

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

FACT BOOK

26th Edition

December, 2019
Prepared by the Office of the
Vice President and Chief Financial Officer

PREFACE

The Office of the Vice President and Chief Financial Officer is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 26th annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

We encourage and invite comments, corrections, and suggestions and as a means of improving future issues.

This Fact Book can be accessed on-line at <https://www.ttuhsc.edu/about/factbook.aspx> .

Statement of Accreditation

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award baccalaureate, masters, doctoral, and professional degrees. Contact the Southern Association of Colleges and Schools Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033, or call 404-679-4500 with questions about the accreditation of the Texas Tech University Health Sciences Center (TTUHSC).

A member of the Texas Tech University System, TTUHSC has been accredited by SACSCOC as a separate institution from Texas Tech University since 2004. TTUHSC received its most recent reaffirmation of accreditation from SACSCOC in 2019.

MISSION AND VISION STATEMENTS

MISSION STATEMENT

As a comprehensive health sciences center, our mission is to enrich the lives of others by educating students to become collaborative healthcare professionals, providing excellent patient care, and advancing knowledge through innovative research.

VISION STATEMENT

Texas Tech University Health Sciences Center will strengthen its national reputation as it seeks to promote healthier communities across West Texas and beyond.

TABLE OF CONTENTS

TABLE OF CONTENTS

PREFACE

MISSION AND VISION STATEMENTS

TABLE OF CONTENTS

SECTION I

HISTORY

TTUHSC Service Region Map

TTUHSC Factsheet

Historical Information

SECTION II

ORGANIZATIONAL CHARTS

Organizational Chart - TTUHSC

Organizational Chart - Provost

Organizational Chart - Executive Vice President for Rural & Community Health

Organizational Chart - Senior Vice President for Research

Organizational Chart - Vice President and Chief Financial Officer

Organizational Chart - Vice President for Human Resources and Chief People Officer

Organizational Chart - Vice President for Information Technology / Chief Information Officer

Organizational Chart - Interim Vice President for External Relations

Organizational Chart - Vice President for Facilities and Safety Services

Organizational Chart - Vice President for Special Health Programs and Health Policy

Organizational Chart - Vice President for Institutional Compliance

Organizational Chart - Executive Vice President / Dean, School of Medicine

Organizational Chart - Dean, Graduate School of Biomedical Sciences

Organizational Chart - Interim Dean, School of Health Professions

Organizational Chart - Dean, School of Nursing

Organizational Chart - Dean, School of Pharmacy

SECTION III

PROGRAMS

Academic (Certificate and Degree) Programs by Campus

SECTION IV**STUDENTS**

Enrollment Trends
Enrollment Trends by School
Enrollment by Campus / by School
Enrollment by School / by Campus
Enrollment by Ethnicity & Gender / by School
Degree Information
Number of Graduates by School
Graduate Specialties - School of Medicine
Pass Rates (by School)
Financial Aid Information

SECTION V**RESIDENTS**

Enrollment Statistics for Residency Programs (School of Medicine)
Resident Distribution (School of Medicine)
Enrollment Statistics for Residency Programs (School of Pharmacy)
Resident Distribution (School of Pharmacy)

SECTION VI**PERSONNEL**

Faculty/Staff History - Demographics
Faculty/Staff Headcount by Campus
Faculty Count by School
Faculty Count by Campus / by School
Staff Count by Campus
Budgeted FTE's by Campus
Budgeted FTE Detail by Campus / by School
Employee Headcount by Campus

SECTION VII**LIBRARY**

Summary of Library Holdings
Summary of E-Resource Statistics

SECTION VIII**FINANCIAL**

Revenues
Expenditures and Net Transfers
Endowments
Operating Budget History
Operating Budget History by Campus
Budget by Campus / by School

SECTION IX**RESEARCH**

Research External Funding Awards
Research Expenditures

SECTION X**SPACE**

Facilities Inventory Report
Leased Space Report
Campus Maps

SECTION XI**ALUMNI**

Alumni by School (Cumulative)

SECTION XII**PRACTICE INCOME PLANS**






Medical Practice Income Plan (MPIP)
Health Professions Practice Income Plans
Nursing Practice Income Plan
Pharmacy Practice Income Plan

SECTION XIII**PERFORMANCE MEASURES**

Performance Measures



HISTORY

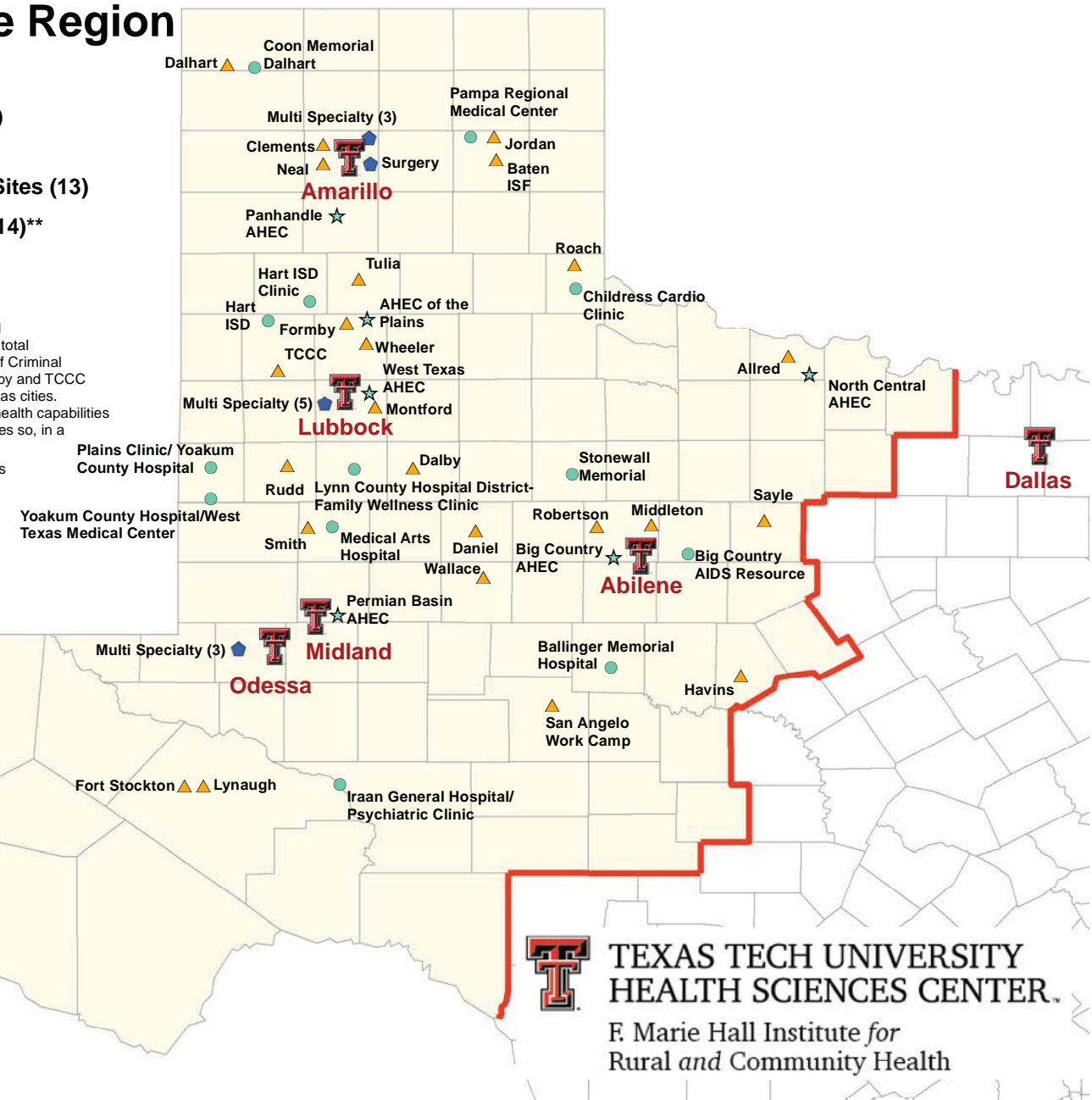
TTUHSC Service Region

-  TTUHSC Campus (6)
-  TTUHSC Area Health Education Center Office (7)
-  Managed Care (23)*
-  Community Telemedicine Sites (13)
-  Other Telemedicine Sites (14)**
-  TTUHSC Service Line
-  TTUHSC Service Area

*Managed Care (MC) provides medical, dental, and behavioral health services to approximately 33,000 total offender patients, 31,000 in 23 Texas Department of Criminal Justice (TDCJ) units and an additional 2,000 in Dalby and TCCC facilities. These facilities are located in 20 West Texas cities. All health services clinics and infirmaries have telehealth capabilities which allows greater access to quality care, and does so, in a safe, effective, and efficient manner.

**Some Telemedicine Sites have multiple specialties collocated, the number of which is identified next to the name on the map.

Desert Mountain AHEC
 Sanchez
 Multi Specialty (2)



 **TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**
 F. Marie Hall Institute for Rural and Community Health

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACT BOOK CAMPUS FACTS**

	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Distance Education	Managed Care	Total
Students - Fall 2019								
School of Medicine	571	111	50	-	-	-		732
School of Nursing	314	-	48	187	-	1,317		1,866
School of Health Professions	655	56	162	-	-	957		1,830
Jerry H. Hodge School of Pharmacy	36	200	-	141	243	-		620
Grad. School of Biomedical Sciences	120	42	-	39	-	41		242
Total Students	1,696	409	260	367	243	2,315		5,290

Full Time Employees - Fall 2019								
Full Time Faculty	491	126	70	46	33		-	766
Full Time Staff	2,056	524	399	62	22		699	3,762
Total FT Faculty and Staff	2,547	650	469	108	55		699	4,528

GME Residents (Fall 2019)	278	100	123	-	-			501
----------------------------------	------------	------------	------------	----------	----------	--	--	------------

MPIP Statistics - Fiscal Year 2019								
Clinic Visits	359,594	111,271	90,089	-	-			560,954
Patients Served	126,638	44,717	31,502	-	-			202,857
Inpatients Served	22,589	15,576	6,126	-	-			44,291

Budget * (FY 2020)	\$456,559,387	\$84,861,936	\$66,706,137	\$10,130,367	\$4,920,427		\$136,463,086	\$759,641,340
---------------------------	----------------------	---------------------	---------------------	---------------------	--------------------	--	----------------------	----------------------

Space (Sq. Ft.) - Owned Facilities	1,575,487	468,746	277,601	141,455	64,765		-	2,528,054
---	------------------	----------------	----------------	----------------	---------------	--	----------	------------------

* Lubbock Budget total includes \$47,678,786 Restricted Multi-campus

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the School of Nursing, School of Health Professions, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Health Professions programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. Texas Tech University Health Sciences Center at El Paso (TTUHSC at El Paso) was established in May 2013 by the 83rd Texas Legislature as the fourth and newest university in the Texas Tech University System (TTUS). TTUHSC's schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences.

TTUHSC has as its major objectives the provision of quality education and development of academic, research, patient care, and community service programs to meet the health care needs of West Texas, which in total is comprised of 108 counties and represents 50% of Texas' land mass and 9.4% of its total population. This 131,000 square mile service area and population of 3.1 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement. To continue to provide excellent health care for the people of West Texas, a special effort is made to recruit applicants from West Texas and from rural and border communities. Students from these areas are more likely to service their home regions upon graduation, which ensures the long-term perpetuation of quality health care in West Texas and that the objectives of TTUHSC are continually met.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, TTUHSC El Paso, and Angelo State University. The current members of the Board of Regents are as follows:

<u>Regent</u>	<u>Term Expires</u>	<u>Hometown</u>
Mark Griffin	Jan. 31, 2025	Lubbock
Ron Hammonds	Jan. 31, 2021	Houston
Christopher M. Huckabee, Chairman	Jan. 31, 2021	Fort Worth
Ginger Kerrick	Jan. 31, 2025	Webster
J. Michael Lewis, Vice Chairman	Jan. 31, 2023	Dallas
Mickey L. Long	Jan. 31, 2021	Lubbock
John Steinmetz	Jan. 31, 2023	Dallas
John Walker	Jan. 31, 2023	Houston
Dusty Womble	Jan. 31, 2025	Lubbock
Sean Lewis, Student Regent	May 31, 2020	Detroit, Michigan

The following positions of senior academic leadership report to the President as Chief Executive Officer of TTUHSC: Provost and Chief Academic Officer; and Deans of the School of Medicine, School of Nursing, School of Health Professions, School of Pharmacy, and the Graduate School of Biomedical Sciences. Established in 2019, the Office of the Provost seeks to advance the academic mission of the institution through effective collaboration with all HSC stakeholders. Administrative governance and authority of the medical school is situated in Lubbock, and the Dean is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo and the Permian Basin. The Regional Deans of Medicine at Amarillo and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The School of Nursing and the School of Health Professions utilize the same administrative model. Regional Deans of Health Professions in Amarillo, Odessa and Midland, and the Regional Deans of Nursing in Abilene and Odessa, report directly to their respective Deans in Lubbock. The Dean of Pharmacy is located in Amarillo, with Regional Deans located in Lubbock, Amarillo, Dallas, and Abilene reporting to the Dean in Amarillo. This regional concept allows the schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proved to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and health professions in this vast area.

TTUHSC began its journey to create a sustainable values-based culture in May, 2018. The goal is for organizational values and personal core values to be aligned. This allows all team members to be their authentic best selves. During 2019, five Values Integration Teams worked on several initiatives. The work of the Employer of Choice Team brought recognition from the *Great Colleges to Work For* program. Based on a survey of 236 colleges and universities, TTUHSC achieved recognition with honors in five categories: Job Satisfaction; Collaborative Governance; Teaching Environment (Faculty only); Facilities, Workspace and Security; and Confidence in Senior Leadership. Each of the Values Integration Teams is focused on helping accomplish the goals outlined in the TTUHSC 2020 Strategic Plan. TTUHSC is working hard to recognize those who are living our values, knowing that together, we will change our culture and make a positive impact on our students, patients, the TTUHSC Community, and each other.

TTUHSC is continually striving to make the institution and its programs the most cost effective possible, which has been particularly important as the institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of TTUHSC. Now, in fiscal year 2020, general revenue is 22.6% of the total budget. Even though TTUHSC has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

TTUHSC is proud of the accomplishments that have been achieved by this institution, some of which are included as follows:

SCHOOL OF MEDICINE

- Over the past five years, approximately 55% of graduates have remained in Texas to complete residency training, and an average of 19% of School of Medicine graduates have remained in a TTUHSC program for residency training.
- Over 20% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.
- Over the past five years, an average of 53% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2019, 47% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas. In 1969, there was one physician for every 1,366 residents in the region, and today this ratio has decreased to nearly one doctor for every 719 residents.
- The School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. A joint JD and MD program to be offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.
- The most recent educational program innovation at the School of Medicine is the development of the Family Medicine Accelerated Track (FMAT). As the first program of its kind in the country, FMAT allows students to complete requirements for the medical doctorate in three years, reducing the time and expense of medical school. Graduates enter TTUHSC Family Medicine residency programs, and upon completion are prepared to practice, oftentimes in rural areas of the state.
- In 2016, the School expanded clinical training in Lubbock through a collaborative partnership with Covenant Health Systems. With the support of volunteer faculty, 30 students are assigned to complete Year 3 clerkships at Covenant Medical Center.

- The campuses of the School of Medicine operate 20 individually accredited residency programs and 15 fellowship programs in West Texas. As of October, 2019, these programs had 501 total residents in training, which includes 44 fellows, of which 309 (63.5%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 326 total primary care residents in training, 109 are specifically in Family Practice. The 36 residency and fellowship programs have 139 first year trainees, and will graduate approximately 138 residents and fellows in 2020.
- The three campuses operate a total of 27 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (three campuses), pediatric subspecialty services and intensive care (three campuses), trauma centers and emergency medicine (one campus), neurology and neuroscience centers (one campus), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center, and a program for bone marrow transplantation.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2019, the School of Medicine provided 560,954 clinical visits of care and served 202,857 patients. The School also served 44,291 inpatients in its affiliated hospitals. The School provided a total of \$35,157,705 in uncompensated care.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences (GSBS) became a separate school in 1994 to provide educational training to students who seek research careers in biomedical sciences. The GSBS provides superior graduate education by increasing knowledge and understanding through scholarship and research. The mission of the School is to educate the next generation of scientists and health-related professionals in a dynamic and productive research environment that fosters creativity and discovery. This is accomplished by providing each student with a broad understanding of biomedical research while promoting the specialization needed to succeed as an independent investigator in an environment that highly values diversity of people and ideas.
- The GSBS currently has four graduate programs: Biotechnology (M.S. only), Biomedical Sciences (M.S. and Ph.D.), Public Health (M.P.H. only), and Pharmaceutical Sciences (M.S. and Ph.D.). Program/Concentrations by location include:
 - Lubbock: Biochemistry, Cellular & Molecular Biology; Immunology & Infectious Diseases; Molecular Biophysics; Translational Neuroscience & Pharmacology; Graduate Medical Sciences (master's only); Biotechnology and Public Health.
 - Amarillo: Pharmaceutical Sciences
 - Abilene: Biotechnology; Public Health

- GSBS stands out in that its tuition/fees and student indebtedness is among the very lowest in the state, in part, by the School paying tuition and fees for all Ph.D. students. The average time to a Ph.D. degree dropped to less than five years, and the number of students matriculating across all programs has substantially increased. Faculty to student ratios remain high, and student publication and presentation rates are rapidly rising. In the past three years, GSBS students have been awarded more fellowships and travel scholarships than ever before. The Amarillo campus has received considerable accolades for their growth and success, which includes the expansion of the Pharmaceutical Sciences Ph.D. program to Abilene.
- The School has an annual “Diversity Amongst Us” potluck to encourage students to embrace inclusiveness. With a total census of nearly 200 students, the fall Student Research Retreat was the largest in its history. Every semester, coffee and treats are provided to students during finals, and student and faculty engagement and input is openly encouraged at every level of the graduate school.
- The Graduate Student Association hosted the 31st Annual Student Research Week (SRW) to showcase phenomenal research conducted throughout the area. The theme was “Animalcules Detected: Immune Response Activated”. With full participation from all HSC schools, residents and undergraduates from TTU, collaboration was key to the success of the event. The SRW Committee secured two outstanding and highly distinguished keynote speakers, Marvin Whiteley, PhD and Anice Lowen, PhD.
- The Master of Public Health program received accreditation with the Council on Education for Public Health (CEPH) in the summer of 2018. The GSBS has a record number of MPH admits (126) for the Fall 2019 term. Students have the option to reside on either the Lubbock or Abilene campus, or they can matriculate into the online program.
- In the past 10 years, applications to and enrollment in the Graduate Medical Sciences concentration has increased more than ten-fold. Most GMS graduates are accepted to medical school where they go on to excel. For example, in the past four years, the School of Medicine class president has been a GMS graduate. In addition, several graduates are now in established teaching positions.

SCHOOL OF NURSING

The TTUHSC School of Nursing is the only nursing school on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state’s nursing workforce by educating more than 2,900 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN only students were admitted in the Permian Basin. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second Degree track was launched in Austin and in Lubbock in 2005, and is now offered in Abilene, the Permian Basin, Amarillo, Dallas-Ft. Worth area, and San Antonio. In 2008, the inaugural cohort of doctoral

students was admitted into the Doctor of Nursing Practice degree program, and in 2009, the Traditional BSN program was expanded to include Abilene and the Permian Basin.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, above national average National Council Licensure Examination (NCLEX) scores, and producing well-prepared nurses for West Texas and beyond.

UNDERGRADUATE STUDIES: The School of Nursing offers three programs to obtain the Bachelor of Science in Nursing degree:

- Traditional BSN Track
 - RN to BSN Track (for individuals who already hold a license as a Registered Nurse)
 - Accelerated BSN Program
 - Second Degree BSN Track * (for individuals with a bachelor's degree in another field)
 - Veteran to BSN Track * (for veterans and active duty military personnel with a healthcare specialist rating)
- * The Second Degree BSN and Veteran to BSN tracks comprise the Accelerated BSN Program, and students enrolled in these tracks complete the same curriculum. Admission criteria differ, and Veteran to BSN students have the opportunity to complete Comprehensive Assessment Placement exams based on prior military/medical experience.

GRADUATE PROGRAMS: The Graduate Departments use a variety of online technology teaching-learning methods to offer distance education classes and face-to-face classes in Lubbock, Odessa and Abilene. The school offers these graduate degrees and certificates:

- MSN Leadership Program
 - Master of Science in Nursing – Administration Track
 - Master of Science in Nursing – Education Track
 - Master of Science in Nursing – Nursing Informatics Track
- DNP Program
 - Executive Leadership Track
 - Advanced Practice Nursing (post-master's) Track
 - Bachelor of Science in Nursing to Doctor of Nursing Practice (BSN to DNP) Track
 - Family Nurse Practitioner (FNP) Track
 - Psychiatric Mental Health (PMH) Track
- BSN to MSN APRN (Advanced Practice Registered Nurse) Program
 - Master of Science in Nursing – Family Nurse Practitioner (FNP) Track
 - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner w/a Primary Care Focus (PNP-PC) Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner w/ an Acute Care Focus (PNP-AC) Track

- Master of Science in Nursing – Nurse Midwifery Track
- Master of Science in Nursing – Psychiatric Mental Health (PMHNP) Track
- Post-Master APRN Program
 - Family Nurse Practitioner (FNP) Track
 - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Pediatric Nurse Practitioner w/ a Primary Care Focus (PNP-PC) Track
 - Pediatric Nurse Practitioner w/ an Acute Care Focus (PNP-AC) Track
 - Nurse Midwifery (NMW) Track
 - Psychiatric Mental Health Nurse Practitioner (PMHNP) Track

A Center of Excellence has been established at the School of Nursing. The Center is multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of this Center integrates into the strategic plan of the school.

Center for Excellence in Evidence-Based Practice: The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues.

CAMPUS/LOCATION: The TTUHSC School of Nursing has educational programs at the following locations:

- Lubbock
- Abilene
- Permian Basin
- Amarillo
- Austin
- Dallas-Fort Worth
- San Antonio

SCHOOL OF HEALTH PROFESSIONS

- The School of Health Professions offers 20 different doctoral, masters, baccalaureate, post baccalaureate and certificate health professions degree programs in the rehabilitation sciences; clinical laboratory sciences; primary care; speech, language and hearing sciences; clinical counseling and mental health; and healthcare management and leadership. With a Fall 2019 enrollment of 1,830 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is one of the largest and most diverse schools of Health Professions in Texas. From our first class of eighteen students in 1983, the School has grown steadily over the past 36 years. The School continues to educate health professionals to meet the evolving healthcare needs of all people in West Texas, the state and

the nation. The School of Health Professions remains focused on developing and presenting educational programs of the highest quality in a student-centered learning environment.

- Academic degree programs offered include a Ph.D. in Rehabilitation Science; Doctor of Audiology (AuD), Doctor of Science in Physical Therapy (ScD/PT) and Doctor of Physical Therapy (DPT/Transitional DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology, Healthcare Administration, Clinical Rehabilitation Counseling, Addiction Counseling, and Clinical Mental Health Counseling; professional Masters degrees in Athletic Training (MAT), Occupational Therapy (MOT), and Physician Assistant Studies (MPAS); and Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; and Healthcare Management.
- To increase educational access to health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The ScD-PT employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The Transitional DPT (Doctor of Physical Therapy) program is an online program designed to provide practicing physical therapists with a Masters degree (MPT) or Bachelors degree (BSPT) the opportunity to earn a clinical doctorate. The Transitional DPT allows MPT and BSPT clinicians to advance their knowledge to a level consistent with the current professional DPT standards. Students can continue their full-time employment while enrolled in the online program, as the clinical setting provides the ideal environment to apply newly-learned information. The M.S. in Healthcare Administration provides an internet-based opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in healthcare administration without leaving their communities. The M.S. in Clinical Rehabilitation Counseling, M.S. in Clinical Mental Health Counseling and M.S. in Addiction Counseling programs provide students with the skills necessary to become successful professional counselors. Additionally, students are trained in telehealth techniques during their clinical practicums, preparing them for distance-service provision. The Bachelor of Science in Clinical Laboratory Science program offers a second degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in clinical laboratory science. Both online tracts qualify students to sit for the national certification in clinical laboratory science through the American Society of Clinical Pathology Board of Certification. The Bachelor of Science in Healthcare Management program provides a web-based baccalaureate degree for traditional undergraduate students and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
- In addition to its 20 different degree programs, the School operates two Centers that have been approved by the Texas Tech University System Board of Regents:

- The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences seeks to integrate and support cross-disciplinary efforts in research, teaching and patient care that are aimed at increasing understanding and treatment of hearing, speech and/or language disorders across the lifespan.
- The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences is an internationally renowned research, education and clinical assessment center that serves TTUHSC and the region. The Center is dedicated to improving the lives of people who have functional limitations caused by physical impairments. The Center consists of six core faculty members, associate faculty, and four clinical research laboratories, including the Clinical Anatomy Research Laboratory, Clinical Biomechanics (Gait) Research Laboratory, Clinical Musculoskeletal Research Laboratory, and the Clinical Postural Control Research Laboratory. The Center provides a rich research environment for the PhD in Rehabilitation Science program.

- Personnel shortages continue in many of the health professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.
- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Health Professions include:

Laboratory Sciences and Primary Care

MS, Molecular Pathology

BS, Clinical Laboratory Science

Clinical Laboratory Science Certificate

Master of Physician Assistant Studies (MPAS)

Second Degree in Clinical Laboratory Science (BS)

Rehabilitation Sciences

PhD, Rehabilitation Science

Doctor of Physical Therapy (DPT)

Master of Athletic Training (MAT)

Doctor of Science (ScD) in Physical Therapy

Transitional Doctor of Physical Therapy Program (tDPT)

Master of Occupational Therapy (MOT)

Speech, Language and Hearing Sciences

Doctor of Audiology (AuD)

BS, Speech, Language and Hearing Sciences

Second Degree in Speech, Language and Hearing Sciences (BS)

MS, Speech-Language Pathology

Healthcare Management and Leadership

MS, Healthcare Administration

BS, Healthcare Management

Graduate Certificate Programs: Health Informatics and Data Analytics, Health Systems Policy and Management, Long Term Care Administration, Health Systems Engineering and Management, Healthcare Finance & Economics

Clinical Counseling and Mental Health

MS, Clinical Rehabilitation Counseling

MS, Addiction Counseling

MS, Clinical Mental Health Counseling

SCHOOL OF PHARMACY

- The TTUHSC School of Pharmacy (SOP) was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). On April 25, 2019, the TTUHSC School of Pharmacy was named to honor Amarillo Businessman, Pharmacist, and Philanthropist, Jerry H. Hodge. The naming was approved by the Texas Tech University System Board of Regents, and it honors Hodge's lifelong dedication and support of TTUHSC. Hodge's leadership and involvement at the state level was instrumental in helping the University establish the School of Pharmacy in 1993. In addition to the traditional Pharm.D. Program, the School also supports:
 - a graduate Ph.D./M.S. Program in Pharmaceutical Sciences as part of the Graduate School of Biomedical Sciences;
 - a joint Pharm.D./M.B.A. program in conjunction with the TTU Rawls College of Business; and
 - a Pharmacy Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree.
- The School enrolled its first Pharm.D. class in the Fall of 1996. The founding class graduated in May 2000. Currently the School enrolls 155 new Pharm.D. students each academic year. Over the course of its history, the School has conferred 2,078 Pharm.D. degrees and 84 have graduated with a joint Pharm.D./MBA degree. In addition, 381 residents have completed the Pharmacy Residency program. In the Pharmaceutical Sciences program, a total of 108 degrees have been conferred as 97 students have been awarded a Ph.D. and 11 students have been awarded an M.S.
- The School's vision statement reflects the growing responsibilities of the pharmacist in the modern healthcare team. The School is learner-centered, collegial interprofessional, and cutting edge in clinical pharmacy, dedicated to the highest standards of care for patients.
- In the Fall of 2007, the School opened an additional 4-year campus in Abilene. This campus trains a class of 40 students each year in the curriculum. In addition, in the third and fourth years of training, the majority of the Amarillo students deploy to Dallas or Lubbock, which have been 2-year programs of the School since 1999. The School's Dallas campus is located at the Dallas Medical Center with a second building at the North Texas Veterans Affairs Medical Center. The Dallas Medical Center campus is

located near the University of Texas Southwestern Medical Center, Parkland Memorial Hospital, and Dallas Children's Medical Center. The North Texas Veterans Affairs Medical Center is located in South Dallas, and provides an exceptional site for the Pharm.D. and residency training programs. In January 31, 2018, the Texas Higher Education Coordinating Board granted permission for the TTUHSC School of Pharmacy to offer all four years of its existing PharmD degree program delivery at its Dallas site.

- The first class of Pharm.D./M.B.A. students began coursework in the Summer of 2009. The Health Organization Management program at Rawls is one of the strongest accredited programs in the nation.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.
- The School manages two pharmacies as teaching models of modern pharmaceutical care. These pharmacies include:
 - Amarillo - Amarillo Pharmaceutical Care Center
 - Lubbock - TTUHSC Pharmacy (main campus)
- The School manages and operates the Texas Panhandle Poison Center (TPPC), which serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas. For FY 2019, the TPPC handled 20,071 calls on poisons and related issues. Further, the School hosted Medication Cleanout events which took in 5,162 pounds of unwanted medications during FY 2019 in Amarillo, Abilene, Pampa and Lubbock that might otherwise have been disposed of improperly.
- In addition to its direct patient care initiatives, the School supports a significant research program with >25,000 sq. ft. of dedicated laboratory research space. The School supports four research centers focused on cancer biology, clinical pharmacology and experimental therapeutics, blood-brain barrier research, and immunotherapy and biotechnology.
- The SOP receives significant external research grant and contract funding. Annual extramural grant awards to the School for FY 2019 exceeded \$5.1 million, with grants from the National Institutes of Health (NIH), the Department of Defense (DOD), and the Cancer Prevention and Research Institute of Texas (CPRIT). Overall research expenditures by the School exceeded \$8.6 million during the same period from all sources.
- Each year the School convenes a research retreat named Research Days to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on new projects and initiatives. The event is held annually in June.

INSTITUTES

TTUHSC is home to five Institutes: the F. Marie Hall Institute for Rural and Community Health, the Laura W. Bush Institute for Women's Health, the Garrison Institute on Aging, the Clinical Research Institute, and the Institute of Anatomical Sciences.

