	47	0	21	1003
School of Medicine (SOM)	0	204	35	0	14	1	21	361
School of Nursing (SON)	12	91	185	4	45	3	7	886
School of Pharmacy (SOP)	0	93	53	2	19	0	0	157
School of Population and Public Health (SPPH)	1	15	35	2	2	1	1	27

Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

Treemap of Race and Ethnicity Categories (Fall 2024)



Enrollment by Race and Gender for Fall 2024

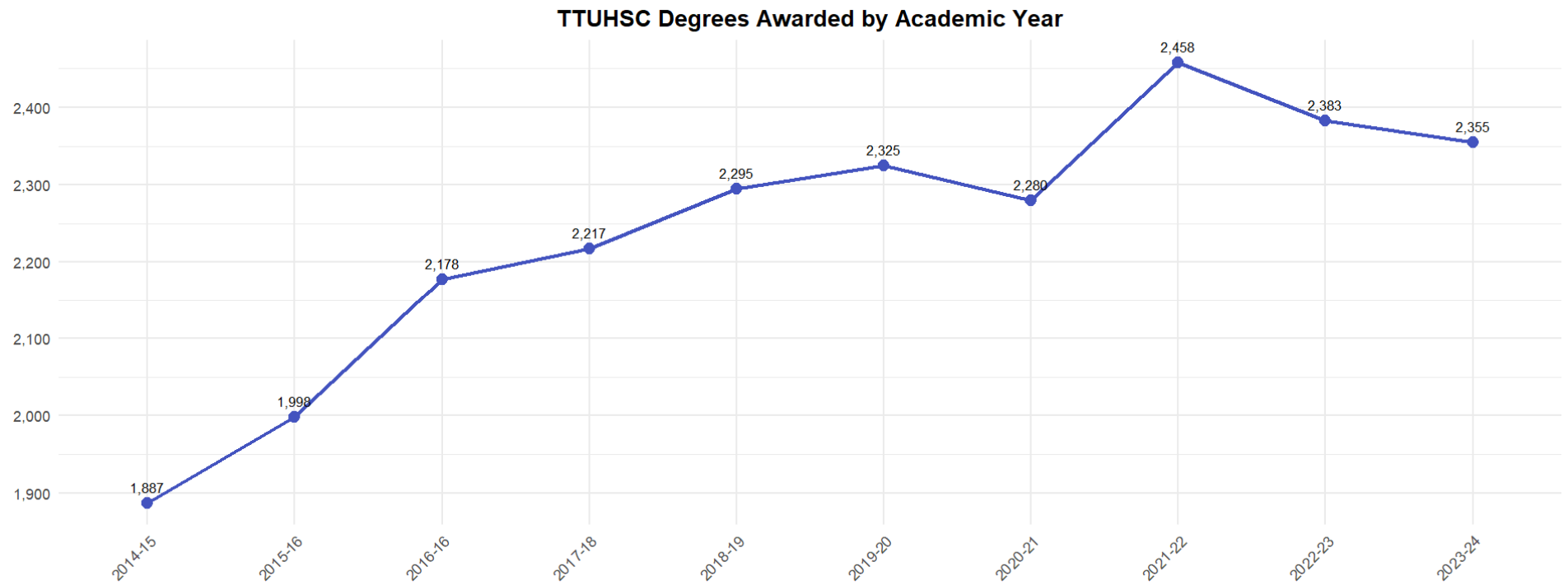
School	Gender	American Indian/Alaskan Native	Asian	Black	International	Multi-racial	Native Hawaiian/Other Pacific Islander	Unknown	White
Graduate School of Biomedical Sciences (GSBS)	F	1	4	2	31	2	0	0	18
	M	1	8	2	24	0	0	1	20
School of Health Professions (SHP)	F	5	97	96	5	34	0	13	811
	M	0	26	33	2	13	0	8	192
School of Medicine (SOM)	F	0	113	22	0	2	0	9	157
	M	0	91	13	0	12	1	12	204
School of Nursing (SON)	F	12	73	147	2	41	2	5	785
	M	0	18	38	2	4	1	2	101
School of Pharmacy (SOP)	F	0	64	34	1	10	0	0	113
	M	0	29	19	1	9	0	0	44
School of Population and Public Health (SPPH)	F	1	12	25	1	0	1	1	23
	M	0	3	10	1	2	0	0	4

Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

TTUHSC Graduation Trends

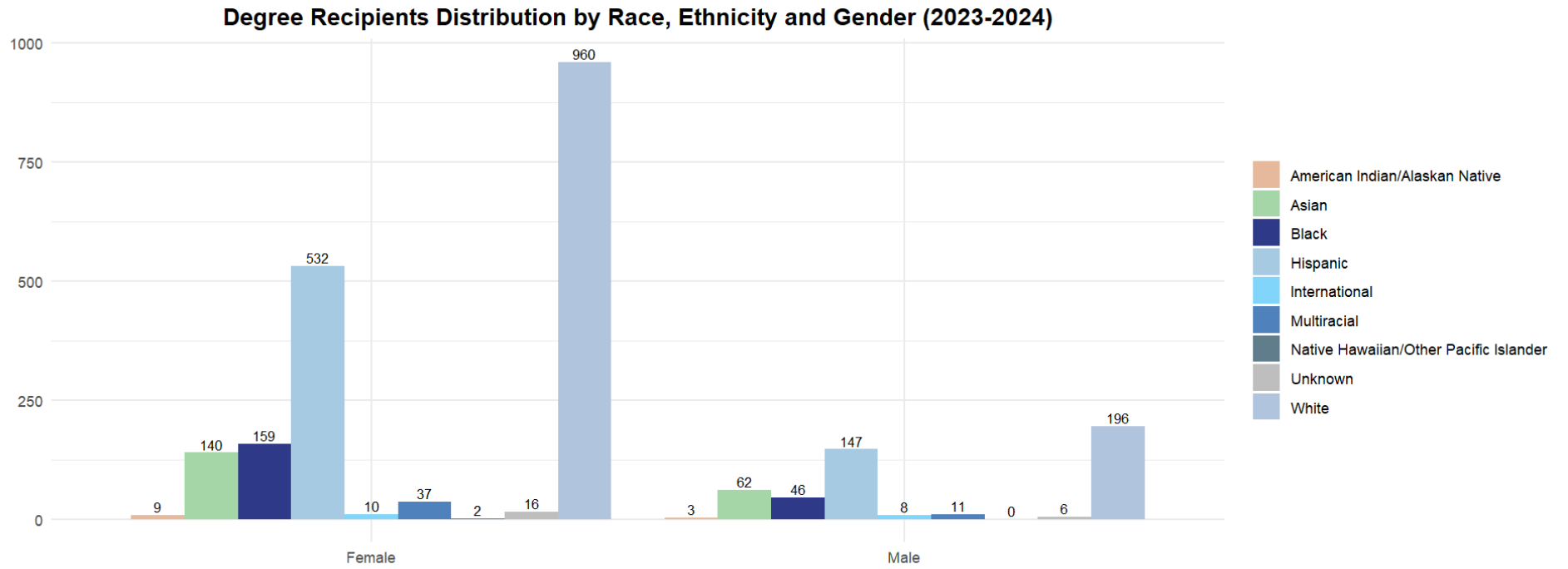
The following graphs convey the degrees awarded by academic year from 2014/2015 to 2023/2024. The first graph conveys the institutional level trend.

Institutional Degrees Awarded 2014/2015 to 2023/2024



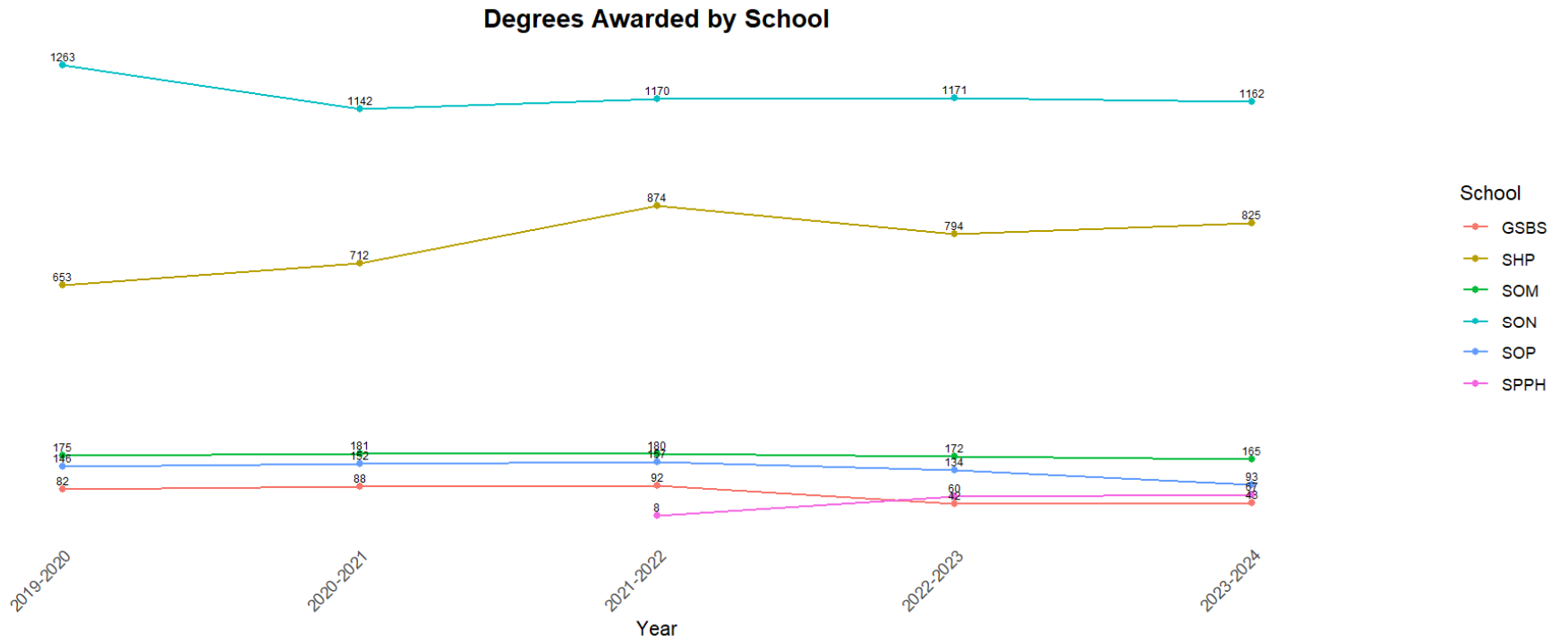
Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

Institutional Degrees Awarded 2023/2024 by Race, Ethnicity and Gender



Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

Institutional Degrees Awarded 2019/2020 to 2023/2024 by School



Source: Office of the Provost, Division of Institutional Effectiveness, Department of Institutional Research and Analytics

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st**

RESIDENCIES IN TEXAS							
DESCRIPTION	2018	2019	2020	2021	2022	2023	2024
Total Graduates	163	171	175	181	181	96	93
Primary Care (% of Total Graduates)	52 (31.9%)	42 (24.6%)	44 (25.1%)	60 (33.2%)	64 (35.4%)	53 (55%)	56 (30.9%)
Family Medicine	19	16	20	24	24	16	25
Internal Medicine *	15	14	13	23	24	22	12
Pediatrics	11	8	7	10	8	6	10
Med/Pediatrics	0	0	0	0	0	1	0
Ob/Gyn	7	4	4	3	8	8	9

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	2018	2019	2020	2021	2022	2023	2024
Total Graduates	163	171	175	181	181	181	163
Primary Care (% of Total Graduates)	81 (49.7%)	81 (47.4%)	88 (50.3%)	99 (54.7%)	96 (53%)	83 (45.8%)	88 (48.6%)
Family Medicine	22	26	30	33	30	22	35
Internal Medicine *	24	21	32	37	35	28	22
Pediatrics	19	22	15	20	18	21	17
Med/Pediatrics	1	1	3	0	1	0	0
Ob/Gyn	15	11	8	9	12	11	14

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC) STATE
BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF HEALTH PROFESSIONS (SHP)
MEDICAL LABORATORY SCIENCE**

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	78%	80%
2016	84%	81%
2017	100%	81.5%
2018	81.2%	81.4%
2019	75%	84%
2020	73.7%	82%
2021	71.4%	77.1%
2022	64.70	70.20%
2023	100%	76.30%
2024	94.11%	75.7%

SHP – MEDICAL LABORATORY SCIENCE - ONLINE

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	90%	84%
2016	97%	78%
2017	80%	80.6%
2018	92.1%	74.9%
2019	100%	77.5%
2020	78.2%	78%
2021	89.6%	80.5%
2022	77.30%	69.10%
2023	84.90%	72.50%
2024	91.66%	75.3%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - OCCUPATIONAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	97%	87%
2016	97%	82%
2017	82.69%	82%
2018	93.88%	82%
2019	91.67%	81%
2020	91.49%	84%
2021	96.08%	84%
2022	94%	81%
2023	87.80%	77%
2024	78.72%	73%

SHP - PHYSICAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	93%	91%
2016	97%	94%
2017	100%	94%
2018	100%	92.7%
2019	96.9%	91.4%
2020	95.7%	93.1%
2021	95.2%	90.5%
2022	93.8%	87.40%
2023	94.30%	86.30%
2024	96.82%	88.9%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - SPEECH-LANGUAGE PATHOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	100%	84%
2016	100%	82%
2017	100%	82.4%
2018	100%	91.2%
2019	100%	82%
2020	100%	82%
2021	100%	87%
2022	100%	N/A*
2023	100%	80.45%
2024	97.43%	86.5%

SHP - AUDIOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	89%	70%
2016	80%	69.7%
2017	68.75%	69.9%
2018	100%	82.1%
2019	90%	81.6%
2020	55.56%	81.6%
2021	90%	76%
2022	90%	N/A*
2023	63.60%	60.30%
2024	81.81%	63.7%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - PHYSICIAN ASSISTANT PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	98%	95%
2016	98%	96%
2017	100%	97%
2018	96%	98%
2019	98.2%	93%
2020	90.5%	95%
2021	91.2%	95%
2022	92%	93%
2023	83.30%	90%
2024	96.22%	94%

SHP - MOLECULAR PATHOLOGY PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	100%	86%
2016	100%	86%
2017	95%	77%
2018	100%	77.6%
2019	100%	77.5%
2020	91.3%	80%
2021	92%	69.6%
2022	100%	65%
2023	100%	63%
2024	85.71%	67.8%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - ATHLETIC TRAINING PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2015	100%	83%
2016	96%	84%
2017	96%	81%
2018	86%	73%
2019	87%	81%
2020	86.9%	81%
2021	95%	N/A*
2022	62.5%	76.9%
2023	68.40%	74.10
2024	75.86%	68.7%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF NURSING**

NCLEX PASS RATE FOR FIRST-TIME TAKERS

ACADEMIC YEAR	PASS RATE
2015	90.45%
2016	93.42%
2017	97.60%
2018	96.22%
2019	97.22%
2020	97.21%
2021	93.88%

CALENDAR YEAR	PASS RATE
*2022	88.91%
*2023	94.85%

* Beginning in 2022, NCLEX results from the Texas Board of Nursing converted to a calendar year for reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

<i>YEAR</i>	<i>PASS RATE</i>
2015	95.07%
2016	88.39%*
2017	93.06%
2018	91.67%
2019	86.9%
2020	92.62%
2021	93.66%
2022	80.5%
2023	82.8%
2024	80.7%

* The Pass Rate was lowered in 2015 by the National Board, and in 2016, new Competencies were implemented in the NAPLEX Exam.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

SCHOOL OF MEDICINE

United States Medical Licensing Examination (USMLE)

