

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER

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FACT BOOK

24th Edition

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December, 2017  
Prepared by the Office of the  
Vice President and Chief Financial Officer

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## **PREFACE**

The Office of the Vice President and Chief Financial Officer is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 24th annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

We encourage and invite comments, corrections, and suggestions and as a means of improving future issues.

This Fact Book can be accessed on-line at <http://www.ttuhscc.edu/hsc/factbook/>.

## **Statement of Accreditation**

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award baccalaureate, masters, doctoral, and professional degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097, or call 404-679-4500 with questions about the accreditation of the Texas Tech University Health Sciences Center (TTUHSC).

A member of the Texas Tech University System, TTUHSC has been accredited by SACSCOC as a separate institution from Texas Tech University since 2004. TTUHSC received its reaffirmation of accreditation from SACSCOC in 2009, and will be seeking reaffirmation again in 2019.

# MISSION AND VISION STATEMENTS

## **MISSION STATEMENT**

As a comprehensive health sciences center, our mission is to enrich the lives of others by educating students to become collaborative healthcare professionals, providing excellent patient care, and advancing knowledge through innovative research.

## **VISION STATEMENT**

Texas Tech University Health Sciences Center will strengthen its national reputation as it seeks to promote healthier communities across West Texas and beyond.

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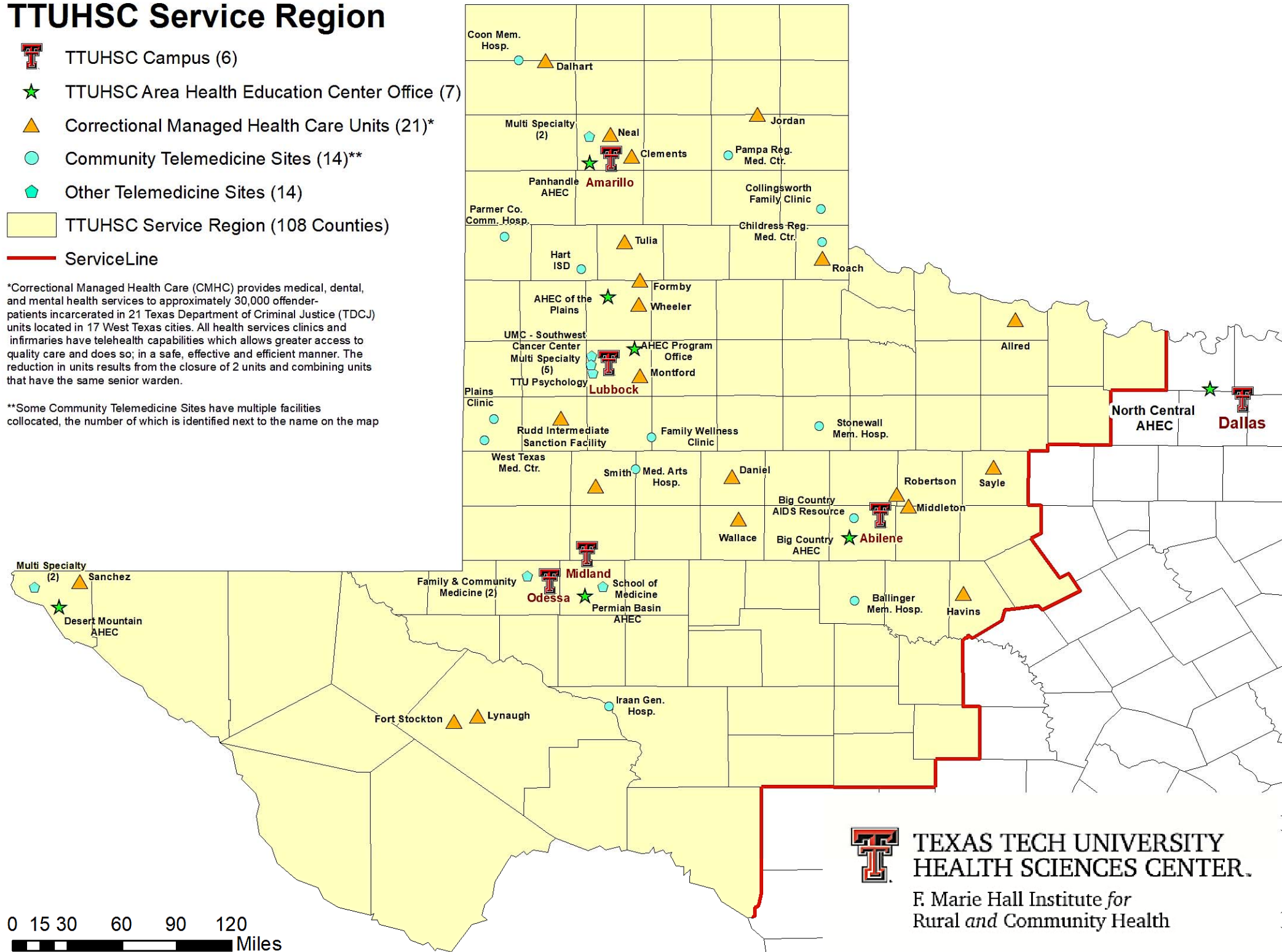
HISTORY