F. Marie Hall Institute for Rural and Community Health:

The goal of the F. Marie Hall Institute for Rural and Community Health is to break down barriers to health care access and to improve health with innovative programs that encompass patient care, outreach, education, and research in a coordinated approach for rural West Texas and beyond. Key programs within the F. Marie Hall Institute for Rural and Community Health are Telemedicine; the TexLa Telehealth Resource Center; the West Texas Area Health Education Center (AHEC); Research, Reporting, and Data Management, which produces the *Rural Health Quarterly* magazine; and the Frontiers in Telemedicine lab, which is a one-of-a-kind program that trains medical staff and clinicians specific to telemedicine presenting procedures, technology, and business. In addition, the Institute is helping improve the mental health of West Texas middle and high school students through the Campus Alliance for Telehealth Resources (CATR), previously known as the Telemedicine Wellness Intervention Triage and Referral (TWITR). The TWITR Project was created as a demonstration project funded by the Criminal Justice Division, Office of the Governor, to promote school safety. This is accomplished by providing assessment and referral services to students who may be struggling with behavioral or mental health disorders, as well as providing training and support to teachers, school counselors and administrative staff.

Laura W. Bush Institute for Women's Health:

In 2000, the Women's Health Research Institute was initiated by TTUHSC in Amarillo as a community-wide effort to improve women's health through research, education and outreach. In 2007, First Lady Laura W. Bush approved the use of her name for the Institute, providing a powerful endorsement for the mission of the Laura W. Bush Institute for Women's Health. In 2008, the Institute expanded to include TTUHSC campuses in Lubbock, Amarillo, El Paso, and the Permian Basin, and in later years, San Angelo, Abilene and Dallas. The LWB Institute is dedicated to improving the lives of women and girls in Texas and across the nation by advancing multidisciplinary science in women's health. Recognizing that differences matter, we promote health, individually inspired, through scientific investigation, translation of science into practice, and providing outreach that impacts the community well into the future.

Garrison Institute on Aging:

The Garrison Institute on Aging is the keystone of the TTUHSC initiative to help older adults successfully approach and extend the years of quality life. From investigating the causes of neurodegenerative diseases - like Alzheimer's, Parkinson's, Huntington's and Multiple Sclerosis - to educating seniors on preventive medicine and challenges impacting the geriatric population. Using cutting edge research methods and state of the art techniques, scientists at the Institute are actively working to identify novel targets and develop and test promising new drug compounds to improve healthy aging, and to prevent and/or stop the progression of neurodegenerative and other aging-related diseases. In addition to research facilities for behavior, electrophysiology and molecular biology, the Institute houses the following biobanks: human brain tissue, bodily fluids, and DNA. Educational and outreach programs include the Translational Research Seminar Series, Healthy Aging Lecture Series, Caregiver Program, Retired Senior Volunteer Program, and Healthy Lubbock.

Clinical Research Institute:

The Clinical Research Institute (CRI) provides training and facilitates clinical research by faculty, fellows, residents and students from each school on each campus. Investigator-initiated clinical research is emphasized as a scholarly activity, meeting requirements such as residency and Health Sciences schools certification. The CRI currently assists in study design, preparation of documents to submit to the Institutional Review Board, conduct of the study, statistical evaluation of data and writing of presentations and manuscripts for over 200 studies currently. The number of new studies, investigators and publications increases each year, reflecting the growth of the Institute's activities.

Institute of Anatomical Sciences:

The Institute of Anatomical Sciences ([Anatomy Institute](#)) was established in 2019 and promotes interdisciplinary anatomical education, research, and outreach missions of all schools within the Texas Tech University Health Sciences Center (TTUHSC). The Institute's ultimate goal is to increase healthcare delivery and effectiveness based on greater knowledge and understanding of clinical anatomy. The Anatomy Institute houses the long-standing Willd Body Program and aims to be an integral part of TTUHSC education of faculty and trainees. The Institute is equipped with state of the art learning spaces that support multiple modes of clinical anatomy research including investigator-initiated research, research supported by grants from outside sources, and carefully selected industry-sponsored studies.

MANAGED CARE (MC)

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC), and in 2011, funding shortfalls resulted in the legislative decision for TTUHSC Managed Care (MC) to contract directly with TDCJ for offender patient health care services.

Through this contractual relationship, TTUHSC MC is responsible for providing comprehensive health care in the western sector of Texas. Therefore, of the approximately 146,000 offenders housed in TDCJ facilities statewide, TTUHSC MC is responsible for the healthcare of approximately 31,000 offender patients, in 23 facilities at 18 sites. Beginning in 2019, TTUHSC Managed Care engaged in new partnerships to provide health care services to other populations, including the Texas Civil Commitment Center (TCCC) and Giles Dalby Correctional Facility; adding additional covered lives in two more geographical locations. Expansion of service areas will continue to grow in the future. As part of its provision of healthcare, TTUHSC MC provides ambulatory and long-term services, develops Preferred Provider Networks, and operates a telehealth program. In addition, TTUHSC MC offers pharmacy services, utilizes an electronic health record system, and provides quality care through contractual partnerships with local community hospitals. The high level of healthcare provided by TTUHSC MC is represented by the successful national accreditation of all facilities by the American Correctional Association.

The scope of healthcare services provided by TTUHSC MC is broad and inclusive of various types of facilities. For example, in January 1996, TTUHSC began providing behavioral health care in West Texas. These services continue at the John Montford Unit, a 550-bed psychiatric inpatient facility located in Lubbock. In addition, TTUHSC operates two special behavioral health programs at the Bill Clements Unit in Amarillo; the state's only Program for the Aggressively Mentally Ill Offenders (PAMIO), as well as, a Chronic Mentally Ill (CMI) Treatment Program, with a Sheltered Housing component. The PAMIO program has received national recognition for the innovative approaches to these challenging patients.

TTUHSC MC also provides quality inpatient medical care to our offender patient population. In September 1996, the Western Regional Medical Facility (RMF), with a 50-bed ward, 4-bed special care unit, and 30 holding beds, opened adjacent to the psychiatric inpatient facility. In July 2006, a 44-bed long term care unit was added, yielding a total of 128 medical/surgical and emergent care beds. All these beds are fully utilized and provide collaborative opportunities among Managed Care and other Texas Tech University System departments and community providers. In addition, the RMF serves as an educational resource for TTUHSC residents and students; such as those that provide RMF medical and surgical care through the TTUHSC School of Medicine.

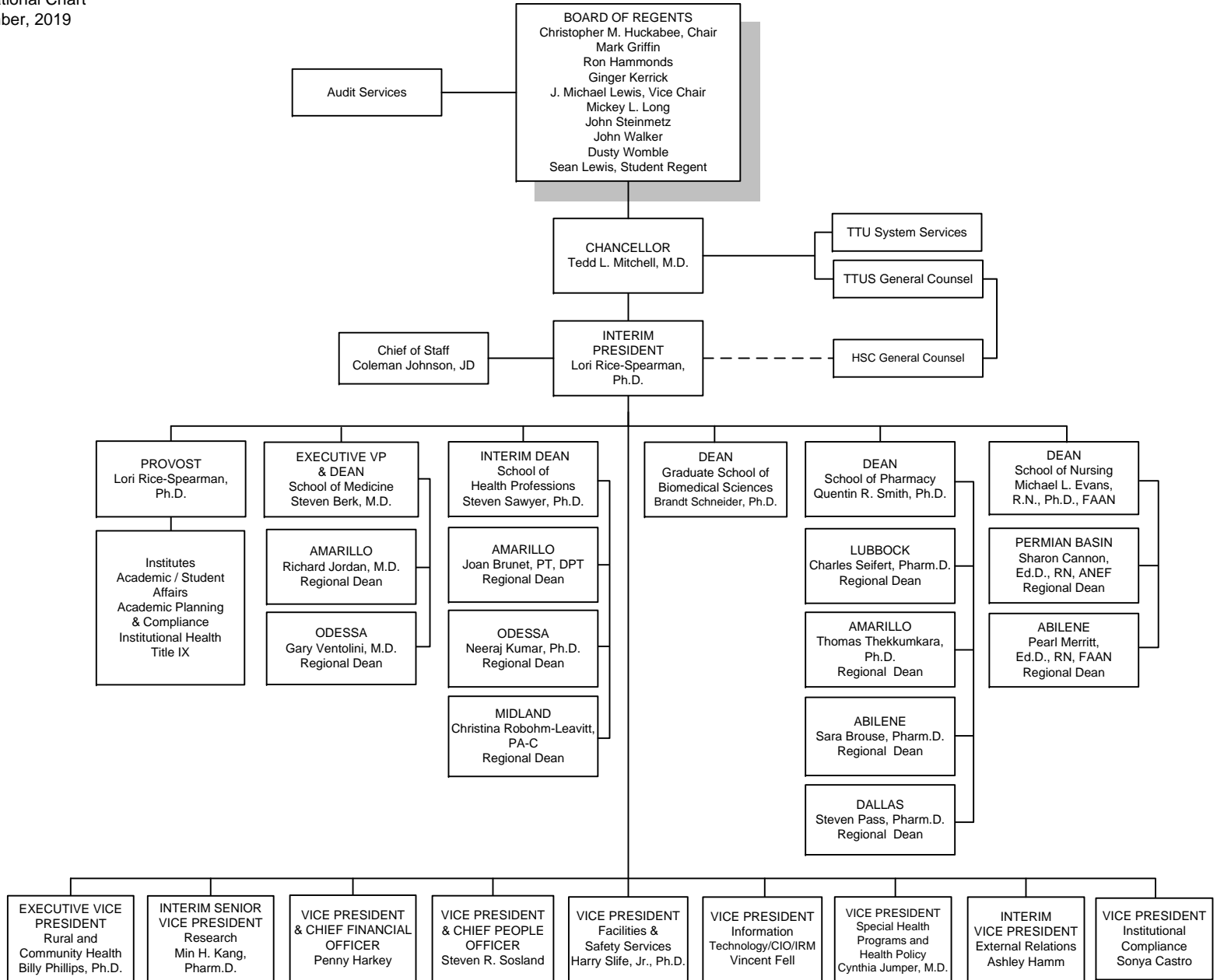
In an effort to ensure the "Triple Aim" of correctional healthcare (increased access to care, increased safety, decreased costs), TTUHSC MC has expanded telehealth capabilities to 100% of its TDCJ facilities. Through the use of telehealth, behavioral health, primary care, and specialty care services are provided. The utilization of telehealth services provides expanded access to various healthcare disciplines and positively influences patient compliance. In addition, the use of telehealth reduces the need to transport patients offsite for these services, thus, increasing the safety of patients, staff, and the public, while decreasing related costs. Additionally, the role of the telehealth program is to provide specialty consults for our patients by connecting correctional facility clinics with TTUHSC providers and consultants. It reduces backlogs in needed specialty clinics and initiates a referral pattern to TTUHSC specialists. Innovative telehealth patient services have been provided by TTUHSC MC, including chronic care and patient sick call visits. In addition, current pilot programs are in place for tele-optometry and tele-dentistry services.

Pharmacy services are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo. TTUHSC MC uses a pharmacy interface, Scanned Medical Administration Recording Technology (SMART) that includes physician electronic order entry. In addition, TTUHSC MC staff uses a "state-of-the-art" electronic health record (EHR) system, customized for correctional use. This EHR design supports discrete data capture at the point of care, accommodates complex consultations, provides authorized users with patients' medical histories, and facilitates a long-sought need for connectivity and standardization. The SMART/EHR interface transfers medication ordering information, in real time, from all locations to the state centralized pharmacy. This leads to medication orders normally delivered within 24 hours.

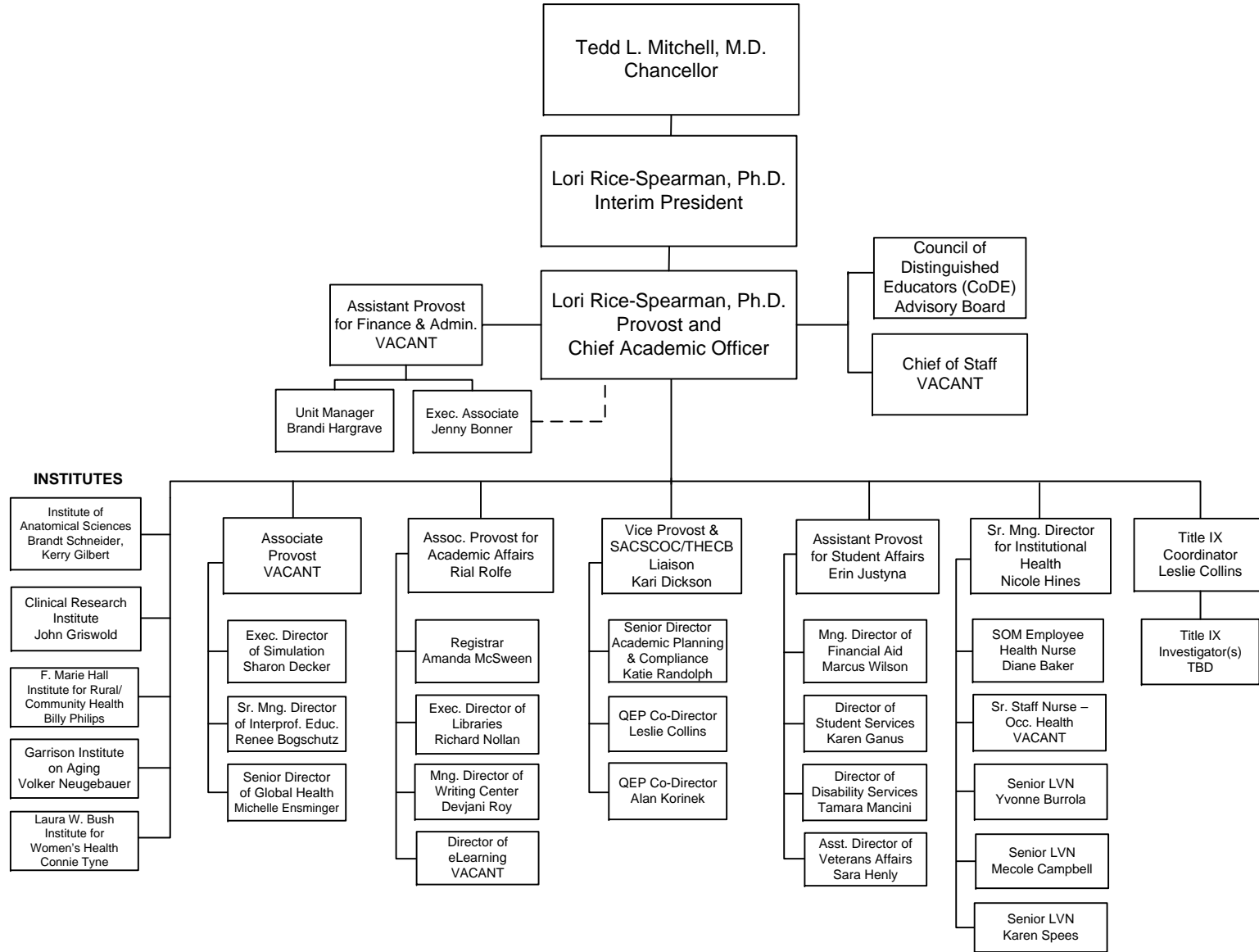
TTUHSC Managed Care has positively impacted patient lives for three decades, including many who previously never had access to quality health care, and welcomes the opportunity to continue to do so.

ORGANIZATIONAL CHARTS

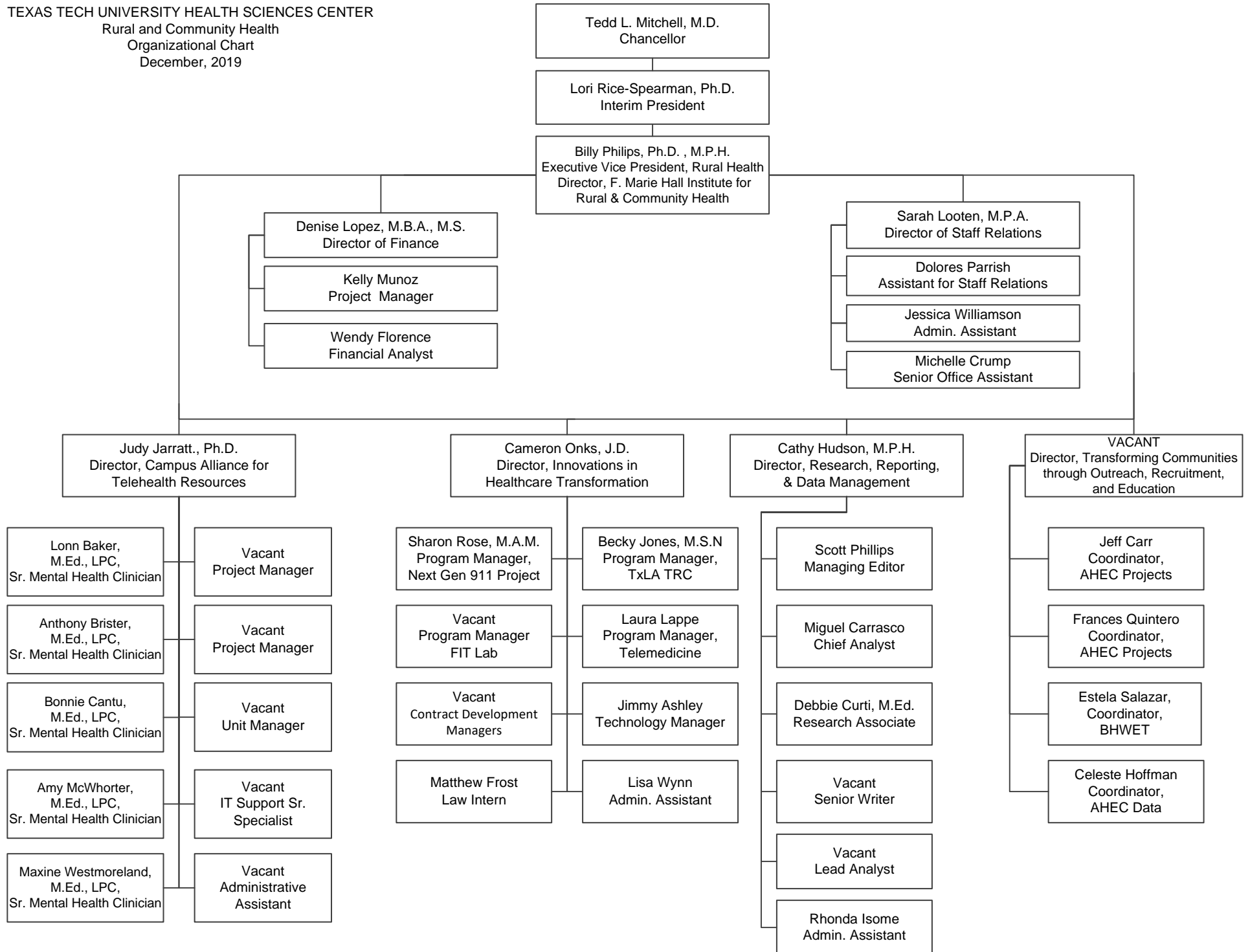
TEXAS TECH UNIVERSITY
 HEALTH SCIENCES CENTER
 Organizational Chart
 December, 2019



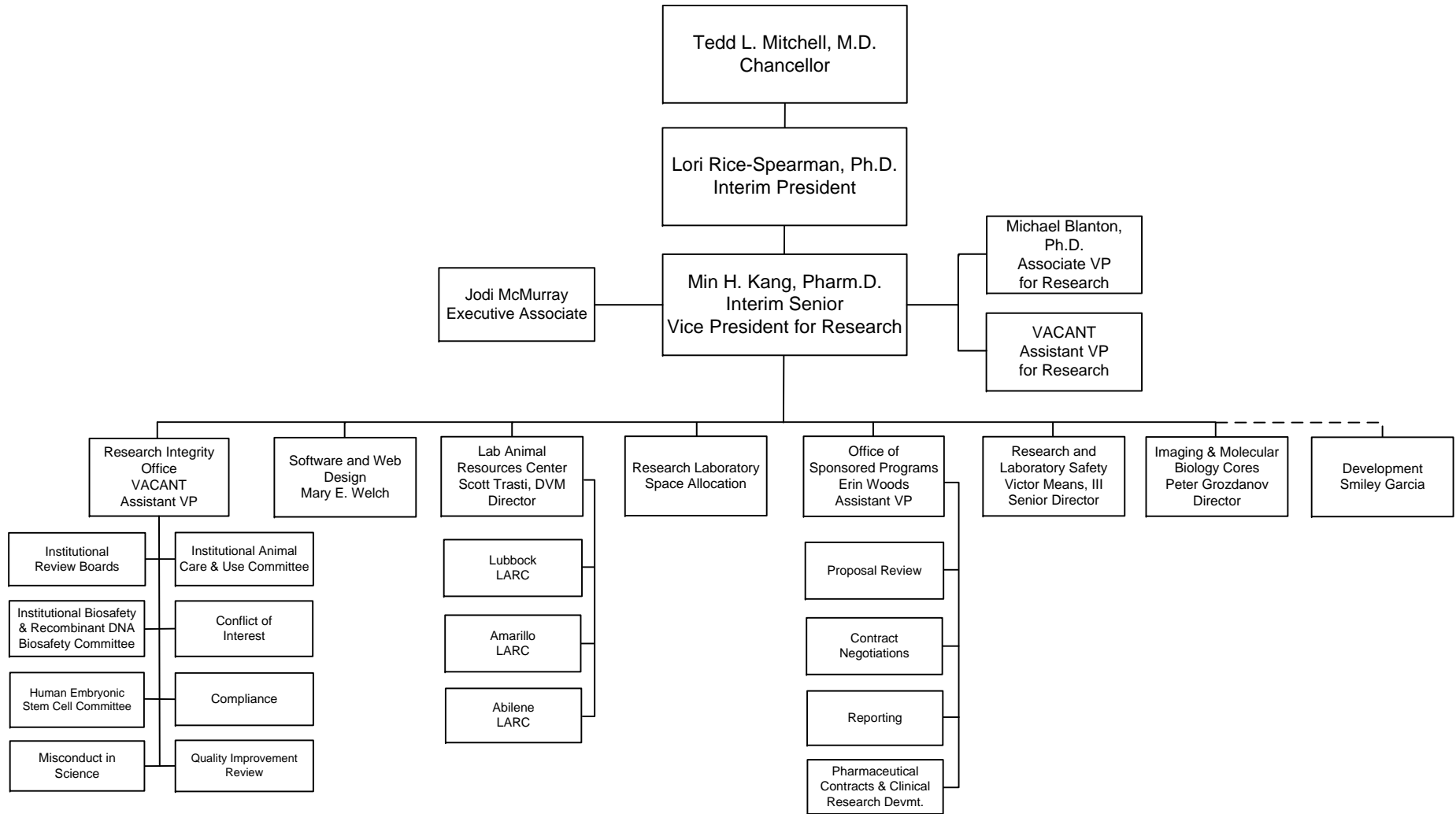
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Office of the Provost
 Organizational Chart
 December, 2019



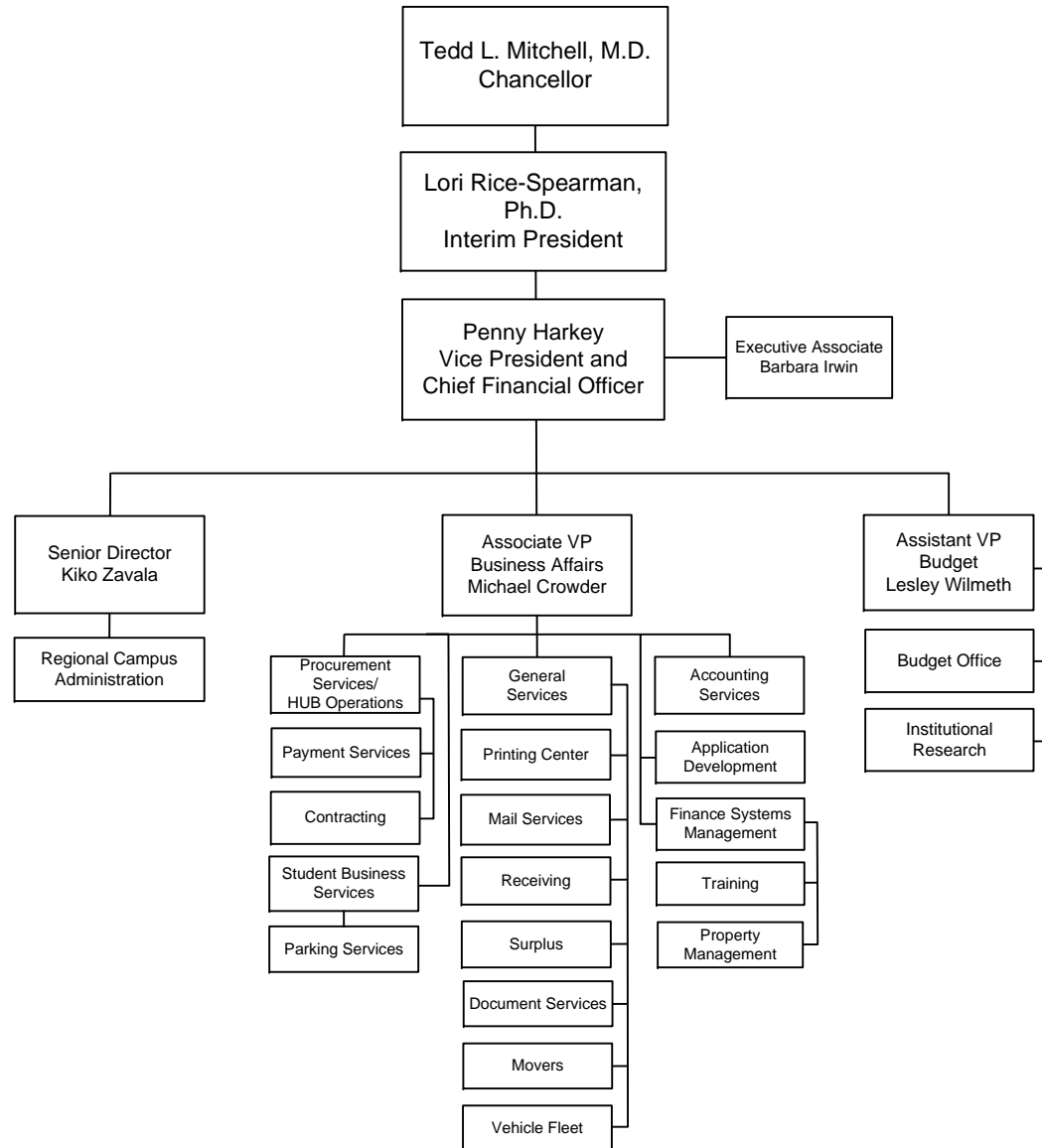
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Rural and Community Health
 Organizational Chart
 December, 2019



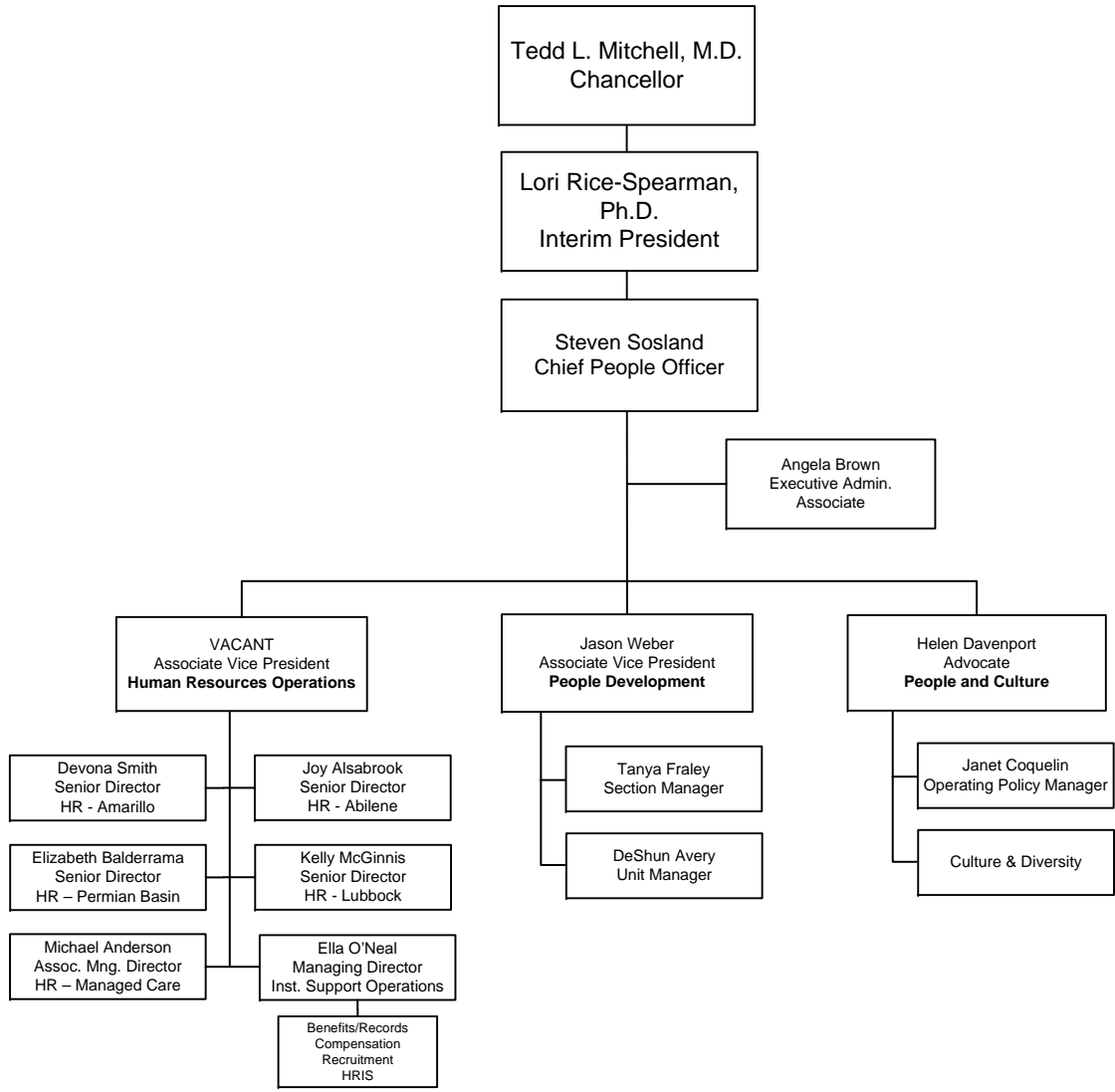
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Research
 Organizational Chart
 December, 2019