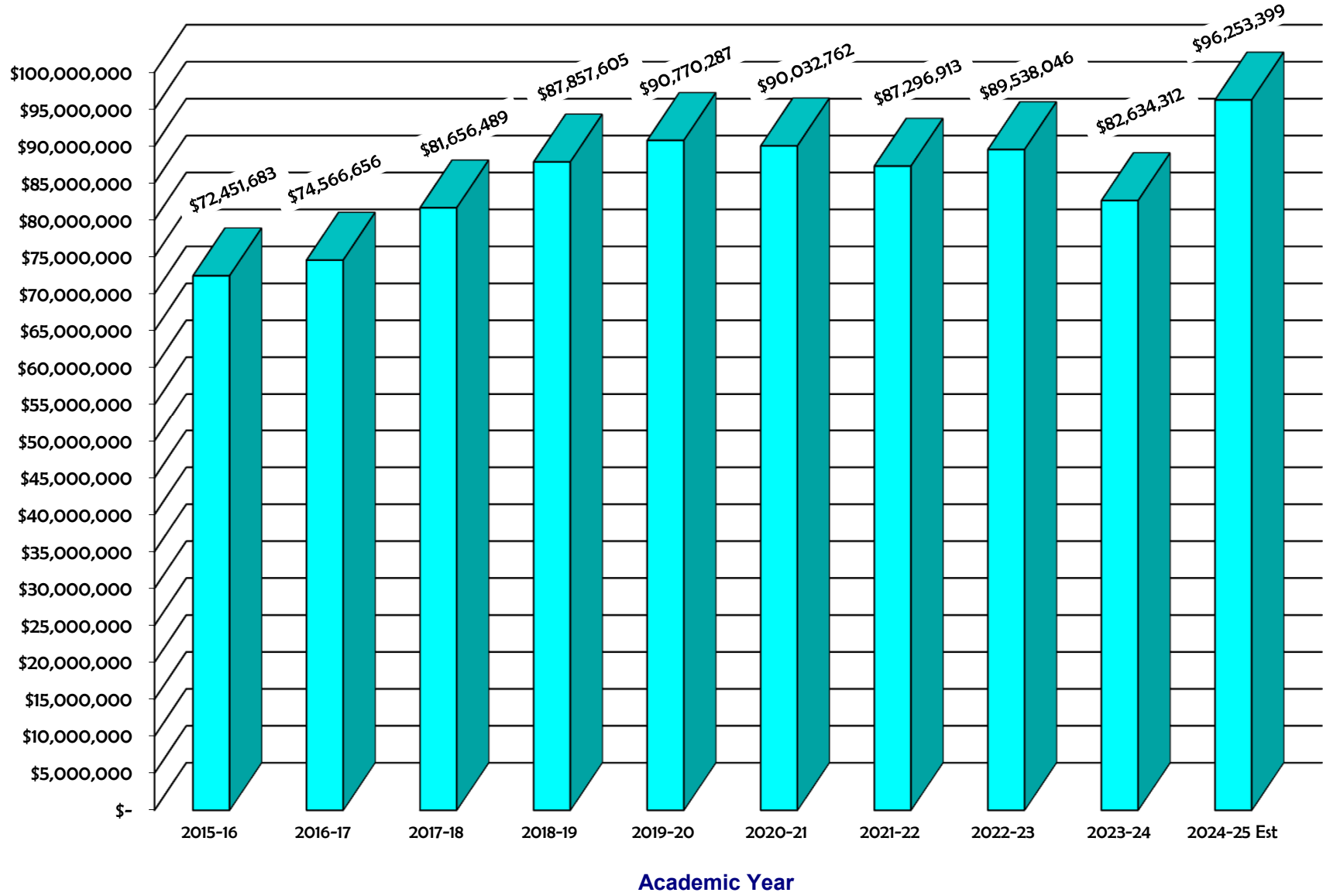
TEST GROUP	STEP I Pass Rate	STEP II Pass Rate	
		Clinical Knowledge	Clinical Skills
Class of 2015	94%	94%	94%
Class of 2016	97%	95%	93%
Class of 2017	94%	94%	92%
Class of 2018	95%	95%	94%
Class of 2019	98%	99%	93%
Class of 2020	98%	99%	96%
Class of 2021	98%	100%	N/A*
Class of 2022	99%	99%	N/A *
Class of 2023	98%	99%	N/A *
Class of 2024	97%	99%	N/A

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

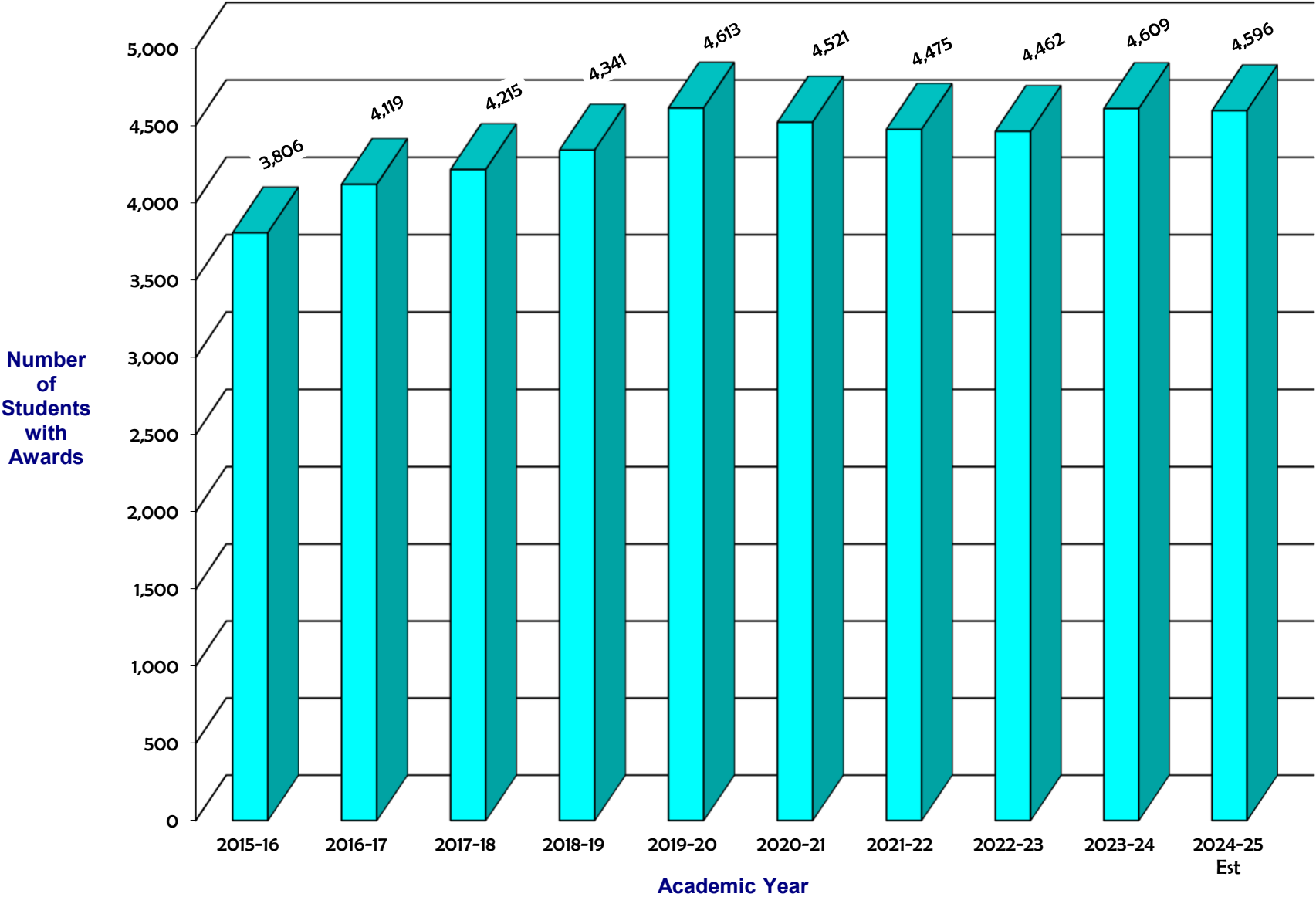
- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

* Effective March 2021, Step II Clinical Skills portion of the examination sequence is longer administered.

Financial Aid Dollars Awarded to Students 2015-16 through 2024-25 est.

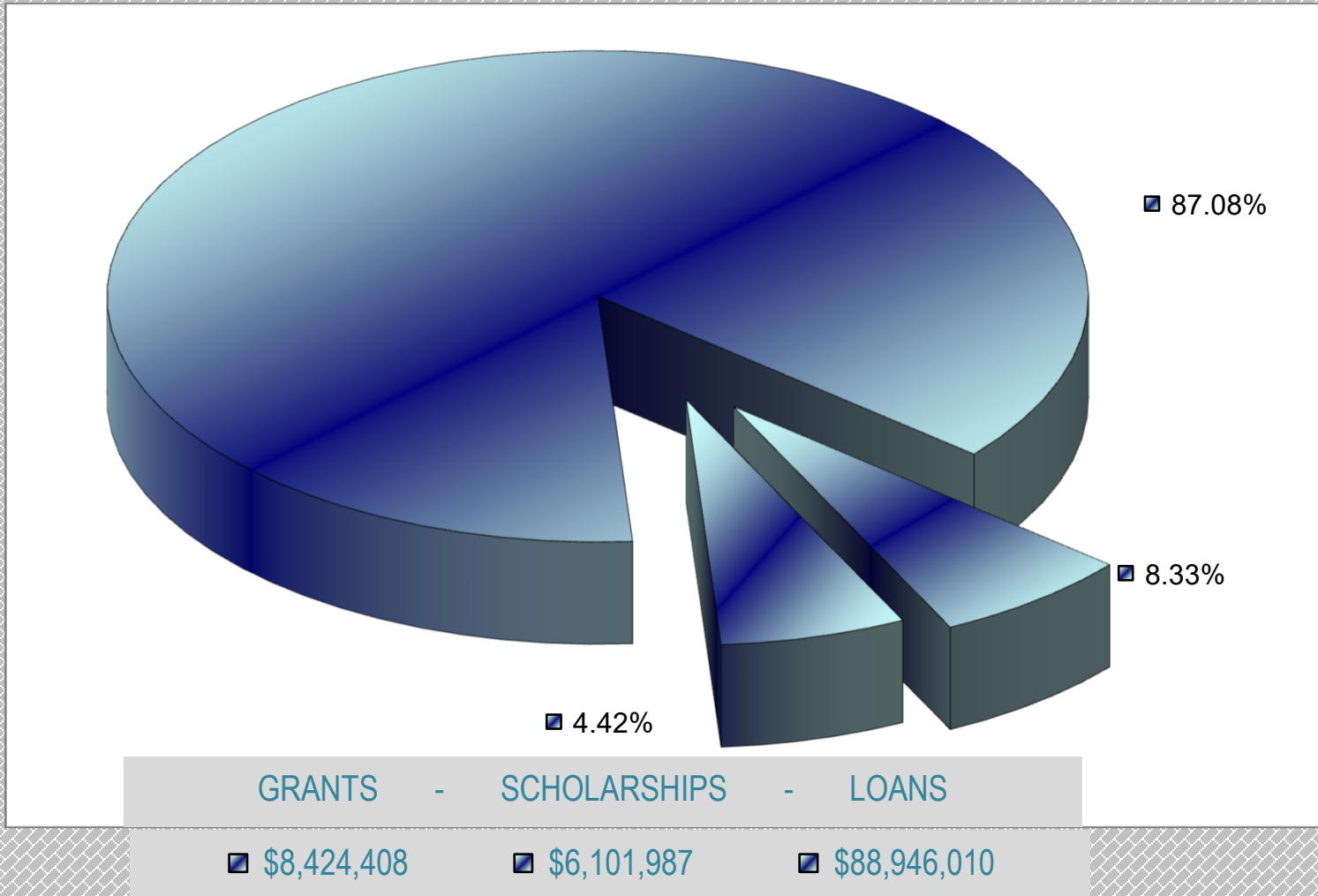


Number of Students Awarded Financial Aid 2015-16 through 2024-25 est.

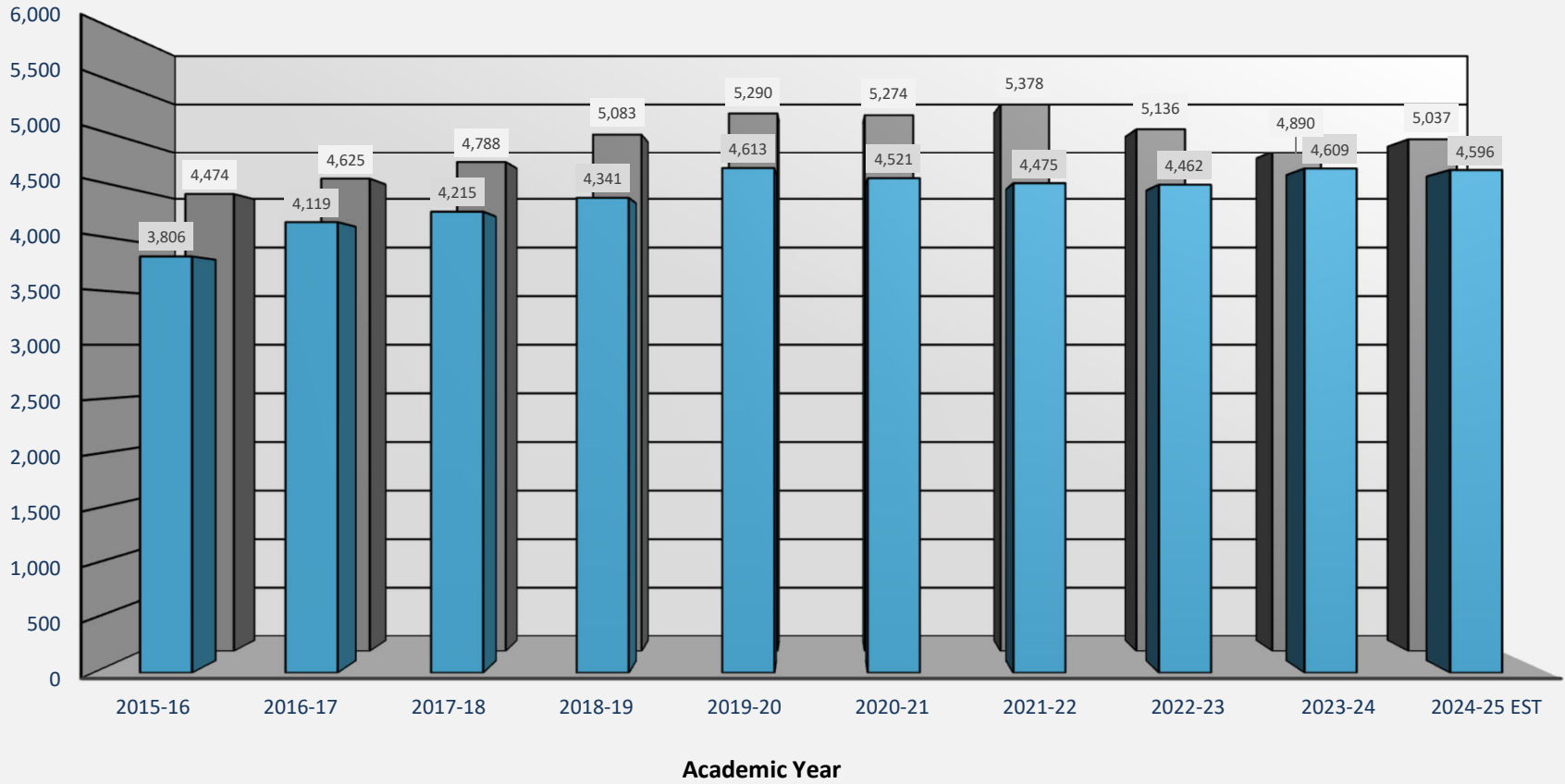


Source: Office of Student Financial Aid

Financial Aid Awarded by Category 2024-2025 est. Academic Year



Student Enrollment/Financial Aid Recipients 2015-16 through 2024-25 Est.



Number of Students Enrolled in Fall and number of Students Receiving Financial Aid

Source: Office of Student Financial Aid

*TTUHSC El Paso numbers are excluded beginning 2015-16

RESIDENTS

**Selected Enrollment Statistics for Residency Programs
School of Medicine
As of September 1st**

	2020				2021				2022				2023				2024			
<i>Ethnicity</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>
White	44	163	27	234	38	179	26	243	41	184	33	258	35	187	35	257	33	181	36	250
Black	13	12	7	32	9	9	12	30	11	4	13	28	14	8	17	39	13	9	24	46
American Indian	1	0	0	1	1	0	0	1	1	0	0	1	1	0	0	1	0	1	1	2
Hispanic	7	50	24	81	9	47	29	85	7	54	28	89	6	55	33	94	5	58	36	99
Asian/Pac Islander	39	76	74	189	42	77	79	198	36	86	79	201	37	88	71	196	42	94	75	211
Other	0	2	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	102	300	134	536	99	312	146	557	96	328	153	577	93	338	156	587	93	343	172	608
<i>Sex</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>	<i>AM</i>	<i>LB</i>	<i>PB</i>	<i>Total</i>
Male	55	173	61	289	44	135	79	258	45	192	66	303	34	194	72	300	31	205	82	318
Female	47	127	73	247	55	177	67	299	51	136	87	274	59	144	84	287	62	138	90	290
TOTAL	102	300	134	536	99	312	146	557	96	328	153	577	93	338	156	587	93	343	172	608

SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION

SEPTEMBER 1, 2024

DESCRIPTION	AMARILLO	LUBBOCK	PERMIAN BASIN	TOTAL
Anesthesiology	0	17	0	17
Pain Management	0	1	0	1
Dermatology	0	9	0	9
MOHS	0	0	0	0
Emergency Medicine	0	24	0	24
Family Medicine	23	37	68	128
Advanced Hospital Medicine & Public Health	0	1	0	1
Emergency Medicine (non-ACGME)	0	0	3	3
Geriatrics	0	0	0	0
Hospice / Palliative Care	0	2	0	2
Sports Medicine	0	2	0	2
Internal Medicine	38	42	48	128
Cardiovascular Diseases	0	12	4	16
Critical Care Medicine	0	0	2	2
Endocrinology / Metabolic	0	0	4	4
Gastroenterology	0	6	0	6
Hematology / Oncology	0	6	0	6
Infectious Diseases	0	2	0	2
Interventional Cardiology	0	1	0	1
Nephrology	0	5	0	5
Pulmonary / Critical Care	0	12	0	12
Pulmonary Disease	0	0	2	2
Neurology	0	19	0	19
OB/Gyn	12	13	16	41
Ophthalmology	0	16	0	16
Orthopaedic Surgery	0	20	0	20
Otolaryngology	0	5	0	5
Pediatrics	20	24	0	44
Pediatric Hematology/Oncology		1		1
Pediatric Hospital Medicine	0	2	0	2
Physical Medicine & Rehabilitation	0	6	0	6
Psychiatry	0	22	15	37
Child & Adolescent Psychiatry	0	4	3	7
Surgery	0	28	10	38
Breast Oncology (non-ACGME)	0	0	0	0
Burn and Wound (non-ACGME)	0	2	0	2
Surgical Critical Care	0	1	0	1
Urology	0	6	0	6
TOTALS	93	343	172	608