# TTUHSC Service Region

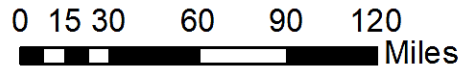
-  TTUHSC Campus (6)
-  TTUHSC Area Health Education Center Office (7)
-  Correctional Managed Health Care Units (21)\*
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-  TTUHSC Service Region (108 Counties)
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\*Correctional Managed Health Care (CMHC) provides medical, dental, and mental health services to approximately 30,000 offender-patients incarcerated in 21 Texas Department of Criminal Justice (TDCJ) units located in 17 West Texas cities. All health services clinics and infirmaries have telehealth capabilities which allows greater access to quality care and does so; in a safe, effective and efficient manner. The reduction in units results from the closure of 2 units and combining units that have the same senior warden.

\*\*Some Community Telemedicine Sites have multiple facilities collocated, the number of which is identified next to the name on the map



 **TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER.**  
 F. Marie Hall Institute for Rural and Community Health



# TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

## History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the School of Nursing, School of Health Professions, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Health Professions programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. TTUHSC's schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences.

Texas Tech University Health Sciences Center at El Paso (TTUHSC at El Paso) was established in May 2013 by the 83rd Texas Legislature as the fourth and newest university in the Texas Tech University System (TTUS). On May 18, 2013, after 40 years of operating as a regional campus of TTUHSC's School of Medicine, Governor Rick Perry signed Senate Bill 120, which established TTUHSC at El Paso as its own independent institution. TTUHSC at El Paso is home to the Paul L. Foster School of Medicine and the Gayle Greve Hunt School of Nursing. On July 1, 2014, Dr. Richard Lange assumed his role as Founding President of TTUHSC at El Paso and the new Dean of the Paul L. Foster School of Medicine.

TTUHSC has as its major objectives the provision of quality education and development of academic, research, patient care, and community service programs to meet the health care needs of West Texas, which in total is comprised of 108 counties and represents 50% of Texas' land mass and 11% of its total population. This 131,000 square mile service area and population of 2.7 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement. To continue to provide excellent health care for the people of West Texas, a special effort is made to recruit applicants from West Texas and from rural and border communities. Students from these areas are more likely to service their home regions upon graduation, which ensures the long-term perpetuation of quality health care in West Texas and that the objectives of TTUHSC are continually met.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, TTUHSC El Paso, and Angelo State University. The current members of the Board of Regents are as follows:

<u>Regent</u>	<u>Term Expires</u>	<u>Hometown</u>
John Esparza	Jan. 31, 2019	Austin
L. Frederick “Rick” Francis, Chairman	Jan. 31, 2019	El Paso
Ronnie Hammonds	Jan. 31, 2021	Houston
Christopher M. Huckabee	Jan. 31, 2021	Fort Worth
Tim Lancaster, Vice Chairman	Jan. 31, 2019	Abilene
J. Michael Lewis	Jan. 31, 2023	Dallas
Mickey L. Long	Jan. 31, 2021	Midland
John Steinmetz	Jan. 31, 2023	Dallas
John Walker	Jan. 31, 2023	Houston
Jarett Lujan, Student Regent	May 31, 2018	San Angelo

The Deans of the School of Medicine, School of Nursing, School of Health Professions, School of Pharmacy, and the Graduate School of Biomedical Sciences report to the President as Chief Executive Officer of TTUHSC. Administrative governance and authority of the medical school is situated in Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo and Odessa. The Regional Deans of Medicine at Amarillo and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The School of Nursing and the School of Health Professions utilize the same administrative model. Regional Deans of Health Professions in Amarillo, Odessa and Midland, and the Regional Deans of Nursing in Abilene and Odessa, report directly to their respective Deans in Lubbock. The Dean of Pharmacy is located in Amarillo, with Regional Deans located in Lubbock, Amarillo, Dallas, and Abilene reporting to the Dean in Amarillo. This regional concept allows the schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proved to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and health professions in this vast area.

As part of fulfilling the diverse patient needs in West Texas, TTUHSC is also a contracted health care provider for the Texas Department of Criminal Justice (TDCJ) and facilitates the health care of TDCJ patients regionally. TTUHSC does this according to the guidelines stipulated by law and in cooperation with the Correctional Managed Health Care Committee (CMHCC) of Texas.

In 2008, TTUHSC adopted the Institutional Compliance Program (ICP). The Office of Institutional Compliance is responsible for implementing the ICP by advancing an institutional culture of ethics, integrity and compliance with laws, regulations and policies at TTUHSC. This is accomplished through awareness programs (such as policies and training), monitoring activity and response to reports of non-compliance. There are various reporting mechanisms available to members of the TTUHSC community to confidentially report

concerns of regulatory non-compliance, including the anonymous TTUS Compliance Hotline. Reported concerns are investigated and corrective action is implemented to address any identified non-compliant activity.

The Institutional Compliance Officer reports to the President, and chairs the Institutional Compliance Working Committee. This individual also has primary oversight of the TTUHSC Billing Compliance Program and HIPAA Privacy, and serves as a resource for other TTUHSC areas that have regulatory oversight responsibilities. The Office of Institutional Compliance employs a Managing Director who reports directly to the Institutional Compliance Officer and oversees the daily billing and privacy compliance functions.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of TTUHSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed within the TTUS in a benefits-eligible position, and who demonstrate excellence in service. Five levels of awards are included in this annual program: Quality Staff Award, Quality Supervisor Award, Quality Team Award, President's Award of Excellence, and the Chancellor's Award of Excellence.

TTUHSC is continually striving to make the institution and its programs the most cost effective possible, which has been particularly important as the institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of TTUHSC. Now, in fiscal year 2018, general revenue is 21.7% of the total budget. Even though TTUHSC has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

TTUHSC is proud of the accomplishments that have been achieved by this institution, some of which are included as follows:

## **SCHOOL OF MEDICINE**

- Over the past five years, approximately 55% of graduates have remained in Texas to complete residency training, and an average of 19% of School of Medicine graduates have remained in a TTUHSC program for residency training.
- Over 20% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.
- Over the past five years, an average of 53% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2017, 52% of graduates elected primary care specialties.

- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas. In 1969, there was one physician for every 1,366 residents in the region, and today this ratio has decreased to nearly one doctor for every 719 residents.
- The School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. A joint JD and MD program to be offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.
- The most recent educational program innovation at the School of Medicine is the development of the Family Medicine Accelerated Track (FMAT). As the first program of its kind in the country, FMAT allows students to complete requirements for the medical doctorate in three years, reducing the time and expense of medical school. Graduates enter TTUHSC Family Medicine residency programs, and upon completion are prepared to practice, oftentimes in rural areas of the state.
- In 2016, the School expanded clinical training in Lubbock through a collaborative partnership with Covenant Health Systems. With the support of volunteer faculty, 30 students are assigned to complete Year 3 clerkships at Covenant Medical Center.
- The campuses of the School of Medicine operate 20 individually accredited residency programs and 15 fellowship programs in West Texas. As of October, 2017, these programs had 487 total residents in training, which includes 46 fellows, of which 309 (63.5%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 309 total primary care residents in training, 103 are specifically in Family Practice. The 35 residency and fellowship programs have 147 first year trainees, and will graduate approximately 139 residents and fellows in 2018.
- The three campuses operate a total of 27 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (three campuses), pediatric subspecialty services and intensive care (three campuses), trauma centers and emergency medicine (one campus), neurology and neuroscience centers (one campus), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center, and a program for bone marrow transplantation.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2017, the School of Medicine provided 501,319 clinical visits of care and served 198,047 patients. The School also served 45,018 inpatients in its affiliated hospitals. The School provided a total of \$34,994,613 in uncompensated care.

## GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences (GSBS) became a separate school in 1994 to provide educational training to students who seek research careers in biomedical sciences. The GSBS provides superior graduate education by increasing knowledge and understanding through scholarship and research. The mission of the School is to educate the next generation of scientists and health-related professionals in a dynamic and productive research environment that fosters creativity and discovery. This is accomplished by providing each student with a broad understanding of biomedical research while promoting the specialization needed to succeed as an independent investigator in an environment that highly values diversity of people and ideas.
- The GSBS currently has four graduate programs: Biotechnology (M.S. only), Biomedical Sciences (M.S. and Ph.D.), Public Health (M.P.H. only), and Pharmaceutical Sciences (M.S. and Ph.D.). Program/Concentrations by location include:
  - Lubbock: Biochemistry, Cellular & Molecular Biology; Immunology & Infectious Diseases; Molecular Biophysics; Translational Neuroscience & Pharmacology; Graduate Medical Sciences (master's only); Biotechnology and Public Health.
  - Amarillo: Pharmaceutical Sciences
  - Abilene: Biotechnology; Public Health
- The GSBS projects a very positive image: our tuition/fees and student indebtedness is among the very lowest in the state, and this year the GSBS began paying tuition and fees for all Ph.D. students. Our average time to a Ph.D. degree dropped to less than five years, and the number of students matriculating across all programs has increased nearly three-fold, from 36 in 2013-14 to 98 last year. Our faculty to student ratios remain high, and our student publication and presentation rates are rapidly rising. In the past three years, GSBS students have been awarded more fellowships and travel scholarships than ever before. GSBS staff/faculty travel to more than 50 recruiting events each year to promote the GSBS, and our Public Health and Graduate Medical Sciences programs have been recognized in national meetings/publications. Our Amarillo campus successfully completed an external review of its Pharmaceutical Sciences Ph.D. program this year, and received considerable accolades for their growth and success.
- This year, the School also instituted a “Diversity Amongst Us” potluck to encourage students to embrace inclusiveness. With a total census of nearly 200 students, our fall Student Research Retreat was the largest in its history. Every semester, coffee and treats are provided to our students during finals, and student and faculty engagement and input is openly encouraged at every level of the graduate school.
- Every year, the Graduate Student Association hosts Student Research Week (SRW) to showcase phenomenal research conducted throughout the area. With full participation from all HSC schools, residents and undergraduates from TTU, collaboration is key to the success of the event. The SRW Committee secures two outstanding and highly distinguished keynote speakers, with two speakers within the last four years being Nobel Laureates.