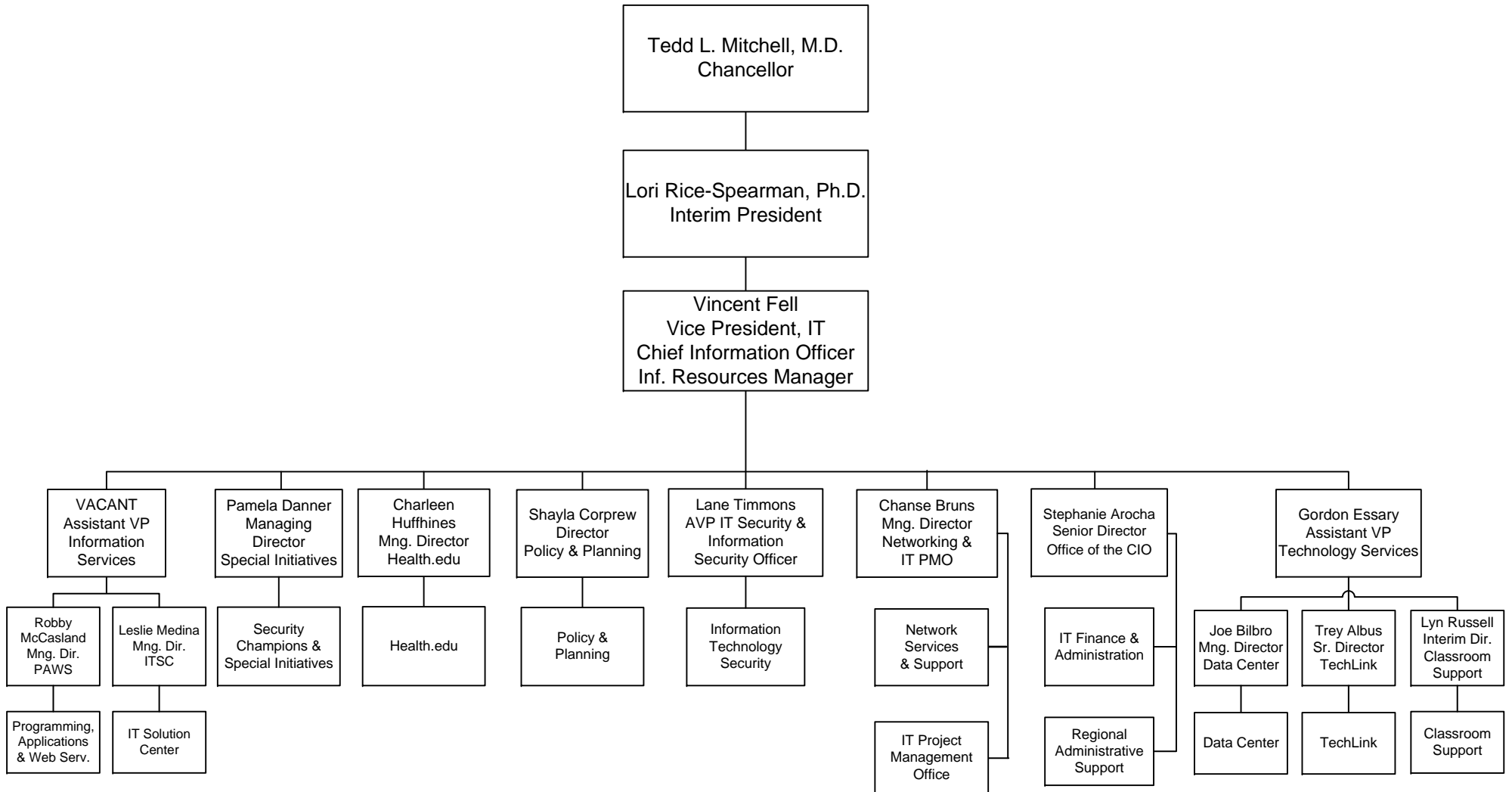
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Finance Division
 Organizational Chart
 December, 2019



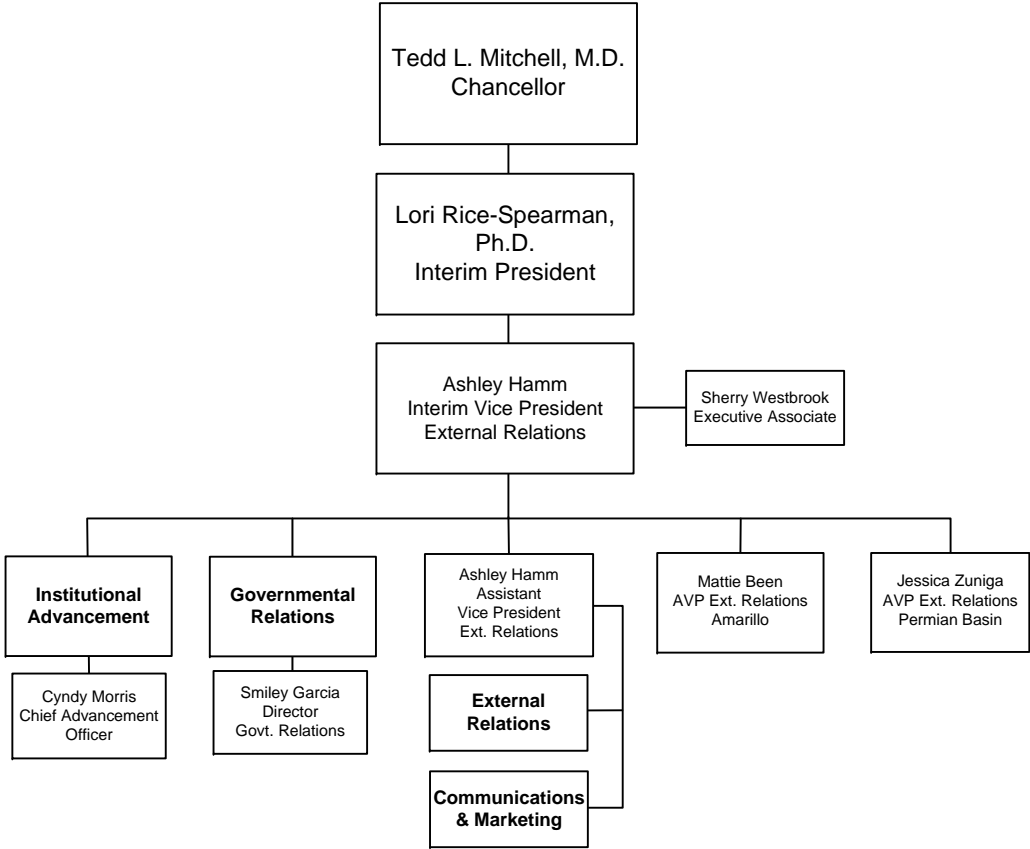
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Human Resources
 Organizational Chart
 December, 2019



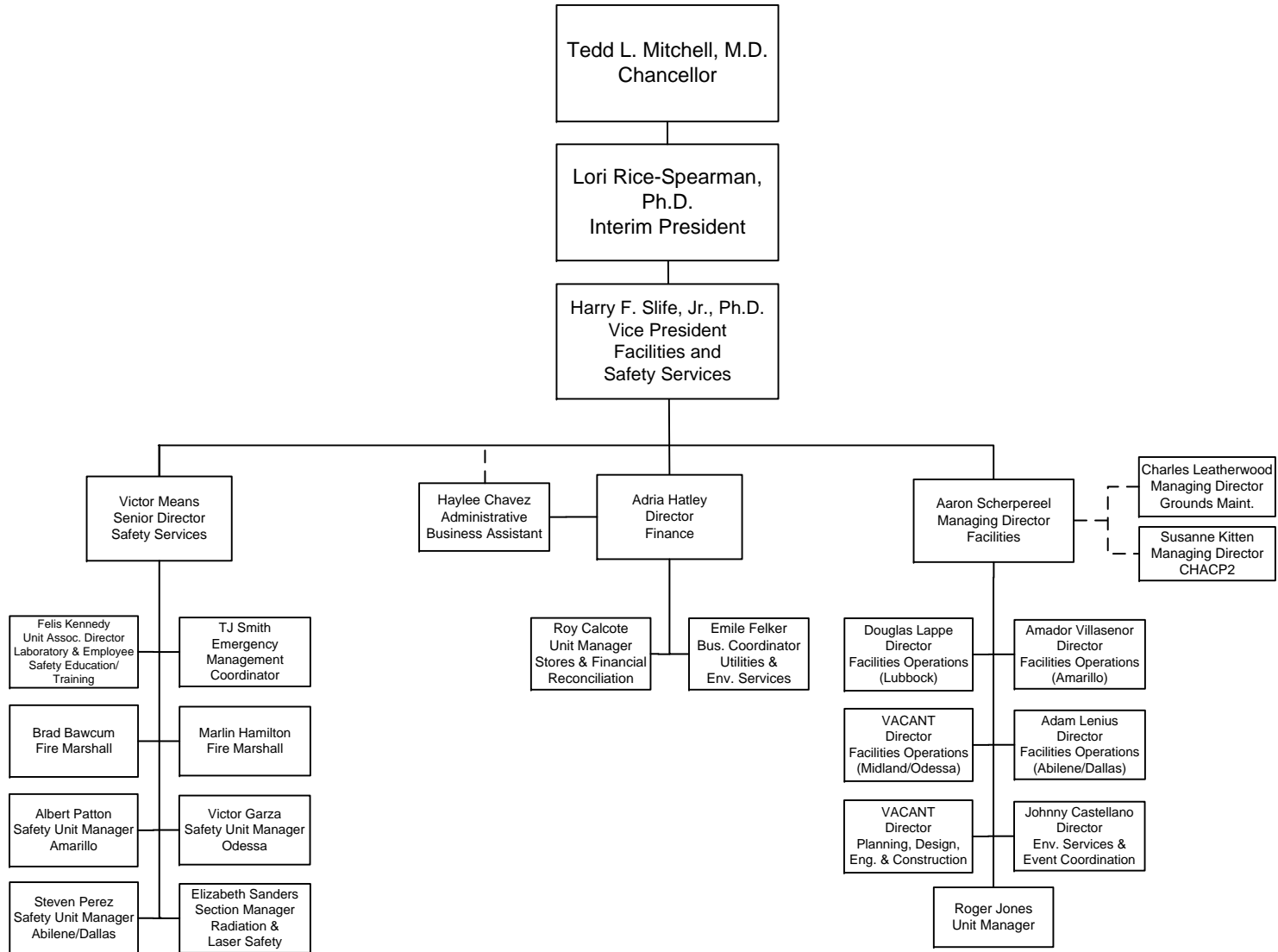
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Information Technology
 Organizational Chart
 December, 2019



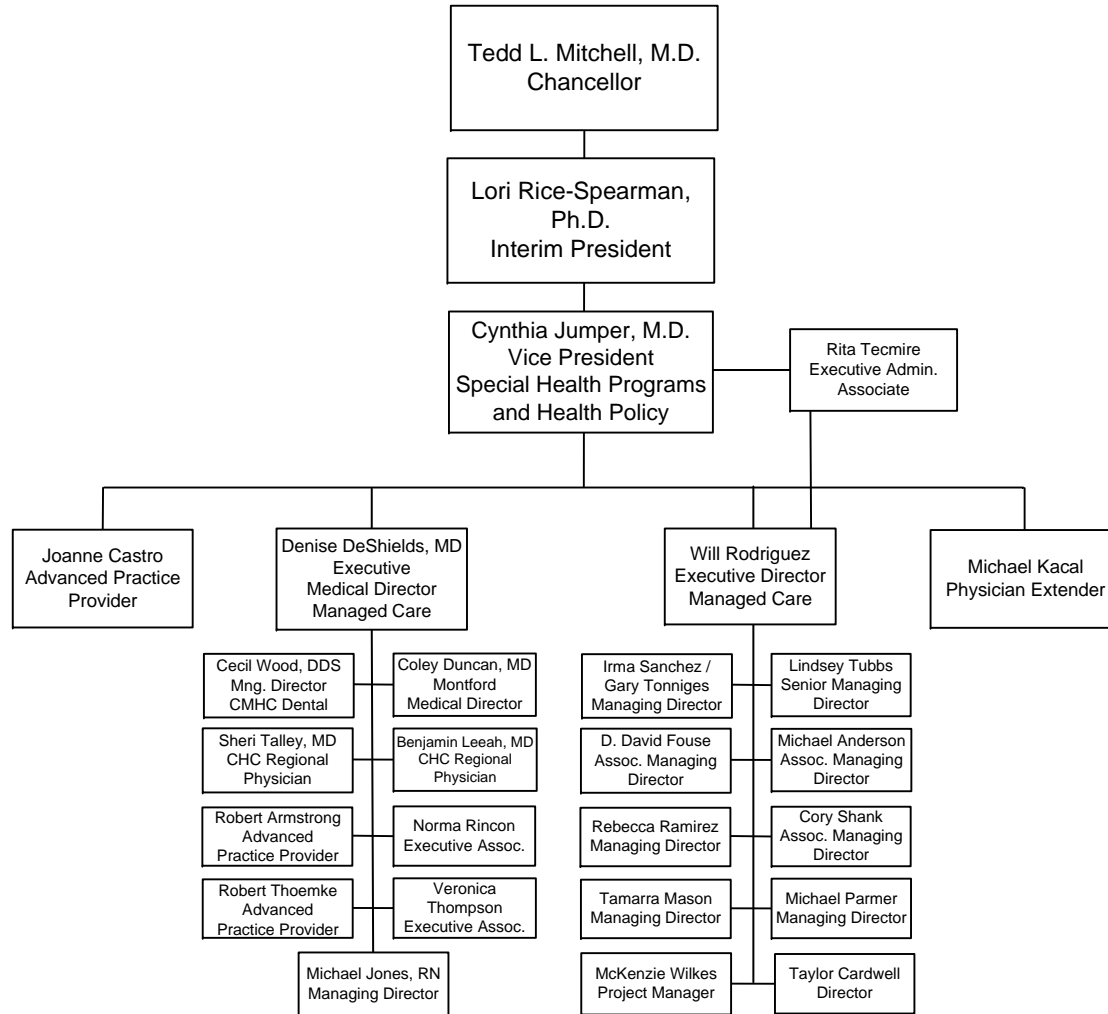
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
External Relations
Organizational Chart
December, 2019



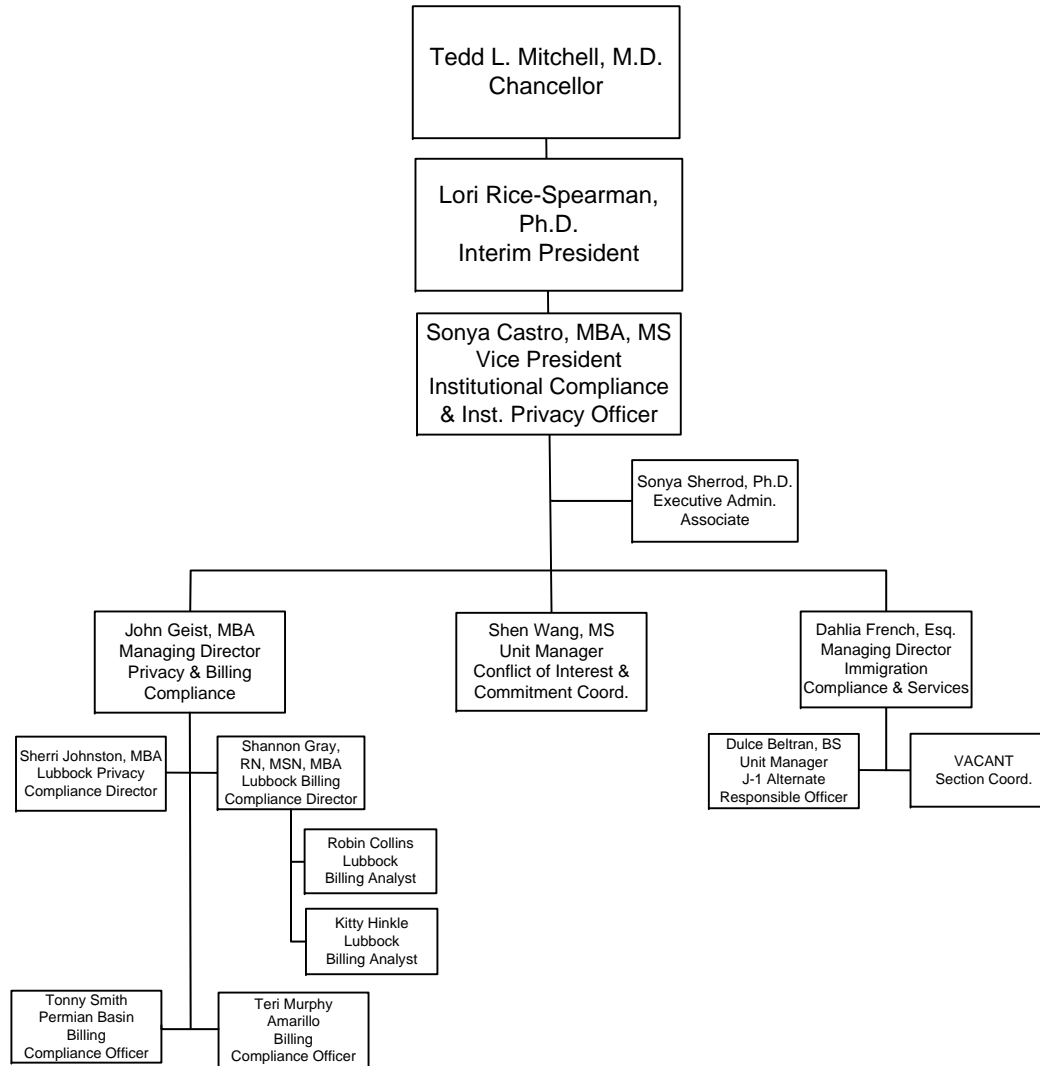
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Facilities & Safety Services
 Organizational Chart
 December, 2019



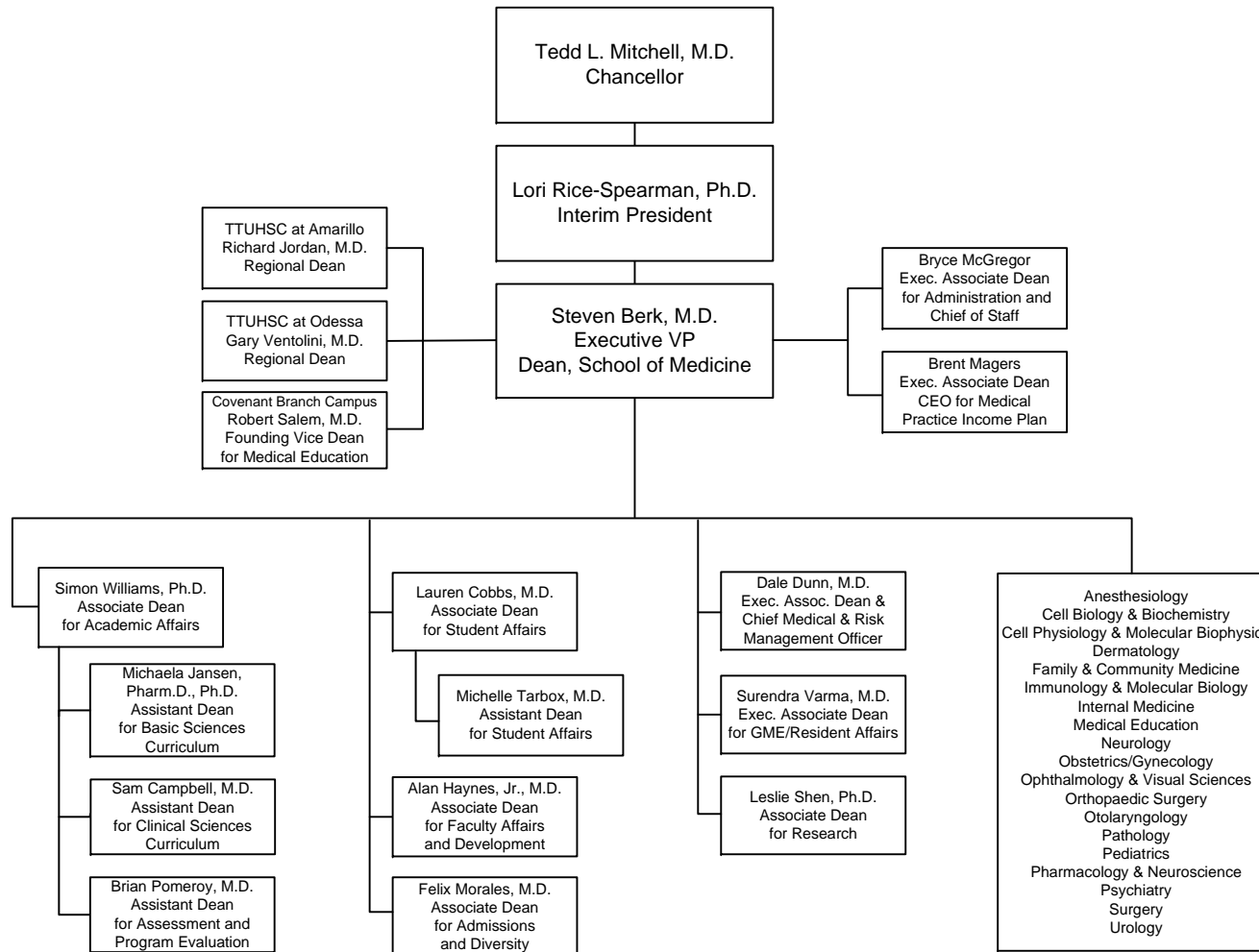
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Special Health Programs & Health Policy
 Organizational Chart
 December, 2019



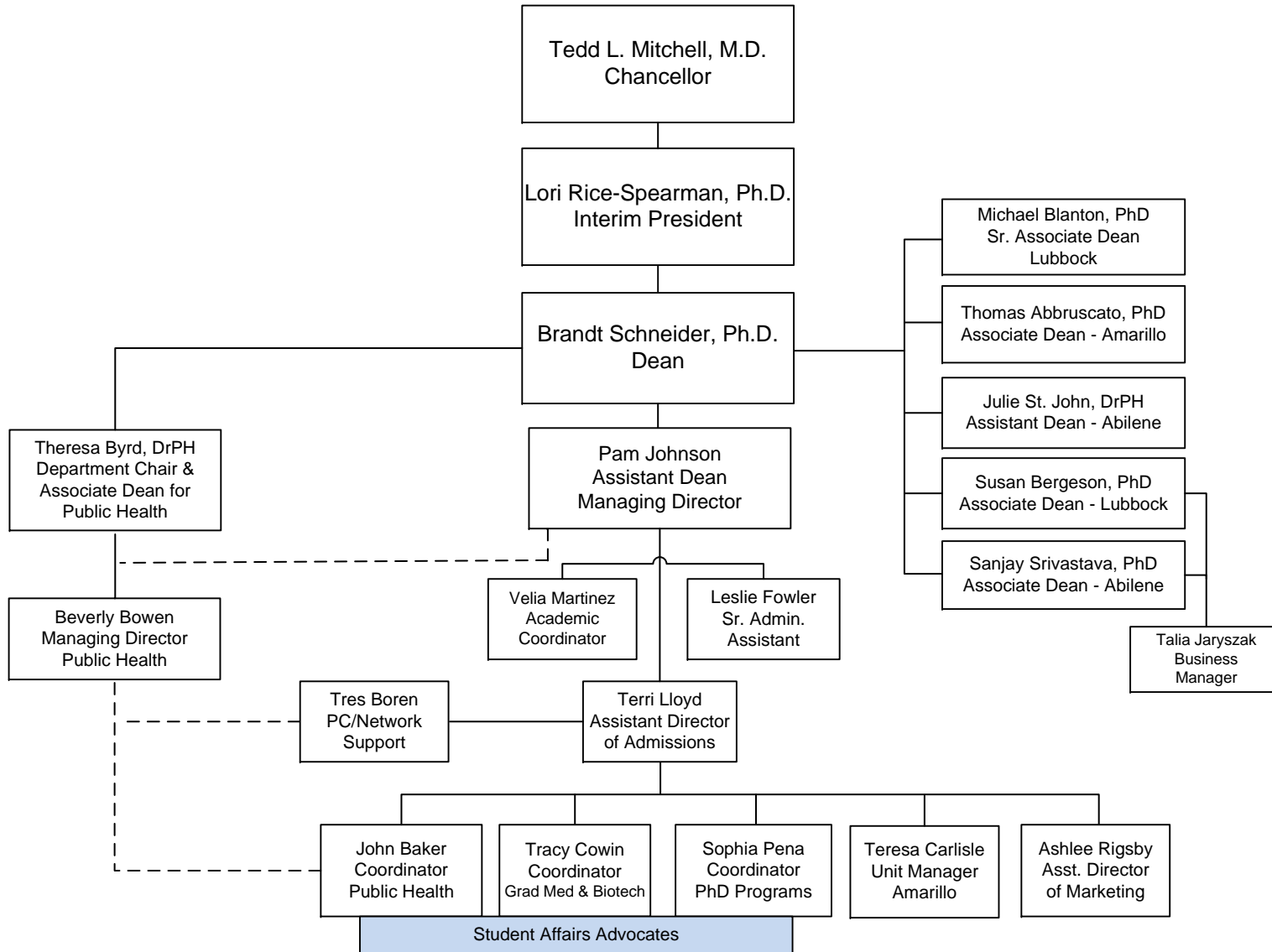
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Institutional Compliance
Organizational Chart
December, 2019



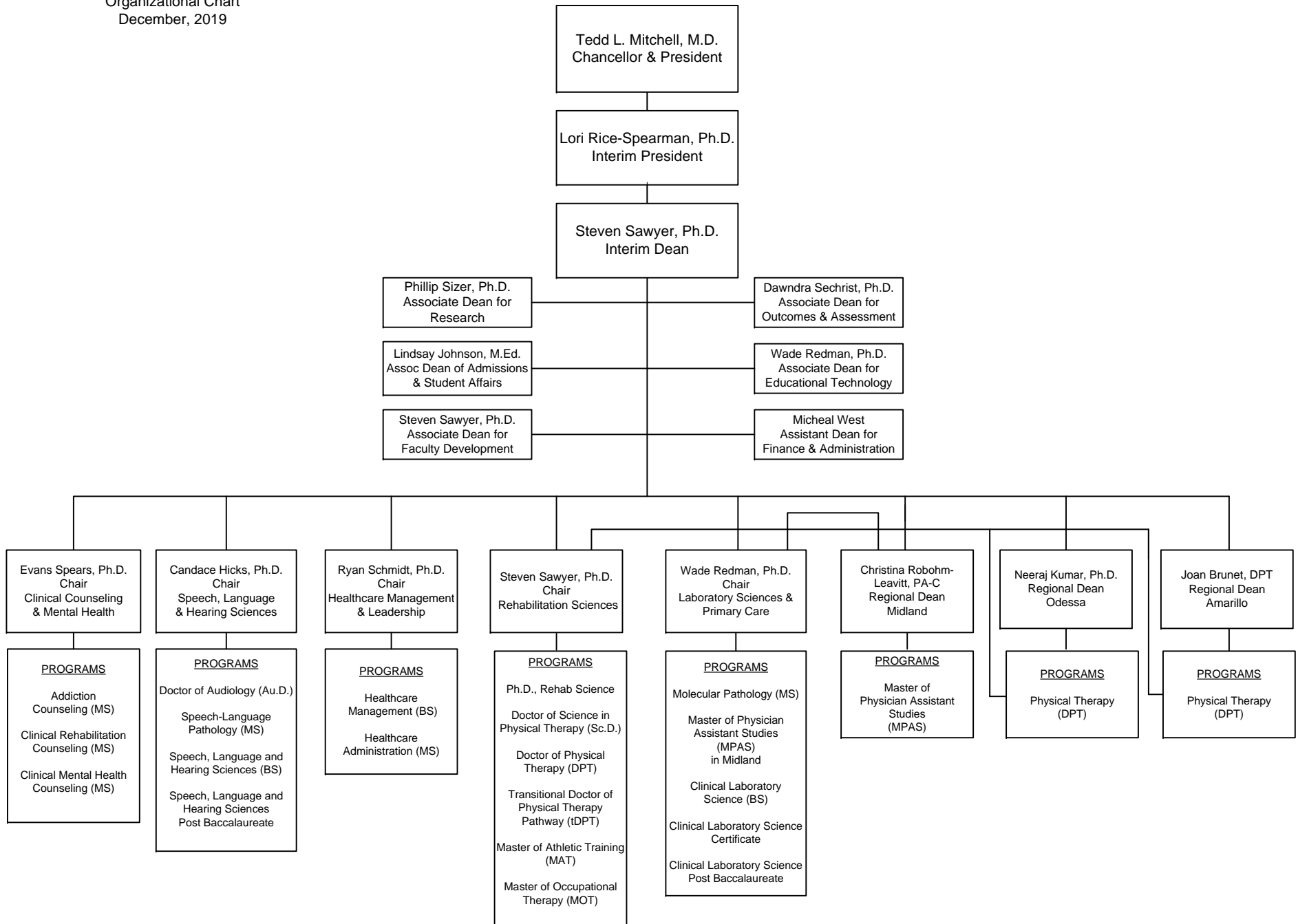
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 December, 2019