Selected Enrollment Statistics for Residency Programs
Jerry H. Hodge School of Pharmacy
As of September 1st

	2020					2021					2022					2023					2024				
<i>Ethnicity</i>	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
White	4	0	4	4	12	4	0	3	4	11	2	0	2	6	10	4	0	3	7	14	1	0	1	5	7
Black	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	1	1	0	0	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	2	2	1	0	0	2	3	1	0	0	0	1		0	1	0	1	0	0	0	1	1
Asian/Pac Islander		0	0	2	2	0	0	1	2	3	2	0	1	1	4	3	0	2	2	7	1	0	1	4	6
Other	0	0	0			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	2
TOTAL	5	0	4	8	17	5	0	4	8	17	5	0	3	7	15	8	0	6	9	23	3	0	2	12	17
<i>Sex</i>	AM	EP	LB	DA	TOTAL	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
Male	2	0	3	1	6	2	0	1	1	4	1	0	1	1	3	2	0	2	4	8	0	0	0	4	4
Female	3	0	1	7	11	3	0	3	7	13	4	0	2	6	12	6	0	4	5	15	3	0	2	8	13
TOTAL	5	0	4	8	17	5	0	4	8	17	5	0	3	7	15	8	0	6	9	23	3	0	2	12	17

**JERRY H. HODGE SCHOOL OF PHARMACY
RESIDENT DISTRIBUTION
SEPTEMBER 1, 2024**

DESCRIPTION	AMARILLO	ABILENE	LUBBOCK	DALLAS	TOTAL
Ambulatory Care Internal Medicine	0	0	0	1	1
Community Practice	0	0	0	0	0
Critical Care	0	0	0	1	1
Geriatrics	0	0	0	0	0
Hematology/Oncology	0	0	0	1	1
Infectious Diseases	0	0	0	0	0
Pediatrics	0	0	0	0	0
Pharmacotherapy	3	0	2	0	5
Pharmacy Practice	0	0	0	8	8
Psychiatry	0	0	0	1	1
TOTALS	3	0	2	12	17

PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
DEMOGRAPHICS
FALL 2020 to FALL 2024**

		Fall 2020		Fall 2021		Fall 2022		Fall 2023		Fall 2024	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Staff Employees:		3,740	100.00%	3,704	100.00%	3,691	100.00%	3,837	100.00%	4,018	100.00%
Gender	Male	1,060	28.34%	1,063	28.70%	1,063	28.80%	1,095	28.54%	1,140	28.37%
	Female	2,680	71.66%	2,641	71.30%	2,628	71.20%	2,742	71.46%	2,878	71.63%
Ethnicity	American Indian	13	0.35%	15	0.40%	16	0.43%	20	0.52%	20	0.50%
	Asian	313	8.37%	313	8.45%	330	8.94%	330	8.60%	365	9.08%
	Black	194	5.19%	198	5.35%	201	5.44%	228	5.94%	269	6.70%
	Hispanic	1,057	28.26%	1,069	28.86%	1,080	29.26%	1,158	30.18%	1,217	30.29%
	Multiple	55	1.47%	21	0.57%	15	0.41%	17	0.44%	19	0.47%
	Native Hawaiian/Pacific Islander	1	0.03%	2	0.05%	1	0.03%	1	0.03%	4	0.10%
	White	2,107	56.33%	2,086	56.32%	2,048	55.49%	2,083	54.29%	2,124	52.86%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Faculty Employees:		763	100.00%	753	100.00%	761	100.00%	760	100.00%	765	100.00%
Gender	Male	362	47.44%	354	47.01%	356	46.78%	356	46.84%	355	46.41%
	Female	401	52.56%	399	52.99%	405	53.22%	404	53.16%	410	53.59%
Ethnicity	American Indian	3	0.39%	3	0.40%	5	0.66%	4	0.53%	6	0.78%
	Asian	144	18.87%	145	19.26%	148	19.44%	154	20.26%	157	20.52%
	Black	43	5.64%	40	5.31%	41	5.39%	41	5.39%	37	4.84%
	Hispanic	57	7.47%	60	7.97%	58	7.62%	60	7.90%	61	7.98%
	Multiple	9	1.18%	1	0.13%	0	0.00%	0	0.00%	0	0.00%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
	White	507	66.45%	504	66.93%	509	66.89%	501	65.92%	504	65.88%

SOURCE: Fall 2024 data was extracted from the Texas Tech Human Resource Information System on Oct. 18, 2024.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
FALL 2020 to FALL 2024**

FACULTY		Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Campus	Abilene	44	40	38	37	32
	Amarillo	120	113	125	119	113
	Managed Care	0	0	0	0	0
	Dallas	28	29	31	35	42
	Lubbock	498	503	497	502	509
	Permian Basin	73	68	70	67	69
	Faculty Totals	763	753	761	760	765

STAFF		Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Campus	Abilene	58	56	51	50	56
	Amarillo	518	503	508	501	495
	Managed Care	641	603	560	594	637
	Dallas	17	18	21	22	35
	Lubbock	2,097	2,122	2,149	2,268	2,378
	Permian Basin	409	402	402	402	417
	Staff Totals	3,740	3,704	3,691	3,837	4,018

FACULTY & STAFF		Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Campus	Abilene	102	96	89	87	88
	Amarillo	638	616	633	620	608
	Managed Care	641	603	560	594	637
	Dallas	45	47	52	57	77
	Lubbock	2,595	2,625	2,646	2,770	2,887
	Permian Basin	482	470	472	469	486
	Faculty & Staff Totals	4,503	4,457	4,452	4,597	4,783

SOURCE: Fall 2024 data was extracted from the Texas Tech Human Resource Information System on Oct. 18, 2024.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2024**

	TOTAL	GENDER		ETHNICITY						
		MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
School of Population and Public Health	8	5	3	0	3	1	0	0	0	4
School of Health Professions	98	30	68	0	5	1	5	0	0	87
School of Nursing	126	7	119	0	6	7	8	0	0	105
Jerry H. Hodge School of Pharmacy	85	35	50	1	16	3	6	0	0	59
School of Medicine	448	278	170	5	127	25	42	0	0	249
<i>Full-time Faculty Totals:</i>	765	355	410	6	157	37	61	0	0	504

SOURCE: Fall 2024 data was extracted from the Texas Tech Human Resource Information System on Oct. 18, 2024.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2024**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
ABILENE CAMPUS										
School of Nursing	13	0	13	0	0	1	0	0	0	12
Jerry H. Hodge School of Pharmacy	16	6	10	0	3	0	1	0	0	12
School of Population and Public Health	3	1	2	0	1	0	0	0	0	2
Abilene Campus Total	32	7	25	0	4	1	1	0	0	26
AMARILLO CAMPUS										
School of Health Professions	3	1	2	0	0	0	0	0	0	3
School of Nursing	8	0	8	0	0	0	0	0	0	8
Jerry H. Hodge School of Pharmacy	34	17	17	1	5	2	2	0	0	24
School of Medicine	68	43	25	1	18	5	2	0	0	42
Amarillo Campus Total	113	61	52	2	23	7	4	0	0	77
DALLAS CAMPUS										
Jerry H. Hodge School of Pharmacy	30	10	20	0	7	1	3	0	0	19
School of Nursing	12	2	10	0	1	0	1	0	0	10
Dallas Campus Total	42	12	30	0	8	1	4	0	0	29
LUBBOCK CAMPUS										
School of Population and Public Health	5	4	1	0	2	1	0	0	0	2
School of Health Professions	83	27	56	0	4	0	4	0	0	75
School of Nursing	86	5	81	0	5	5	7	0	0	69
Jerry H. Hodge School of Pharmacy	5	2	3	0	1	0	0	0	0	4
School of Medicine	330	207	123	4	89	15	33	0	0	189
Lubbock Campus Total	509	245	264	4	101	21	44	0	0	339
PERMIAN BASIN CAMPUSES										
School of Health Professions	12	2	10	0	1	1	1	0	0	9
School of Nursing	7	0	7	0	0	1	0	0	0	6
School of Medicine	50	28	22	0	20	5	7	0	0	18
Permian Basin Campuses Total	69	30	39	0	21	7	8	0	0	33
ALL CAMPUSES										
Full-Time Faculty - OVERALL TOTALS	765	355	410	6	157	37	61	0	0	504

SOURCE: Fall 2024 data was extracted from the Texas Tech Human Resource Information System on Oct. 18, 2024.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2024**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	56	24	32	0	4	0	9	0	0	43
AMARILLO CAMPUS	495	119	376	6	60	22	93	2	0	312
MANAGED CARE	637	148	489	2	20	70	173	4	0	368
DALLAS CAMPUS	35	14	21	0	4	8	4	1	0	18
LUBBOCK CAMPUS	2,378	715	1,663	9	191	131	762	12	4	1,269
PERMIAN BASIN CAMPUSES	417	120	297	3	86	38	176	0	0	114
<i>Full-time Staff Totals:</i>	4,018	1,140	2,878	20	365	269	1,217	19	4	2,124

SOURCE: Fall 2024 data was extracted from the Texas Tech Human Resource Information System on Oct. 18, 2024.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Lubbock	3,037	3,076	3,405	3,410	3,498
Amarillo	766	738	774	745	719
Permian Basin	531	505	521	525	526
Dallas	34	42	50	52	54
Abilene	90	92	91	92	86
Correctional	745	788	718	786	747
TOTAL	5,203	5,241	5,559	5,609	5,630

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL

FY 2025

	LUBBOCK	AMARILLO	PERMIAN BASIN	DALLAS	ABILENE	CORRECTIONAL	TOTAL
Institutional	624.89	71.19	34.07	7.80	22.87		760.82
Health Care System						747.28	747.28
Rural Affairs	51.95						51.95
Research	88.61	2.10			3.28		93.99
Health Professions	168.63	4.08	21.82				194.53
Graduate School	19.93	3.35			2.40		25.68
Medicine	2,268.14	492.68	458.45				3,219.27
Nursing	254.07	9.00	11.49	14.00	23.00		311.56
Pharmacy	4.42	136.29		31.78	25.93		198.42
Population & Public Health	17.75				8.96		26.71
TOTAL	3,498.39	718.69	525.83	53.58	86.44	747.28	5,630.21

*Includes Service Dept. FTE's

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
EMPLOYEE HEADCOUNT BY CAMPUS**

CAMPUS	Full Time	Part Time	TOTAL
Lubbock	2,887	862	3,749
Amarillo	608	185	793
Permian Basin	486	89	575
Abilene	88	70	158
Dallas	77	12	89
Managed Care	637	16	653
TOTALS	4,783	1,234	6,017

**SOURCE: Banner System as of 10/18/2024.
This count includes all faculty, staff, residents, working retirees,
recurrent faculty/staff, and student employees.**

LIBRARY

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK

	Fall 2021**		Fall 2022		Fall 2023		Fall 2024	
Bound Volumes *	14,069	\$2,948,149.00	14,087	\$2,948,947.67	8,306	\$669,498.93	5,330	\$247,529.82
A-V Material	5,838	\$412,671.00	4,929	\$407,062.11	229	\$10,475.02	251	8,286.91
TOTAL - Lubbock		\$3,360,820.00	19,016	\$3,356,009.78	8,535	\$679,973.95	5,581	\$255,816.73

HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO

	Fall 2021		Fall 2022		Fall 2023		Fall 2024	
Bound Volumes *	49,698	\$5,281,599.00	49,675	\$5,280,034.15	34,279	\$3,628,096.80	34,278	\$3,627,990.96
A-V Material	105	\$8,349.00	24	1,131.75	0	0	20	161.79
TOTAL - Amarillo		\$5,289,948.00	49,699	\$5,281,165.90	34,279	\$3,628,096.80	34,298	\$3,628,152.75

LIBRARY OF THE HEALTH SCIENCES, ODESSA

	Fall 2021		Fall 2022		Fall 2023		Fall 2024	
Bound Volumes *	19,897	\$1,404,266.00	19,907	\$1,404,561.08	2,646	\$203,248.11	2,592	\$198,852.18
A-V Material	113	\$1,679.00	113	\$1,679	0	0	21	194.12
TOTAL - Odessa		\$1,405,945.00	20,020	\$1,406,240.08	2,646	\$203,248.11	2,613	\$199,046.30

TOTAL		\$10,056,713.00		\$10,043,415.76		\$4,511,318.86		\$4,083,015.78
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* In each case, the totals do not reflect journal volumes not bound for permanent retention, nor other materials not completely processed.

** Reduction due to downsizing of underutilized print collection.

***LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
E-RESOURCE STATISTICS***

E-resources form a major component of our acquisitions for the health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User’s Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather reported for all sites, including TTUHSC El Paso.

	Fall 2021		Fall 2022		Fall 2023		Fall 2024	
E-books	108,522	\$268,992	113,853	\$805,931.93	371,264	\$196,665.39	328,318	\$673,017.62
E-journals	28,340	\$1,701,362	33,094	\$3,085,674.65	32,796	\$1,882,701.76	35,576	\$1,935,232.90
E-databases	561	\$1,434,492	588	\$1,901,687.39	566	\$1,301,484.63	541	\$1,499,941.66
TOTAL		\$3,404.846		\$5,793,293.97		\$3,380,851.78		\$4,108,192.18

* The increase in number of electronic resources, along with decrease in price for these resources, is due to on-going negotiations between the publisher of ScienceDirect and the Libraries on the final price of this package.

FINANCIAL

**Texas Tech University Health Sciences Center
Revenues
Fiscal Years 2020 - 2024**

	FY 2020	%	FY 2021	%	FY 2022	%	FY 2023	%	FY 2024	%
Revenues:										
Net Tuition and Fees	\$ 61,939,880	8%	\$ 67,493,319	8%	\$ 71,519,864	9%	\$ 67,547,276	8%	\$ 65,767,895	7%
State Appropriations	212,926,418	29%	210,399,263	25%	201,458,633	25%	203,143,512	23%	217,014,728	23%
Grants, Contracts									0	0%
Federal	27,776,015	3%	31,776,235	3%	34,704,177	4%	37,981,367	4%	37,073,568	4%
State	13,212,835	2%	14,543,244	2%	15,709,653	2%	15,790,527	2%	12,913,456	1%
Local	82,012,179	11%	89,235,297	11%	97,864,960	12%	99,027,594	11%	101,300,852	11%
Private	64,855,760	9%	66,911,713	8%	59,294,812	7%	63,509,282	7%	75,373,423	8%
Gifts	7,052,586	1%	26,566,251	3%	25,589,901	3%	14,251,268	2%	6,074,823	1%
Net Professional Fees	232,676,294	31%	232,268,688	27%	247,811,272	31%	255,410,132	29%	270,926,159	29%
Sales and Services	12,944,322	2%	12,482,849	2%	13,943,408	2%	15,581,528	2%	13,771,491	1%
Investment Income	5,062,830	1%	77,107,915	9%	(22,574,639)	-3%	37,700,062	4%	80,170,023	9%
Other Income	19,874,094	3%	16,424,245	2%	60,269,191	8%	71,142,438	8%	51,877,783	6%
Total Revenues	\$ 740,333,213	100%	\$ 845,209,019	100%	\$ 805,591,232	100%	\$ 881,084,986	100%	\$ 932,264,201	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Expenditures and Net Transfers
Fiscal Years 2020 - 2024**

	FY 2020	%	FY 2021	%	FY 2022	%	FY 2023	%	FY 2024	%
Expenses & Net Transfers:										
Personnel Costs	\$ 497,511,143	69%	\$ 502,364,272	71%	\$ 515,696,385	67%	\$ 556,111,927	67%	\$ 597,568,692	69%
Professional Services and Fees	63,771,024	9%	59,401,321	8%	69,181,713	9%	74,717,947	9%	79,477,493	9%
Supplies and Materials	32,256,216	4%	30,611,492	4%	32,872,100	4%	34,662,111	4%	35,772,239	4%
Communications and Utilities	15,924,360	2%	15,495,598	2%	19,246,487	3%	18,320,980	2%	19,589,371	2%
Maintenance and Repairs	17,074,882	2%	16,542,303	2%	15,575,991	2%	16,091,370	2%	16,379,961	2%
Rentals and Leases	3,608,785	1%	4,285,197	1%	1,386,635	0%	1,448,020	0%	3,486,100	0%
Interest Expense	2,906	0%	2,301	0%	24,939	0%	243,017	0%	449,115	0%
Depreciation	23,630,005	3%	24,440,169	3%	28,102,451	4%	30,035,938	4%	30,026,786	3%
Capital Items Expensed	17,222,039	2%	15,148,869	2%	19,095,027	2%	20,292,269	2%	24,835,213	3%
Other Operating Expenses	40,464,399	6%	33,555,628	5%	69,908,328	9%	72,867,816	9%	69,409,051	8%
Net Transfers to Other Agencies	15,033,305	2%	13,694,556	2%	(1,988,577)	0%	11,080,889	1%	(6,705,606)	-1%
Total Expenses & Net Transfers	\$ 726,499,064	100%	\$ 715,541,706	100%	\$ 769,101,479	100%	\$ 835,872,284	100%	\$ 870,288,417	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Endowment
Fiscal Years 2020 - 2024**