- GSBS admitted its first class of Public Health students in 2014 on the Lubbock campus and its first class on the Abilene campus in the Fall of 2015. Public Health graduated their first class of students in May 2016. Enrollment consists of part-time and full-time students, with approximately 1/3 of the students dually enrolled in the TTUHSC School of Medicine. In the Fall of 2018, the MPH will also be offered completely online.
- A ribbon cutting was held in September, 2016 for the new Public Health Building, whose construction was made possible through private donations. The Master's in Public Health program is currently undergoing accreditation with the Council on Education for Public Health (CEPH), and plans for a future School of Public Health are in the works.
- In the past 10 years, applications to and enrollment in the Graduate Medical Sciences concentration has increased more than ten-fold. Most GMS graduates are accepted to medical school where they go on to excel. For example, in the past three years, the School of Medicine class president has been a GMS graduate. In addition, several graduates are now in established teaching positions.
- In conjunction with the TTUHSC School of Medicine, the MD/PhD dual degree program has graduated 14 students and has 16 students currently enrolled in the program. In 2015, GSBS implemented two additional dual degree programs: MD/MS and the MD/MPH. Several other dual degree programs are in the planning stages.

## **SCHOOL OF NURSING**

The TTUHSC School of Nursing is the only nursing school on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state's nursing workforce by educating more than 1,400 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN only students were admitted in the Permian Basin. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second Degree track was launched in Austin and in Lubbock in 2005, and is now offered in Abilene, the Permian Basin, Amarillo, and Dallas-Ft. Worth area. In 2008, the inaugural cohort of doctoral students was admitted into the Doctor of Nursing Practice degree program, and in 2009, the Traditional BSN program was expanded to include Abilene and the Permian Basin.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, above national average National Council Licensure Examination (NCLEX) scores, and producing well-prepared nurses for West Texas and beyond.

**UNDERGRADUATE STUDIES:** The School of Nursing offers three programs to obtain the Bachelor of Science in Nursing degree:

- Traditional BSN Track
  - RN to BSN Track (for individuals who already hold a license as a Registered Nurse)
  - Accelerated BSN Program
    - Second Degree BSN Track \* (for individuals with a bachelor's degree in another field)
    - Veteran to BSN Track \* (for veterans and active duty military personnel with a healthcare specialist rating)
- \* The Second Degree BSN and Veteran to BSN tracks comprise the Accelerated BSN Program, and students enrolled in these tracks complete the same curriculum. Admission criteria differ, and Veteran to BSN students have the opportunity to complete Comprehensive Assessment Placement exams based on prior military/medical experience.

**GRADUATE PROGRAMS:** The Graduate Departments use a variety of online technology teaching-learning methods to offer distance education classes and face-to-face classes in Lubbock, Odessa and Abilene. The school offers these graduate degrees and certificates:

- MSN Leadership Program
  - Master of Science in Nursing – Administration Track
  - Master of Science in Nursing – Education Track
  - Master of Science in Nursing – Nursing Informatics Track
- DNP Program
  - Executive Leadership Track
  - PhD in Nursing (in collaboration with Texas Women's University)
- MSN to APRN (Advanced Practice Registered Nurse) Program
  - Master of Science in Nursing – Family Nurse Practitioner (FNP)
  - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP)
  - Master of Science in Nursing – Pediatric Nurse Practitioner (PNP)
  - Master of Science in Nursing – Acute Care Pediatric Nurse Practitioner (ACPNP)
  - Master of Science in Nursing – Nurse Midwifery
  - Master of Science in Nursing – Psychiatric Mental Health (PMHNP)
- Post-Master APRN Program
  - Family Nurse Practitioner (FNP) Track
  - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
  - Pediatric Nurse Practitioner (PNP) Track
  - Acute Care Pediatric Nurse Practitioner (ACPNP) Track
  - Nurse Midwifery Track
  - Psychiatric Mental Health Nurse Practitioner (PMHNP)

Two Centers of Excellence have been established at the School of Nursing. These Centers are multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of each center integrate into the strategic plan of the school.

**Center for Innovation in Nursing Education:** The CINE provides leadership in designing and implementing new and exciting nursing education initiatives to change the nature and quality of nursing education within Texas and throughout the nation.