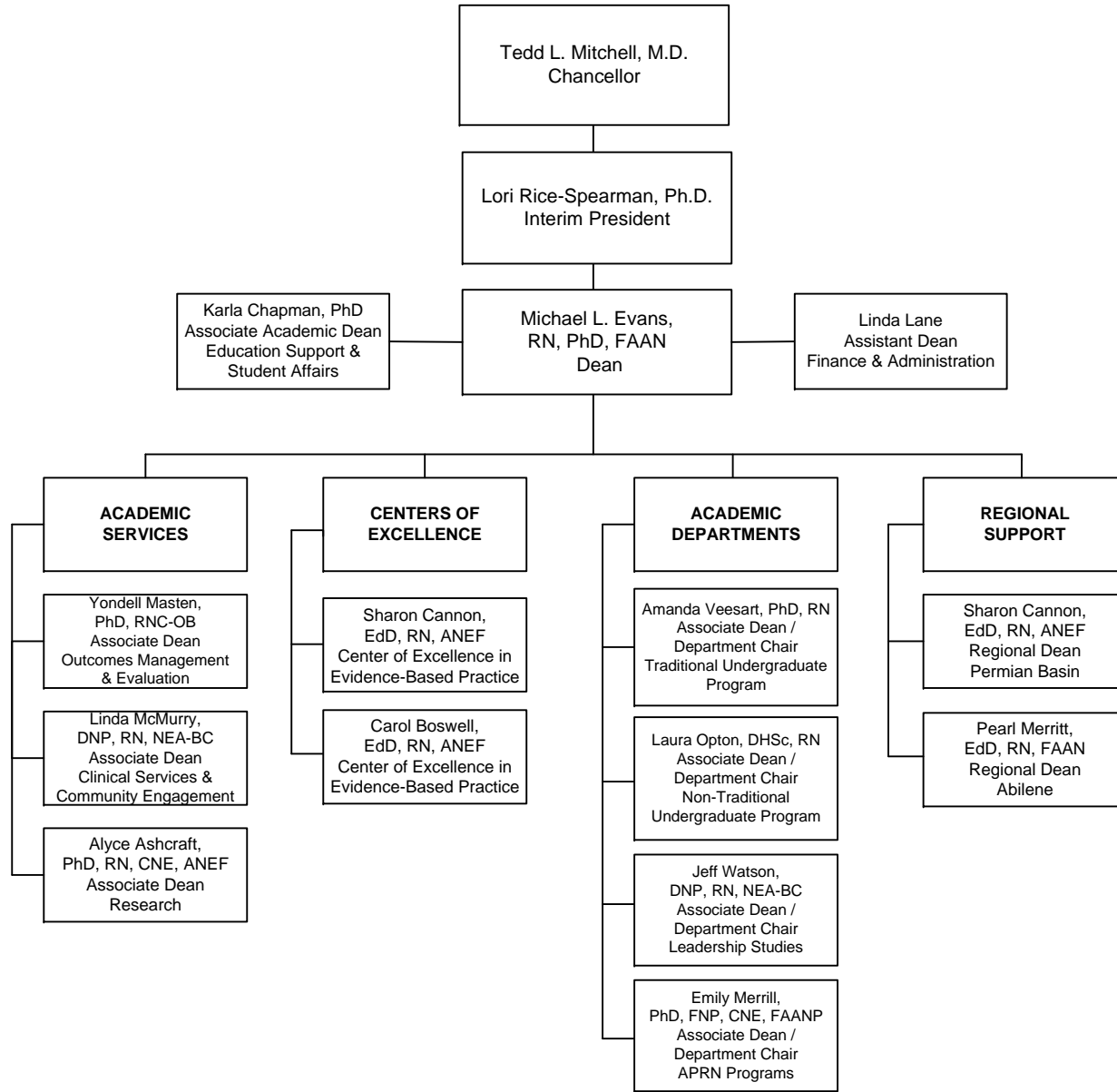
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Graduate School of Biomedical Sciences
 Organizational Chart
 December, 2019



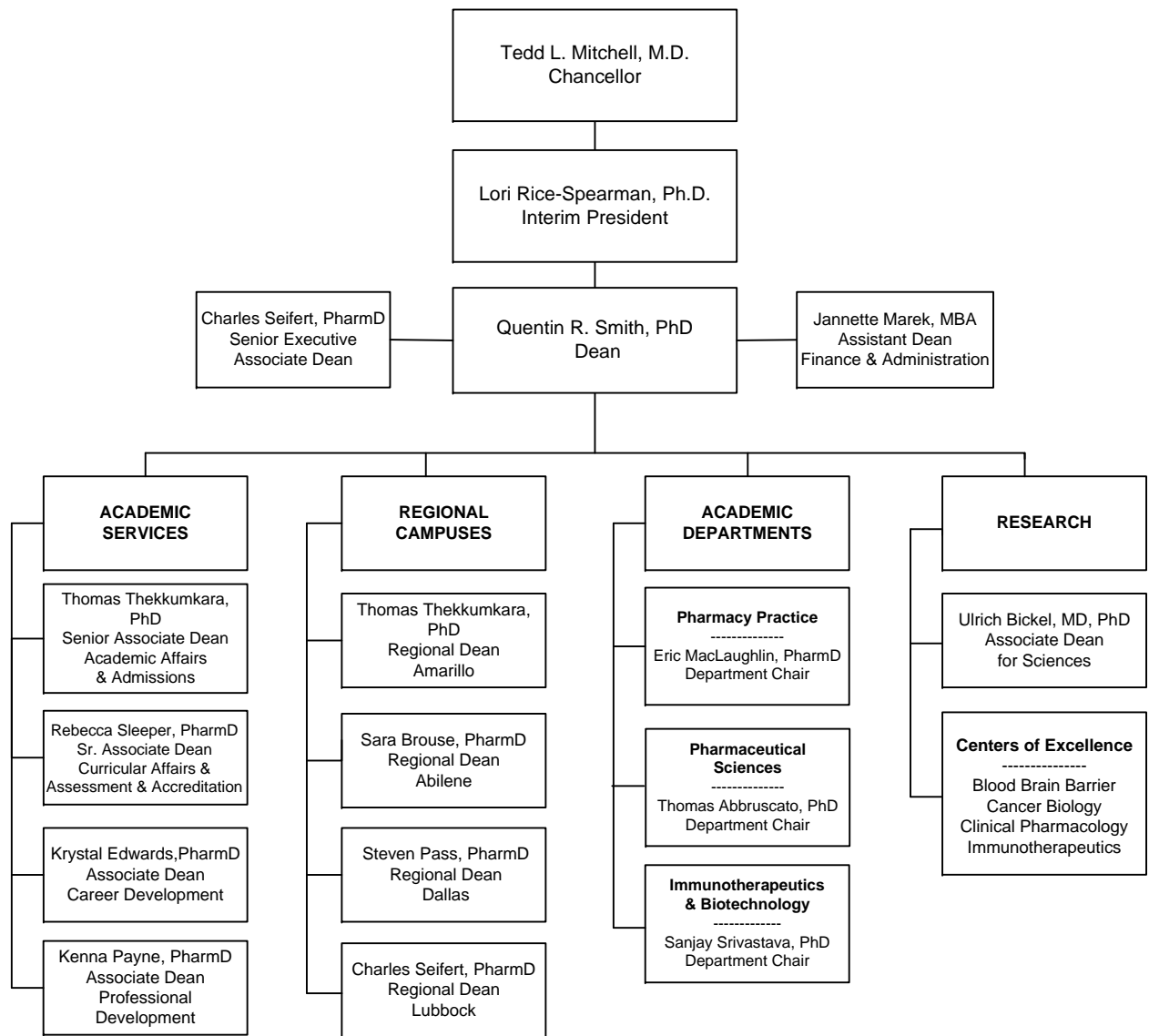
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Health Professions
 Organizational Chart
 December, 2019



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 December, 2019



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Jerry H. Hodge School of Pharmacy
 Organizational Chart
 December, 2019



PROGRAMS

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Certificate and Degree Programs by Campus^a

	Graduate School of Biomedical Sciences	School of Health Professions	School of Medicine	School of Nursing	School of Pharmacy
Abilene	Grad. Cert. in Public Health Master of Public Health MS, Biotechnology PhD, Pharmaceutical Sciences			BS, Nursing	Doctor of Pharmacy
Amarillo	MS, Pharmaceutical Sciences PhD, Pharmaceutical Sciences	Doctor of Physical Therapy	Doctor of Medicine		Doctor of Pharmacy
Covenant Health System (Lubbock)^b			Doctor of Medicine		
Dallas					Doctor of Pharmacy
Lubbock	Grad. Cert. in Public Health Master of Public Health MS, Biomedical Sciences ^c MS, Biotechnology PhD, Biomedical Sciences ^c	BS, Clinical Laboratory Science BS, Speech, Language and Hearing Sciences BS, Speech, Lang. & Hearing Sci. (Sec. Deg.) Master of Athletic Training Master of Occupational Therapy MS, Molecular Pathology MS, Speech-Language Pathology Doctor of Audiology PhD, Rehabilitation Science Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing	Doctor of Pharmacy
Midland		Master of Physician Assistant Studies			
Odessa		Doctor of Physical Therapy	Doctor of Medicine	BS, Nursing	
Distance Education	Grad. Cert. in Public Health (Online) Master of Public Health (Accelerated) Master of Public Health (Online)	Post-Bacc. Cert. in Clinical Lab. Science BS, Clinical Laboratory Science (Sec. Deg.) BS, Healthcare Management MS, Clinical Rehabilitation Counseling MS, Addiction Counseling MS, Clinical Mental Health Counseling MS, Healthcare Administration Graduate Certificates in Healthcare Admin. ^c Doctor of Physical Therapy (Transitional) Doctor of Science in Physical Therapy		BS, Nursing (RN to BSN) BS, Nursing (Accelerated) MS, Nursing ^c Post-Master's Certificates ^c Doctor of Nursing Practice ^c Interprofessional Grad. Certif. ^c	

^a Table indicates academic programs for which ≥50% of credit hours are offered at the specified location, unless indicated otherwise.

^b Off-campus instructional site at which 25-49% of credit hours are offered

^c Multiple concentrations available

STUDENTS

TTUHSC Enrollment Trends

Fall 2010 - Fall 2019

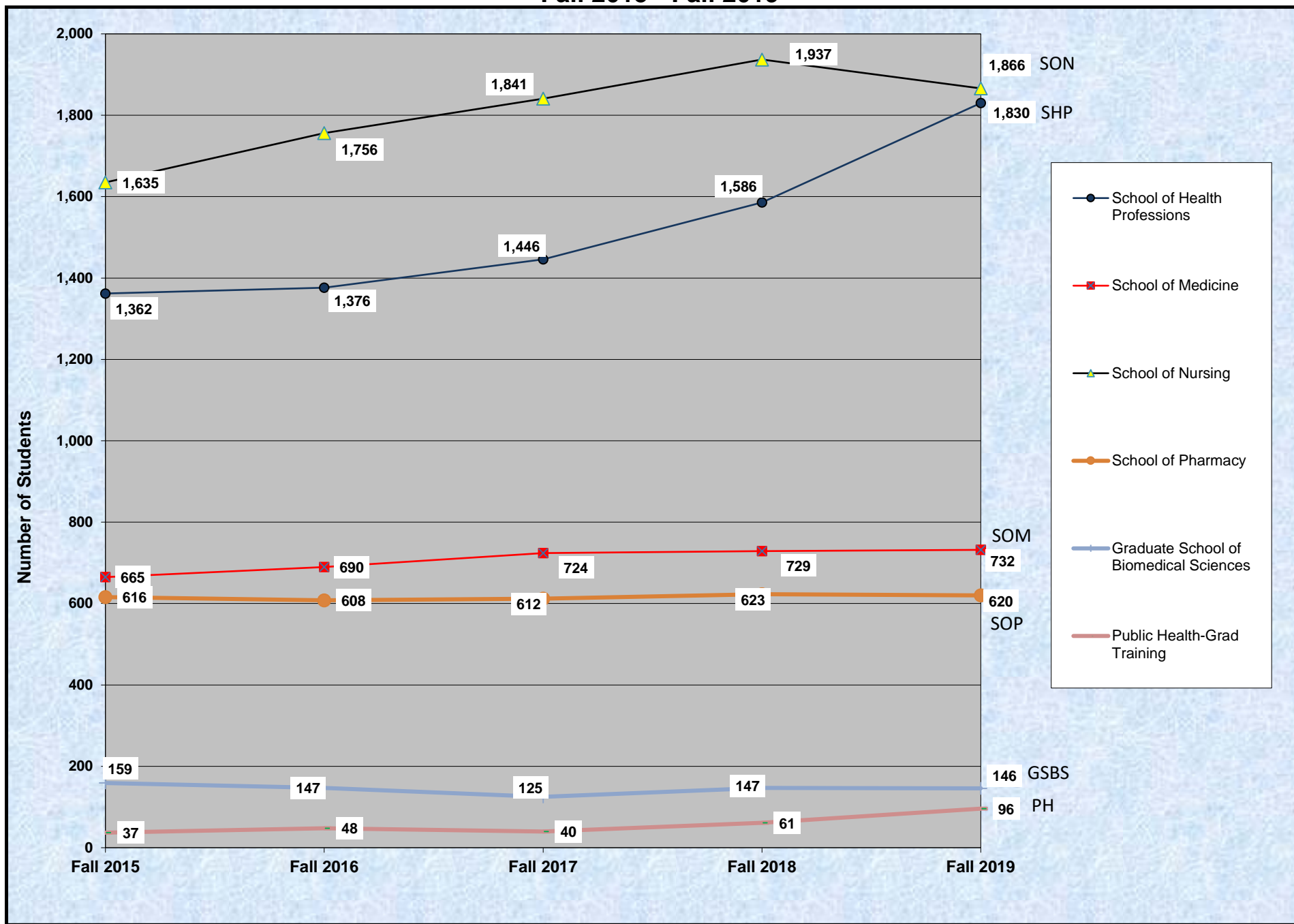


Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

* - El Paso schools are excluded beginning Fall 2015.

TTUHSC Enrollment Trends by School

Fall 2015 - Fall 2019



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY CAMPUS / BY SCHOOL**

Lubbock	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Graduate School of Biomedical Sciences	109	125	107	114	120
School of Health Professions	644	645	642	644	655
School of Medicine	518	538	567	579	571
School of Nursing	291	338	321	314	314
School of Pharmacy	35	34	36	37	36
TOTAL Lubbock	1,597	1,680	1,673	1,688	1,696
Amarillo	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Graduate School of Biomedical Sciences	45	41	44	44	42
School of Health Professions	47	50	51	52	56
School of Medicine	97	106	108	102	111
School of Pharmacy	290	289	289	260	200
TOTAL Amarillo	479	486	492	458	409
Midland/Odessa	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
School of Health Professions	156	157	162	165	162
School of Medicine	50	46	49	48	50
School of Nursing	27	30	43	47	48
TOTAL Midland/Odessa	233	233	254	260	260
El Paso	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Graduate School of Biomedical Sciences	26	15	1	-	-
TOTAL El Paso	26	15	1	-	-
Dallas	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
School of Pharmacy	146	146	142	188	243
TOTAL Dallas	146	146	142	188	243
Abilene	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
School of Nursing	113	106	141	164	187
Graduate School of Biomedical Sciences	16	12	13	30	39
School of Pharmacy	145	139	145	138	141
TOTAL Abilene	274	257	299	332	367
Distance Education	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Graduate School of Biomedical Sciences	-	2	-	20	41
School of Health Professions	515	524	591	725	957
School of Nursing	1,204	1,282	1,336	1,412	1,317
Education	1,719	1,808	1,927	2,157	2,315
TTUHSC Fall Semester Totals	4,474	4,625	4,788	5,083	5,290

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY SCHOOL / BY CAMPUS**

Graduate School of Biomedical Sciences	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Abilene	16	12	13	30	39
Amarillo	45	41	44	44	42
El Paso	26	15	1	-	-
Lubbock	109	125	107	114	120
Distance Education	-	2	-	20	41
TOTAL GSBS	196	195	165	208	242

School of Health Professions	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Amarillo	47	50	51	52	56
Lubbock	644	645	642	644	655
Midland	111	113	113	115	111
Odessa	45	44	49	50	51
Distance Education	515	524	591	725	957
TOTAL SOHP	1,362	1,376	1,446	1,586	1,830

School of Medicine	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Amarillo	97	106	108	102	111
Lubbock	518	538	567	579	571
Odessa	50	46	49	48	50
TOTAL SOM	665	690	724	729	732

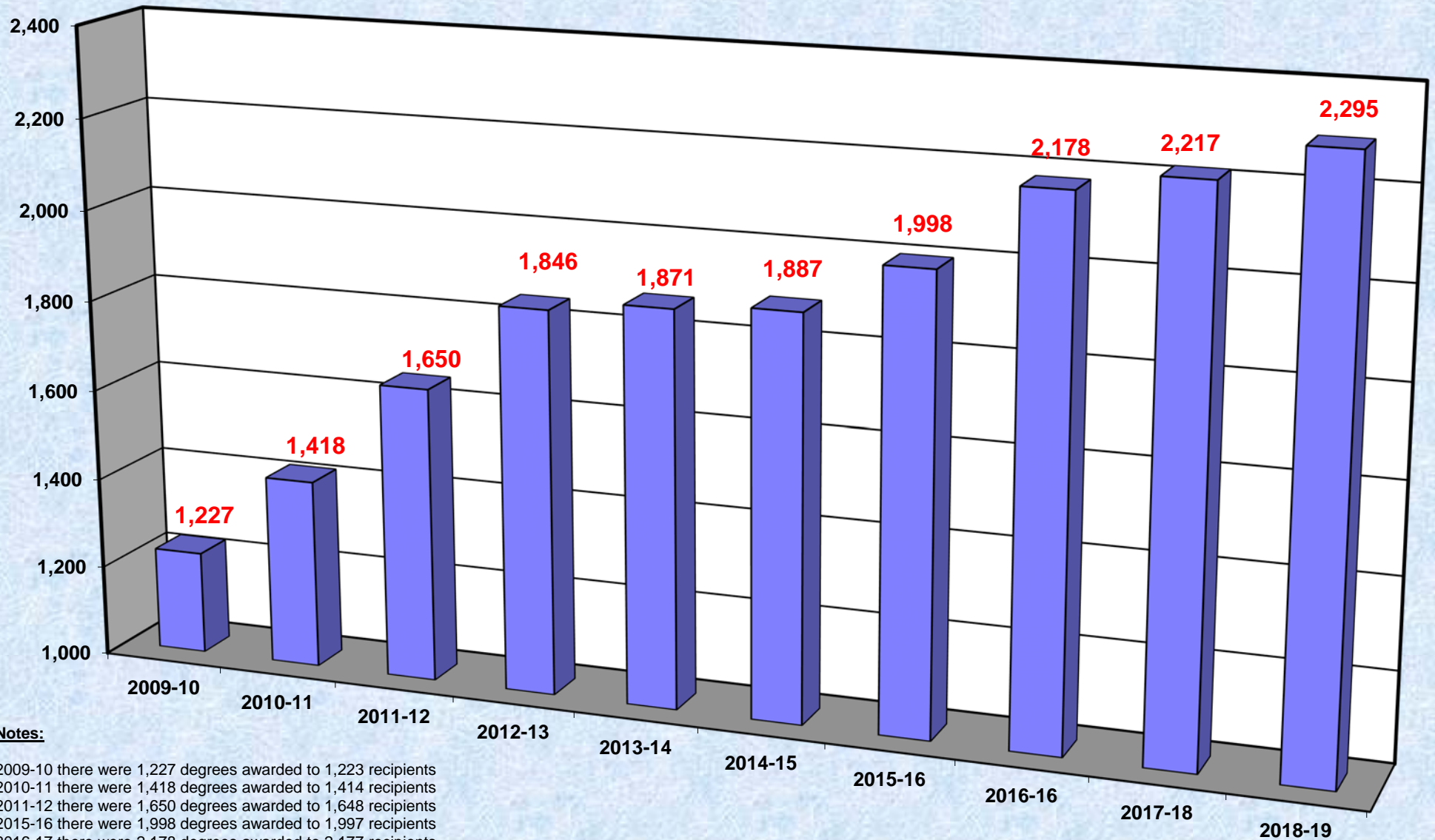
School of Nursing	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Abilene	113	106	141	164	187
Lubbock	291	338	321	314	314
Odessa	27	30	43	47	48
Distance Education	1,204	1,282	1,336	1,412	1,317
TOTAL SON	1,635	1,756	1,841	1,937	1,866

School of Pharmacy	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Abilene	145	139	145	138	141
Amarillo	290	289	289	260	200
Dallas	146	146	142	188	243
Lubbock	35	34	36	37	36
TOTAL SOP	616	608	612	623	620
TOTAL TTUHSC	4,474	4,625	4,788	5,083	5,290

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY ETHNICITY/GENDER BY SCHOOL**

	2015		2016		2017		2018		2019	
Graduate School of Biomedical Sciences	M	F	M	F	M	F	M	F	M	F
African American	6	4	5	2	3	4	4	2	4	6
American Indian	0	1	0	1	0	0	0	2	0	2
Asian	10	5	5	4	26	19	6	5	8	8
Hispanic	21	18	17	14	12	6	16	10	18	21
Non-Resident Alien	37	14	28	15	3	0	24	19	29	35
Other	4	5	3	1	0	4	1	2	1	3
White	21	13	29	23	25	23	28	28	45	62
TOTAL GSBS	99	60	87	60	69	56	79	68	105	137
School of Medicine	M	F	M	F	M	F	M	F	M	F
African American	10	9	12	13	14	11	17	13	20	16
American Indian	3	2	2	3	2	3	3	2	1	2
Asian	81	82	81	88	72	85	60	71	61	62
Hispanic	40	27	39	30	38	48	43	53	43	55
Non-Resident Alien	0	0	0	0	0	0	1	1	1	1
Other	61	53	68	57	88	89	78	102	87	111
White	186	111	177	120	169	105	163	122	141	131
TOTAL SOM	381	284	379	311	383	341	365	364	354	378
School of Health Professions	M	F	M	F	M	F	M	F	M	F
African American	28	56	33	70	40	85	48	100	35	130
American Indian	4	3	4	3	2	4	3	11	5	12
Asian	39	79	41	61	48	77	41	81	46	85
Hispanic	89	162	82	173	90	214	85	271	107	313
Non-Resident Alien	4	7	5	4	0	0	16	18	12	14
Other	12	33	5	26	41	127	6	22	8	28
White	211	635	209	660	178	540	190	694	230	805
TOTAL SHP	387	975	379	997	399	1047	389	1197	443	1387
School of Nursing	M	F	M	F	M	F	M	F	M	F
African American	15	106	18	135	15	118	23	141	18	125
American Indian	1	10	1	14	2	17	4	21	4	22
Asian	21	70	25	69	21	67	28	82	25	47
Hispanic	69	269	53	226	49	239	58	311	84	369
Non-Resident Alien	0	1	0	0	0	1	2	5	0	15
Other	16	67	11	90	81	663	11	70	8	57
White	114	876	125	989	70	498	162	1019	140	952
TOTAL SON	236	1399	233	1523	238	1603	288	1649	279	1587
Jerry H. Hodge School of Pharmacy	M	F	M	F	M	F	M	F	M	F
African American	15	27	16	26	14	30	25	28	26	37
American Indian	1	1	1	2	1	1	0	1	0	2
Asian	89	131	91	142	98	160	94	138	78	131
Hispanic	19	14	21	17	27	27	28	30	27	29
Non-Resident Alien	1	10	1	7	-	1	5	15	6	15
Other	32	39	4	16	18	22	6	16	7	11
White	95	142	105	159	83	130	98	139	98	153
TOTAL SOP	252	364	239	369	241	371	256	367	242	378
TOTAL TTUHSC	1355	3082	1317	3260	1330	3418	1377	3645	1423	3867

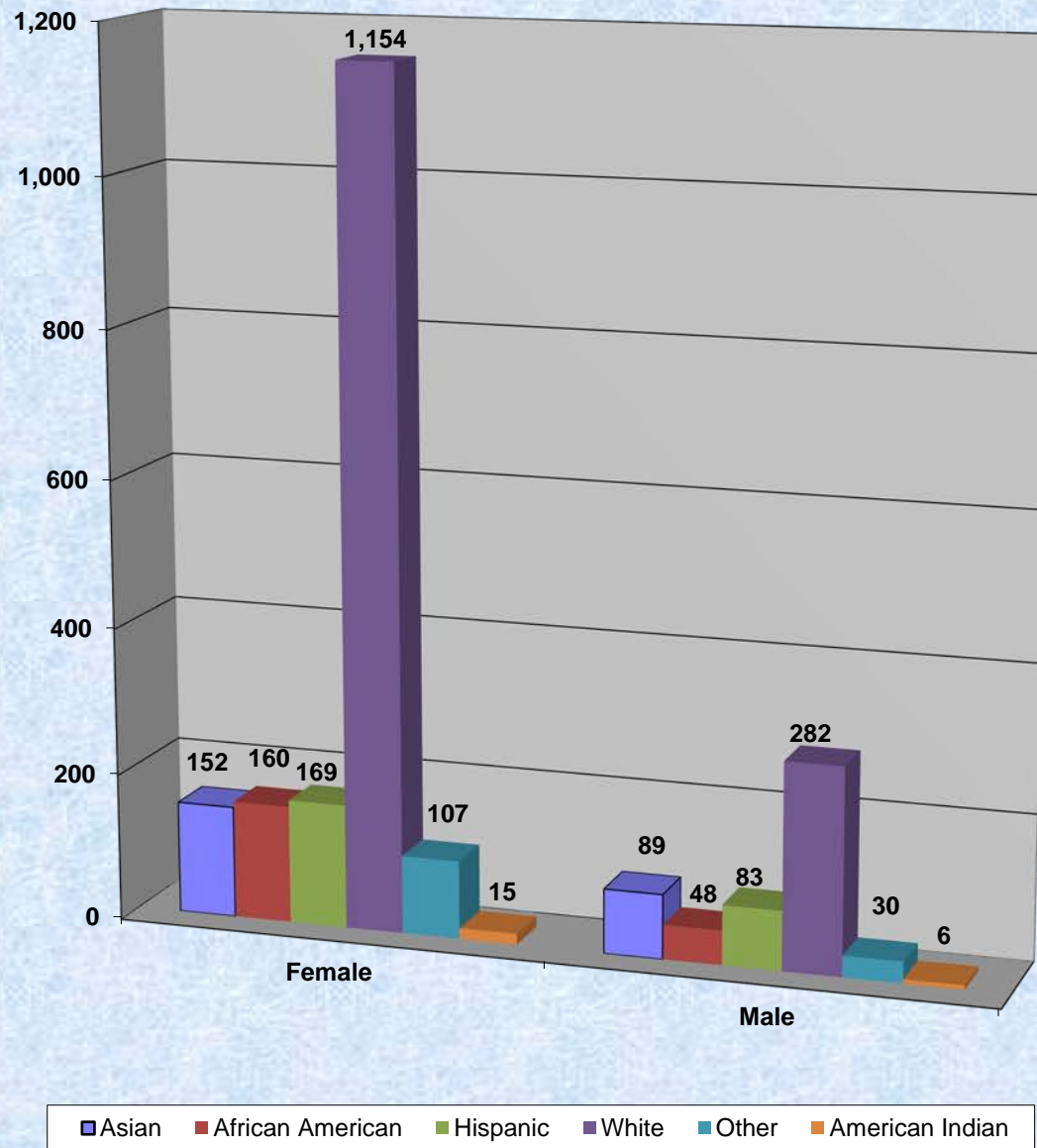
TTUHSC Degrees Awarded by Academic Year 2010 - 2019



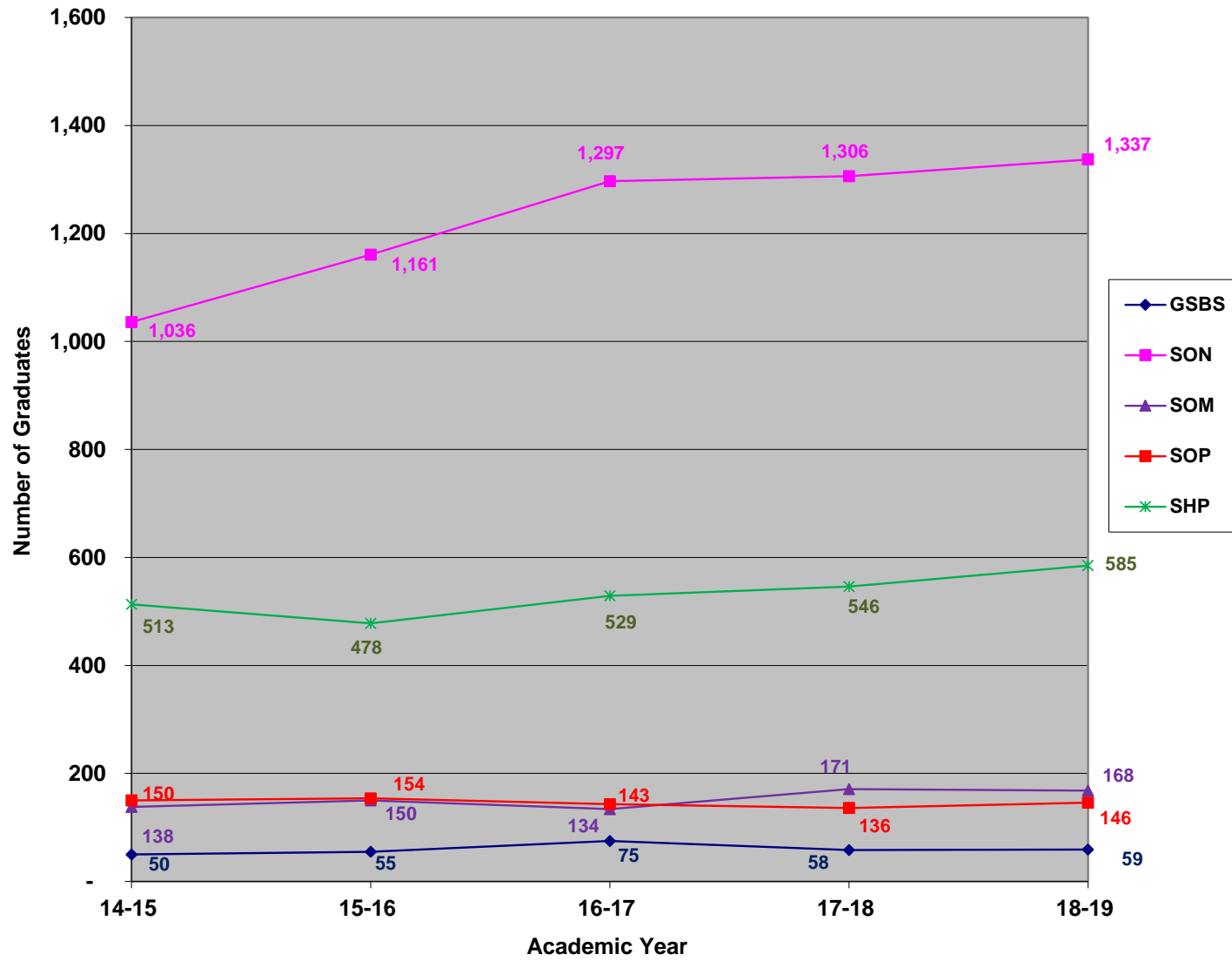
Notes:

2009-10 there were 1,227 degrees awarded to 1,223 recipients
 2010-11 there were 1,418 degrees awarded to 1,414 recipients
 2011-12 there were 1,650 degrees awarded to 1,648 recipients
 2015-16 there were 1,998 degrees awarded to 1,997 recipients
 2016-17 there were 2,178 degrees awarded to 2,177 recipients
 2017-18 there were 2,217 degrees awarded to 2,201 recipients
 2018-19 there were 2,295 degrees awarded to 2,290 recipients

TTUHSC Degree Recipients by Sex/Ethnicity 2018 - 2019



TTUHSC Number of Graduates by School 2015 - 2019



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st**

RESIDENCIES IN TEXAS							
DESCRIPTION	2013	2014	2015	2016	2017	2018	2019
Total Graduates	151	136	133	152	133	163	171
Primary Care (% of Total Graduates)	52 (34.4%)	43 (31.6%)	47 (35.3%)	51 (33.6%)	40 (30.1%)	52 (31.9%)	42 (24.6%)
Family Medicine	19	18	15	24	15	19	16
Internal Medicine *	15	10	16	17	16	15	14
Pediatrics	11	6	11	7	8	11	8
Med/Pediatrics	0	1	0	0	0	0	0
Ob/Gyn	7	8	5	3	1	7	4

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	2013	2014	2015	2016	2017	2018	2019
Total Graduates	151	136	133	152	133	163	171
Primary Care (% of Total Graduates)	82 (54.3%)	67 (49.3%)	71 (53.4%)	85 (55.9%)	69 (51.9%)	81 (49.7%)	81 (47.4%)
Family Medicine	22	23	20	29	16	22	26
Internal Medicine *	19	19	20	36	28	24	21
Pediatrics	28	14	20	15	18	19	22
Med/Pediatrics	0	2	1	0	4	1	1
Ob/Gyn	13	9	10	5	3	15	11

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC)
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF HEALTH PROFESSIONS (SHP)
CLINICAL LABORATORY SCIENCE**

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	100%	83%
2011	96%	81%
2012	94%	86%
2013	86%	78%
2014	91%	79%
2015	78%	80%
2016	84%	81%
2017	100%	81.5%
2018	81.2%	81.4%
2019	75%	84%

SHP - CLINICAL LABORATORY SCIENCE - ONLINE

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2011	100%	81%
2012	88%	86%
2013	97%	81%
2014	89%	78%
2015	90%	84%
2016	97%	78%
2017	80%	80.6%
2018	92.1%	74.9%
2019	100%	77.5%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - OCCUPATIONAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	88%	-
2011	76%	-
2012	88%	85%
2013	100%	84%
2014	97%	86%
2015	97%	87%
2016	97%	82%
2017	82.69%	82%
2018	93.88%	82%
2019	91.67%	81%

SHP - PHYSICAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	88%	-
2011	94%	-
2012	88%	-
2013	93%	91%
2014	93%	93%
2015	93%	91%
2016	97%	94%
2017	100%	94%
2018	100%	92.7%
2019	96.9%	91.4%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - SPEECH-LANGUAGE PATHOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	100%	-
2011	100%	-
2012	100%	86%
2013	100%	90%
2014	100%	89%
2015	100%	84%
2016	100%	82%
2017	100%	82.4%
2018	100%	91.2%
2019	100%	N/A *

SHP - AUDIOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	88%	-
2011	92%	-
2012	56%	56%
2013	57%	58%
2014	82%	63%
2015	89%	70%
2016	80%	69.7%
2017	68.75%	69.9%
2018	100%	82.1%
2019	90%	N/A *

* National Mean average for all scores reported not available for 2019.