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Health Sciences Center:					
Permanent Funds	\$ 75,046,076	\$ 92,466,372	\$ 87,806,347	\$ 87,714,692	\$ 93,194,365
Funds Functioning as Endowments	14,400,732	17,751,307	34,418,239	34,665,215	\$ 36,597,985
Sub-total - Health Sciences Center	89,446,808	110,217,679	122,224,586	122,379,907	\$ 129,792,350
Texas Tech Foundation, Inc.:					
Permanent Funds	62,866,725	77,602,272	75,949,760	82,228,542	\$ 90,339,317
Funds Functioning as Endowments	676,566	824,505	774,647	770,044	\$ 809,672
Sub-total - Texas Tech Foundation, Inc.	63,543,291	78,426,777	76,724,407	82,998,586	\$ 91,148,989
Funds Held in Trust	65,937,834	76,978,083	61,809,833	61,809,833	\$ 63,869,753
Total TTUHSC Endowment	\$ 218,927,933	\$ 265,622,539	\$ 260,758,826	\$ 267,188,326	\$ 284,811,092

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2025	\$198,245,407	\$22,305,642	\$430,901,568	\$837,825	\$318,924,000	\$971,214,442	20.8%
2024	\$221,129,176	\$729,229	\$417,495,643	\$810,728	\$302,429,000	\$942,601,776	21.4%
2023	\$185,717,419	\$21,652,392	\$377,570,145	\$731,341	\$277,067,000	\$862,738,297	22.2%
2022	\$186,496,890	\$21,652,392	\$331,728,369	\$685,349	\$248,488,000	\$789,051,000	23.9%
2021	\$166,143,552	\$21,652,392	\$323,339,630	\$698,524	\$243,656,000	\$755,490,098	22.5%
2020	\$166,812,989	\$23,372,396	\$320,263,391	\$692,564	\$248,500,000	\$759,641,340	22.6%
2019	\$147,036,461	\$23,372,396	\$302,893,986	\$739,675	\$235,900,000	\$709,942,518	21.5%
2018	\$145,774,700	\$23,372,396	\$306,841,998	\$696,675	\$224,900,000	\$701,585,769	21.7%
2017	\$143,087,227	\$23,372,396	\$293,407,378	\$662,840	\$215,500,000	\$676,029,841	22.4%
2016	\$136,377,683	\$15,581,597	\$279,421,745	\$549,076	\$204,000,000	\$635,930,101	21.5%
2015	\$186,530,068	\$16,973,569	\$394,647,357	\$693,998	\$222,000,000	\$820,844,992	22.7%
2014	\$186,259,023	\$16,973,569	\$374,391,594	\$734,075	\$203,900,000	\$782,258,261	23.9%
2013	\$165,713,218	\$16,973,569	\$327,146,912	\$786,233	\$202,600,000	\$713,219,932	23.4%
2012	\$164,593,545	\$16,973,569	\$298,764,074	\$765,495	\$190,000,000	\$671,096,683	24.9%
2011	\$174,636,438	\$16,973,569	\$284,050,516	\$526,811	\$208,000,000	\$685,187,334	26.8%
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%

Beginning FY 2016, figures do not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Permian Basin	Abilene	Dallas	Restricted Multi-campus**	Managed Care	TOTAL
2025	\$542,767,051	\$114,262,534	-	\$65,022,103	\$11,398,514	\$6,312,390	\$78,841,330	\$152,610,520	\$971,214,442
2024	\$532,181,590	\$102,655,528		\$67,204,494	\$11,433,886	\$6,278,197	\$78,438,707	\$144,409,374	\$942,601,776
2023	\$483,913,635	\$97,054,411	-	\$62,344,715	\$10,082,742	\$6,409,055	\$71,476,166	\$131,457,573	\$862,738,297
2022	\$425,849,701	\$87,014,711	-	\$53,934,013	\$9,129,020	\$5,907,124	\$73,207,317	\$134,009,114	\$789,051,000
2021	\$411,377,486	\$86,142,991	-	\$62,051,277	\$9,150,944	\$4,186,446	\$45,874,190	\$136,706,764	\$755,490,098
2020	\$408,880,601	\$84,861,936	-	\$66,706,137	\$10,130,367	\$4,920,427	\$47,678,786	\$136,463,086	\$759,641,340
2019	\$382,316,742	\$86,055,661	-	\$50,045,499	\$9,063,750	\$5,281,792	\$49,179,074	\$128,000,000	\$709,942,518
2018	\$365,961,880	\$95,027,871	-	\$54,399,091	\$8,910,502	\$4,460,907	\$48,825,518	\$124,000,000	\$701,585,769
2017	\$353,784,658	\$92,263,994	-	\$57,385,369	\$7,956,551	\$4,033,380	\$41,605,889	\$119,000,000	\$676,029,841
2016	\$338,321,557	\$94,135,362	-	\$54,282,552	\$7,497,290	\$4,121,013	\$27,572,327	\$110,000,000	\$635,930,101
2015	\$319,997,655	\$84,254,882	\$209,772,315	\$52,368,192	\$8,002,890	\$4,094,219	\$35,354,839	\$107,000,000	\$820,844,992
2014	\$298,651,574	\$80,393,425	\$204,573,145	\$44,888,270	\$7,522,372	\$4,035,950	\$36,593,525	\$105,600,000	\$782,258,261
2013	\$277,802,912	\$69,575,087	\$181,684,175	\$39,720,002	\$6,235,364	\$3,163,520	\$36,538,872	\$98,500,000	\$713,219,932
2012	\$267,666,707	\$70,256,385	\$158,023,021	\$35,010,173	\$5,311,077	\$2,813,266	\$38,016,054	\$94,000,000	\$671,096,683
2011	\$269,843,756	\$66,747,138	\$158,707,540	\$40,118,360	\$3,925,210	\$2,611,777	\$33,863,200	\$108,370,353	\$684,187,334
2010	\$268,385,414	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$32,585,725	\$107,772,229	\$676,167,142
2009 *	\$237,896,905	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$32,517,728	\$100,396,218	\$610,011,794
2008	\$225,631,175	\$64,861,265	\$127,349,833	\$35,891,098			\$34,729,899	\$97,609,369	\$586,072,639
2007	\$200,671,802	\$52,745,445	\$92,846,008	\$28,306,241			\$26,393,075	\$87,107,034	\$488,069,605
2006	\$181,405,852	\$54,789,810	\$83,157,924	\$29,977,883			\$26,196,563	\$85,908,933	\$461,436,965

* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

** Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, and Student Financial Aid.

Beginning FY 2016, does not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2025**

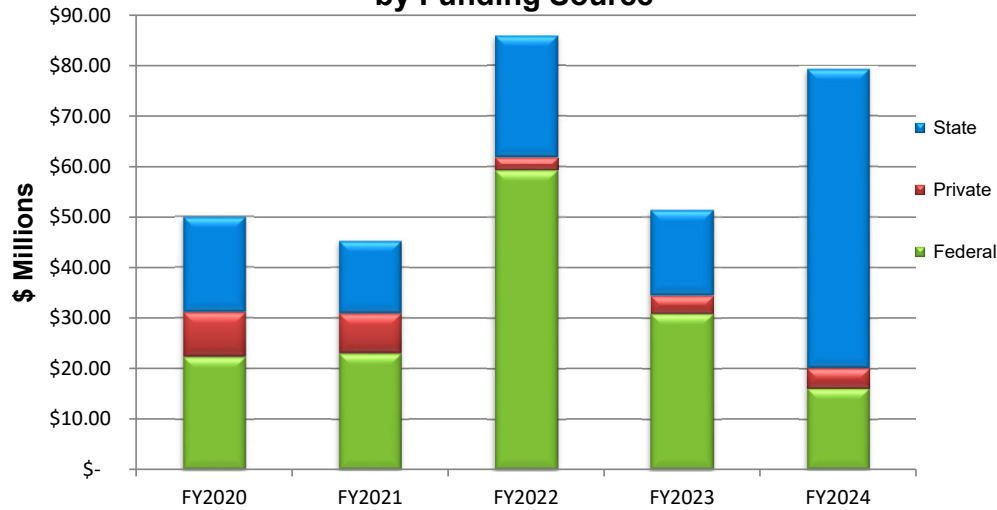
School/Campus	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Restricted Multi-Campus*	Correctional	Total
Institutional	85,929,305	6,874,714	3,741,091	2,453,052	1,365,183			100,363,345
Restricted Multi-Campus*	0	0	0	0	0	78,841,330		78,841,330
Correctional MHC	0	0	0	0	0		152,610,520	152,610,520
Research	9,867,693	92,041	0	175,000	0			10,134,734
Rural Affairs	13,010,353	0	0	0	0			13,010,353
Health Professions	18,902,721	464,833	2,784,630	0	0			22,152,184
Population and Public Health	2,168,368	0	0	1,190,344	0			3,358,712
Grad School	2,631,950	403,184	0	288,046	0			3,323,180
Medicine	376,099,774	85,952,391	57,207,632	0	0			519,259,797
Nursing	33,565,018	1,141,363	1,288,750	2,375,393	1,139,010			39,509,534
Pharmacy	591,869	19,334,008	0	4,916,679	3,808,197			28,650,753
TOTAL	542,767,051	114,262,534	65,022,103	11,398,514	6,312,390	78,841,330	152,610,520	971,214,442

* Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, Student Financial Aid, and Staff Benefits State Paid

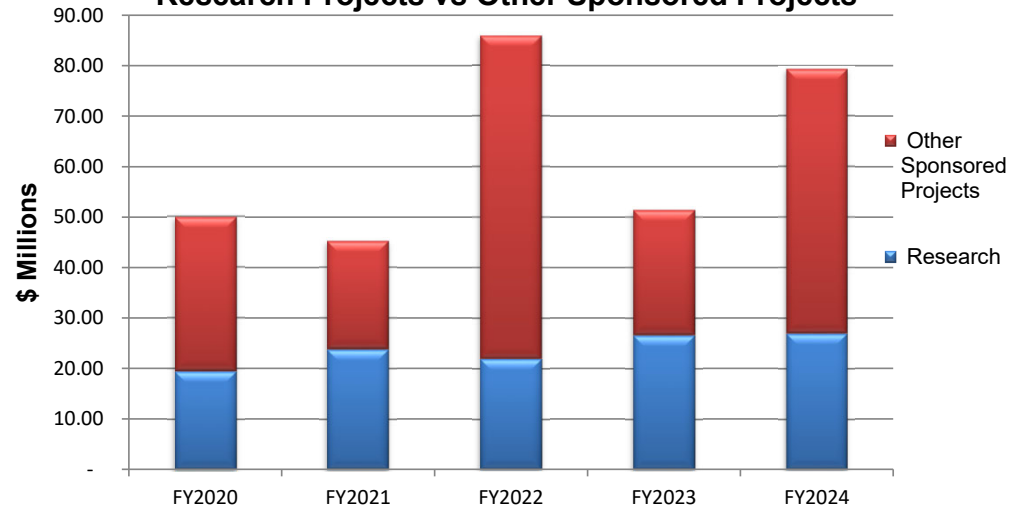
RESEARCH

TTUHSC External Funding Awards Received

TTUHSC External Awards Received by Funding Source



TTUHSC External Funding Awards Received Research Projects vs Other Sponsored Projects

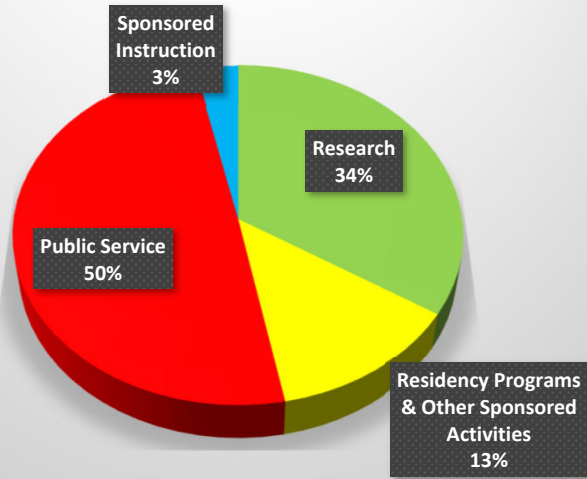


	FY2020	FY2021	FY2022	FY2023	FY2024
Federal	\$ 22.30	\$ 23.00	\$ 59.26	\$ 30.88	\$ 16.12
Private	\$ 8.80	\$ 7.90	\$ 2.54	\$ 3.59	\$ 4.02
State	\$ 18.80	\$ 14.30	\$ 24.12	\$ 16.93	\$ 59.13
TOTAL	\$ 49.90	\$ 45.20	\$ 85.92	\$ 51.40	\$ 79.27

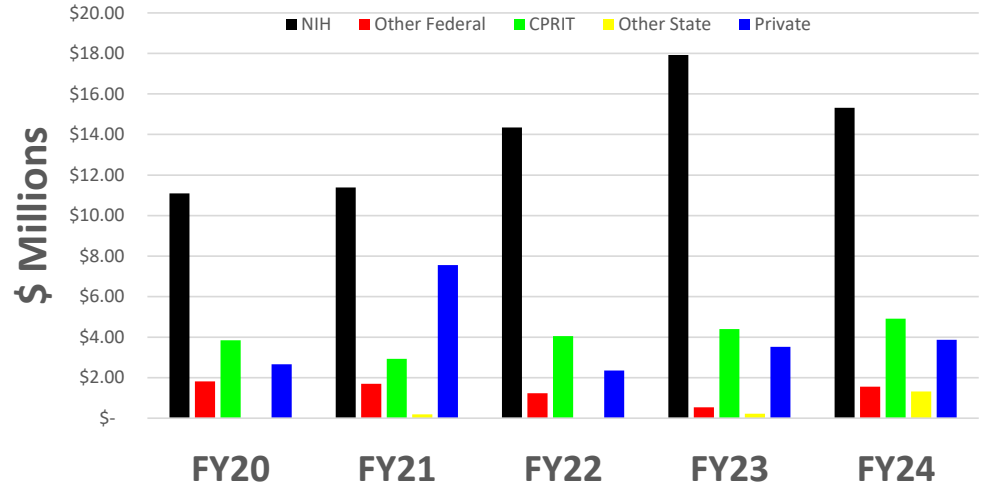
	FY2020	FY2021	FY2022	FY2023	FY2024
Research	\$ 19.43	\$ 23.80	\$ 21.97	\$ 26.60	\$ 26.97
Other	\$ 30.47	\$ 21.40	\$ 63.95	\$ 24.80	\$ 52.30
TOTAL	\$ 49.90	\$ 45.20	\$ 85.92	\$ 51.40	\$ 79.27

TTUHSC External Funding Awards Received

FY24 TTUHSC External Funding Awards Received by Category



Research Funding Awards Received by Agency

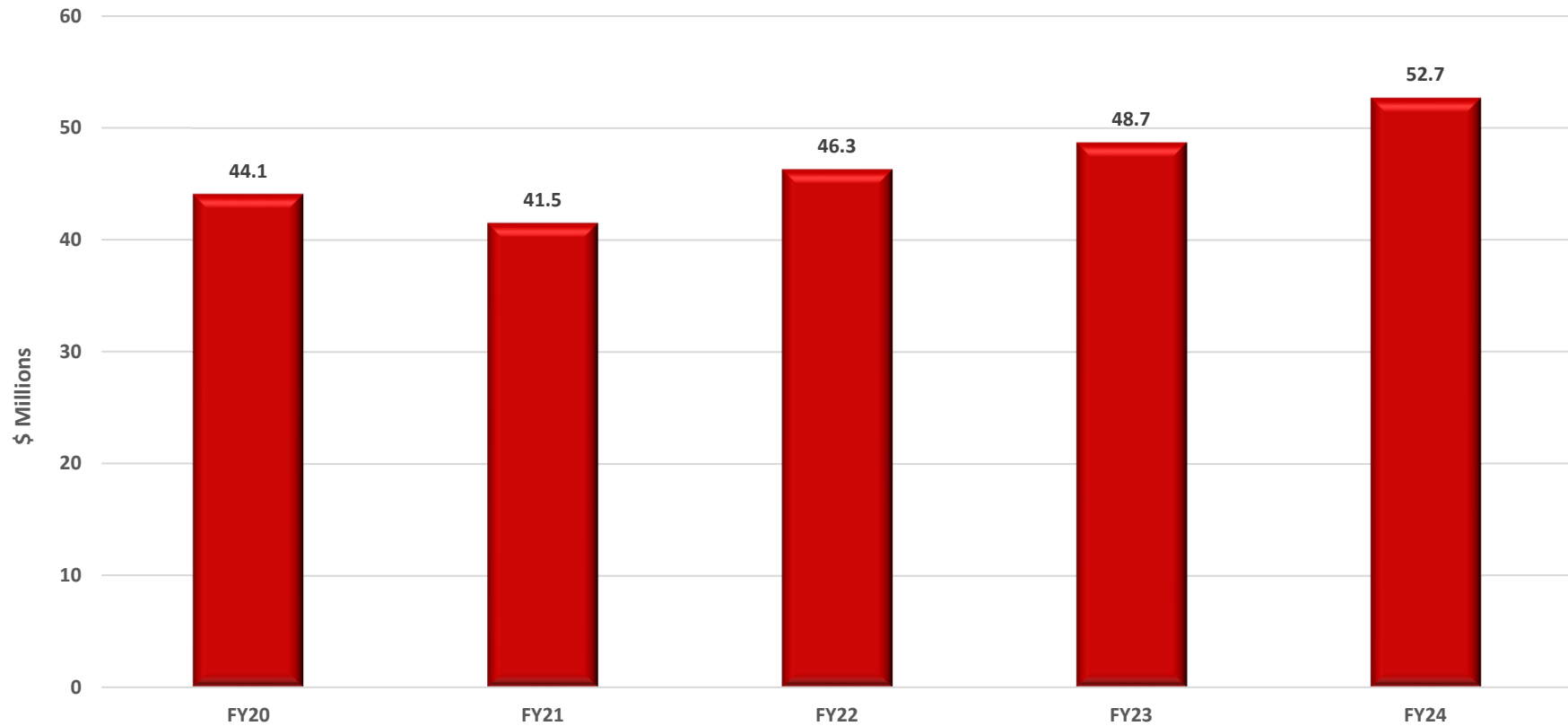


TTUHSC External Funding Awards by Category	FY2024
Research	\$ 26.97
Residency Programs & Other Sponsored Activities	\$ 10.25
Public Service	\$ 39.35
Sponsored Instruction	\$ 2.70
TOTAL	\$ 79.27

	NIH	Other Federal	CPRIT	Other State	Private	Total
FY20	\$ 11.10	\$ 1.82	\$ 3.85	\$ -	\$ 2.66	\$ 19.43
FY21	\$ 11.39	\$ 1.70	\$ 2.93	\$ 0.19	\$ 7.56	\$ 23.77
FY22	\$ 14.34	\$ 1.23	\$ 4.05	\$ -	\$ 2.35	\$ 21.97
FY23	\$ 17.92	\$ 0.54	\$ 4.40	\$ 0.22	\$ 3.52	\$ 26.60
FY24	\$ 15.31	\$ 1.56	\$ 4.91	\$ 1.32	\$ 3.87	\$ 26.97

TTUHSC Research Expenditures

Research Expenditures include all expenses related to research that are paid from any source, including both internal and external sources



NOTE: Beginning with the 31st Edition of the TTUHSC Fact Book, the Research Expenditures are reported to coincide with TTUHSC's research numbers reported to The Texas Higher Education Coordinating Board and will tie to the Sources and Uses Report information.

SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Facilities Inventory Report (Owned Buildings) - Fall 2024**

Campus	Building Number	Building Name	Gross Area (SF)
Lubbock	1000	TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER	1,010,664
Lubbock	1001	PRESTON SMITH LIBRARY/CONFERENCE CENTER	116,958
Lubbock	1002	ACADEMIC CLASSROOM BUILDING	64,144
Lubbock	1003	TTUHSC PHYSICIANS MEDICAL PAVILION	150,237
Lubbock	1004	HSC CREMATORY/INCINERATOR BLDG	1,512
Lubbock	1005	CENTER FOR CARDIOVASCULAR HEALTH - TEXAS TECH PHYSICIANS	15,554
Lubbock	1006	UNIVERSITY CENTER	64,336
Lubbock	1007	ACADEMIC EVENTS CENTER	12,283
Lubbock	1008	HAZMAT BUILDING	933
Lubbock	1009	OPERATIONS STORAGE	2,173
Lubbock	1201	TTMC SOUTHWEST - FAST-TRACK CENTER	3,702
Lubbock	1202	TTMC SOUTHWEST - MEDICAL OFFICE BLDG	43,574
Lubbock	1203	TTMC SOUTHWEST - AVERITT	7,200
Lubbock	1204	INSTITUTE OF FORENSIC SCIENCE	16,365
Lubbock	1205	TTMC SOUTHWEST MAINTENANCE & OPERATION BLDG	6,051
Lubbock	1301	LARRY COMBEST COMMUNITY HEALTH & WELLNESS CENTER	16,421
TOTAL - Lubbock			1,532,107
Amarillo	2000	SCHOOL OF MEDICINE AND HEALTH PROFESSIONS	192,092
Amarillo	2001	JERRY H. HODGE SCHOOL OF PHARMACY	106,521
Amarillo	2002	WOMEN'S HEALTH AND RESEARCH INSTITUTE	74,477
Amarillo	2004	FACILITIES/OPERATIONS BUILDING	3,822
Amarillo	2005	AMARILLO RESEARCH BUILDING	46,979
Amarillo	2006	SOP ACADEMIC CENTER	25,928
Amarillo	2007	HAZARDOUS MATERIAL STORAGE	247
Amarillo	2008	SIMCENTRAL	20,580
TOTAL - Amarillo			470,646
Odessa	4000	REGIONAL ACADEMIC HEALTH CENTER	67,675
Odessa	4001	TEXAS TECH HEALTH CENTER	82,737
Odessa	4002	ACADEMIC CLASSROOM BUILDING	55,844
Odessa	4091	PORT OF ENTRY STATION-DOTSY	46
TOTAL - Odessa			206,302
Abilene	5000	JERRY H. HODGE SCHOOL OF PHARMACY	52,936
Abilene	5001	SCHOOL OF NURSING	37,573
Abilene	5002	JULIA JONES MATTHEWS DEPARTMENT OF PUBLIC HEALTH BUILDING	44,803
Abilene	5503	LARC BUILDING	6,143
TOTAL - Abilene			141,455
Dallas	6502	SOUTHWEST PROFESSIONAL BUILDING	72,653
TOTAL - Dallas			72,653
Midland	7001	AARON MEDICAL SCIENCE BLDG* (<i>not owned</i>)	52,956
Midland	7002	JENNA WELCH WOMEN'S CENTER* (<i>not owned</i>)	35,565
Midland	7003	CLINIC BUILDING-SECOR	8,388
TOTAL - Midland			96,909
TTUHSC TOTAL:			2,520,073

TTUHSC LEASE OF SPACE REPORT
As of October 1, 2024

Managing Dept Location	Unit #	Space Location	Department	Function	Square Footage
Abilene	1749 Pine	Abilene	School of Nursing	Clinic	7,940
			Abilene	Sub-Total	7,940
Amarillo	7420 Golden Pond Pl	Amarillo	SOM Ama Admin	Office	2,400
Amarillo	6017 Hillside Rd	Amarillo	Pediatrics	Office	5,410
Amarillo	6620 Lowes	Amarillo	Pharm Museum	Storage	200
Amarillo	6015 Plains Blvd	Amarillo	Poison Control	Storage	150
Amarillo	10411 W I40 #445	Amarillo	Family Medicine	Storage	209
Amarillo	14301 I27	Amarillo	Mobile Simulation Center	Storage	1,400
			Amarillo	Sub-Total	9,769
Odessa	2301 West Michigan	Midland	Psychiatry	Clinic	5,352
Odessa	400 Rosalind Redfern Grover	Midland	OB/GYN	Clinic	2,415
Odessa	8050 Hwy 191	Odessa	Academic Support	Office	6,779
Odessa	500 W 4th	Odessa	School of Nursing	Classroom	14,500
Odessa	1315 E 5th #249	Odessa	OB/GYN	Storage	200
Odessa	3125 Kermit #926	Odessa	Internal Medicine	Storage	150
			Odessa	Sub-Total	29,396
Lubbock	812 San Antonio Ste 365 & 385	Austin	School of Nursing	Office	2,547
Lubbock	4500 S Lancaster	Dallas	School of Pharmacy	Classroom	7,680
Lubbock	6060 Surety Dr	El Paso	TDCJ	Office	1,804
Lubbock	2800 East Broadstreet	Mansfield	SON	Office	6,148
Lubbock	1104 N Ave S	Post	Internal Medicine	Office	500
Lubbock	1207 S Bryant	San Angelo	CATR Behavioral Health	Office	2,744
Lubbock	207 NW 8th St	Seminole	Internal Medicine	Office	300
Lubbock	3410 Taft Blvd	Wichita Falls	CATR Behavioral Health	Office	3,500
Lubbock	11011 Slide Rd Ste A3000	Lubbock	Health and Wellness	Office	20,667
Lubbock	4642 N. Loop 289 Ste 101 & 111	Lubbock	CATR Behavioral Health	Office	17,000
Lubbock	4004 82nd Hlth #B	Lubbock	Ophthalmology	Clinic	9,344
Lubbock	4004 82nd Hlth #A & B	Lubbock	OB/GYN	Clinic	7,010
Lubbock	808 Joliet MOPII Ste 130	Lubbock	OB/GYN	Clinic	2,514
Lubbock	2602 Ave Q	Lubbock	Grand Expectations/OB/GYN	Clinic	3,167
Lubbock	808 Joliet MPOII Ste 230	Lubbock	OB/GYN	Office	4,134
Lubbock	3502 9th MOP Ste 130	Lubbock	Pediatrics	Clinic	2,417
Lubbock	4004 82nd Suite C	Lubbock	Pediatrics	Clinic	4,346
Lubbock	4102 24th #504	Lubbock	Pediatrics	Clinic	3,619
Lubbock	4102 24th #507 Bldg 81	Lubbock	Pediatrics	Clinic	5,279
Lubbock	808 Joliet MOP II Ste 120	Lubbock	Internal Medicine	Clinic	1,514
Lubbock	4004 82nd #D	Lubbock	Internal Medicine	Clinic	3,451
Lubbock	4515 Marsha Sharp	Lubbock	Anesthesiology	Clinic	1,875
Lubbock	4102 24th #407	Lubbock	Orthopedics Surgery	Clinic	3,273
Lubbock	808 Joliet MOP II Ste 310	Lubbock	Orthopedics Surgery	Clinic	4,868
Lubbock	5307 W Loop 289 #203 & 301	Lubbock	Rural and Comm Health	Office	7,718
Lubbock	5307 W Loop 289 #103	Lubbock	TDCJ	Office	2,731

TTUHSC LEASE OF SPACE REPORT
As of October 1, 2024

Managing Dept Location	Unit #	Space Location	Department	Function	Square Footage
Lubbock	8901 Highway 87 Spc 31	Lubbock	TDCJ	Office	2,000
Lubbock	1215 Ave J Ste 400, 500, & 600	Lubbock	TDCJ	Office	17,127
Lubbock	1215 Ave J Ste 200	Lubbock	Telehealth	Office	5,715
Lubbock	3502 9th Ste 310	Lubbock	SOM Surgery	Clinic	2,618
Lubbock	416 Frankford	Lubbock	SON Combest	Clinic	5,852
Lubbock	6501 University Ave	Lubbock	SON Combest	Clinic	5,627
Lubbock	3706 20th Ste A	Lubbock	Covenant Branch Campus	Office	4,635
Lubbock	3706 20th Ste A & B	Lubbock	Covenant Branch Campus	Office	3,300
Lubbock	4102 24th #508	Lubbock	Urology	Clinic	3,075
Lubbock	4004 82nd POD F2	Lubbock	Urology	Clinic	2,146
Lubbock	614 Davis Dr Bldg #74	Lubbock	Research	Office	13,214
Lubbock	3911 4th St Office 212	Lubbock	Research	Office	165
Lubbock	3911 4th St Office 142 & 120F	Lubbock	Research	Office	610
Lubbock	5808 4th #106	Lubbock	SimLife Center	Storage	150
Lubbock	5807 4th	Lubbock	Rural and Comm Health	Storage	200
			Lubbock	Sub-Total	196,584
				TOTAL	243,689

Texas Tech University Health Sciences Center - Lubbock

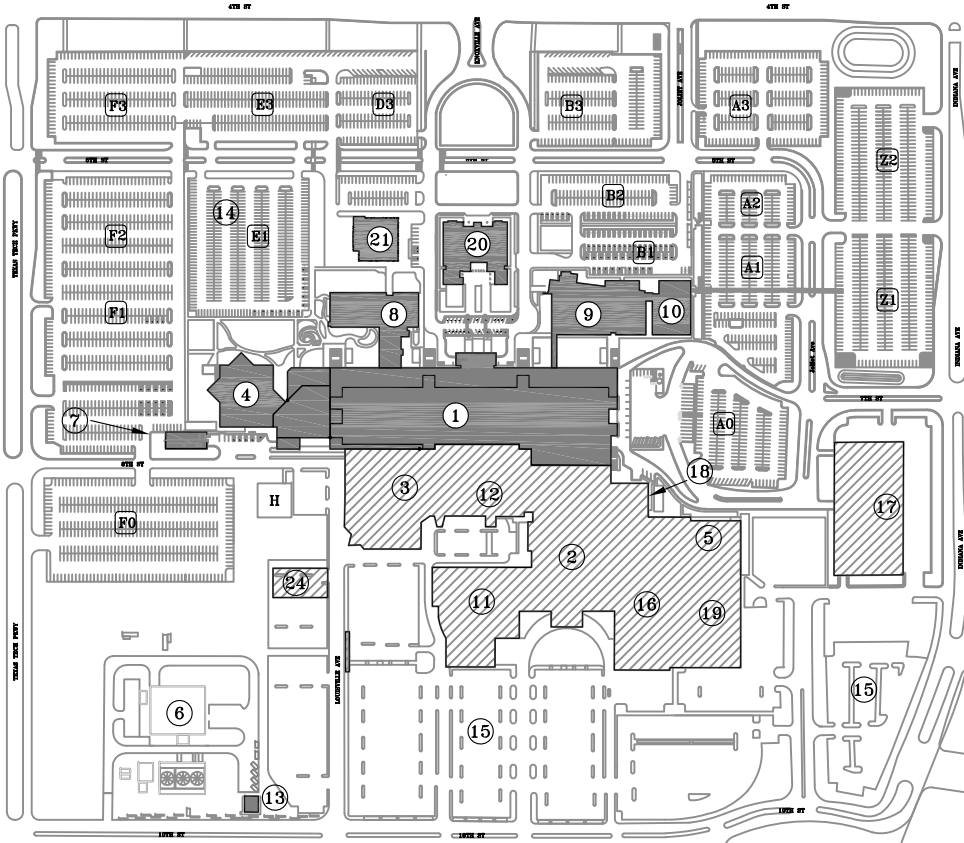
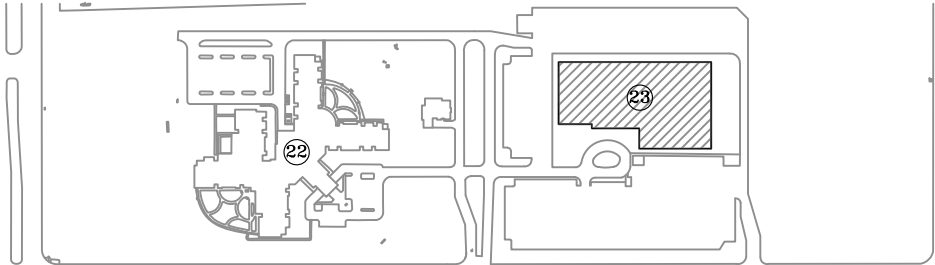
NOT TO SCALE

3601 4th Street

1. Texas Tech University Health Sciences Center (TTUHSC)
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Operations Storage / HazMat Buildings
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Center for Cardiovascular Health - Texas Tech Physicians
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. TTUHSC Parking Lots A-Z (approx. 3,500 spaces)
15. UMC Parking
16. UMC East Tower
17. UMC Parking Garage
18. UMC Generator Building
19. Medical Office Plaza 2
20. University Center
21. Academic Events Center
22. Garrison Geriatric Education and Care Center
23. VA Lubbock Clinic
24. Site of New UMC Cancer Center

Acreage Information (approximate)

- TTUHSC Land Tract 130.5 Acres
- TTUHSC Acreage: 114.3019 Acres (owned)
- UMC Acreage: 16.1965 Acres (deeded - TTUHSC)
- UMC Acreage: 25.6895 Acres (leased - TTUHSC)
- UMC Acreage: 4.5 Acres (leased - TTU)