**Center for Excellence in Evidence-Based Practice:** The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues.

**CAMPUSES:** The TTUHSC School of Nursing has educational programs at the following locations:

- Lubbock
- Abilene
- Permian Basin
- Amarillo
- Austin
- Dallas-Fort Worth

## **SCHOOL OF HEALTH PROFESSIONS**

- The School of Health Professions offers 21 different doctoral, masters, baccalaureate, post baccalaureate and certificate health professions degree programs in the rehabilitation sciences; clinical laboratory sciences; primary care; speech, language and hearing sciences; clinical counseling and mental health; and healthcare management and leadership. With a Fall 2017 enrollment of 1,446 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is one of the largest and most diverse schools of Health Professions in Texas. From our first class of eighteen students in 1983, the School has grown steadily over the past 34 years. The School continues to educate health professionals to meet the evolving healthcare needs of all people in West Texas, the state and the nation. The School of Health Professions remains focused on developing and presenting educational programs of the highest quality in a student-centered learning environment.
- Academic degree programs offered include a Ph.D. degree in Communication Science and Disorders, and a Ph.D. in Rehabilitation Sciences; Doctor of Audiology (AuD), Doctor of Science in Physical Therapy (ScD/PT) and Doctor of Physical Therapy (DPT/Transitional DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology, Healthcare Administration, Clinical Rehabilitation Counseling, Addiction Counseling, and Clinical Mental Health Counseling; professional Masters degrees in Athletic Training (MAT), Occupational Therapy (MOT), and Physician Assistant Studies (MPAS); and

Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; and Healthcare Management.

- To increase educational access to health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The ScD-PT employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The Transitional DPT (Doctor of Physical Therapy) program is an online program designed to provide practicing physical therapists with a Masters degree (MPT) or Bachelors degree (BSPT) the opportunity to earn a clinical doctorate. The Transitional DPT allows MPT and BSPT clinicians to advance their knowledge to a level consistent with the current professional DPT standards. Students can continue their full-time employment while enrolled in the online program, as the clinical setting provides the ideal environment to apply newly-learned information. The M.S. in Healthcare Administration provides an internet-based opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in healthcare administration without leaving their communities. The M.S. in Clinical Rehabilitation Counseling, M.S. in Clinical Mental Health Counseling and M.S. in Addiction Counseling programs provide students with the skills necessary to become successful professional counselors. Additionally, students are trained in telehealth techniques during their clinical practicums, preparing them for distance-service provision. The Bachelor of Science in Clinical Laboratory Science program offers a second degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in clinical laboratory science. Both online tracts qualify students to sit for the national certification in clinical laboratory science through the American Society of Clinical Pathology Board of Certification. The Bachelor of Science in Healthcare Management program provides a web-based baccalaureate degree for traditional undergraduate students and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
  
- In addition to its 21 different degree programs, the School operates two Centers that have been approved by the Texas Tech University System Board of Regents:
  - The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplinary efforts in research, teaching and patient care that are aimed at increasing understanding and treatment of hearing, speech and/or language disorders across the lifespan.
  - The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences consists of four clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Musculoskeletal Research Laboratory, and Clinical Anatomy Research Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences. This center is the research environment for the PhD in Rehabilitation Sciences program.

- Personnel shortages continue in many of the health professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.
- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School’s disciplines, this “grow your own” approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Health Professions include:

Laboratory Sciences and Primary Care

MS, Molecular Pathology  
 BS, Clinical Laboratory Science  
 Clinical Laboratory Science Certificate

Master of Physician Assistant Studies (MPAS)  
 BS, Clinical Laboratory Science, Post Baccalaureate

Rehabilitation Sciences

PhD, Rehabilitation Sciences  
 Doctor of Physical Therapy (DPT)  
 Master of Athletic Training (MAT)

Doctor of Science (ScD) in Physical Therapy  
 Transitional Doctor of Physical Therapy Program (tDPT)  
 Master of Occupational Therapy (MOT)

Speech, Language and Hearing Sciences

PhD, Communication Sciences and Disorders  
 MS, Speech-Language Pathology  
 BS, Speech, Language and Hearing Sciences, Post Baccalaureate