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - PHYSICIAN ASSISTANT PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	100%	94%
2011	94%	91%
2012	90%	93%
2013	93%	93%
2014	98%	95%
2015	98%	95%
2016	98%	96%
2017	100%	97%
2018	96%	98%
2019	98.2%	N/A *

* National Mean average not available for 2019.

SHP - MOLECULAR PATHOLOGY PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	79%	72%
2011	90%	76%
2012	94%	73%
2013	100%	81%
2014	100%	82%
2015	100%	86%
2016	100%	86%
2017	95%	77%
2018	100%	77.6%
2019	100%	77.5%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - ATHLETIC TRAINING PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2010	100%	-
2011	100%	-
2012	100%	81%
2013	100%	82%
2014	100%	80%
2015	100%	83%
2016	96%	84%
2017	96%	81%
2018	86%	73%
2019	87%	N/A *

* National Mean average for all scores reported not available for 2019.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

SCHOOL OF NURSING

YEAR	PASS RATE
2010	88.54%
2011	92.59%
2012	91.42%
2013	86.45% *
2014	86.51%
2015	90.45%
2016	93.42%
2017	97.60%
2018	96.22%
2019	97.22%

*Passing standard was increased in 2013 per review by Natl. Council on State Boards of Nursing, causing pass rates to decrease nationally. Texas has shown an overall drop of 9 percentage points from 2012.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
STATE & NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

YEAR	PASS RATE
2010	96.77%
2011	98.20%
2012	100%
2013	95.70%
2014	97.48%
2015	95.07%
2016	88.39% *
2017	93.06%
2018	91.67%
2019	86.9%

* The Pass Rate was lowered in 2015 by the National Board, and in 2016, new Competencies were implemented in the NAPLEX Exam.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

SCHOOL OF MEDICINE

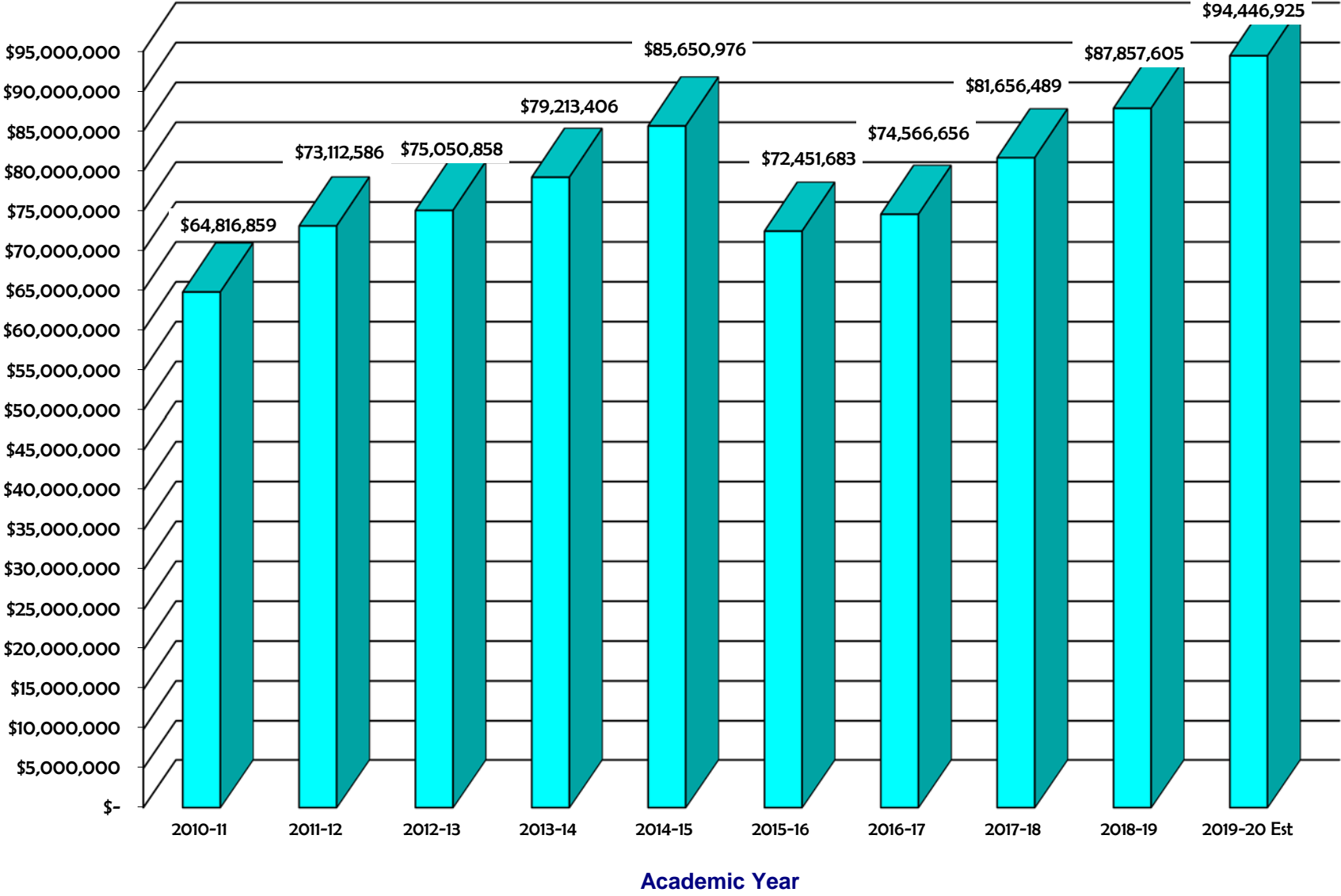
United States Medical Licensing Examination (USMLE)

TEST GROUP	STEP I Pass Rate	STEP II Pass Rate	
		Clinical Knowledge	Clinical Skills
Class of 2010	99%	96%	98%
Class of 2011	98%	94%	98%
Class of 2012	94%	98%	99%
Class of 2013	97%	98%	96%
Class of 2014	97%	96%	95%
Class of 2015	94%	94%	94%
Class of 2016	97%	95%	93%
Class of 2017	94%	94%	92%
Class of 2018	95%	95%	94%
Class of 2019	98%	99%	93%

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

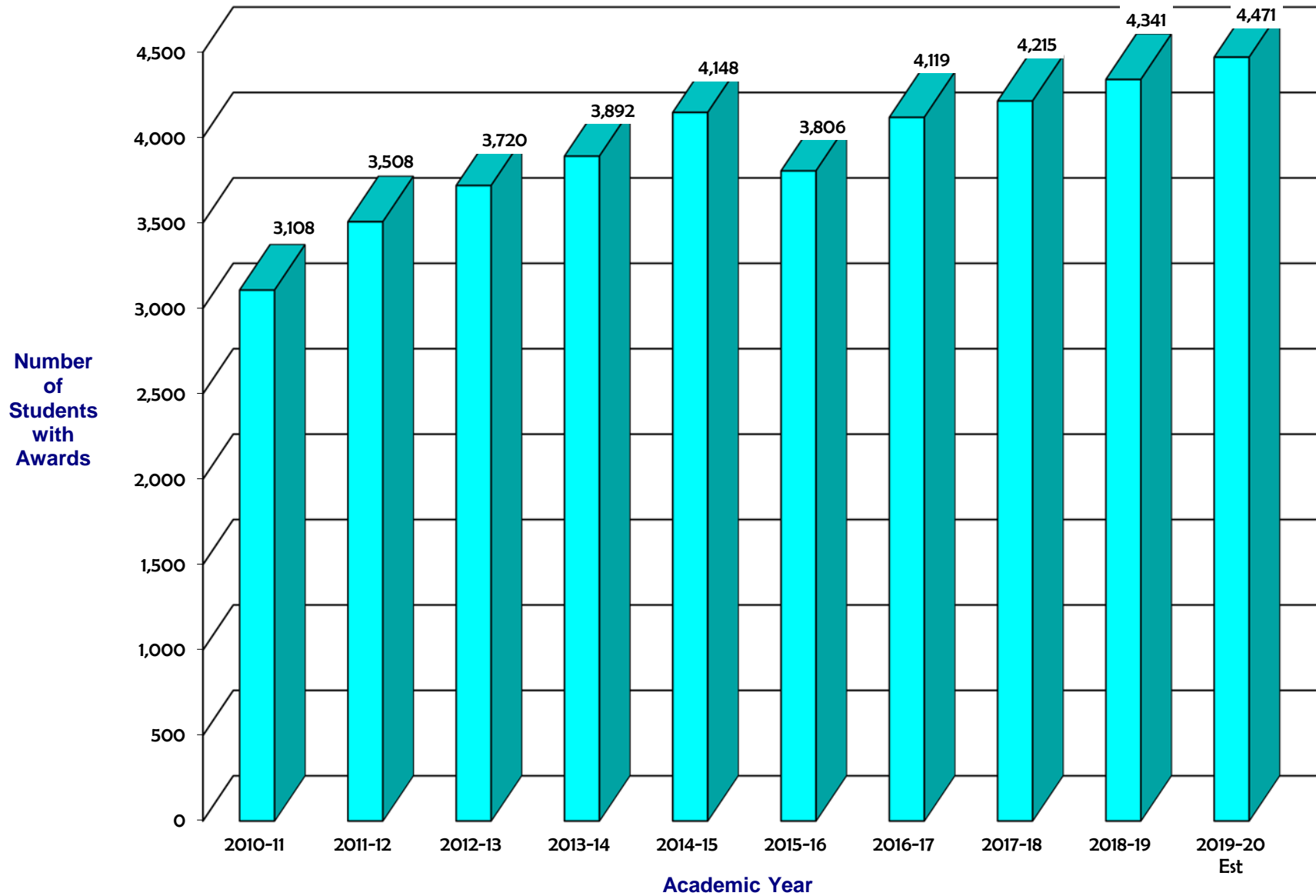
Financial Aid Dollars Awarded to Students 2010-11 through 2019-20 est.



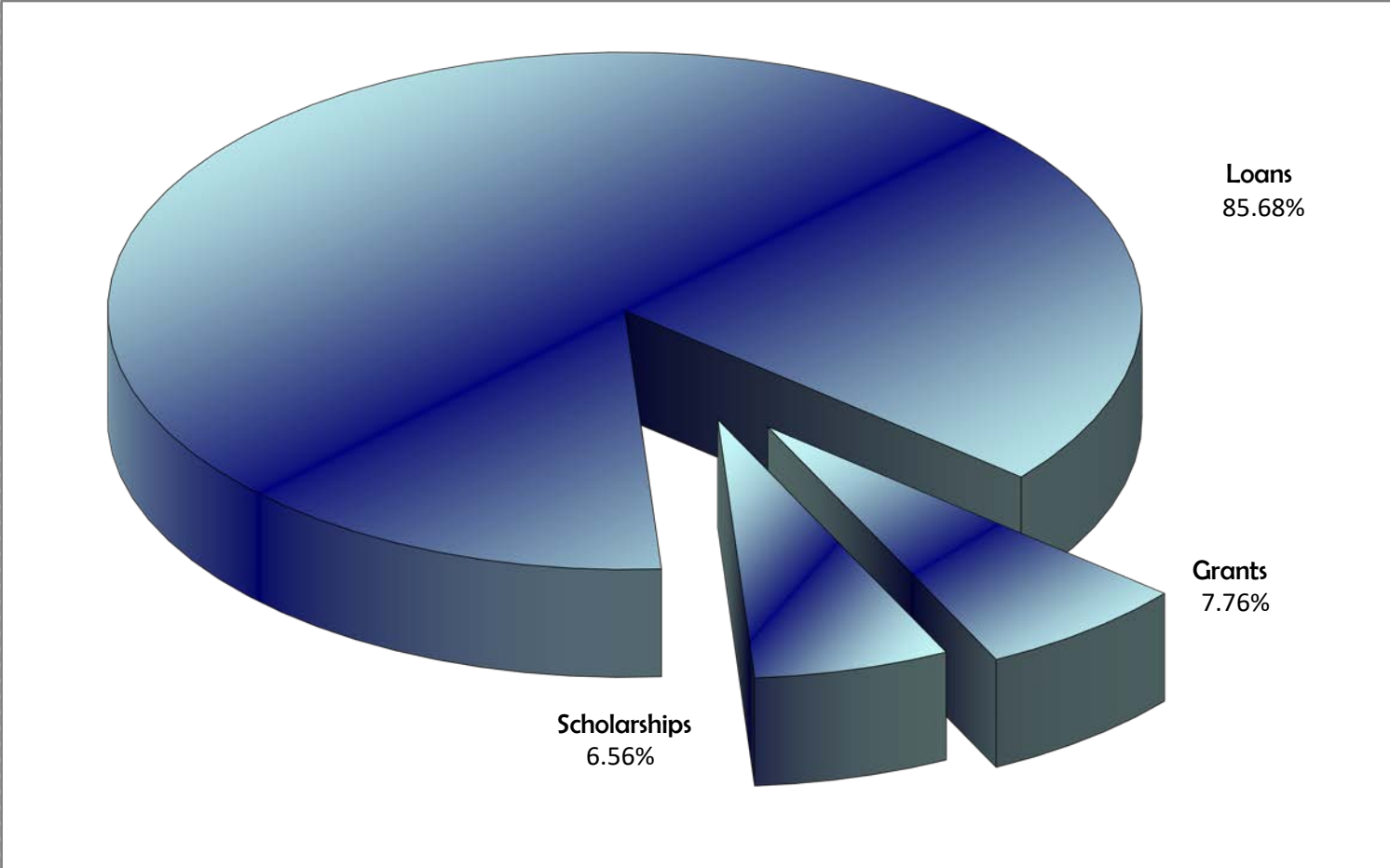
Source: Office of Student Financial Aid

HSC El Paso numbers are excluded beginning 2015-16.

Number of Students Awarded Financial Aid 2010-11 through 2019-20 est.



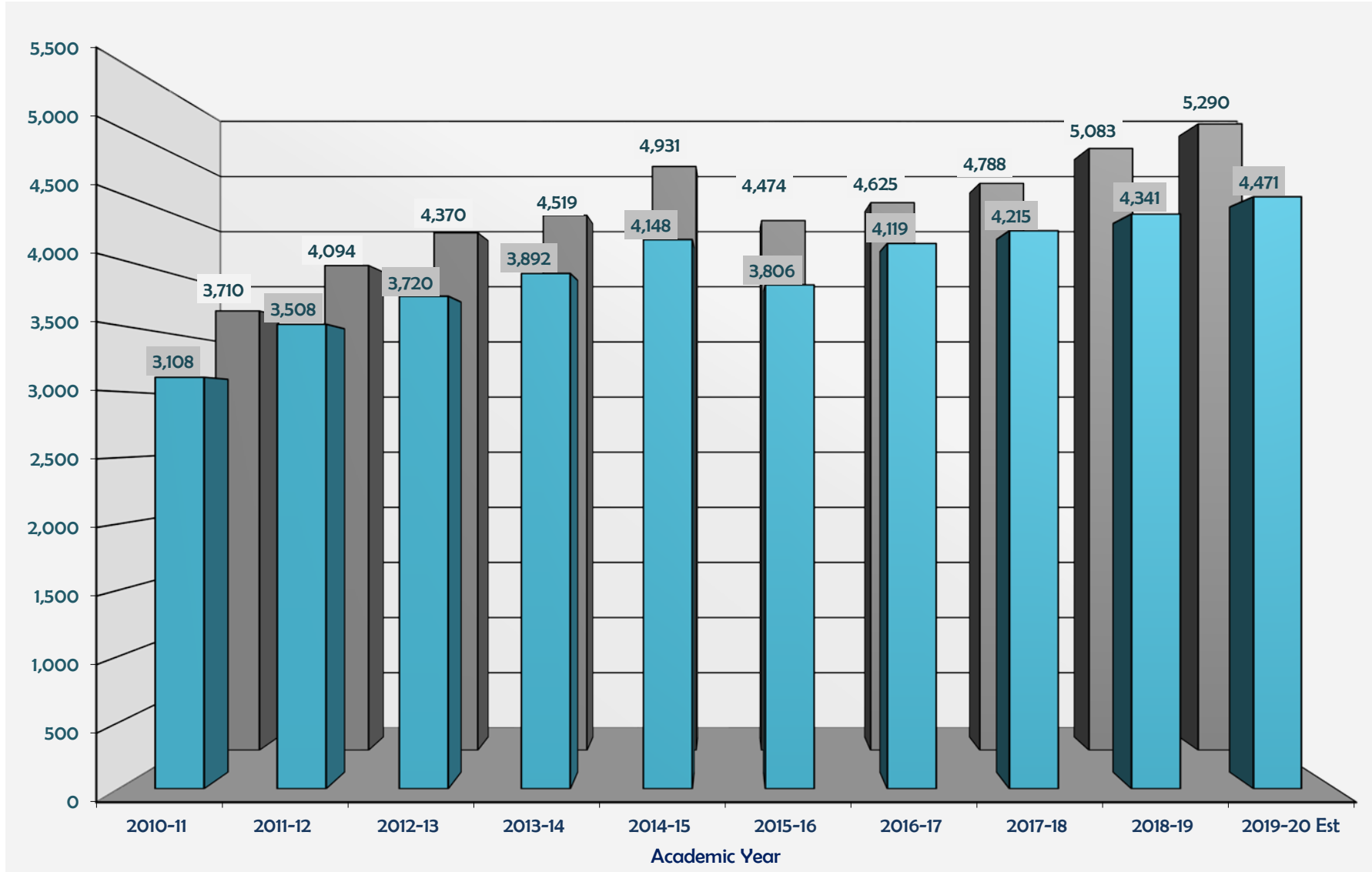
Financial Aid Awarded by Category
2019-2020 est. Academic Year



GRANTS	-	SCHOLARSHIPS	-	LOANS
\$7,333,217		\$6,191,026		\$80,922,682

Source: Office of Student Financial Aid

Student Enrollment / Financial Aid Recipients 2010-11 through 2019-20 est.



*Number of Students Enrolled in Fall and
Number of Students Receiving Financial Aid*

RESIDENTS

Selected Enrollment Statistics for Residency Programs
School of Medicine
As of September 1st

	2015				2016				2017				2018				2019			
<i>Ethnicity</i>	AM	LB	PB	<i>Total</i>	AM	LB	PB	<i>Total</i>	AM	LB	PB	<i>Total</i>	AM	LB	PB	<i>Total</i>	AM	LB	PB	<i>Total</i>
White	41	125	14	180	36	130	30	196	41	140	42	223	39	138	41	218	44	152	27	223
Black	6	11	4	21	7	9	7	23	8	12	6	26	11	12	6	29	13	12	7	32
American Indian	0	1	0	1	0	0	0	0	0	2	3	5	0	2	2	4	0	2	2	4
Hispanic	5	17	22	44	6	28	23	57	6	37	20	63	6	42	15	63	6	46	22	74
Asian/Pac Islander	38	83	35	156	48	86	42	176	44	76	50	170	41	69	54	164	37	66	65	168
Other	1	10	4	15	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	91	247	79	417	97	254	102	453	99	267	121	487	97	263	118	478	100	278	123	501
<i>Sex</i>	AM	LB	OD	<i>Total</i>	AM	LB	OD	<i>Total</i>	AM	LB	OD	<i>Total</i>	AM	LB	OD	<i>Total</i>	AM	LB	OD	<i>Total</i>
Male	45	149	36	230	46	155	49	250	47	158	65	270	42	159	65	266	49	172	62	283
Female	46	98	43	187	51	99	53	203	52	109	56	217	55	104	53	212	51	106	61	218
TOTAL	91	247	79	417	97	254	102	453	99	267	121	487	97	263	118	478	100	278	123	501

SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2019

DESCRIPTION	AMARILLO	LUBBOCK	PERMIAN BASIN	TOTAL
Anesthesiology	0	16	0	16
Pain Management	0	2	0	2
Dermatology	0	10	0	10
Family Medicine	29	36	46	111
Sports Medicine	0	2	0	2
Geriatric Medicine	0	1	0	1
Palliative Care / Hospice	0	2	0	2
Internal Medicine	39	45	48	132
Cardiology	0	9	0	9
Interventional Cardiology	0	1	0	1
Infectious Diseases	0	2	0	2
Nephrology	0	2	0	2
Oncology / Hematology	0	6	0	6
Pulmonary/Critical Care	0	8	0	8
Neurology	0	15	0	15
Obstetrics/Gynecology	11	12	12	35
Ophthalmology	0	12	0	12
Orthopaedics	0	17	0	17
Otolaryngology	0	3	0	3
Pediatrics	21	25	0	46
Psychiatry	0	17	17	34
Surgery	0	30	0	30
Urology	0	5	0	5
TOTALS	100	278	123	501

Selected Enrollment Statistics for Residency Programs
Jerry H. Hodge School of Pharmacy
As of September 1st

<i>Ethnicity</i>	2015					2016					2017					2018					2019				
	AM	AB	LB	DA	TOTAL	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
White	2	1	1	2	6	3	0	3	3	10	4	0	4	4	12	4	0	4	6	14	4	0	4	4	12
Black	0	0	1	1	2	0	0	0	0	1	0	1	0	0	1	0	0	1	0	1	0	0	1	1	2
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian/Pac Islander	2	0	2	2	6	3	0	1	3	7	2	0	0	1	3	1	0	0	0	1	1	0	0	2	3
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	1	1
TOTAL	4	2	4	5	15	6	0	4	6	18	6	1	4	6	17	5	0	5	6	16	5	0	5	8	18
<i>Sex</i>	AM	AB	LB	DA	TOTAL	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
Male	2	0	1	2	5	3	0	3	2	8	1	0	2	0	3	0	0	1	1	2	0	0	3	2	5
Female	2	2	3	3	10	3	0	1	4	10	5	1	2	6	14	5	0	4	5	14	5	0	2	6	13
TOTAL	4	2	4	5	15	6	0	4	6	18	6	1	4	6	17	5	0	5	6	16	5	0	5	8	18

**JERRY H. HODGE SCHOOL OF PHARMACY
RESIDENT DISTRIBUTION
SEPTEMBER 1, 2019**

DESCRIPTION	AMARILLO	ABILENE	LUBBOCK	DALLAS	TOTAL
Ambulatory Care	1	0	0	0	1
Community Practice	0	0	1	1	2
Critical Care	0	0	0	0	0
Geriatrics	0	0	0	1	1
Hematology/Oncology	0	0	0	1	1
Infectious Diseases	0	0	0	0	0
Pediatrics	0	0	0	0	0
Pharmacotherapy	4	0	4	0	8
Pharmacy Practice	0	0	0	5	5
Psychiatry	0	0	0	0	0
TOTALS	5	0	5	8	18

PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
DEMOGRAPHICS
FALL 2015 to FALL 2019**

		Fall 2015		Fall 2016		Fall 2017		Fall 2018		Fall 2019	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Staff Employees:		3,406	100.00%	3,584	100.00%	3,546	100.00%	3,645	100.00%	3,762	100.00%
Gender	Male	944	27.72%	1,051	29.32%	1,021	28.79%	1,035	28.40%	1,070	28.44%
	Female	2,462	72.28%	2,533	70.68%	2,525	71.21%	2,610	71.60%	2,692	71.56%
Ethnicity	American Indian	9	0.26%	7	0.20%	17	0.48%	18	0.49%	16	0.43%
	Asian	269	7.90%	294	8.20%	288	8.12%	296	8.12%	303	8.05%
	Black	178	5.23%	237	6.61%	188	5.30%	194	5.32%	202	5.37%
	Hispanic	886	26.01%	951	26.53%	968	27.30%	993	27.24%	1,048	27.86%
	Multiple	13	0.38%	14	0.39%	7	0.20%	19	0.52%	25	0.66%
	Native Hawaiian/Pacific Islander	6	0.18%	5	0.14%	2	0.06%	0	0.00%	1	0.03%
	White	2,045	60.04%	2,076	57.93%	2,076	58.54%	2,125	58.31%	2,167	57.60%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Faculty Employees:		716	100.00%	748	100.00%	741	100.00%	756	100.00%	766	100.00%
Gender	Male	370	51.68%	372	49.73%	359	48.45%	362	47.88%	364	47.52%
	Female	346	48.32%	376	50.27%	382	51.55%	394	52.12%	402	52.48%
Ethnicity	American Indian	2	0.28%	2	0.27%	2	0.27%	2	0.26%	3	0.39%
	Asian	132	18.44%	147	19.65%	140	18.90%	147	19.44%	149	19.45%
	Black	32	4.47%	33	4.41%	34	4.59%	38	5.03%	42	5.48%
	Hispanic	51	7.12%	48	6.42%	51	6.88%	48	6.35%	51	6.66%
	Multiple	0	0.00%	0	0.00%	1	0.13%	0	0.00%	2	0.26%
	Native Hawaiian/Pacific Islander	1	0.14%	1	0.13%	1	0.13%	0	0.00%	0	0.00%
	White	498	69.55%	517	69.12%	512	69.10%	521	68.92%	519	67.76%

SOURCE: Fall 2019 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2019.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
FALL 2015 to FALL 2019**

FACULTY		Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Campus	Abilene	43	40	45	45	46
	Amarillo	131	134	124	128	126
	Managed Care	0	0	0	0	0
	Dallas	28	28	27	28	33
	Lubbock	439	467	468	480	491
	Permian Basin	75	79	77	75	70
Faculty Totals		716	748	741	756	766

STAFF		Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Campus	Abilene	45	44	50	60	62
	Amarillo	524	535	531	525	524
	Managed Care	635	608	617	652	699
	Dallas	10	9	11	17	22
	Lubbock	1,860	2,014	1,953	2,001	2,056
	Permian Basin	332	374	384	390	399
Staff Totals		3,406	3,584	3,546	3,645	3,762

FACULTY & STAFF		Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019
Campus	Abilene	88	84	95	105	108
	Amarillo	655	669	655	653	650
	Managed Care	635	608	617	652	699
	Dallas	38	37	38	45	55
	Lubbock	2,299	2,481	2,421	2,481	2,547
	Permian Basin	407	453	461	465	469
Faculty & Staff Totals		4,122	4,332	4,287	4,401	4,528

SOURCE: Fall 2019 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2019.