Texas Tech Medical Center Southwest - Lubbock

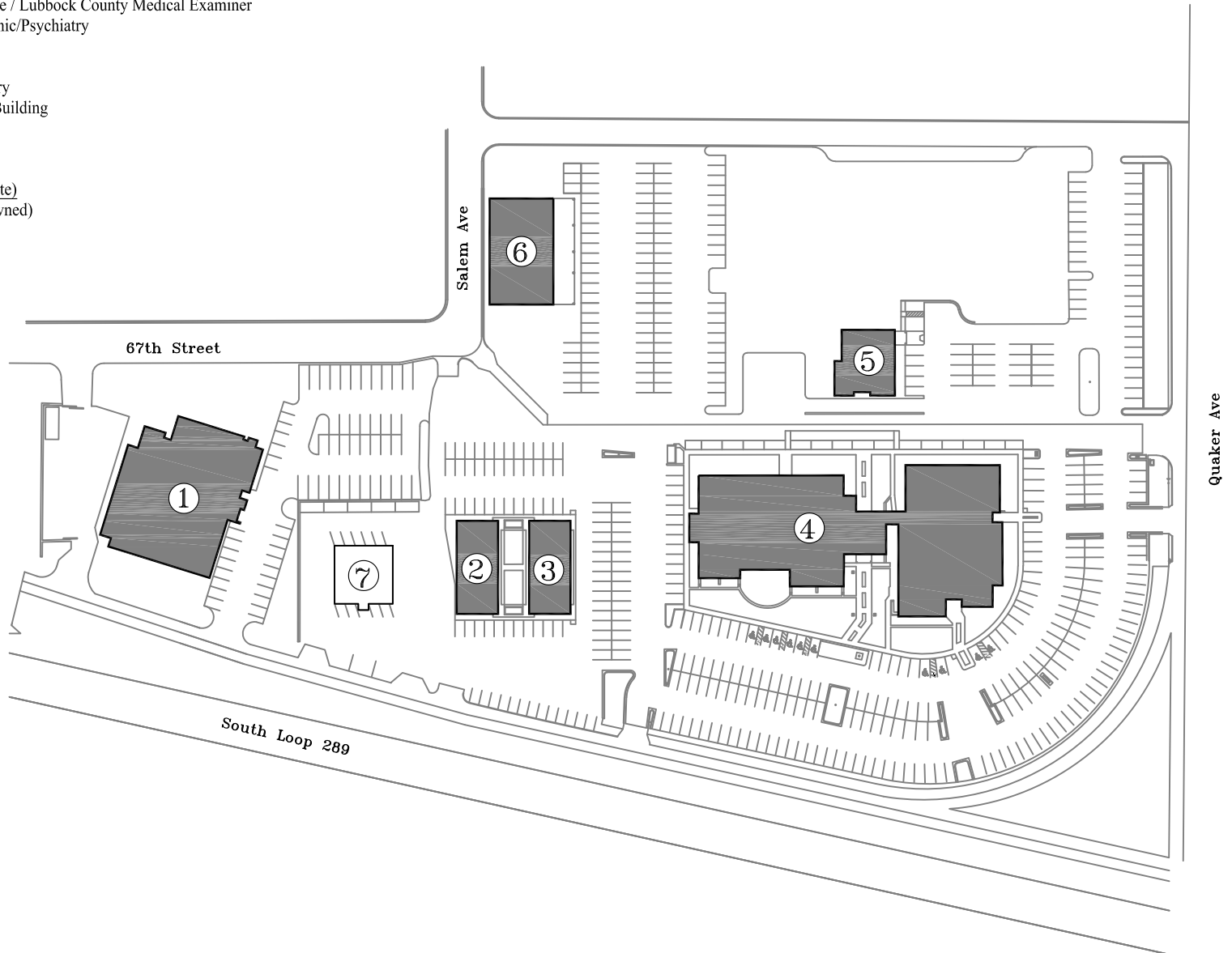
NOT TO SCALE

6630 S Quaker

1. TTUHSC School of Medicine / Lubbock County Medical Examiner
2. Averitt West - Pediatrics Clinic/Psychiatry
3. Averitt East - Budget Office
4. Medical Office Building
5. Fast Track Center - Psychiatry
6. Maintenance & Operations Building
7. Private Property

Acreage Information (approximate)

TTUHSC Acreage: 11.0 Acres (owned)



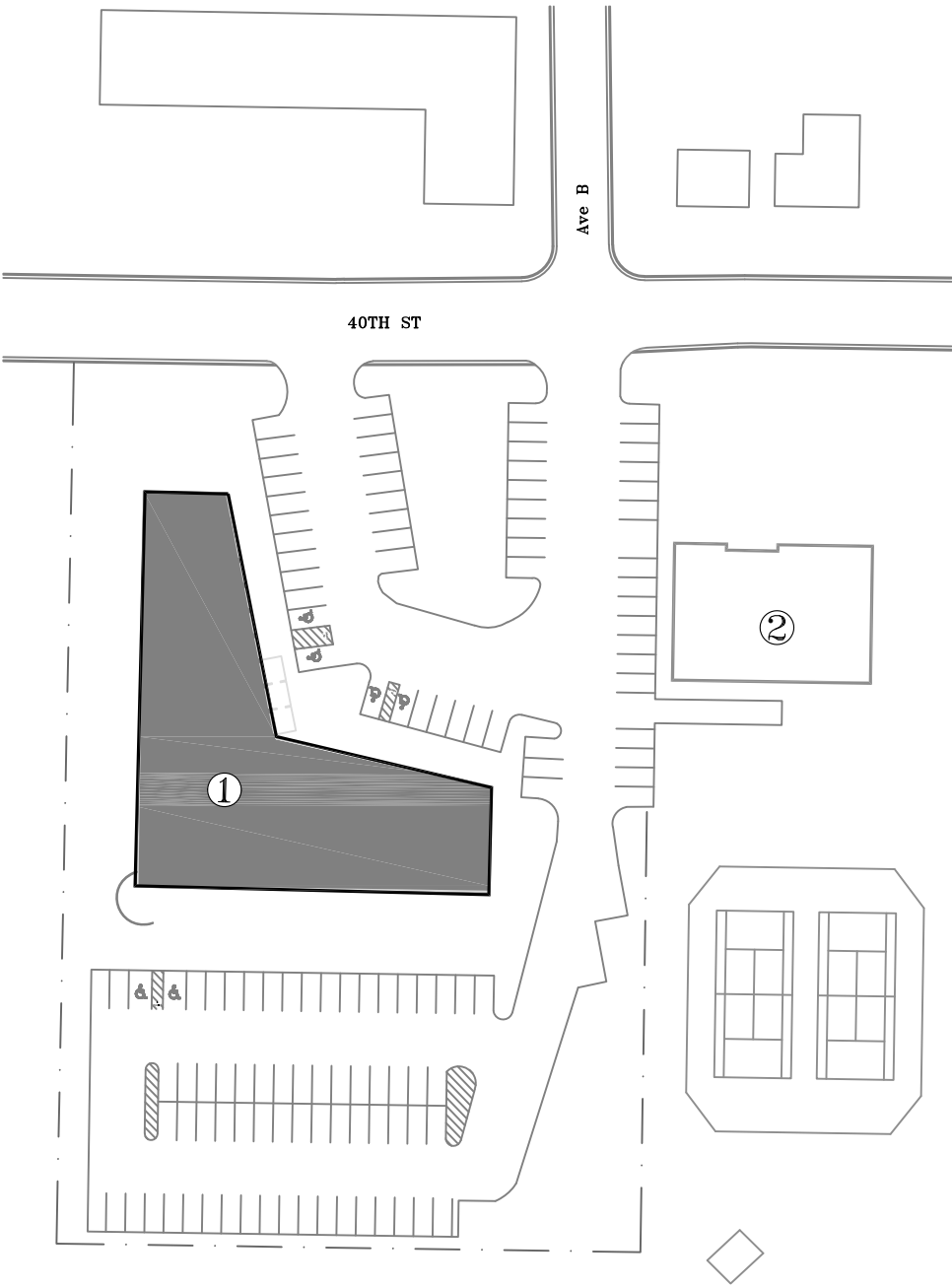
Texas Tech Larry Combest Health and Wellness Center - Lubbock

NOT TO SCALE

301 E 40th

- 1. Larry Combest Community Health and Wellness Center
- 2. Copper Rawlings Community Center

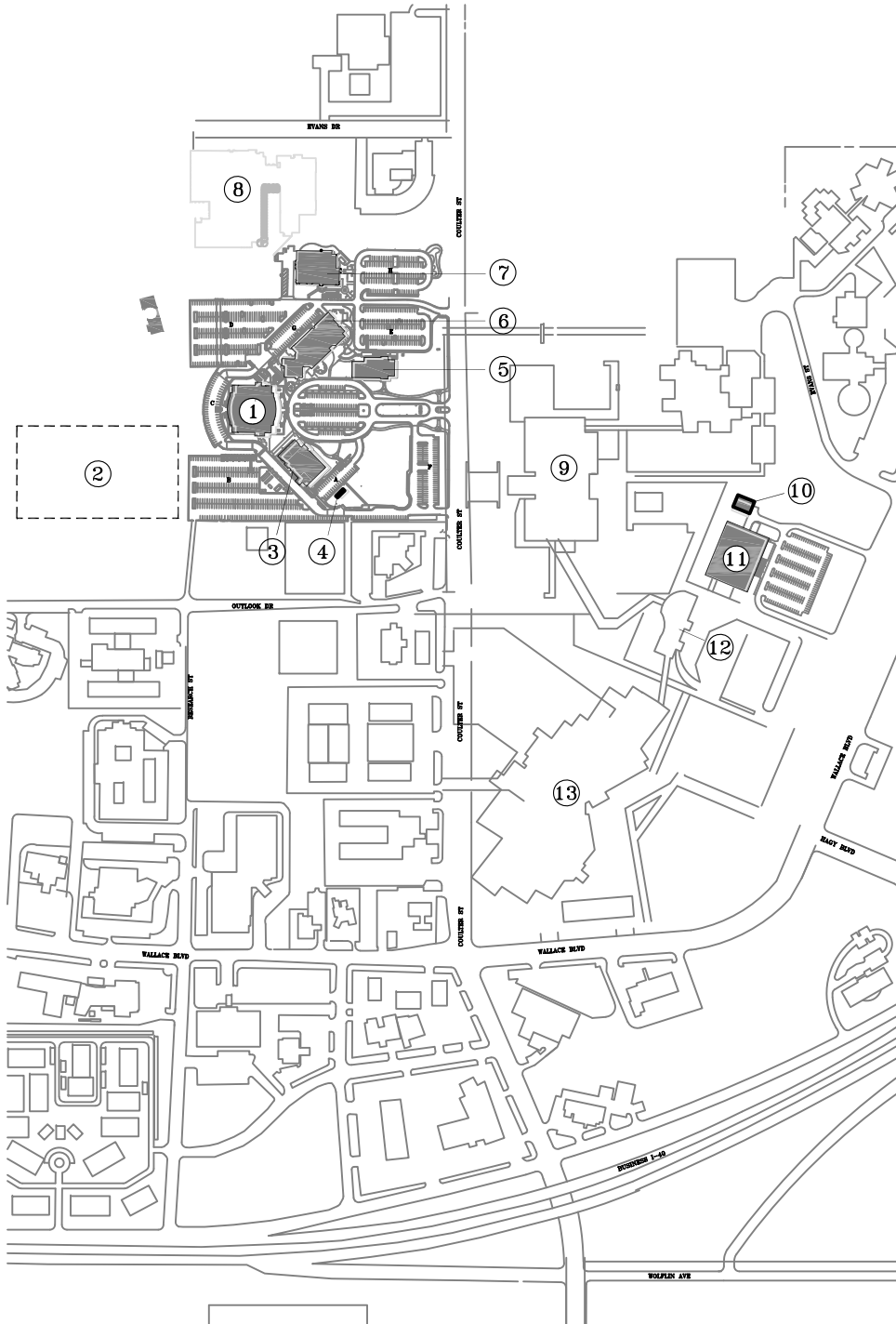
Acreage Information (approximate)
TTUHSC Acreage: 2.371 Acres (leased)



Texas Tech University Health Sciences Center - Amarillo

NOT TO SCALE 

1400 Coulter



1. TTUHSC - School of Medicine and Health Professions
2. Future TTUHSC Expansion
3. TTUHSC - Amarillo Research Building
4. TTUHSC - Hazmat Building
5. TTUHSC - Pharmacy Academic Center
6. TTUHSC - Jerry H. Hodge School of Pharmacy
7. TTUHSC - SimCentral Building
8. Texas Tech University School of Veterinary Medicine
9. Northwest Texas Healthcare System - Northwest Texas Hospital
10. TTUHSC - Facilities/Operations Building
11. TTUHSC - Women's Health and Research Institute
12. Don and Sybil Harrington Cancer Center
13. Baptist St. Anthony's Health System

Acree Information (approximate)

TTUHSC Acreage: 29.45 Acres (owned)

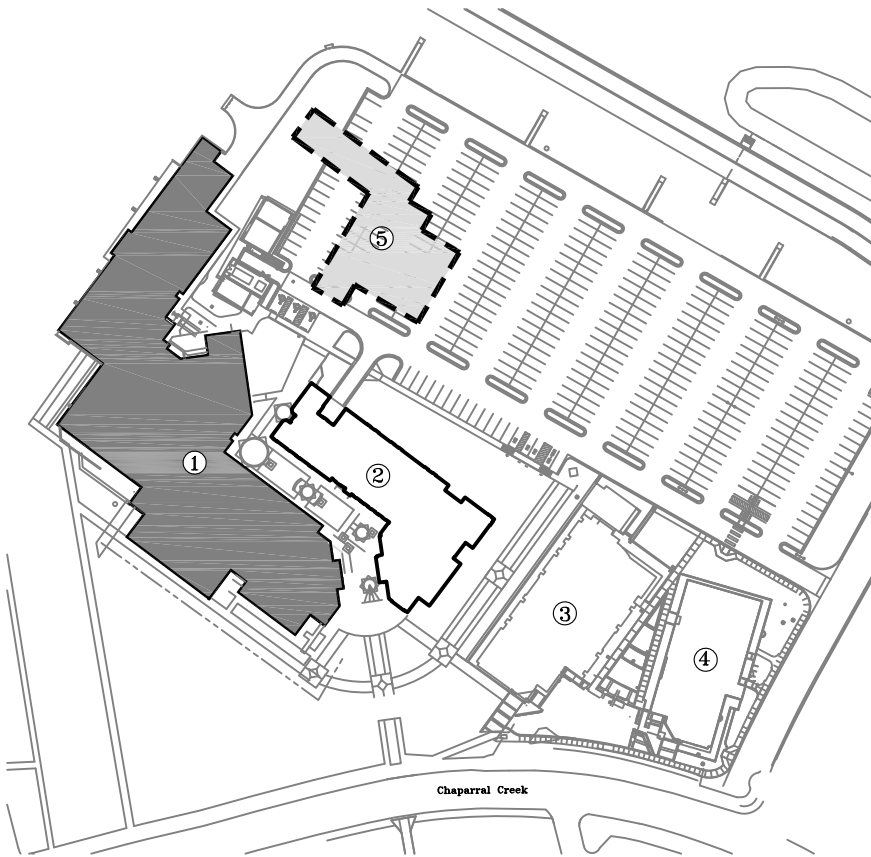
Texas Tech University Health Sciences Center - Midland

NOT TO SCALE

3600 N Garfield

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox I Science Building - Midland College
4. Fox II Science Building - Midland College
5. Proposed New Building for Midland Physicians Assistant Program

Acreage Information (approximate)
 TTUHSC Acreage: 4.072 Acres (leased)

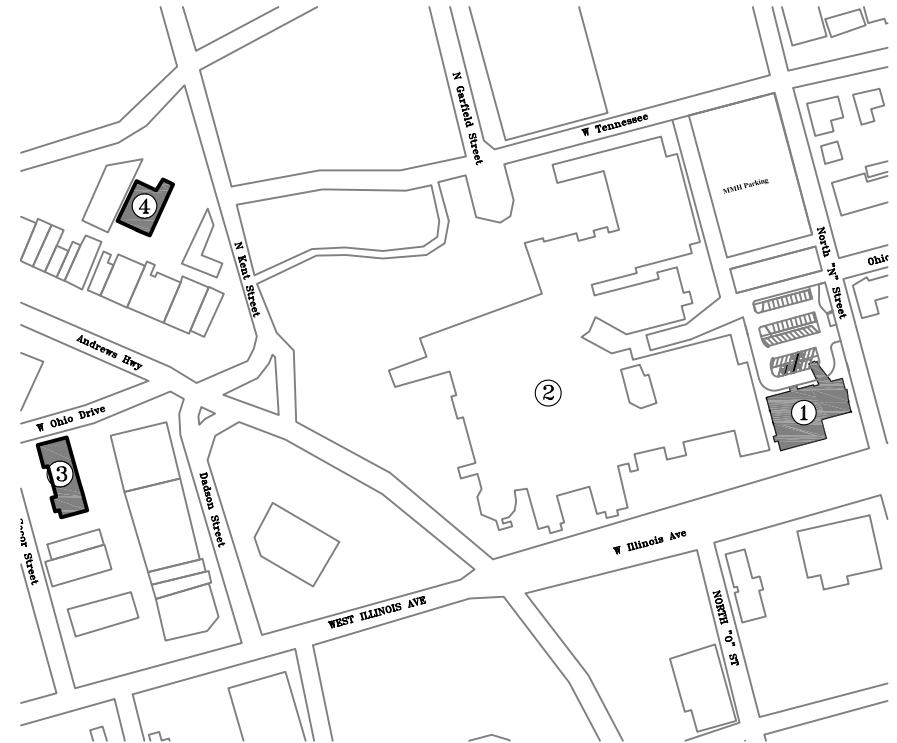


Texas Tech University Health Sciences Center - Midland

NOT TO SCALE

1. Jenna Welch Women's Center (Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)
3. Secor Clinic - TTUHSC
4. Texas Tech Psychiatry Clinic

Acreage Information (approximate)
 TTUHSC Acreage: 0.50 Acres (owned)
 TTUHSC Acreage: 0.59 Acres (leased)



Texas Tech University Health Sciences Center - Abilene

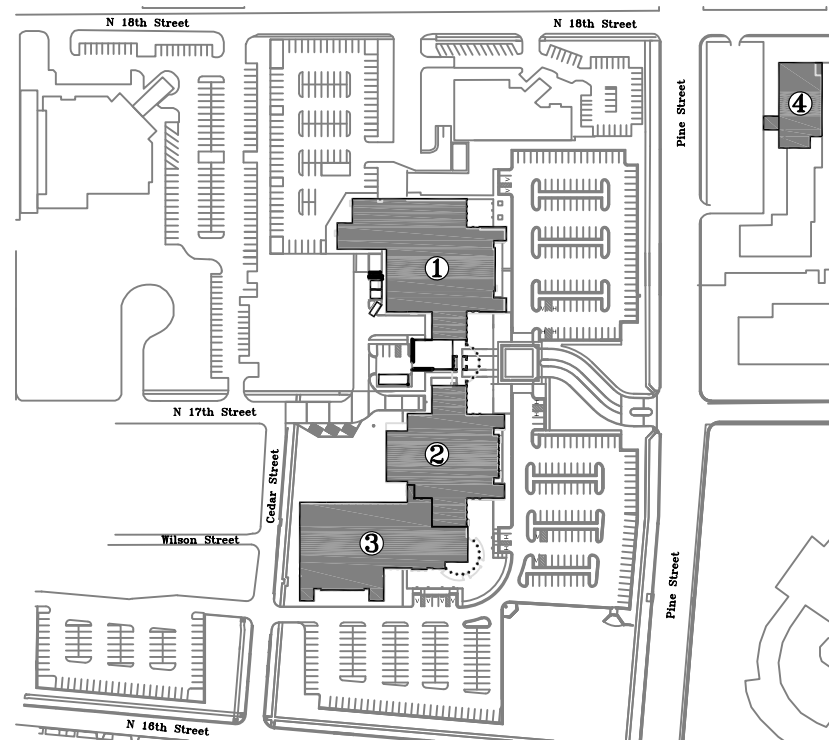
NOT TO SCALE

1718 Pine Street

1. Jerry H. Hodge School of Pharmacy
2. School of Nursing
3. Julia Jones Matthews School of Population and Public Health
4. Abilene Community Health Center

Acreage Information (approximate)

TTUHSC Acreage: 10.044 Acres (owned)



Texas Tech University Health Sciences Center - Abilene

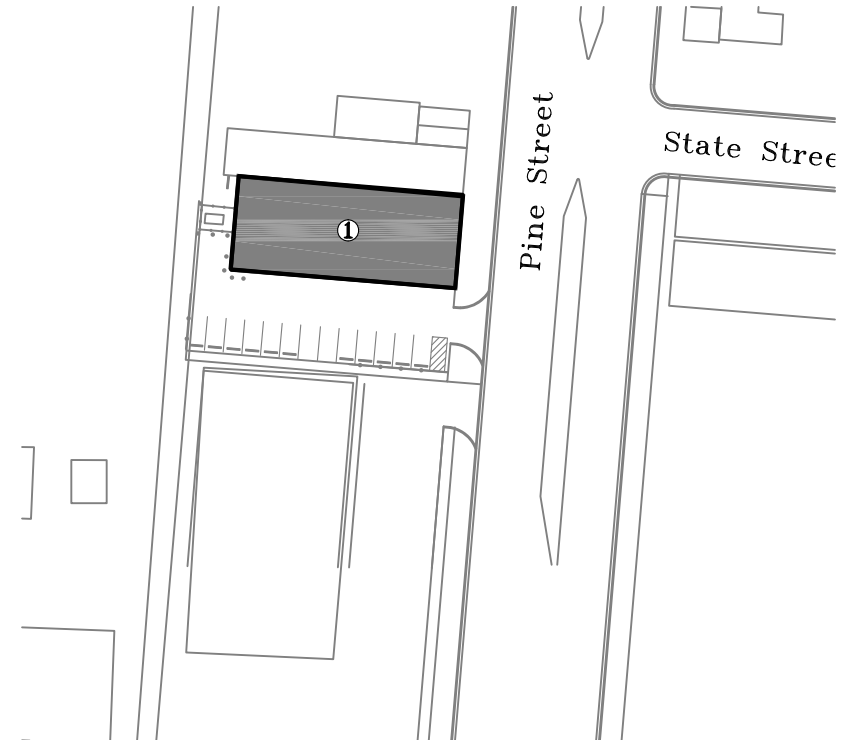
NOT TO SCALE

842 Pine Street

1. Abilene LARC building

Acreage Information (approximate)

TTUHSC Acreage: 0.322 Acres (owned)



November 06, 2024

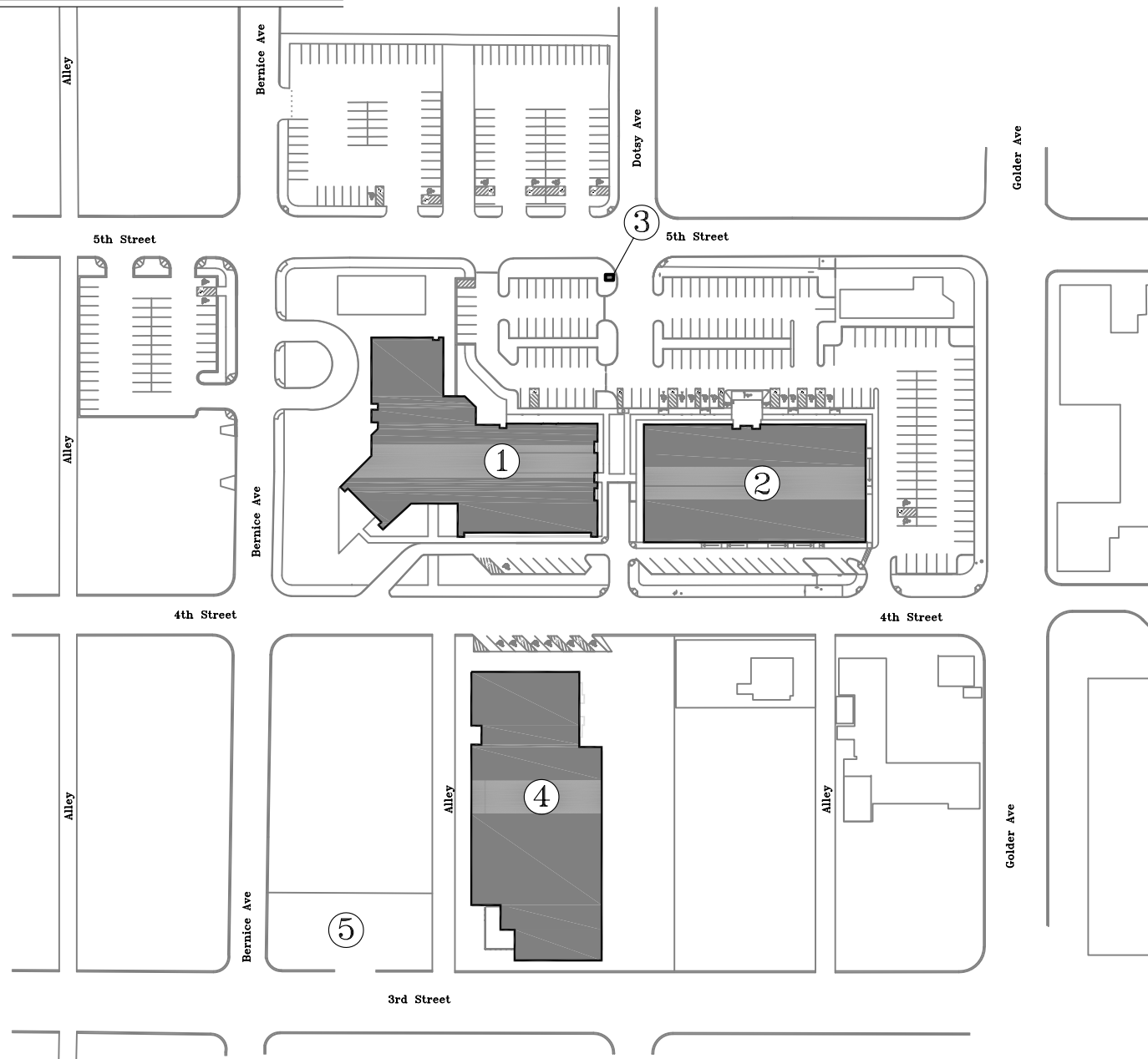
Texas Tech University Health Sciences Center - Odessa

NOT TO SCALE

800 W 4th

1. Regional Academic Health Center
2. Texas Tech Health Center (Clinics)
3. Port of Entry Station (Dotsy Ave.)
4. Academic Classroom Building
5. Parking Area Owned by TTUHSC

Acreage Information (approximate)
TTUHSC Acreage: 7.58 Acres (owned)

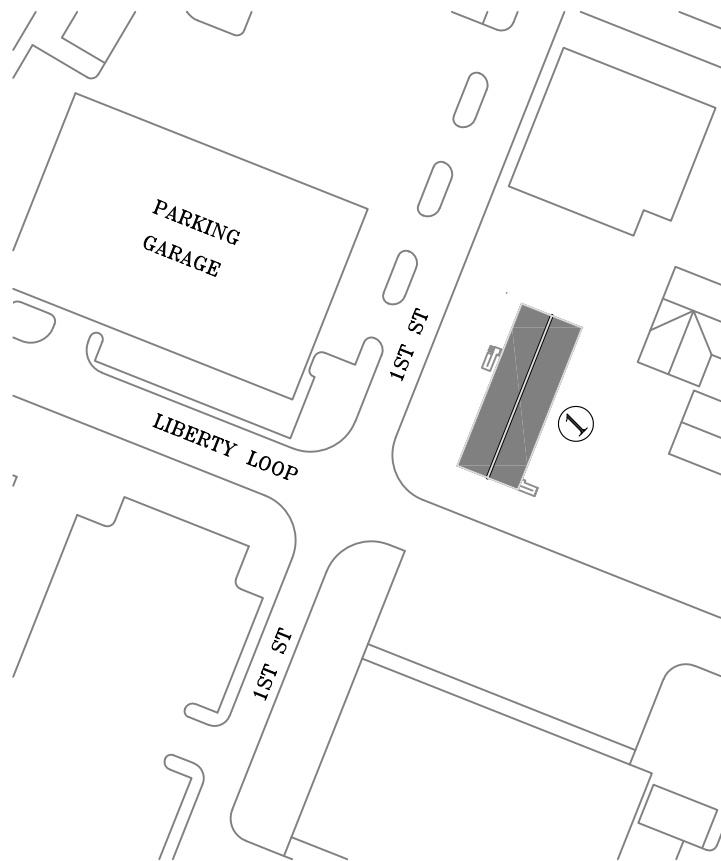


Texas Tech University Health Sciences Center - Dallas

NOT TO SCALE

4500 S Lancaster Road - Building #7

1. Building #7 - Jerry H. Hodge School of Pharmacy
(Leased Facility-Basement, 1st, and 2nd Floors)



Texas Tech University Health Sciences Center - Dallas

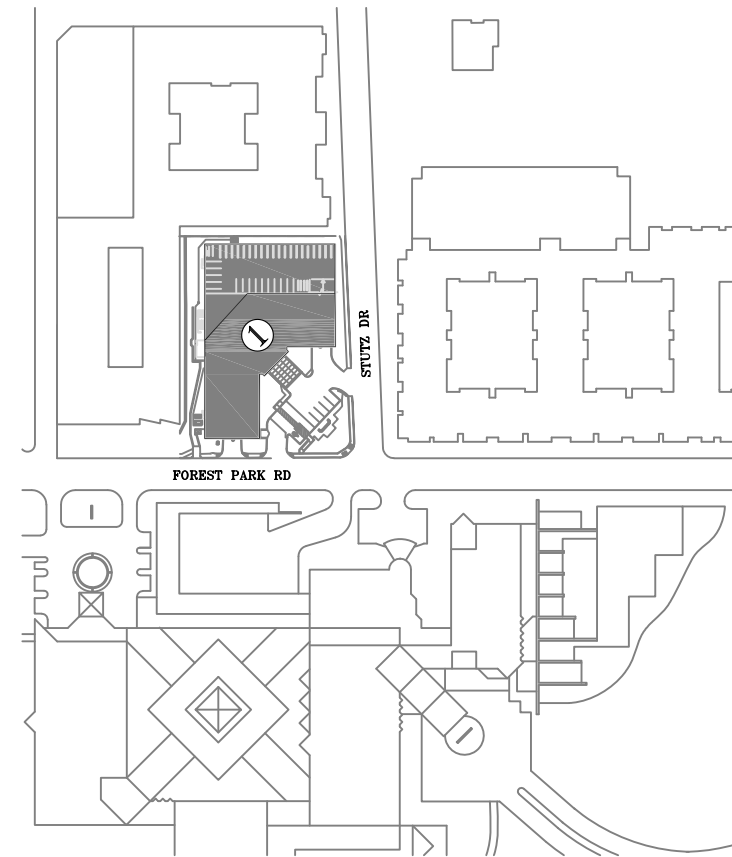
NOT TO SCALE

5920 Forest Park Road

1. Texas Tech University Health Sciences Center and The Kenneth H. Cooper Institute at TTUHSC

Acreage Information (approximate)

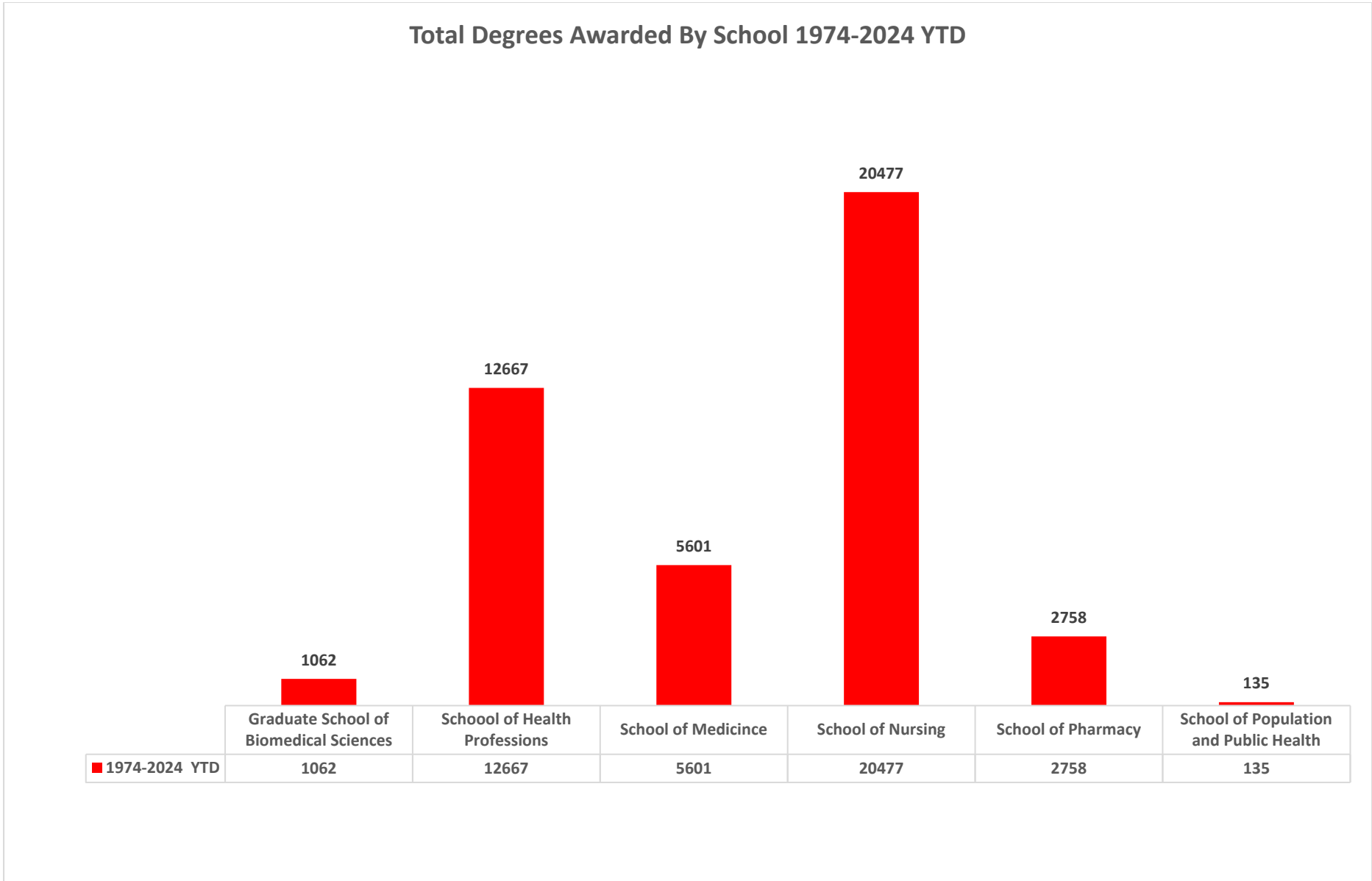
TTUHSC Acreage: 1.148 Acres (owned)



ALUMNI

Institutional Degrees Awarded Cumulative 1973/1974 to 2023/2024 by School

As of Fall 2024, TTUHSC has awarded 42,700 degrees since the first graduating class in 1974.