NOTES: Midland and Odessa campuses are now combined to reflect the Permian Basin.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2019**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
GSBS - Public Health	9	3	6	0	1	1	0	0	0	7
School of Health Professions	84	36	48	0	8	3	4	0	0	69
School of Nursing	134	7	127	0	4	6	10	0	0	114
Jerry H. Hodge School of Pharmacy	120	58	62	0	24	8	4	0	0	84
School of Medicine	419	260	159	3	112	24	33	2	0	245
Full-time Faculty Totals:	766	364	402	3	149	42	51	2	0	519

SOURCE: Fall 2019 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2019.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2019**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
ABILENE CAMPUS										
School of Nursing	20	0	20	0	0	1	1	0	0	18
Jerry H. Hodge School of Pharmacy	23	9	14	0	6	0	0	0	0	17
GSBS	3	0	3	0	0	0	0	0	0	3
<i>Abilene Campus Totals</i>	46	9	37	0	6	1	1	0	0	38
AMARILLO CAMPUS										
School of Health Professions	3	1	2	0	0	0	0	0	0	3
School of Medicine	67	42	25	0	22	6	1	1	0	37
School of Nursing	2	0	2	0	0	0	0	0	0	2
Jerry H. Hodge School of Pharmacy	54	31	23	0	13	2	0	0	0	39
<i>Amarillo Campus Totals</i>	126	74	52	0	35	8	1	1	0	81
DALLAS CAMPUS										
Jerry H. Hodge School of Pharmacy	33	12	21	0	5	5	3	0	0	20
<i>Dallas Campus Totals</i>	33	12	21	0	5	5	3	0	0	20
LUBBOCK CAMPUS										
School of Health Professions	72	32	40	0	6	3	2	0	0	61
School of Medicine	304	188	116	3	70	12	29	1	0	189
School of Nursing	99	7	92	0	4	4	9	0	0	82
Jerry H. Hodge School of Pharmacy	10	6	4	0	0	1	1	0	0	8
GSBS	6	3	3	0	1	1	0	0	0	4
<i>Lubbock Campus Totals</i>	491	236	255	3	81	21	41	1	0	344
PERMIAN BASIN CAMPUSES										
School of Health Professions	9	3	6	0	2	0	2	0	0	5
School of Medicine	48	30	18	0	20	6	3	0	0	19
School of Nursing	13	0	13	0	0	1	0	0	0	12
<i>Permian Basin Campuses Total</i>	70	33	37	0	22	7	5	0	0	36
All CAMPUSES										
Full-Time Faculty - OVERALL TOTALS	766	364	402	3	149	42	51	2	0	519

SOURCE: Fall 2019 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2019.

NOTE: Midland and Odessa campuses are now combined to reflect Permian Basin.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2019**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	62	25	37	0	4	0	16	1	0	41
AMARILLO CAMPUS	524	132	392	3	54	23	76	4	0	364
MANAGED CARE	699	158	541	3	14	40	157	8	0	477
DALLAS CAMPUS	22	7	15	0	7	4	2	1	0	8
LUBBOCK CAMPUS	2,056	647	1,409	6	153	119	613	10	1	1,154
PERMIAN BASIN CAMPUSES	399	101	298	4	71	16	184	1	0	123
<i>Full-time Staff Totals:</i>	3,762	1,070	2,692	16	303	202	1,048	25	1	2,167

SOURCE: Fall 2019 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2019.

NOTE: Midland and Odessa campuses are now combined to reflect the Permian Basin.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Lubbock	2,744	2,845	2,841	2,896	2,979
Amarillo	778	801	792	760	765
Permian Basin	479	519	531	546	540
Dallas	34	31	35	40	38
Abilene	97	83	100	102	103
Managed Care	699	703	724	733	769
TOTAL	4,831	4,982	5,023	5,077	5,194

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL
FY 2020**

	LUBBOCK	AMARILLO	PERMIAN BASIN	DALLAS	ABILENE	MANAGED CARE	TOTAL
Institutional	542.70	68.94	40.52	3.49	22.12		677.77
Managed Care						769.00	769.00
Rural Health	39.09						39.09
Research	34.25	3.52			3.53		41.30
Health Professions	169.01	4.93	17.11				191.05
Graduate School	66.32						66.32
Medicine	1,813.23	503.90	464.34				2,781.47
Nursing	304.80	2.00	18.45		32.20		357.45
Pharmacy	9.44	181.48		35.08	44.76		270.76
TOTAL	2,978.84	764.77	540.42	38.57	102.61	769.00	5,194.21

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
EMPLOYEE HEADCOUNT BY CAMPUS**

CAMPUS	Full Time	Part Time	TOTAL
Lubbock	2,509	1,049	3,558
Amarillo	643	224	867
Permian Basin	466	83	549
Abilene	104	56	160
Dallas	55	1	56
Managed Care	692	25	717
TOTALS	4,469	1,438	5,907

**SOURCE: Banner System as of 10/1/19.
This count includes all faculty, staff, residents, working retirees,
recurrent faculty/staff, and student employees.**

LIBRARY

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK								
	Fall 2016		Fall 2017		Fall 2018		Fall 2019	
Bound Volumes	186,579	\$20,226,816	186,601	\$20,229,518	182,496	\$19,918,977	109,496	\$16,406,979
A-V Material	8,809	\$501,521	8,809	\$501,521	7,115	\$452,533	7,115	\$452,533
TOTAL - Lubbock		\$20,728,337		\$20,731,039		\$20,371,510		\$16,859,512
HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO								
	Fall 2016		Fall 2017		Fall 2018		Fall 2019	
Bound Volumes	56,230	\$5,689,043	56,274	\$5,691,643	56,316	\$5,693,454	55,601	\$5,648,970
A-V Material	3,571	\$191,237	3,583	\$191,352	3,591	\$191,403	439	\$44,421
TOTAL - Amarillo		\$5,880,280		\$5,882,995		\$5,884,857		\$5,693,391
LIBRARY OF THE HEALTH SCIENCES, ODESSA								
	Fall 2016		Fall 2017		Fall 2018		Fall 2019	
Bound Volumes	32,456	\$2,473,805	32,463	\$2,474,204	32,434	\$2,472,765	31,620	\$2,430,098
A-V Material	2,277	\$78,579	2,277	\$78,579	925	\$18,495	681	\$10,199
TOTAL - Odessa		\$2,552,384		\$2,552,783		\$2,491,260		\$2,440,297
TOTAL		\$29,161,001		\$29,166,817		\$28,747,627		\$22,796,930

* In each case, the totals do not reflect journal volumes not bound for permanent retention, nor other materials not completely processed.

***LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
E-RESOURCE STATISTICS***

E-resources form a major component of our acquisitions for the health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User's Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather are reported for all sites, including TTUHSC El Paso.

	Fall 2016		Fall 2017		Fall 2018		Fall 2019	
E-books	88,678	\$320,458	80,504	\$327,643	78,966	\$422,722	105,485	\$725,122
E-journals	22,235	\$2,322,474	22,002	\$2,411,381	24,725	\$2,479,392	25,616	\$2,861,407
E-databases	558	779,329	579	\$1,124,676	326	1,041,840	347	\$1,249,852
TOTAL		\$3,422,261		\$3,863,700		\$3,943,954		\$4,836,381

FINANCIAL

**Texas Tech University Health Sciences Center
Revenues
Fiscal Years 2015 - 2019**

	FY 2015	%	FY 2016	%	FY 2017	%	FY 2018	%	FY 2019	%
Revenues:										
Net Tuition and Fees	\$ 42,567,501	6%	\$ 45,071,705	7%	\$ 46,425,576	7%	\$ 51,990,811	7%	\$ 58,132,913	8%
State Appropriations	226,562,037	34%	174,506,610	27%	180,656,589	27%	189,879,663	27%	191,310,050	27%
Grants, Contracts										
Federal	24,829,883	4%	23,234,692	3%	22,257,155	3%	19,599,396	3%	22,864,016	3%
State	7,453,594	1%	10,222,768	1%	13,908,945	2%	11,740,341	2%	10,720,488	2%
Local	20,768,109	3%	23,488,210	4%	32,109,873	5%	58,927,560	8%	72,644,104	10%
Private	94,129,715	14%	101,644,688	15%	99,496,879	14%	80,360,747	11%	71,703,436	10%
Gifts	10,393,525	2%	21,072,730	3%	10,673,917	2%	5,755,390	1%	6,629,066	1%
Net Professional Fees	205,167,005	31%	216,674,828	33%	212,073,038	31%	221,537,779	31%	231,093,423	33%
Sales and Services	10,803,263	2%	10,712,691	2%	12,104,485	2%	11,904,379	2%	12,295,767	2%
Investment Income	(2,759,927)	0%	11,061,263	2%	32,354,596	5%	20,130,485	3%	7,018,579	1%
Other Income	20,069,989	3%	17,838,079	3%	14,552,801	2%	34,506,421	5%	16,294,067	3%
Total Revenues	\$ 659,984,694	100%	\$ 655,528,264	100%	\$ 676,613,854	100%	\$ 706,332,973	100%	\$ 700,705,909	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Expenditures and Net Transfers
Fiscal Years 2015 - 2019**

	FY 2015	%	FY 2016	%	FY 2017	%	FY 2018	%	FY 2019	%
Expenses & Net Transfers:										
Personnel Costs	\$ 399,527,931	63%	\$ 425,376,159	66%	\$ 447,475,330	70%	\$ 461,340,954	71%	\$ 475,265,443	71%
Professional Fees	49,245,535	8%	56,103,309	9%	54,079,679	8%	54,378,848	8%	57,802,105	8%
Supplies and Materials	29,549,351	5%	32,179,637	5%	32,002,205	5%	31,331,387	5%	31,591,241	5%
Communications and Utilities	13,442,344	2%	13,562,063	2%	13,895,330	2%	14,567,015	2%	15,913,232	2%
Maintenance and Repairs	9,697,161	2%	9,996,209	2%	8,862,932	1%	9,700,155	2%	11,954,261	2%
Rentals and Leases	2,871,474	0%	3,199,655	0%	3,980,873	1%	4,356,589	1%	4,475,750	1%
Interest Expense	1,718,951	0%	5,846	0%	6,444	0%	9,033	0%	4,966	0%
Depreciation	21,225,559	3%	21,002,417	3%	20,973,237	3%	20,787,805	3%	19,931,847	3%
Capital Items Expensed	9,173,926	1%	13,469,617	2%	13,056,966	2%	16,320,498	3%	18,005,628	2%
Other Operating Expenses	41,020,658	6%	61,533,671	10%	48,323,511	8%	48,784,600	8%	48,186,050	7%
Net Transfers to Other Agencies	60,825,435	10%	4,684,633	1%	(1,039,164)	0%	(19,269,001)	-3%	(9,407,820)	-1%
Total Expenses & Net Transfers	\$ 638,298,325	100%	\$ 641,113,216	100%	\$ 641,617,343	100%	\$ 642,307,883	100%	\$ 673,722,703	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Endowment
Fiscal Years 2015 - 2019**

	2015	2016	2017	2018	2019
Health Sciences Center:					
Permanent Funds	\$ 73,233,814	\$ 70,399,546	\$ 76,469,943	\$ 80,816,952	\$ 77,647,028
Funds Functioning as Endowments	14,095,801	13,507,823	15,160,873	15,606,189	14,755,610
Sub-total - Health Sciences Center	<u>87,329,615</u>	<u>83,907,369</u>	<u>91,630,816</u>	<u>96,423,141</u>	<u>92,402,638</u>
Texas Tech Foundation, Inc.:					
Permanent Funds	57,577,551	55,451,439	62,736,819	64,095,885	62,915,201
Funds Functioning as Endowments	737,524	684,674	744,635	767,568	706,447
Sub-total - Texas Tech Foundation, Inc.	<u>58,315,075</u>	<u>56,136,113</u>	<u>63,481,454</u>	<u>64,863,453</u>	<u>63,621,648</u>
Funds Held in Trust	61,733,937	59,364,171	63,121,440	65,037,653	65,461,508
Total TTUHSC Endowment	<u>\$ 207,378,627</u>	<u>\$ 199,407,653</u>	<u>\$ 218,233,710</u>	<u>\$ 226,324,247</u>	<u>\$ 221,485,794</u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2020	\$166,812,989	\$23,372,396	\$320,263,391	\$692,564	\$248,500,000	\$759,641,340	22.6%
2019	\$147,036,461	\$23,372,396	\$302,893,986	\$739,675	\$235,900,000	\$709,942,518	21.5%
2018	\$145,774,700	\$23,372,396	\$306,841,998	\$696,675	\$224,900,000	\$701,585,769	21.7%
2017	\$143,087,227	\$23,372,396	\$293,407,378	\$662,840	\$215,500,000	\$676,029,841	22.4%
2016	\$136,377,683	\$15,581,597	\$279,421,745	\$549,076	\$204,000,000	\$635,930,101	21.5%
2015	\$186,530,068	\$16,973,569	\$394,647,357	\$693,998	\$222,000,000	\$820,844,992	22.7%
2014	\$186,259,023	\$16,973,569	\$374,391,594	\$734,075	\$203,900,000	\$782,258,261	23.9%
2013	\$165,713,218	\$16,973,569	\$327,146,912	\$786,233	\$202,600,000	\$713,219,932	23.4%
2012	\$164,593,545	\$16,973,569	\$298,764,074	\$765,495	\$190,000,000	\$671,096,683	24.9%
2011	\$174,636,438	\$16,973,569	\$284,050,516	\$526,811	\$208,000,000	\$685,187,334	26.8%
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%

Beginning FY 2016, figures do not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Permian Basin	Abilene	Dallas	Restricted Multi-campus**	Managed Care	TOTAL
2020	\$408,880,601	\$84,861,936	-	\$66,706,137	\$10,130,367	\$4,920,427	\$47,678,786	\$136,463,086	\$759,641,340
2019	\$382,316,742	\$86,055,661	-	\$50,045,499	\$9,063,750	\$5,281,792	\$49,179,074	\$128,000,000	\$709,942,518
2018	\$365,961,880	\$95,027,871	-	\$54,399,091	\$8,910,502	\$4,460,907	\$48,825,518	\$124,000,000	\$701,585,769
2017	\$353,784,658	\$92,263,994	-	\$57,385,369	\$7,956,551	\$4,033,380	\$41,605,889	\$119,000,000	\$676,029,841
2016	\$338,321,557	\$94,135,362	-	\$54,282,552	\$7,497,290	\$4,121,013	\$27,572,327	\$110,000,000	\$635,930,101
2015	\$319,997,655	\$84,254,882	\$209,772,315	\$52,368,192	\$8,002,890	\$4,094,219	\$35,354,839	\$107,000,000	\$820,844,992
2014	\$298,651,574	\$80,393,425	\$204,573,145	\$44,888,270	\$7,522,372	\$4,035,950	\$36,593,525	\$105,600,000	\$782,258,261
2013	\$277,802,912	\$69,575,087	\$181,684,175	\$39,720,002	\$6,235,364	\$3,163,520	\$36,538,872	\$98,500,000	\$713,219,932
2012	\$267,666,707	\$70,256,385	\$158,023,021	\$35,010,173	\$5,311,077	\$2,813,266	\$38,016,054	\$94,000,000	\$671,096,683
2011	\$269,843,756	\$66,747,138	\$158,707,540	\$40,118,360	\$3,925,210	\$2,611,777	\$33,863,200	\$108,370,353	\$684,187,334
2010	\$268,385,414	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$32,585,725	\$107,772,229	\$676,167,142
2009 *	\$237,896,905	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$32,517,728	\$100,396,218	\$610,011,794
2008	\$225,631,175	\$64,861,265	\$127,349,833	\$35,891,098			\$34,729,899	\$97,609,369	\$586,072,639
2007	\$200,671,802	\$52,745,445	\$92,846,008	\$28,306,241			\$26,393,075	\$87,107,034	\$488,069,605
2006	\$181,405,852	\$54,789,810	\$83,157,924	\$29,977,883			\$26,196,563	\$85,908,933	\$461,436,965
2005	\$170,395,425	\$49,616,720	\$76,097,971	\$24,351,027			\$16,258,753	\$84,384,874	\$421,104,770
2004	\$164,203,421	\$44,549,294	\$75,878,051	\$23,818,167			\$16,102,330	\$84,281,758	\$408,833,021
2003	\$161,940,936	\$44,403,460	\$73,040,811	\$22,826,350			\$16,957,639	\$79,916,218	\$399,085,414
2002	\$152,543,538	\$41,604,826	\$71,208,406	\$22,680,716			\$12,585,942	\$79,393,606	\$380,017,034
2001	\$140,643,837	\$35,447,024	\$64,795,890	\$22,412,934			\$12,729,709	\$74,100,000	\$350,129,394

* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

** Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, and Student Financial Aid.

Beginning FY 2016, does not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/BY SCHOOL SUMMARY
FISCAL YEAR 2020**

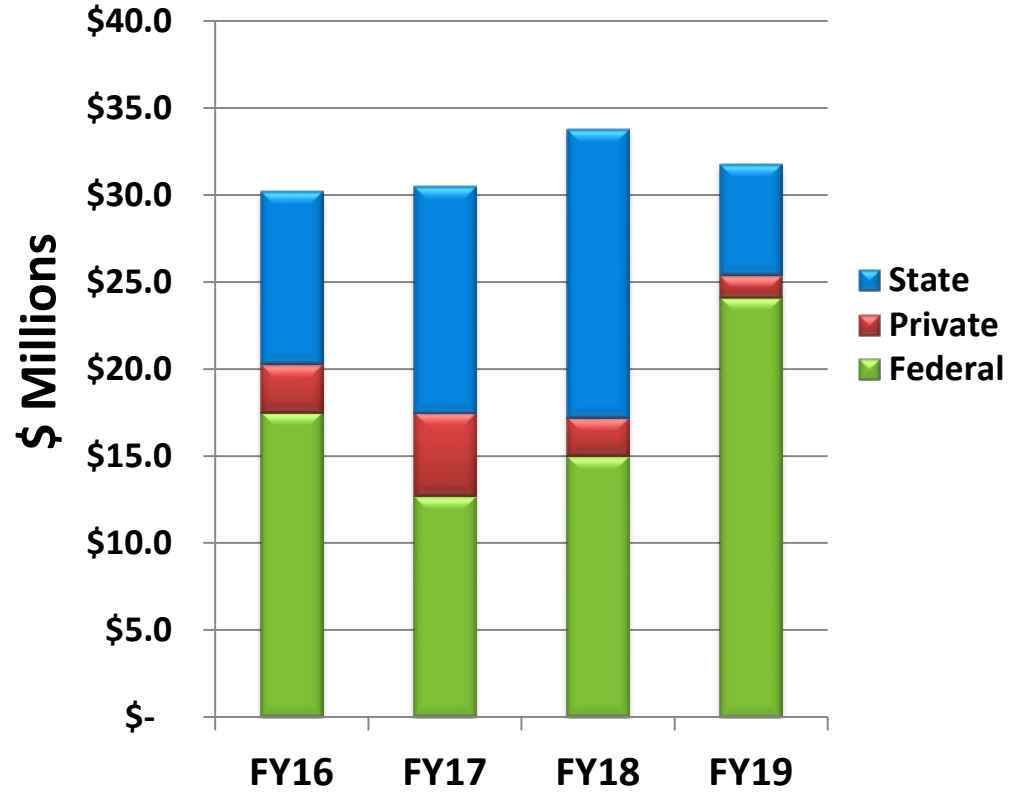
School/Campus	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Restricted Multi-Campus*	Managed Care	TOTAL
Institutional	69,359,701	6,100,026	13,737,335	2,227,533	1,202,734	0	0	92,627,329
Restricted Multi-Campus*	0	0	0	0	0	47,678,786	0	47,678,786
Managed Care	0	0	0	0	0	0	136,463,086	136,463,086
Research	3,606,795	94,888	0	215,000	0	0	0	3,916,683
Rural Health	10,378,581	0	0	0	0	0	0	10,378,581
Health Professions	15,898,353	451,865	2,189,390	0	0	0	0	18,539,608
Graduate School	4,638,847	0	0	600,000	0	0	0	5,238,847
Medicine	273,830,760	58,553,532	48,958,710	0	0	0	0	381,343,002
Nursing	30,095,501	162,285	1,820,702	2,499,893	0	0	0	34,578,381
Pharmacy	1,072,063	19,499,340	0	4,587,941	3,717,693	0	0	28,877,037
TOTAL	408,880,601	84,861,936	66,706,137	10,130,367	4,920,427	47,678,786	136,463,086	759,641,340

* Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, and Student Financial Aid

RESEARCH

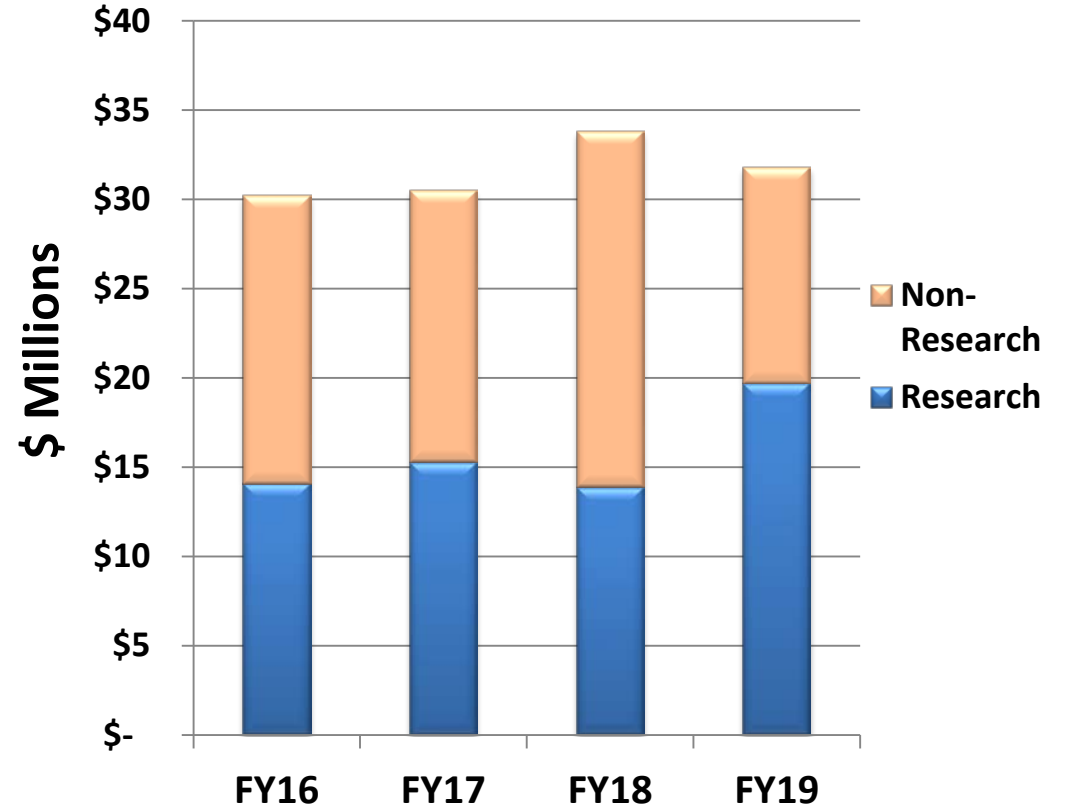
TTUHSC External Funding Awards

TTUHSC External Funding Awards by Funding Source



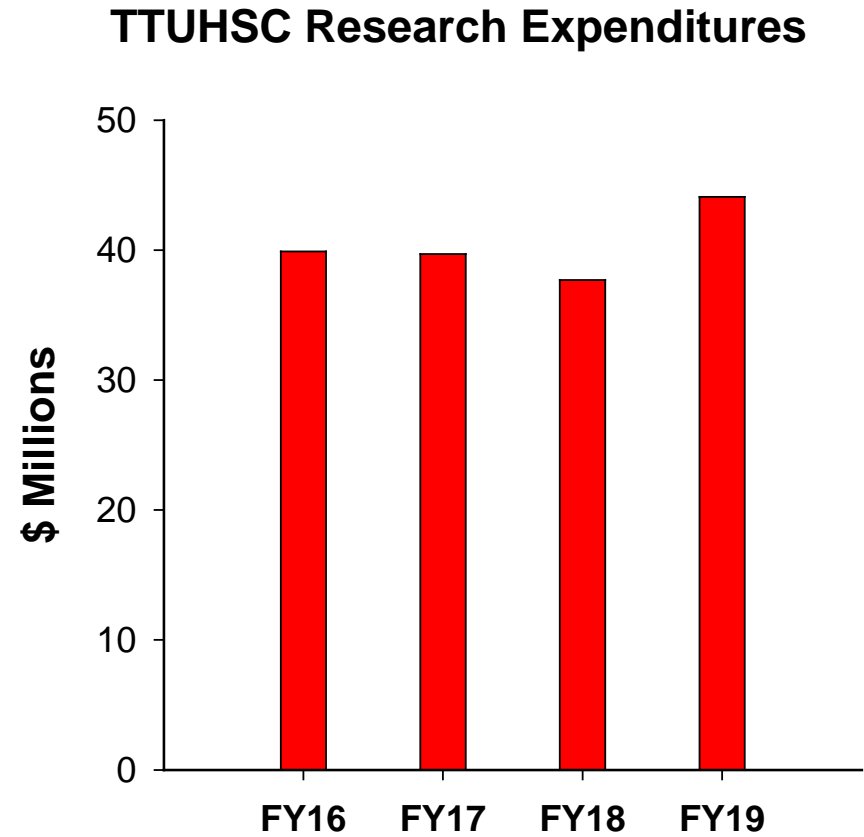
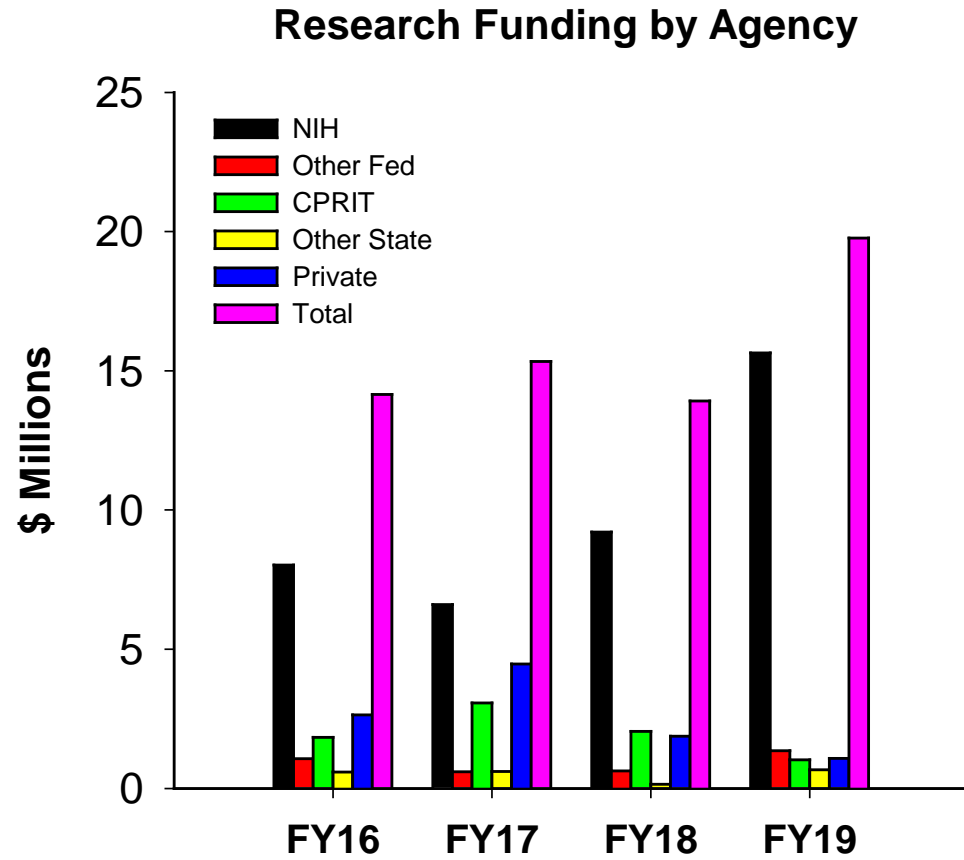
	FY16	FY17	FY18	FY19
Federal	\$ 17.5	\$ 12.7	\$ 15.0	\$ 24.1
Private	\$ 2.8	\$ 4.8	\$ 2.2	\$ 1.3
State	\$ 9.9	\$ 13.0	\$ 16.6	\$ 6.4
TOTALS	\$ 30.2	\$ 30.5	\$ 33.8	\$ 31.8

TTUHSC External Funding Awards Research vs Non-Research



	FY16	FY17	FY18	FY19
Research	\$ 14	\$ 15	\$ 14	\$ 20
Non-Research	\$ 16	\$ 15	\$ 20	\$ 12
TOTAL	\$ 30	\$ 31	\$ 34	\$ 32

TTUHSC Research Expenditures



Research expenditures include all expenses related to research that are paid from any source, including both internal and external sources.

SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACILITIES INVENTORY REPORT (OWNED BUILDINGS)
FALL 2019**

Campus	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	1,010,695
Lubbock	1001	Preston Smith Library / Conference Center	116,958
Lubbock	1002	Academic Classroom Building	64,144
Lubbock	1003	TTUHSC Physicians Medical Pavilion	150,237
Lubbock	1004	TTUHSC Crematory / Incinerator Building	1,512
Lubbock	1005	Center for Cardiovascular Health - Texas Tech Physicians	15,554
Lubbock	1006	University Center	64,336
Lubbock	1007	Academic Events Center	12,283
Lubbock	1008	Hazmat Building	1,267
Lubbock	1009	Operations Storage	2,881
Lubbock	1201	Texas Tech Medical Center (TTMC) Southwest (SW) - Fast Track Center	3,702
Lubbock	1202	TTMC SW - Medical Office Building	43,574
Lubbock	1203	TTMC SW - Averitt	7,200
Lubbock	1204	Institute of Forensic Science	16,365
Lubbock	1205	TTMC SW - Maintenance & Operation Building	6,051
Lubbock	1301	Larry Combest Community Health & Wellness Center	16,421
TOTAL-Lubbock			1,533,180
Amarillo	2000	School of Medicine and Health Professions	190,192
Amarillo	2001	Jerry H. Hodge School of Pharmacy	106,521
Amarillo	2002	Women's Health and Research Institute	74,477
Amarillo	2004	Facilities / Operations Building	3,822
Amarillo	2005	Amarillo Research Building	46,979
Amarillo	2006	School of Pharmacy Academic Center	25,928
Amarillo	2007	Hazardous Material Storage	247
Amarillo	2008	SimCentral	20,580
TOTAL-Amarillo			468,746
Odessa	4000	Texas Tech University Health Sciences Center	67,675
Odessa	4001	Texas Tech Health Center	82,737
Odessa	4002	Academic Classroom Building	55,844
Odessa	4091	Port of Entry Station - Dotsy	46
TOTAL-Odessa			206,302
Abilene	5000	Jerry H. Hodge School of Pharmacy	52,936
Abilene	5001	School of Nursing* (<i>not owned</i>)	37,573
Abilene	5002	Julia Jones Matthews Dept. of Public Health Building	44,803
Abilene	5503	LARC Building	6,143
TOTAL-Abilene			141,455
Dallas	6502	Southwest Professional Building	64,765
TOTAL-Dallas			64,765
Midland	7001	Aaron Medical Science Building* (<i>not owned</i>)	27,345
Midland	7002	Jenna Welch Women's Center* (<i>not owned</i>)	35,565
Midland	7003	Clinic Building - SECOR	8,389
TOTAL-Midland			71,299
TTUHSC TOTAL:			2,485,747

TTUHSC LEASE OF SPACE REPORT
As of November 1, 2019

Managing Dept Location	Space Location	Department	Function	Square Footage
Abilene	Abilene	School of Nursing	Clinic	<u>7,940</u>
		Abilene	Sub-Total	7,940
Amarillo	Dallas	School of Pharmacy	Classroom	39,246
Amarillo	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	Amarillo	Correctional Managed Health Care	Office	5,084
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Correctional Managed Health Care	Storage	402
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	209
Amarillo	Amarillo	Poison Control Ctr	Storage	300
Amarillo	Amarillo	Poison Control Ctr	Storage	150
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Inst. Compliance	Storage	25
Amarillo	Amarillo	Laura Bush Institute	Storage	60
Amarillo	Amarillo	Mobile Simulation Center	Storage	<u>1,400</u>
		Amarillo	Sub-Total	56,056
Odessa	Midland	Psychiatry	Clinic	5,352
Odessa	Midland	OB/GYN	Clinic	2,415
Odessa	Odessa	School of Nursing	Classroom	14,500
Odessa	Odessa	Geriatrics	Clinic	3,600
Odessa	Odessa	OB/GYN	Office	2,154
Odessa	Odessa	Academic Support	Office	6,779
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	OB/GYN	Storage	200
Odessa	Odessa	OB/GYN	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	Research	Storage	<u>75</u>
		Odessa	Sub-Total	35,975

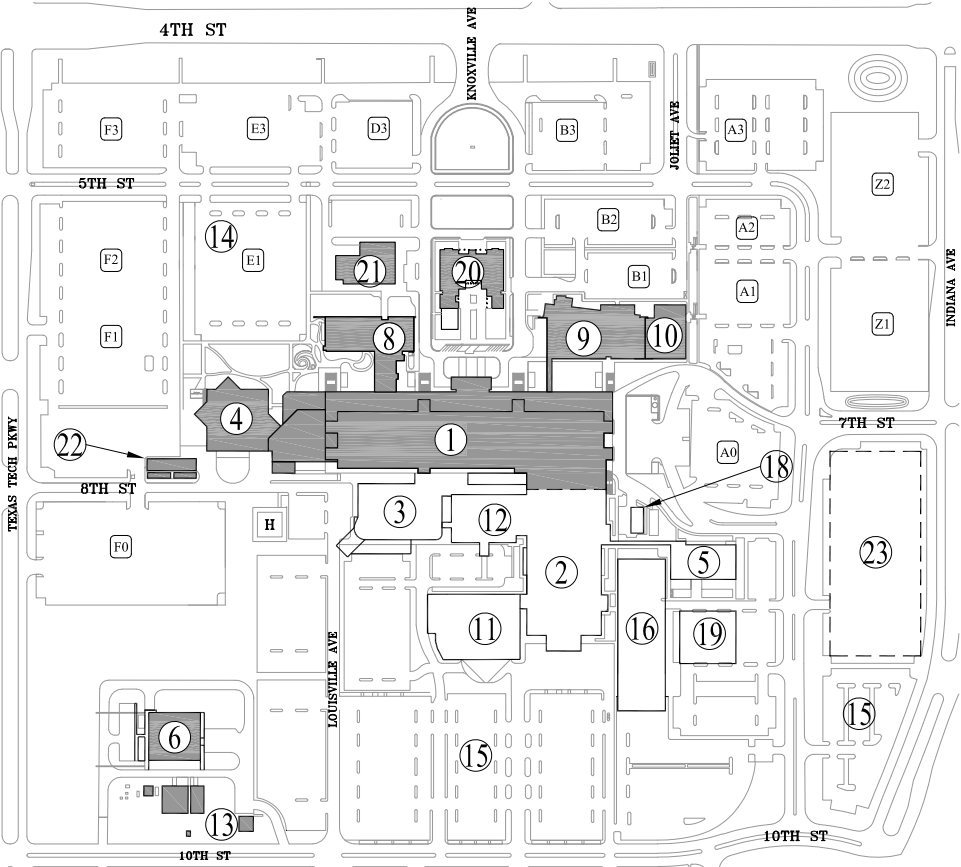
TTUHSC LEASE OF SPACE REPORT
As of November 1, 2019

Managing Dept Location	Space Location	Department	Function	Square Footage
Lubbock	Austin	School of Nursing	Office	2,547
Lubbock	Childress	Internal Medicine	Clinic	1,012
Lubbock	Lubbock	OB/GYN	Clinic	7,010
Lubbock	Lubbock	OB/GYN	Clinic	2,514
Lubbock	Lubbock	Surgery	Clinic	1,725
Lubbock	Lubbock	Pediatrics	Clinic	2,417
Lubbock	Lubbock	Pediatrics	Clinic	3,619
Lubbock	Lubbock	Pediatrics	Clinic	7,853
Lubbock	Lubbock	Pediatrics	Clinic	5,279
Lubbock	Lubbock	Internal Medicine	Clinic	1,514
Lubbock	Lubbock	Ophthalmology	Clinic	9,344
Lubbock	Lubbock	Anesthesiology	Clinic	1,875
Lubbock	Lubbock	Orthopedics Surgery	Clinic	3,075
Lubbock	Lubbock	Urology	Clinic	1,514
Lubbock	Lubbock	SON/Wellness Center	Clinic	6,515
Lubbock	Lubbock	Cardiology	Clinic	3,451
Lubbock	Lubbock	Grand Expectations/OB/GYN	Clinic	3,167
Lubbock	Lubbock	Telehealth	Office	7,718
Lubbock	Lubbock	Dermatology	Office	2,234
Lubbock	Lubbock	Covenant Branch Campus	Office	4,635
Lubbock	Lubbock	School of Medicine	Office	2,731
Lubbock	Lubbock	OB/GYN	Office	4,134
Lubbock	Lubbock	Orthopedics Surgery	Office	4,036
Lubbock	Lubbock	Managed Care	Office	4,025
Lubbock	Lubbock	Office of Strategic Initiative	Office	2,512
Lubbock	Lubbock	School of Nursing	Storage	100
Lubbock	Lubbock	SimLife Center	Storage	150
Lubbock	Lubbock	SON Larabee	Storage	250
Lubbock	Lubbock	SON Larabee	Storage	300
Lubbock	Lubbock	SON Larabee	Storage	150
Lubbock	Lubbock	Managed Care	Storage	1,350
		Lubbock	Sub-Total	<u>98,756</u>
			TOTAL	198,727

Texas Tech University Health Sciences Center - Lubbock

NOT TO SCALE 

3601 4th Street



1. Texas Tech University Health Sciences Center (TTUHSC)
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Center for Cardiovascular Health - Texas Tech Physicians
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. TTUHSC Parking Lots A-Z (approx. 3,500 spaces)
15. UMC Parking
16. UMC East Tower
17. Hope Lodge
18. UMC Generator Building
19. Medical Office Plaza 2
20. University Center
21. Academic Events Center
22. Operations Storage / HazMat Buildings
23. Future UMC Parking Garage

Acreage Information (approximate)

- TTUHSC Land Tract 116 Acres
- TTUHSC (Owned) 100.084 Acres
- UMC (Deeded) 15.9163 Acres
- UMC (Leased - TTUHSC) 25.4115 Acres
- UMC (Leased-TTU) 4.5 Acres

Texas Tech Medical Center Southwest - Lubbock

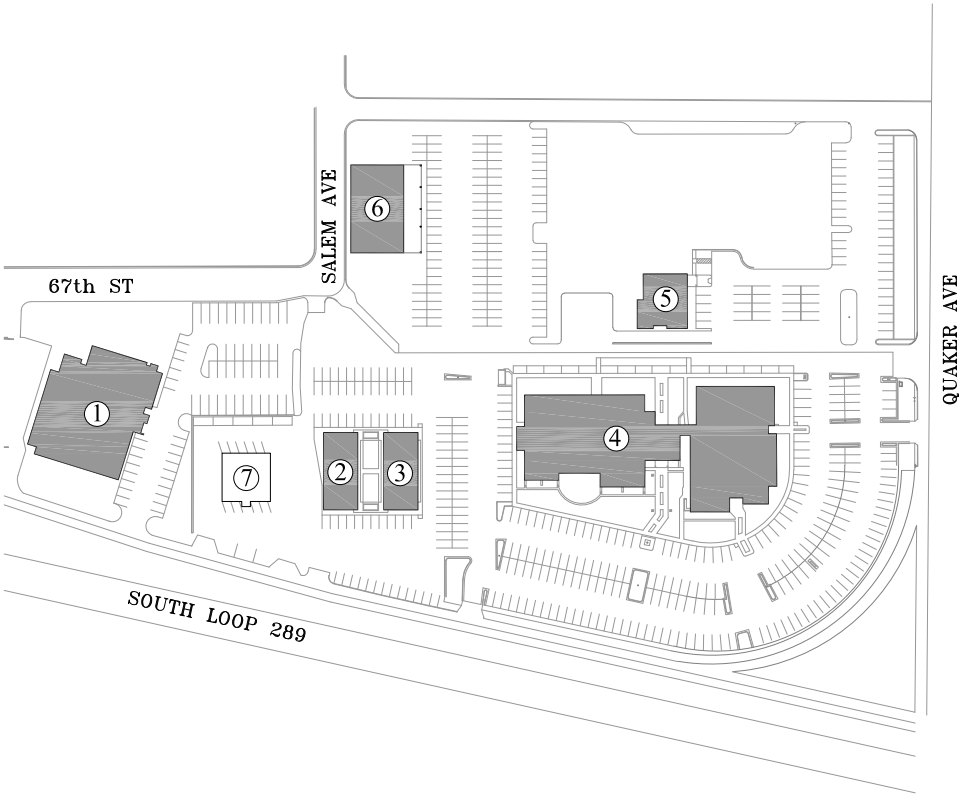
NOT TO SCALE 

6630 S Quaker

- 1. TTUHSC Office of Strategic Initiatives / Lubbock County Medical Examiner
- 2. Averitt West - Pediatrics Clinic/WTHITREC
- 3. Averitt East - Budget Office
- 4. Medical Office Building
- 5. Fast Track Center (Center for Superheros-Pediatrics Clinic)
- 6. Maintenance & Operations Building
- 7. Private Property

Acreage Information (approximate)

Approximate Acreage 11.0 Acres



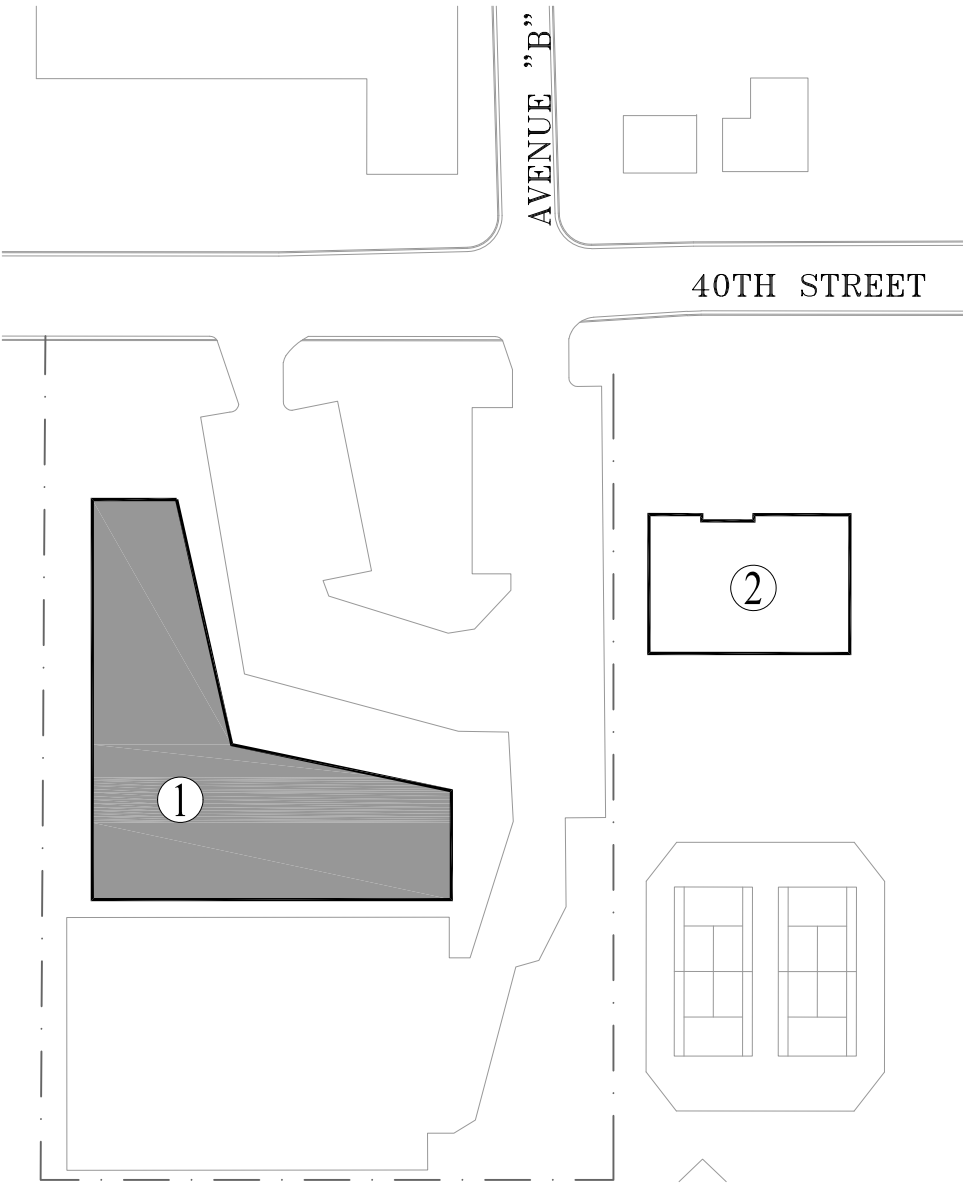
Texas Tech Larry Combest Health and Wellness Center - Lubbock

NOT TO SCALE 

301 E 40th

- 1. Larry Combest Community Health and Wellness Center
- 2. Copper Rawlings Community Center

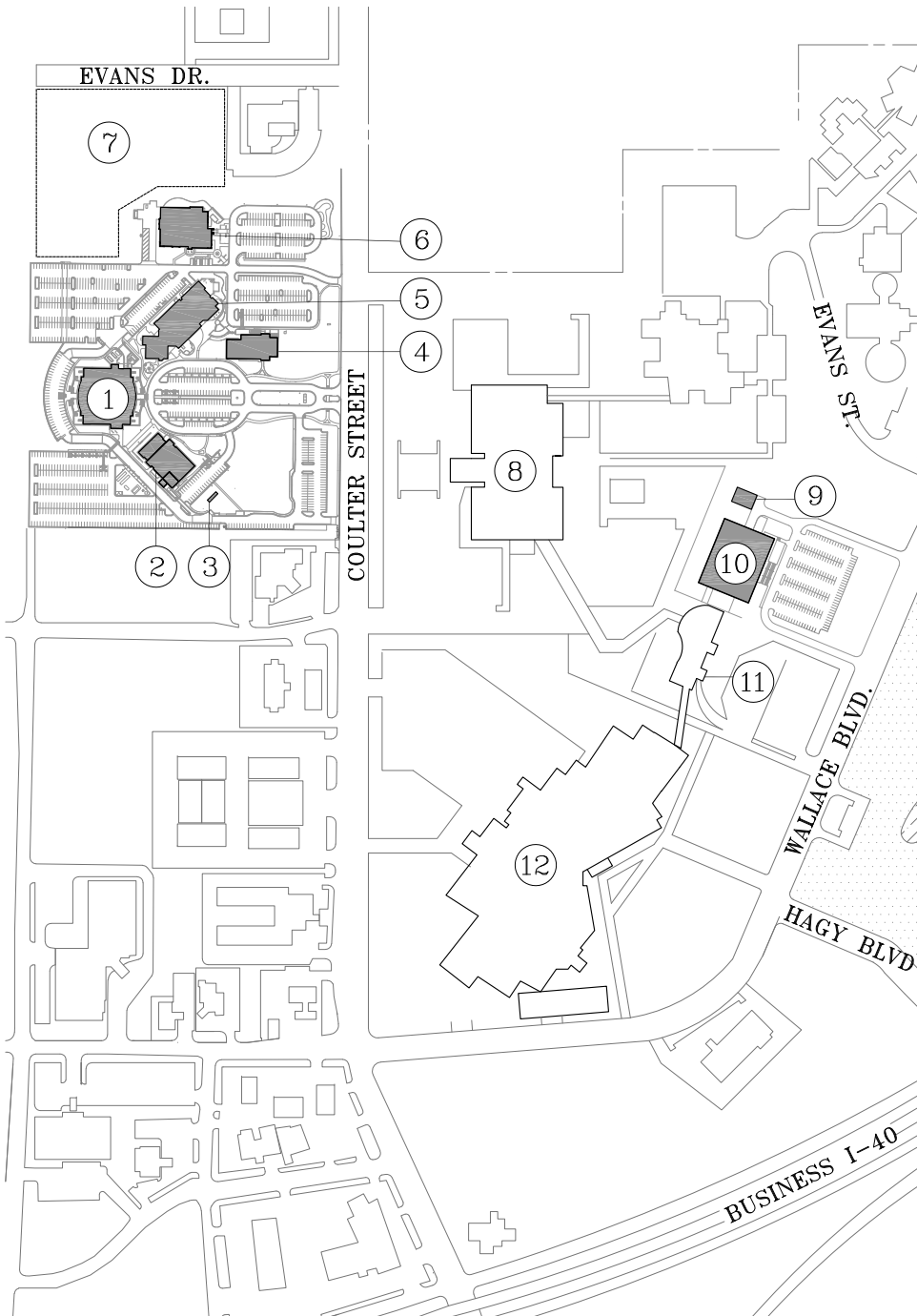
Acreage Information (approximate)
TTUHSC 2.371 Acres (Leased)



Texas Tech University Health Sciences Center - Amarillo

NOT TO SCALE 

1400 Coulter



1. TTUHSC - School of Medicine and Health Professions
2. TTUHSC - Amarillo Research Building
3. TTUHSC - Hazmat Building
4. TTUHSC - Pharmacy Academic Center
5. TTUHSC - Jerry H. Hodge School of Pharmacy
6. TTUHSC - SimCentral Building
7. Future Texas Tech University Veterinary School
8. Northwest Texas Healthcare System - Northwest Texas Hospital
9. TTUHSC - Facilities/Operations Building
10. TTUHSC - Women's Health and Research Institute
11. Don and Sybil Harrington Cancer Center
12. Baptist St. Anthony's Health System - Baptist Campus

Acree Information (approximate)

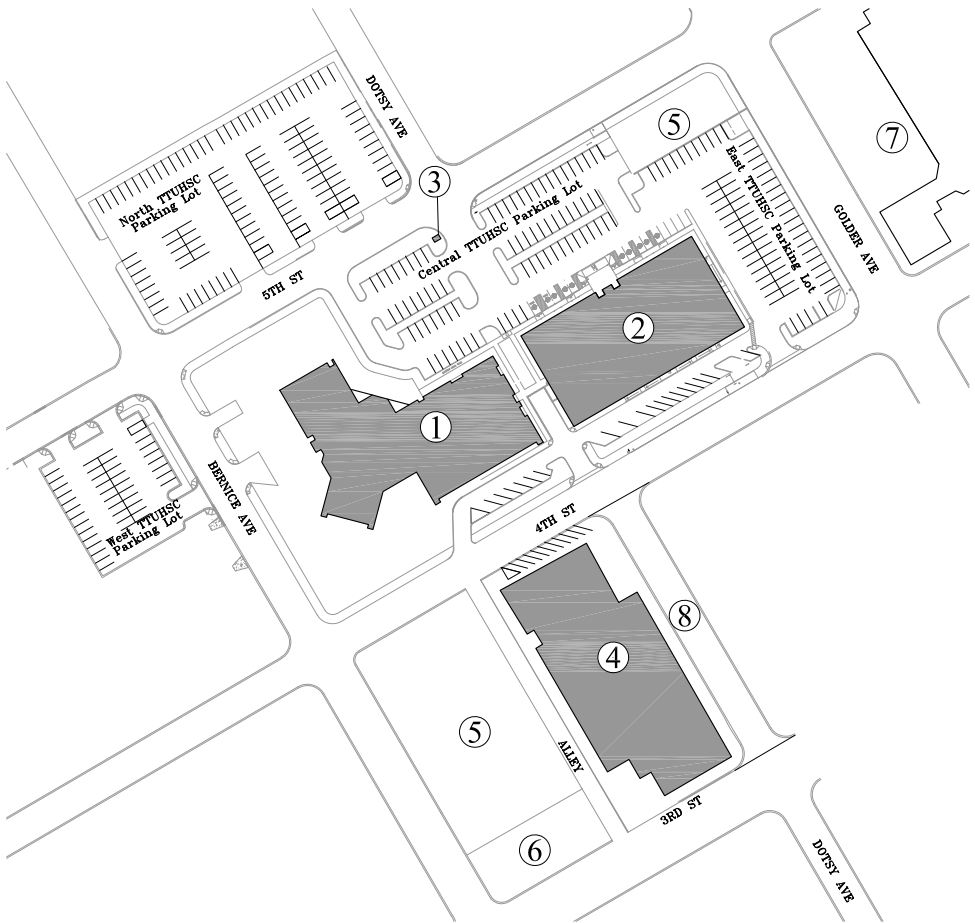
Coulter Campus 24.43 Acres

Wallace Campus 5.12 Acres

Texas Tech University Health Sciences Center - Odessa

NOT TO SCALE 

800 W 4th



1. Regional Academic Health Center
2. Texas Tech Health Center (Clinics)
3. Port of Entry Station (Dotsy Ave.)
4. Academic Classroom Building
5. Private Properties
6. TTUHSC - Overflow Parking
7. Medical Center Hospital (MCH)
(TTUHSC Louise & Clay Wood SimCenter - 7th Floor)
8. Dotsy Avenue (Owned Portion)

Acres Information (approximate)
TTUHSC Land Acres 7.58 acres

Texas Tech University Health Sciences Center - Midland

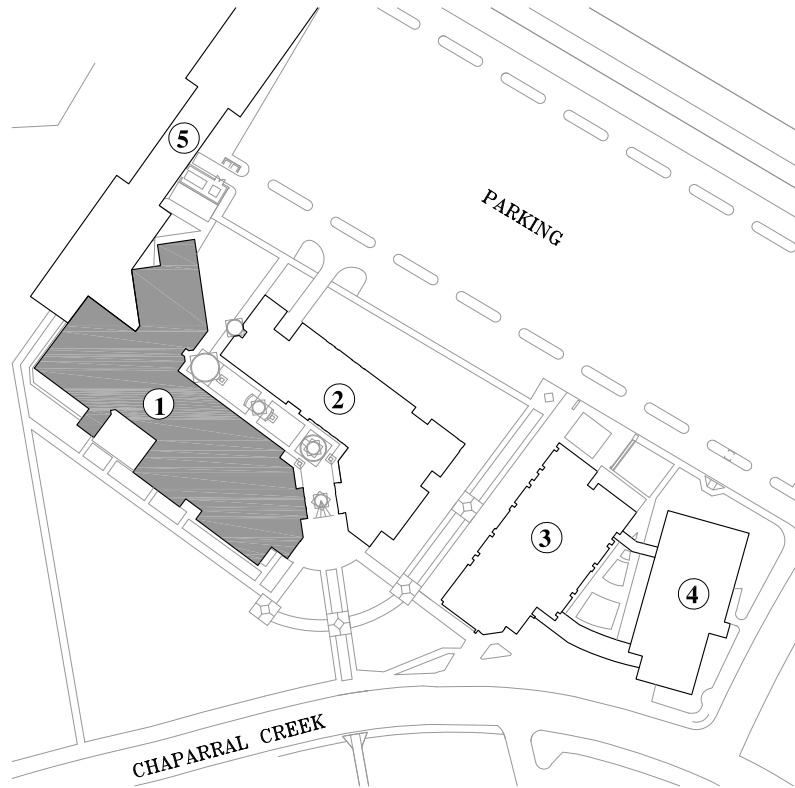
NOT TO SCALE 

3600 N Garfield

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College
4. Fox Science Building Expansion - Midland College
5. Furure Expansion - TTUHSC

Acreage Information (approximate)

TTUHSC Acreage 1.22 Acres (Leased)



Texas Tech University Health Sciences Center - Midland

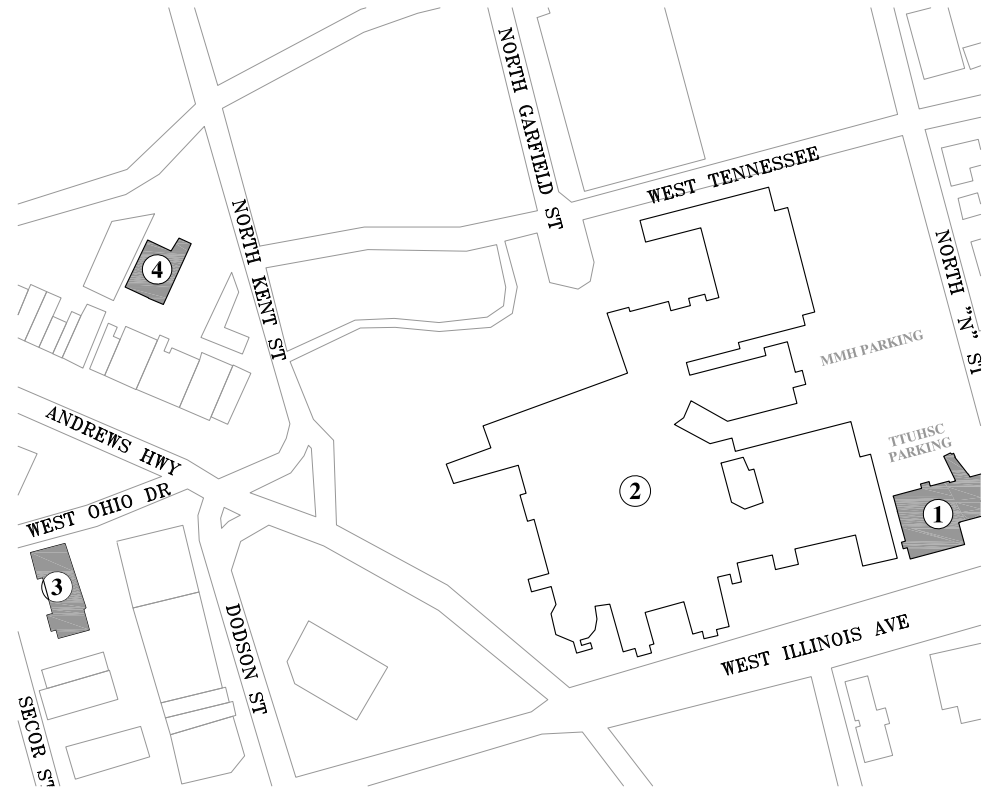
NOT TO SCALE 

301 North "N" Street

1. Jenna Welch Women's Center of the Laura W. Bush Institute for Women's Health (Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)
3. Secor Clinic - TTUHSC
4. Texas Tech Psychiatry Clinic

Acreage Information (approximate)

0.50 Acres (Owned) / 0.59 Acres (Leased)



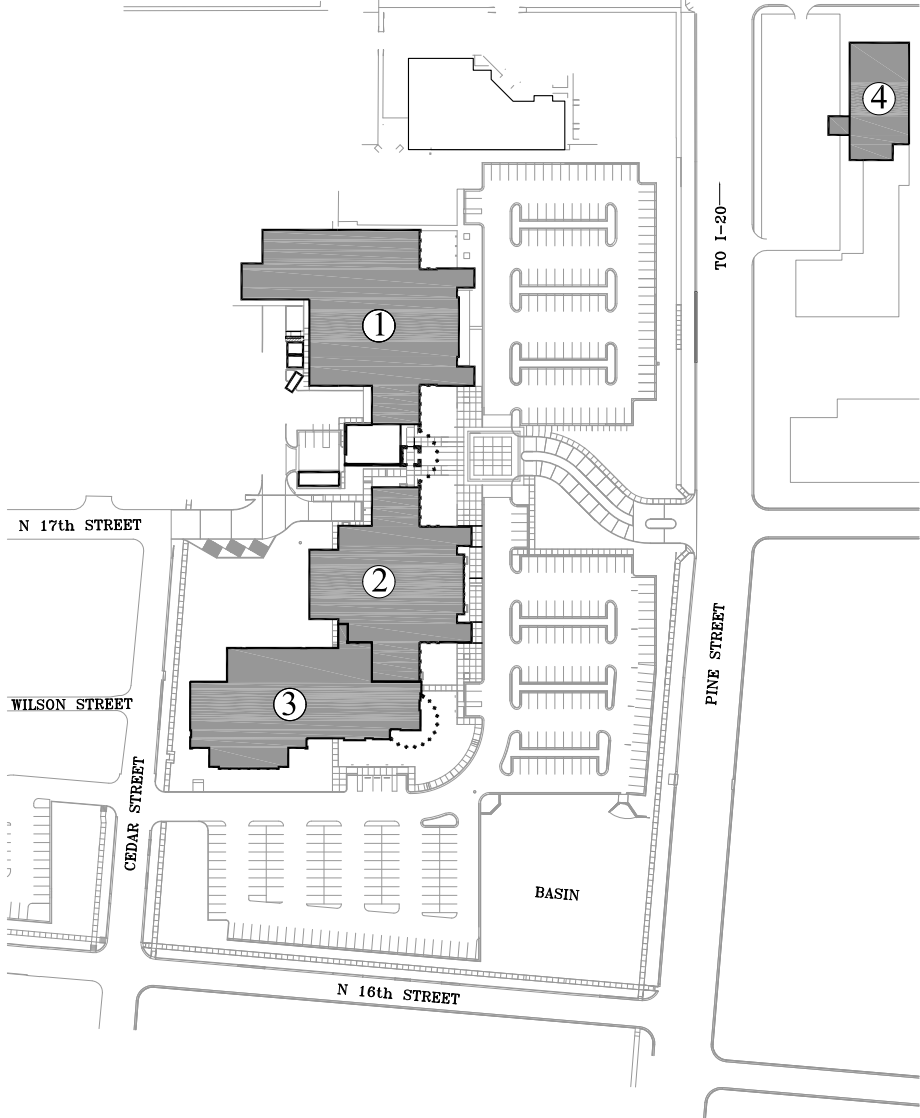
Texas Tech University Health Sciences Center - Abilene