PRACTICE
INCOME PLANS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
1. PROVIDER PLAN INCOME: 2015-2024											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	188,179,348	199,399,294	203,400,278	218,248,292	223,155,655	205,359,636	224,153,455	247,154,554	255,046,135	284,534,323	2,248,630,970
Amarillo	75,503,898	89,084,879	86,303,971	80,785,319	84,727,870	83,371,702	94,783,901	87,748,108	86,564,931	84,800,045	853,674,624
El Paso*											-
Permian Basin	23,399,217	24,204,935	22,678,769	23,749,226	26,534,156	28,169,952	29,095,936	32,019,550	34,549,836	31,276,860	275,678,437
Total	287,082,463	312,689,108	312,383,018	322,782,837	334,417,681	316,901,290	348,033,292	366,922,212	376,160,902	400,611,228	3,377,984,031
2. Net Collections											
Lubbock	69,594,867	72,187,604	74,705,128	78,739,674	82,206,920	74,516,705	79,167,292	87,485,121	90,069,087	95,448,320	804,120,718
Amarillo	22,397,804	23,391,662	22,649,398	22,031,887	23,091,097	22,707,207	23,612,117	25,275,083	25,673,581	26,321,406	237,151,242
El Paso*											-
Permian Basin	10,689,356	11,813,327	11,226,482	12,073,576	13,441,746	12,189,408	12,477,281	14,164,143	15,612,419	14,240,649	127,928,387
Total	102,682,027	107,392,593	108,581,008	112,845,137	118,739,763	109,413,320	115,256,690	126,924,347	131,355,087	136,010,375	1,169,200,347
B. ADJUSTMENTS											
1. Total Amount											
Lubbock	98,235,475	113,212,251	117,979,462	123,029,138	133,255,140	122,412,189	133,277,887	154,863,888	154,303,419	172,625,238	1,323,194,087
Amarillo	46,882,427	60,483,815	57,006,792	55,591,287	55,768,007	63,960,847	68,969,049	60,419,264	55,480,229	56,926,168	581,487,885
El Paso*											-
Permian Basin	9,169,858	11,505,457	9,975,928	10,690,313	11,346,733	14,594,912	15,127,149	16,564,511	16,591,538	16,025,051	131,591,450
Total	154,287,760	185,201,523	184,962,182	189,310,738	200,369,880	200,967,948	217,374,085	231,847,663	226,375,186	245,576,457	2,036,273,422
C. BAD DEBT AMOUNT											
Lubbock	12,300,155	11,985,974	15,060,336	14,962,929	11,927,406	8,085,999	7,062,453	6,682,659	10,311,412	5,582,953	103,962,276
Amarillo	4,840,082	5,873,334	6,143,621	4,445,467	4,477,215	(2,519,580)	(2,020,595)	5,992,053	5,163,063	2,632,236	35,026,896
El Paso*											-
Permian Basin	2,465,683	2,160,262	1,704,647	1,589,078	1,696,859	1,465,662	1,111,857	1,099,381	1,085,403	1,059,437	15,438,269
Total	19,605,920	20,019,570	22,908,604	20,997,474	18,101,480	7,032,081	6,153,715	13,774,093	16,559,878	9,274,626	154,427,441
D. UNCOMPENSATED CARE											
1. Charges (Measure of actual effort)											
Lubbock	109,909,412	116,541,944	122,968,677	130,589,971	134,145,298	124,170,907	134,638,230	146,229,756	149,254,657	155,945,036	1,324,393,888
Amarillo	56,587,167	65,818,144	63,742,276	58,063,789	61,088,325	59,680,626	63,496,073	56,831,599	53,602,791	48,183,017	587,093,807
El Paso*											-
Permian Basin	14,246,320	15,203,229	13,652,374	14,182,519	15,319,854	16,636,495	16,791,756	19,463,007	20,897,166	17,596,331	163,989,051
Total	180,742,899	197,563,317	200,363,327	202,836,279	210,553,477	200,488,028	214,926,059	222,524,362	223,754,614	221,724,384	2,075,476,746
2. Unreimbursed Cost of Care**											
Lubbock	42,511,827	29,390,322	26,542,447	28,348,095	25,599,478	18,371,650	23,468,531	21,041,506	21,866,703	17,819,218	254,959,777
Amarillo	9,871,821	7,463,291	3,454,063	1,178,369	5,018,400	2,696,490	6,752,414	3,793,170	2,854,962	3,202,272	46,285,252
El Paso*											-
Permian Basin	6,042,021	2,165,616	4,998,103	3,535,831	4,539,827	3,189,316	5,004,114	4,944,509	4,177,364	976,791	39,573,492
Total	58,425,669	39,019,229	34,994,613	33,062,295	35,157,705	24,257,456	35,225,059	29,779,185	28,899,029	21,998,281	340,818,521

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
E. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock	332,872	337,663	343,471	350,873	359,594	330,080	355,621	380,925	371,463	378,406	3,540,968
Amarillo	103,026	103,042	103,464	103,364	111,271	103,729	105,324	107,728	112,573	112,036	1,065,557
El Paso*											-
Permian Basin	74,347	77,432	79,628	88,134	90,089	84,806	96,824	100,943	99,907	91,911	884,021
Total	510,245	518,137	526,563	542,371	560,954	518,615	557,769	589,596	583,943	582,353	5,490,546
2. Number of Patients Served											
Lubbock	122,652	126,856	125,176	128,415	126,638	119,658	125,705	133,498	138,676	140,451	1,287,725
Amarillo	42,761	43,235	43,681	42,994	44,717	44,609	44,272	43,616	44,794	45,747	440,426
El Paso*											-
Permian Basin	28,012	28,347	29,190	31,442	31,502	30,481	32,538	34,288	35,235	34,430	315,465
Total	193,425	198,438	198,047	202,851	202,857	194,748	202,515	211,402	218,705	220,628	2,043,616
3. Number of Inpatients Served											
Lubbock	21,474	23,476	22,791	24,015	22,589	20,575	19,659	22,297	23,700	24,916	225,492
Amarillo	15,869	16,094	16,054	14,803	15,576	14,741	14,820	14,220	15,471	15,034	152,682
El Paso*											-
Permian Basin	6,982	6,241	6,173	6,399	6,126	5,821	6,033	6,049	5,984	6,464	62,272
Total	44,325	45,811	45,018	45,217	44,291	41,137	40,512	42,566	45,155	46,414	440,446
F. MEDICAID REIMBURSEMENT											
1. Total Billings											
Lubbock	41,175,385	42,282,210	41,569,753	43,190,542	44,487,303	40,242,076	44,502,844	48,311,369	49,250,143	46,983,912	441,995,537
Amarillo	27,612,699	33,424,570	32,536,263	30,235,737	31,646,596	29,406,262	33,442,774	27,624,195	26,143,339	22,995,058	295,067,493
El Paso*											-
Permian Basin	7,212,151	8,087,730	7,436,212	8,104,059	9,371,520	9,527,311	9,185,716	11,416,757	12,923,918	9,776,414	93,041,788
Total	76,000,235	83,794,510	81,542,228	81,530,338	85,505,419	79,175,649	87,131,334	87,352,321	88,317,400	79,755,384	830,104,818
1. Amount Received***											
Lubbock	18,364,811	16,702,602	16,459,708	16,442,525	15,140,007	13,430,521	12,960,250	14,844,683	15,782,547	15,743,131	155,870,785
Amarillo	11,884,749	10,137,173	10,131,513	9,456,940	8,688,693	8,293,767	7,205,909	7,622,128	8,270,321	7,282,572	88,973,765
El Paso*											-
Permian Basin	4,346,150	5,188,672	2,686,373	4,228,289	4,845,739	4,330,576	3,643,509	4,904,891	5,709,724	4,580,896	44,464,819
Total	34,595,710	32,028,447	29,277,594	30,127,754	28,674,439	26,054,864	23,809,668	27,371,702	29,762,592	27,606,599	289,309,369

*El Paso figures are excluded beginning in FY 15

**Change in methodology in FY 16 to offset contractual revenue

***Includes UPL/UC dollars received and ACA payments from FY 14-19 and final DY 8 UC payment received in FY 20. UC methodology changed to Charity Care for DY 9 payments received in FY 20.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
SPEECH AND HEARING CLINIC-LUBBOCK**

Provider Plan Income:	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
A. Gross Amount										
Gross Charges	\$ 699,083	\$ 560,076	\$ 446,436	\$ 408,428	\$ 425,341	\$ 323,277	\$ 340,893	\$ 400,945	\$ 449,892	\$ 417,805
Net Collection	\$ 453,177	\$ 413,593	\$ 298,911	\$ 305,864	\$ 276,620	\$ 248,530	\$ 212,396	\$ 222,868	\$ 301,720	\$ 290,995
B. Adjustments										
Total Adjustments	\$ 227,403	\$ 153,418	\$ 190,442	\$ 116,594	\$ 118,862	\$ 108,051	\$ 123,473	\$ 154,176	\$ 141,555	\$ 122,078
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. Bad Debt Amount										
Total Bad Debt	\$ 11,136	\$ 12,206	\$ 39,813	\$ 17,486	\$ 3,066	\$ 4,783	\$ 1,500	\$ 5,180	\$ 8,474	\$ 3,848
D. Un-sponsored Charity Care*										
Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care	\$ -	\$ -	\$ 73	\$ -	\$ 150	\$ 1,789	\$ 400	\$ 248	\$ 142	\$ -
E. Total Number of Patients Served										
Number of Clinic Visits	6322	6517	4831	3672	4531	3682	3646	4268	4819	4921
Number of Patients Served	2118	2379	1069	1150	919	742	685	742	833	840
Number of Inpatients Served	-	-	-	-	-	-	-	-	-	-
2. Indigent Patients:										
A. Number Served										
Number of Indigent Visits	-	-	3	-	-	-	-	-	-	-
Number of Indigents Served	-	-	3	-	-	-	-	-	-	-
3. Medicaid Reimbursement:										
A. Total Billings										
Total Billings	\$ 153,393	\$ 135,612	\$ 130,387	\$ 70,211	\$ 73,868	\$ 61,536	\$ 69,031	\$ 78,520	\$ 80,638	\$ 58,995
B. Amount Received										
Total Amount Received	\$ 93,870	\$ 61,305	\$ 36,433	\$ 26,049	\$ 25,591	\$ 24,107	\$ 27,282	\$ 32,980	\$ 40,296	\$ 21,764
C. Number of Medicaid Clients										
Number of Medicaid Visits	1,102	1,219	553	536	544	471	481	571	648	426
Number of Medicaid Served	725	713	260	354	350	296	319	348	399	329

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
YOUR LIFE BEHAVIORAL HEALTH & WELLNESS CLINIC - LUBBOCK

Provider Plan Income:	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
A. Gross Amount										
Gross Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,359	\$ 123,617
Net Collection	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,109	\$ 28,340
B. Adjustments										
Total Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,786	\$ 59,630
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. Bad Debt Amount										
Total Bad Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ 4,952
D. Un-sponsored Charity Care*										
Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E. Total Number of Patients Served										
Number of Clinic Visits	-	-	-	-	-	-	-	-	65	774
Number of Patients Served	-	-	-	-	-	-	-	-	21	118
Number of Inpatients Served	-	-	-	-	-	-	-	-	-	-
2. Indigent Patients:										
A. Number Served										
Number of Indigent Visits	-	-	-	-	-	-	-	-	-	-
Number of Indigents Served	-	-	-	-	-	-	-	-	-	-
3. Medicaid Reimbursement:										
A. Total Billings										
Total Billings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,098	\$ 28,227
B. Amount Received										
Total Amount Received	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 418	\$ 7,419
C. Number of Medicaid Clients										
Number of Medicaid Visits	-	-	-	-	-	-	-	-	16	124
Number of Medicaid Served	-	-	-	-	-	-	-	-	7	23

* Opening date May 2023

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF NURSING
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

1. PROVIDER PLAN INCOME	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
A. GROSS AMOUNT											
1. Gross Charges											
COMBEST WELLNESS CENTER	\$2,725,927	\$4,054,920	\$5,870,255	\$6,775,731	\$8,831,127	\$8,850,548	\$8,988,458	\$8,073,904	\$10,443,066	\$9,688,178	\$9,016,596
2. Net Collections											
COMBEST WELLNESS CENTER	\$1,018,454	\$1,676,775	\$2,073,422	\$2,533,621	\$2,675,526	\$2,432,552	\$3,265,451	\$2,948,170	\$3,635,911	\$3,670,182	\$3,264,591
B. ADJUSTMENTS											
1. Total Amount											
COMBEST WELLNESS CENTER	\$561,100	\$1,963,043	\$3,058,229	\$3,649,453	\$4,713,731	\$4,635,602	\$4,561,723	\$4,135,515	\$5,255,556	\$4,779,733	\$4,419,183
2. MEDICAID REIMBURSEMENT											
A. TOTAL BILLINGS											
COMBEST WELLNESS CENTER	\$736,434	\$1,314,338	\$1,895,644	\$1,991,402	\$2,726,010	\$2,907,295	\$2,619,225	\$2,648,668	\$3,466,463	\$3,566,205	\$2,934,243
B. AMOUNT RECEIVED											
COMBEST WELLNESS CENTER	\$525,313	\$912,230	\$1,358,366	\$1,502,346	\$1,445,434	\$1,327,831	\$1,668,428	\$1,545,150	\$1,963,871	\$2,051,704	\$1,636,277
C. NUMBER OF MEDICAID CLIENTS											
1. Number of Medicaid Visits											
COMBEST WELLNESS CENTER	5,132	6,718	7,247	7,824	6,031	6,899	6,396	6,119	7,272	7,527	5,255

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
JERRY H. HODGE SCHOOL OF PHARMACY**

PROVIDER PLAN INCOME:

REVENUE	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
From Pharmacy Operations	\$3,066,422	\$3,804,059	\$3,996,644	\$3,700,421	\$4,021,567	\$3,935,095	\$3,825,400	\$3,615,244	\$4,172,527	\$3,982,251
From Affiliate practice sites	\$1,341,442	\$1,419,202	\$1,346,913	\$1,195,997	\$1,226,368	\$1,202,917	\$1,214,922	\$946,453	\$1,013,459	\$1,103,730
TOTAL	\$4,407,864	\$5,223,261	\$5,343,556	\$4,896,418	\$5,247,935	\$5,138,012	\$5,040,322	\$4,561,697	\$5,185,986	\$5,085,981

OPERATIONS

Immunizations	1,759	1,721	1,456	1,645	3,384	3,950	5,312	4,205	5,062	4,265
Prescriptions	42,699	44,660	45,429	43,492	44,961	42,987	40,846	45,743	44,366	43,288
TOTAL	44,458	46,381	46,885	45,137	48,345	46,937	46,158	51,948	49,428	47,553

NUMBER OF PATIENTS SERVED

Patients Served	9,210	9,306	9,850	4,230	10,747	6,802	7,783	7,903	6,562	5,889
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PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	98.00%	99.00%	96.94%	94.00%	96.00%
Percent of graduates entering a primary care residency	55.43%	54.70%	56.91%	49.71%	53.00%
Percent of graduates practicing in Texas	59.43%	61.47%	65.78%	67.14%	60.38%
Percent of graduates practicing primary care in Texas	23.38%	23.17%	27.71%	29.79%	26.65%
Percent of graduates practicing primary care in a Texas under-served area	7.88%	10.40%	13.01%	14.89%	10.61%
Percent of residency completers practicing in Texas	62.41%	58.74%	48.59%	58.14%	54.43%
Minority admissions as a percent of total M.D./D.O. admissions	14.37%	19.88%	19.87%	21.89%	15.30%
Total number of residents	536	551	577	587	608
Minority residents as a percent of total residents	20.71%	20.69%	20.45%	22.83%	24.18%
Minority Graduates as a percent of total M.D./D.O. graduates	19.43%	23.20%	18.33%	18.02%	18.79%
Total number of outpatient visits	554,505	597,038	N/A	N/A	N/A
Total number of inpatient days	221,147	238,497	N/A	N/A	N/A
School of Health Professions					
Percent of graduates passing the certification / licensure examination on the first attempt	89.19%	93.03%	89.34%	88.88%	91.16%
Percent of graduates who are licensed or certified in Texas	81.47%	83.44%	87.02%	87.97%	78.79%
School of Nursing					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	97.21%	93.88%	89.25%	88.91%	94.85%
Percent of BSN graduates who are licensed in Texas	97.13%	99.00%	99.21%	97.72%	98.58%
Percent of MSN graduates granted Advanced Practice Status in Texas	62.31%	66.51%	65.24%	63.93%	65.02%
Pharmacy School					
Percent of graduates passing the national licensing exam on the first attempt	92.62%	93.66%	80.54%	82.78%	80.70%
Percent of graduates who are licensed in Texas	98.53%	95.21%	87.26%	89.74%	87.00%
Financial Aid					
Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,642	4,957	5,186	5,178	5,178
Average Student Loan Debt for Medical School Graduates	108,878	103,632	122,229	101,325	110,932
Percent of Medical School Graduates Students with Student Loan Debt	72.00%	71.00%	80.50%	73.80%	73.90%
Average Financial Aid Award per Full-time Student	11,933	11,507	10,387	8,755	12,139
Percent of Full-time Students Receiving Financial Aid	71.09%	68.00%	74.68%	70.50%	68.30%
Research					
Total external research expenditures	\$17,173,816	\$16,853,054	\$20,111,799	\$20,545,249	\$23,512,708
Research expenditures as a percent of state appropriated expenditures	N/A	N/A	N/A	N/A	N/A
Research expenditures as a percent of state appropriations for research	487.75%	478.64%	573.41%	585.76%	606.22%
Institutional Support					
Administrative Cost	4.77%	4.76%	4.67%	4.61%	5.17%
All Schools - Total					
Total number of post-doctoral research trainees.	19	17	20	19	25
Minority admissions as a percent of total first-year admissions	33.78%	36.95%	39.27%	39.27%	42.60%
Total number of degrees or certificates awarded	2,325	2,280	2,458	2,383	2,291
Minority graduates a percent of total graduates	20.40%	22.59%	21.40%	21.46%	18.94%
Total Uncompensated Care Provided by Faculty	\$27,532,329	\$38,992,737	\$32,574,809	\$32,881,950	\$26,450,546
Total Net Patient Revenue by Faculty	\$111,496,499	\$120,865,051	N/A	N/A	N/A