NOT TO SCALE 

1718 Pine Street

1. Jerry H. Hodge School of Pharmacy
2. School of Nursing
3. Julia Jones Matthews Department of Public Health Building
4. Abilene Community Health Center

Acreage Information (approximate)
TTUHSC Land Acreage 12.44 Acres (owned)
TTUHSC Land Acreage 10.29 Acres (leased)

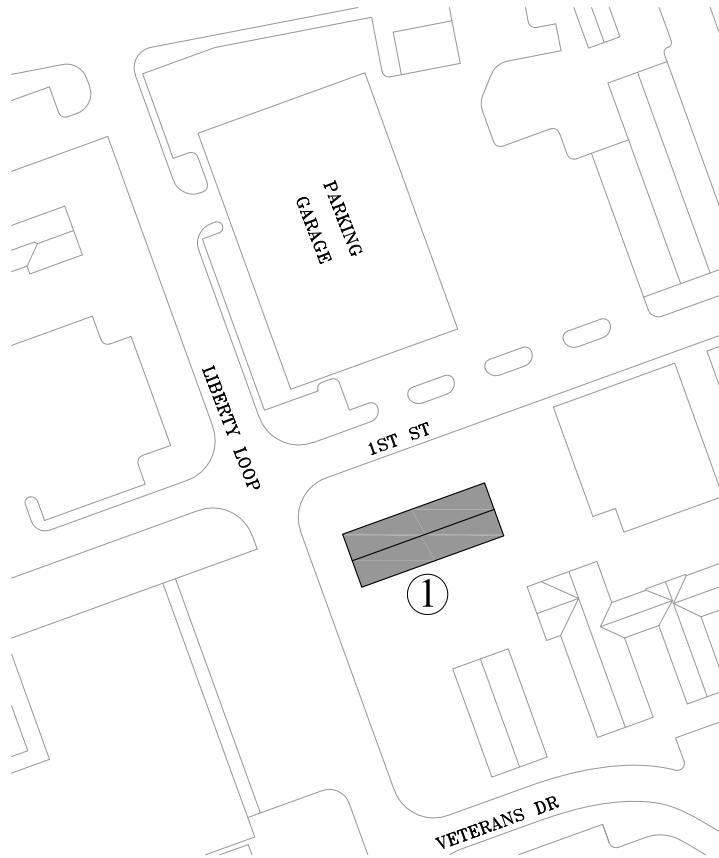


Texas Tech University Health Sciences Center - Dallas

NOT TO SCALE 

4500 S Lancaster Road, Building #7

- 1. Jerry H. Hodge School of Pharmacy
(Leased Facility-Basement, 1st, and 2nd Floors)



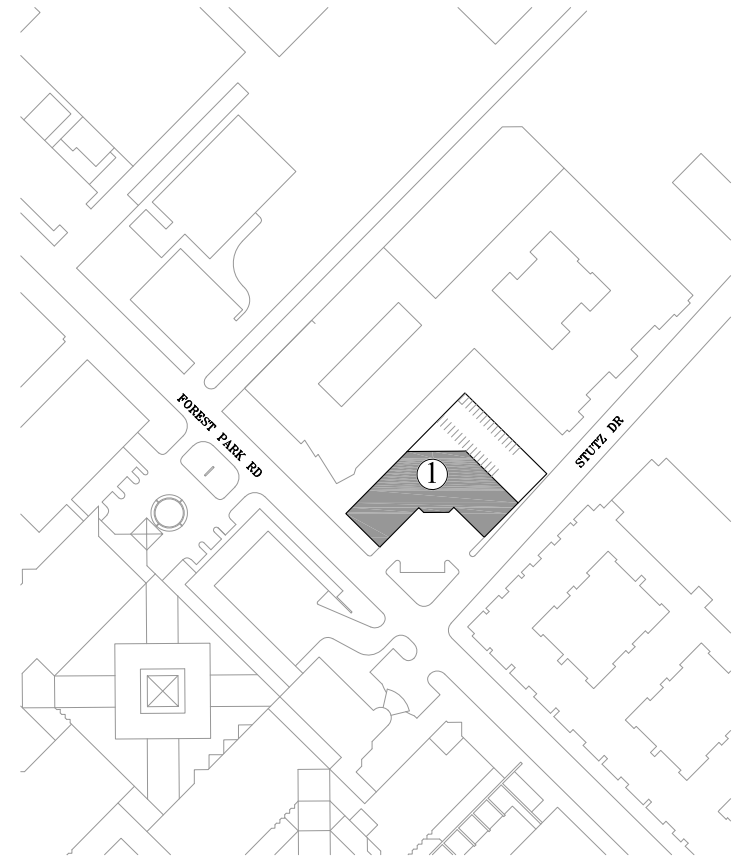
Texas Tech University Health Sciences Center - Dallas

NOT TO SCALE 

5920 Forest Park Road

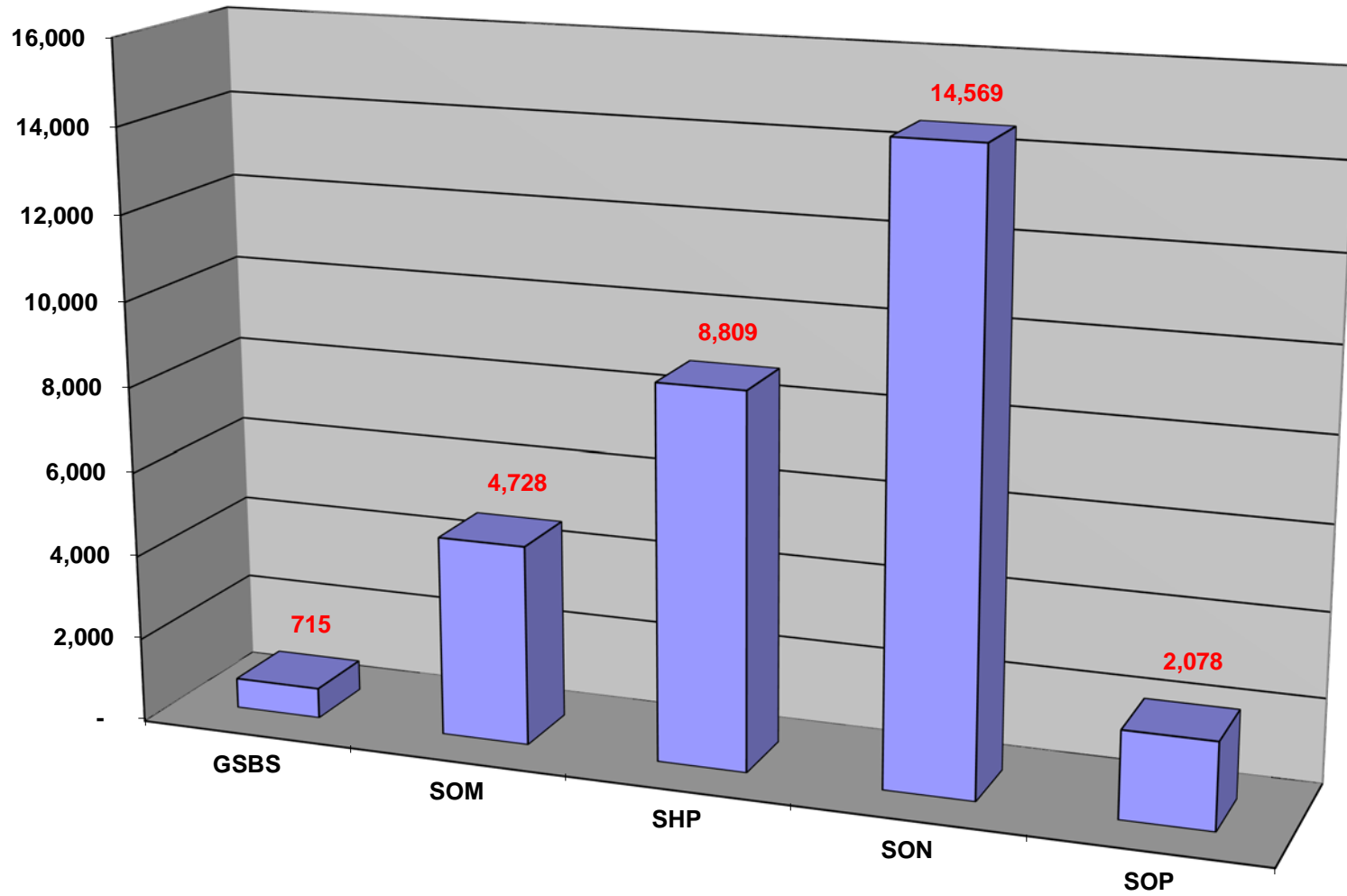
- 1. Southwest Professional Building - Jerry H. Hodge School of Pharmacy / School of Nursing /
Laura W. Bush Institute of Women's Health Administrative Offices

Acreage Information (approximate)
TTUHSC Land Acreage: 1.148 Acres (owned)



ALUMNI

TTUHSC Alumni by School (Cumulative 1974 - 2019)



PRACTICE
INCOME PLANS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	Total
1. PROVIDER PLAN INCOME: 2010-2019											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	137,184,457	140,851,182	145,667,855	157,586,771	168,467,085	188,179,348	199,399,294	203,400,278	218,248,292	223,155,655	1,782,140,217
Amarillo	50,560,765	50,284,959	50,984,068	48,907,583	61,145,332	75,503,898	89,084,879	86,303,971	80,785,319	84,727,870	678,288,644
El Paso*	133,997,646	142,351,031	138,344,153	143,735,390	151,431,236						709,859,456
Permian Basin	17,186,640	18,220,372	19,137,777	19,909,983	20,506,099	23,399,217	24,204,935	22,678,769	23,749,226	26,534,156	215,527,174
Total	338,929,508	351,707,544	354,133,853	370,139,727	401,549,752	287,082,463	312,689,108	312,383,018	322,782,837	334,417,681	3,385,815,491
2. Net Collections											
Lubbock	53,418,540	56,058,120	56,065,331	59,364,132	62,784,604	69,594,867	72,187,604	74,705,128	78,739,674	82,206,920	665,124,920
Amarillo	19,792,374	20,207,179	20,084,858	19,619,143	20,889,073	22,397,804	23,391,662	22,649,398	22,031,887	23,091,097	214,154,475
El Paso*	43,377,476	47,219,300	44,438,964	50,384,693	53,106,698						238,527,131
Permian Basin	7,780,349	8,053,345	8,721,084	9,528,465	10,237,599	10,689,356	11,813,327	11,226,482	12,073,576	13,441,746	103,565,329
Total	124,368,739	131,537,944	129,310,237	138,896,433	147,017,974	102,682,027	107,392,593	108,581,008	112,845,137	118,739,763	1,221,371,855
B. ADJUSTMENTS											
1. Total Amount											
Lubbock	74,401,711	73,814,705	78,724,500	86,603,752	93,042,486	98,235,475	113,212,251	117,979,462	123,029,138	133,255,140	992,298,620
Amarillo	28,651,239	28,247,766	27,960,878	26,805,661	34,264,727	46,882,427	60,483,815	57,006,792	55,591,287	55,768,007	421,662,598
El Paso*	68,196,723	74,557,696	80,077,655	84,633,273	90,338,580						397,803,927
Permian Basin	7,338,267	7,743,481	7,697,252	7,991,702	8,079,197	9,169,858	11,505,457	9,975,928	10,690,313	11,346,733	91,538,188
Total	178,587,940	184,363,648	194,460,285	206,034,388	225,724,990	154,287,760	185,201,523	184,962,182	189,310,738	200,369,880	1,903,303,334
C. BAD DEBT AMOUNT											
Lubbock	9,307,436	10,940,320	9,179,103	11,035,335	12,011,814	12,300,155	11,985,974	15,060,336	14,962,929	11,927,406	118,710,808
Amarillo	2,035,008	2,420,422	3,055,126	2,605,984	2,700,465	4,840,082	5,873,334	6,143,621	4,445,467	4,477,215	38,596,724
El Paso*	20,238,950	20,622,862	13,626,820	8,347,278	8,829,234						71,665,144
Permian Basin	2,185,009	2,354,439	2,104,403	2,187,274	2,255,089	2,465,683	2,160,262	1,704,647	1,589,078	1,696,859	20,702,743
Total	33,766,403	36,338,043	27,965,452	24,175,871	25,796,602	19,605,920	20,019,570	22,908,604	20,997,474	18,101,480	249,675,419

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	Total
D. UNCOMPENSATED CARE											
1. Charges (Measure of actual effort)											
Lubbock	102,759,115	87,852,641	90,152,983	96,534,158	101,969,398	109,909,412	116,541,944	122,968,677	130,589,971	134,145,298	1,093,423,597
Amarillo	39,014,711	36,361,097	37,203,840	35,791,848	44,336,654	56,587,167	65,818,144	63,742,276	58,063,789	61,088,325	498,007,851
El Paso*	118,392,572	106,804,742	95,555,234	112,393,850	118,972,881						552,119,279
Permian Basin	14,869,510	13,584,826	13,189,263	13,056,748	12,835,222	14,246,320	15,203,229	13,652,374	14,182,519	15,319,854	140,139,865
Total	275,035,908	244,603,306	236,101,320	257,776,604	278,114,155	180,742,899	197,563,317	200,363,327	202,836,279	210,553,477	2,283,690,592
2. Unreimbursed Cost of Care**											
Lubbock	25,173,223	29,738,851	29,201,161	32,649,149	35,785,698	42,511,827	29,390,322	26,542,447	28,348,095	25,599,478	304,940,251
Amarillo	6,957,302	6,953,950	10,141,598	12,031,334	10,145,605	9,871,821	7,463,291	3,454,063	1,178,369	5,018,400	73,215,733
El Paso*	27,789,219	31,462,239	29,603,267	28,488,144	33,996,536						151,339,405
Permian Basin	4,446,577	4,683,873	5,158,939	3,928,646	4,529,311	6,042,021	2,165,616	4,998,103	3,535,831	4,539,827	44,028,744
Total	64,366,321	72,838,913	74,104,965	77,097,273	84,457,150	58,425,669	39,019,229	34,994,613	33,062,295	35,157,705	573,524,133

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	Total
E. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock****	259,250	263,950	267,747	296,929	315,077	332,872	337,663	343,471	350,873	359,594	3,127,426
Amarillo	109,965	111,738	111,676	105,879	100,885	103,026	103,042	103,464	103,364	111,271	1,064,310
El Paso*	246,406	247,719	223,285	209,113	205,664						1,132,187
Permian Basin	53,713	58,620	64,779	70,999	74,382	74,347	77,432	79,628	88,134	90,089	732,123
Total	669,334	682,027	667,487	682,920	696,008	510,245	518,137	526,563	542,371	560,954	6,056,046
2. Number of Patients Served											
Lubbock	94,778	98,694	105,841	111,219	117,570	122,652	126,856	125,176	128,415	126,638	1,157,839
Amarillo	43,464	44,471	44,625	43,157	43,227	42,761	43,235	43,681	42,994	44,717	436,332
El Paso*	110,859	111,915	115,580	113,695	112,331						564,380
Permian Basin	20,223	21,397	22,562	25,613	26,987	28,012	28,347	29,190	31,442	31,502	265,275
Total	269,324	276,477	288,608	293,684	300,115	193,425	198,438	198,047	202,851	202,857	2,423,826
3. Number of Inpatients Served											
Lubbock	19,186	19,481	19,637	19,742	19,959	21,474	23,476	22,791	24,015	22,589	212,350
Amarillo	14,507	15,297	15,629	15,036	15,769	15,869	16,094	16,054	14,803	15,576	154,634
El Paso*	20,149	19,890	19,932	20,517	20,510						100,998
Permian Basin	5,575	5,894	6,464	6,951	6,729	6,982	6,241	6,173	6,399	6,126	63,534
Total	59,417	60,562	61,662	62,246	62,967	44,325	45,811	45,018	45,217	44,291	531,516
F. MEDICAID REIMBURSEMENT											
1. Total Billings											
Lubbock	33,600,875	33,783,855	35,054,239	36,695,977	39,328,084	41,175,385	42,282,210	41,569,753	43,190,542	44,487,303	391,168,223
Amarillo	23,706,128	23,078,310	23,861,426	22,989,201	25,138,635	27,612,699	33,424,570	32,536,263	30,235,737	31,646,596	274,229,565
El Paso*	31,622,221	34,695,606	33,362,761	34,189,742	37,495,926						171,366,256
Permian Basin	6,789,884	7,090,404	7,335,302	7,767,085	7,212,215	7,212,151	8,087,730	7,436,212	8,104,059	9,371,520	76,406,562
Total	95,719,108	98,648,175	99,613,728	101,642,005	109,174,860	76,000,235	83,794,510	81,542,228	81,530,338	85,505,419	913,170,606
1. Amount Received****											
Lubbock	13,792,857	14,865,211	13,524,944	16,650,485	15,766,903	18,364,811	16,702,602	16,459,708	16,442,525	15,140,007	157,710,053
Amarillo	11,450,742	13,592,103	11,432,101	8,695,213	9,786,577	11,884,749	10,137,173	10,131,513	9,456,940	8,688,693	105,255,804
El Paso*	13,909,176	15,503,668	13,729,802	18,817,539	16,122,351						78,082,536
Permian Basin	4,264,465	4,624,878	4,229,592	5,783,495	4,708,262	4,346,150	5,188,672	2,686,373	4,228,289	4,845,739	44,905,915
Total	43,417,240	48,585,860	42,916,439	49,946,732	46,384,093	34,595,710	32,028,447	29,277,594	30,127,754	28,674,439	385,954,308

*El Paso figures are excluded beginning in FY 15
 **Change in methodology in FY 16 to offset contractual revenue
 ***Student Health Visits are included beginning in FY 12
 ****Includes UPL/UC dollars received and ACA payments

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
SPEECH AND HEARING CLINIC-LUBBOCK**

1. PROVIDER PLAN INCOME:	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
A. GROSS AMOUNT										
Gross Charges	\$ 526,943.00	\$ 521,551.00	\$ 494,289.18	\$ 556,660.72	\$ 618,495.65	\$ 699,083.08	\$ 560,076.47	\$ 446,435.64	\$ 408,428.07	\$ 425,341.02
Net Collection	\$ 255,519.00	\$ 364,108.00	\$ 364,526.50	\$ 415,235.65	\$ 414,388.81	\$ 453,177.33	\$ 413,593.00	\$ 298,910.81	\$ 305,864.33	\$ 276,620.06
B. ADJUSTMENTS										
Total Adjustments	\$ 188,437.00	\$ 119,348.00	\$ 109,083.75	\$ 129,984.89	\$ 156,382.67	\$ 227,402.95	\$ 153,417.86	\$ 190,442.29	\$ 116,593.58	\$ 118,861.69
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. BAD DEBT AMOUNT										
Total Bad Debt	\$ 5,547.00	\$ 1,704.00	\$ 3,686.64	\$ 2,826.38	\$ 12,878.13	\$ 11,135.88	\$ 12,206.00	\$ 39,812.89	\$ 17,485.63	\$ 3,065.85
D. UNSPONSORED CHARITY CARE *										
Charges	\$ -	\$ -	\$ 206.56	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care								\$ 72.54	\$ -	\$ 150.00
E. TOTAL NUMBER OF PATIENTS SERVED										
Number of Clinic Visits	7,149	8,840	5,160	5,354	5,054	6,322	6,517	4,831	3,672	4,531
Number of Patients Served	1,484	1,386	1,624	1,804	1,689	2,118	2,379	1,069	1,150	919
Number of Inpatients Served	-	-	-	-	-	-	-	-	-	-
2. INDIGENT PATIENTS:	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
A. NUMBER SERVED										
Number of Indigent Visits	0	4	3	0	0	0	0	3	0	0
Number of Indigents Served	0	3	3	0	0	0	0	3	0	0
3. MEDICAID REIMBURSEMENT:	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
A. TOTAL BILLINGS										
Total Billings	\$ 213,934.00	\$ 265,570.36	\$ 137,400.50	\$ 111,861.00	\$ 154,860.00	\$ 153,392.63	\$ 135,611.72	\$ 130,386.64	\$ 70,211.00	\$ 73,868.00
B. AMOUNT RECEIVED										
Total Amount Received	\$ 147,235.77	\$ 147,951.64	\$ 94,513.94	\$ 76,930.62	\$ 50,922.30	\$ 93,870.39	\$ 61,304.76	\$ 36,432.71	\$ 26,049.00	\$ 25,591.00
C. NUMBER OF MEDICAID CLIENTS										
Number of Medicaid Visits	1,048	1,221	1,049	1,061	931	1,102	1,219	553	536	544
Number of Medicaid Served	590	796	754	721	677	725	713	260	354	350

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
PHYSICAL THERAPY CLINIC - AMARILLO**

1. PROVIDER PLAN INCOME:	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
A. GROSS AMOUNT								
1. Gross Charges	\$ 1,654.00	\$ 84,032.18	\$ 58,707.00	\$ 38,264.00	\$ 7,513.08	\$ 23,068.00	\$ 19,989.00	\$ 19,244.00
2. Net Collection	\$ -	\$ 23,396.58	\$ 17,106.00	\$ 9,684.00	\$ 3,877.00	\$ 7,907.00	\$ 9,617.00	\$ 5,419.00
B. ADJUSTMENTS								
1. Total Adjustments	\$ -	\$ 59,492.13	\$ 42,028.00	\$ 26,392.00	\$ 4,786.47	\$ 14,197.00	\$ 9,871.00	\$ 14,798.00
2. Non-Indigent Adjustments	\$ -	\$ 27,503.88	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. BAD DEBT AMOUNT								
1. Total Bad Debt	\$ -	\$ 393.40	\$ 8.00	\$ 188.00	\$ 42.00	\$ -	\$ 46.00	\$ 423.00
D. UNSPONSORED CHARITY CARE *								
1. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2. Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E. TOTAL NUMBER OF PATIENTS SERVED								
1. Number of Clinic Visits	17	319	239	127	29	97	65	101
2. Number of Patients Served	4	50	26	22	7	17	23	21
3. Number of Inpatients Served	-	-	-	-	-	-	-	-
2. INDIGENT PATIENTS:								
A: NUMBER SERVED								
1. Number of Indigent Visits	-	0	0	0	0	0	0	0
2. Number of Indigent Served	-	0	0	0	0	0	0	0
3. MEDICAID REIMBURSEMENT:								
A: TOTAL BILLINGS								
1. Total Billing	\$ -	\$ 2,443.00	\$ -	\$ 5,982.00	\$ -	\$ -	\$ -	\$ -
B: AMOUNT RECEIVED								
1. Total Amount Received	\$ -	\$ 532.79	\$ 191.00	\$ 2,215.00	\$ -	\$ -	\$ -	\$ -
C: NUMBER OF MEDICAID CLIENTS								
1. Number of Medicaid Visits	-	12	-	10	-	-	-	-
2. Number of Medicaid Served	-	4	-	1	-	-	-	-

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF NURSING
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

1. PROVIDER PLAN INCOME	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
A. GROSS AMOUNT										
1. Gross Charges										
COMBEST WELLNESS CENTER	\$1,843,729	\$2,119,329	\$2,214,481	\$1,987,452	\$2,725,927	\$4,054,920	\$5,870,255	\$6,775,731	\$8,831,127	\$8,850,548
2. Net Collections										
COMBEST WELLNESS CENTER	\$977,860	\$1,226,285	\$1,419,909	\$1,263,688	\$1,018,454	\$1,676,775	\$2,073,422	\$2,533,621	\$2,675,526	\$2,432,552
B. ADJUSTMENTS										
1. Total Amount										
COMBEST WELLNESS CENTER	\$865,869	\$814,545	\$941,674	\$688,871	\$561,100	\$1,963,043	\$3,058,229	\$3,649,453	\$4,713,731	\$4,635,602
2. MEDICAID REIMBURSEMENT										
A. TOTAL BILLINGS										
COMBEST WELLNESS CENTER	\$417,702	\$1,061,840	\$1,066,891	\$857,996	\$736,434	\$1,314,338	\$1,895,644	\$1,991,402	\$2,726,010	\$2,907,295
B. AMOUNT RECEIVED										
COMBEST WELLNESS CENTER	\$257,957	\$623,847	\$835,244	\$769,045	\$525,313	\$912,230	\$1,358,366	\$1,502,346	\$1,445,434	\$1,327,831
C. NUMBER OF MEDICAID CLIENTS										
1. Number of Medicaid Visits										
COMBEST WELLNESS CENTER	2,342	4,049	3,567	4,458	5,132	6,718	7,247	7,824	6,031	6,899

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
JERRY H. HODGE SCHOOL OF PHARMACY**

PROVIDER PLAN INCOME:

REVENUE	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
From Pharmacy Operations	\$2,056,010	\$2,679,391	\$2,292,824	\$2,177,096	\$3,154,824	\$3,066,422	\$3,804,059	\$3,996,644	\$3,700,421	\$4,021,567
From Affiliate practice sites	\$1,238,740	\$1,142,502	\$1,272,352	\$1,189,430	\$1,335,188	\$1,341,442	\$1,419,202	\$1,346,913	\$1,195,997	\$1,226,368
TOTAL	\$3,294,750	\$3,821,893	\$3,565,176	\$3,366,525	\$4,490,012	\$4,407,864	\$5,223,261	\$5,343,556	\$4,896,418	\$5,247,935

OPERATIONS

Immunizations	1,367	1,011	986	1,458	1,421	1,759	1,721	1,456	1,645	3,384
Prescriptions	29,623	32,878	31,746	35,120	38,074	42,699	44,660	45,429	43,492	44,961
TOTAL	30,990	33,889	32,732	36,578	39,495	44,458	46,381	46,885	45,137	48,345

NUMBER OF PATIENTS SERVED

Patients Served	7,924	8,544	8,762	7,742	7,968	9,210	9,306	9,850	4,230	10,747
-----------------	-------	-------	-------	-------	-------	-------	-------	-------	-------	--------

PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	94.67%	93.00%	96.34%	96.00%	97.00%
Percent of graduates entering a primary care residency	52.20%	55.90%	50.73%	46.00%	48.50%
Percent of graduates practicing in Texas	68.33%	65.67%	66.49%	64.78%	61.99%
Percent of graduates practicing primary care in Texas	27.50%	28.07%	28.15%	28.82%	24.21%
Percent of graduates practicing primary care in a Texas under-served area	5.28%	3.81%	4.29%	7.14%	8.23%
Percent of residency completers practicing in Texas	49.68%	56.90%	64.71%	62.94%	48.00%
Minority admissions as a percent of total M.D./D.O. admissions	21.95%	17.99%	19.79%	17.78%	18.23%
Total number of residents	658	453	487	478	501
Minority residents as a percent of total residents	26.44%	17.66%	19.30%	20.08%	21.96%
Minority Graduates as a percent of total M.D./D.O. graduates	8.53%	12.00%	13.43%	12.28%	14.88%
Total number of outpatient visits	804,244	535,288	545,978	562,423	601,882
Total number of inpatient days	362,501	243,578	243,679	248,900	244,175
School of Health Professions					
Percent of graduates passing the certification/licensure examination on first attempt	94.52%	96.00%	92.81%	95.63%	93.13%
Percent of graduates who are licensed or certified in Texas	74.34%	88.00%	82.20%	82.96%	82.97%
School of Nursing					
Percent of BSN graduates passing national licensing exam on first attempt in Texas	89.76%	93.42%	97.60%	96.22%	97.22%
Percent of BSN graduates who are licensed in Texas	94.14%	86.08%	94.50%	95.01%	96.49%
Percent of MSN graduates granted Advanced Practice Status in Texas	62.73%	66.23%	69.94%	66.86%	70.31%
Jerry H. Hodge School of Pharmacy					
Percent of graduates passing the national licensing exam on the first attempt	95.07%	88.39%	93.06%	91.67%	86.90%
Percent of graduates who are licensed in Texas	97.48%	97.48%	95.73%	94.00%	95.80%
Financial Aid					
Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	N/A	N/A	N/A	3,708	4,386
Average Student Loan Debt for Medical School Graduates	N/A	N/A	N/A	89,202	97,398
Percent of Medical School Graduates Students with Student Loan Debt	N/A	N/A	N/A	69.01%	79.45%
Average Financial Aid Award per Full-time Student	N/A	N/A	N/A	9,991	7,806
Percent of Full-time Students Receiving Financial Aid	N/A	N/A	N/A	88.12%	68.17%
Research					
Total external research expenditures	\$19,144,653	\$18,553,244	\$13,580,585	\$12,755,634	\$17,488,228
Research expenditures as a percent of state appropriated expenditures	10.58%	13.63%	10.40%	N/A	N/A
Research expenditures as a percent of state appropriations for research	456.48%	501.08%	366.78%	360.34%	494.04%
Institutional Support					
Administrative Cost	5.99%	4.47%	4.70%	4.75%	4.94%
Institutional Unique Measures					
Annual event hours of distance education	795,733	N/A	N/A	N/A	N/A
Total value of lost or stolen property	\$10,772	N/A	N/A	N/A	N/A
Lost or stolen property as a percent of total inventory	0.0217%	N/A	N/A	N/A	N/A

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

All Schools - Total					
Total number of post-doctoral research trainees.	40	29	23	19	17
Minority admissions as a percent of total first-year admissions	28.52%	25.36%	25.08%	26.82%	33.86%
Total number of degrees or certificates awarded	1,887	1,998	2,178	2,217	2,295
Minority graduates a percent of total graduates	25.17%	25.40%	22.14%	18.86%	21.00%
Total Uncompensated Care Provided by Faculty	89,605,688	40,645,722	38,110,528	37,867,360	39,442,367
Total Net Patient Revenue by Faculty	156,849,071	108,198,031	107,353,191	113,926,896	118,752,945