Doctor of Audiology (AuD)  
 BS, Speech, Language and Hearing Sciences

Healthcare Management and Leadership

MS, Healthcare Administration

BS, Healthcare Management

Clinical Counseling and Mental Health

MS, Clinical Rehabilitation Counseling  
 MS, Clinical Mental Health Counseling

MS, Addiction Counseling

## SCHOOL OF PHARMACY

- The TTUHSC School of Pharmacy (SOP) was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). In addition to the traditional Pharm.D. Program, the School also supports:
  - a graduate Ph.D./M.S. Program in Pharmaceutical Sciences as part of the Graduate School of Biomedical Sciences;
  - a joint Pharm.D./M.B.A. program in conjunction with the TTU Rawls College of Business; and
  - a Pharmacy Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree.
- The School enrolled its first Pharm.D. class in the Fall of 1996. The founding class graduated in May 2000. Currently the School enrolls 155 new Pharm.D. students each academic year. Over the course of its history, the School has conferred 1,800 Pharm.D. degrees and 56 have graduated with a joint Pharm.D./MBA degree. In addition, 323 residents have completed the Pharmacy Residency program. In the Pharmaceutical Sciences program, a total of 92 degrees have been conferred, as 85 students have been awarded a Ph.D. and seven (7) students have been awarded an M.S.
- The School's vision statement reflects the growing responsibilities of the pharmacist in the modern healthcare team. The School is learner-centered, collegial interprofessional, and cutting edge in clinical pharmacy, dedicated to the highest standards of care for patients.
- In the Fall of 2007, the School opened an additional 4-year campus in Abilene. This campus trains a class of 40 students each year in the curriculum. In addition, in the third and fourth years of training, the majority of the Amarillo students deploy to Dallas/Fort Worth or Lubbock, which have been 2-year programs of the School since 1999. The School's Dallas/Fort Worth campus is located at the Dallas Medical Center with a second building at the North Texas Veterans Affairs Medical Center. The Dallas Medical Center campus is located near the University of Texas Southwestern Medical Center, Parkland Memorial Hospital, and Dallas Children's Medical Center. The North Texas Veterans Affairs Medical Center is located in South Dallas, and provides an exceptional site for the Pharm.D. and residency training programs.
- The first class of Pharm.D./M.B.A. students began coursework in the Summer of 2009. The program is the only such program offered between Georgia and Arizona. The Health Organization Management program at Rawls is one of the strongest accredited programs in the nation.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.

- The School manages two pharmacies as teaching models of modern pharmaceutical care. These pharmacies include:
  - Amarillo      Amarillo Pharmaceutical Care Center
  - Lubbock      TTUHSC Pharmacy (main campus)
  
- The School manages and operates the Texas Panhandle Poison Center (TPPC), which serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas. For FY 2017, the TPPC handled 12,812 calls on poisons and related issues. Further, the School hosted Medication Cleanout events which took in 7,992 pounds of unwanted medications during FY 2017 in Amarillo, Abilene, Pampa and Lubbock that might otherwise have been disposed of improperly.
  
- In addition to its direct patient care initiatives, the School supports a significant research program with >25,000 sq. ft. of dedicated laboratory research space. The School supports four research centers focused on cancer biology, clinical pharmacology and experimental therapeutics, blood-brain barrier research, and immunotherapy and biotechnology.
  
- The SOP receives significant external research grant and contract funding. Annual extramural grant awards to the School for FY 2017 exceeded \$4.2 million, with grants from the National Institutes of Health (NIH), the Department of Defense (DOD), and the Cancer Prevention and Research Institute of Texas (CPRIT). Overall research expenditures by the School exceeded \$8.9 million during the same period from all sources.
  
- Each year the School convenes a research retreat named Research Days to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on new projects and initiatives. The event is held annually in June.

## **CORRECTIONAL MANAGED HEALTH CARE (CMHC)**

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offenders. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 136,000 offenders housed in TDCJ facilities, the western sector has approximately 30,000 beds in 21 facilities at 17 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in July 1995. In September 1996, the Western Regional Medical Facility, with a 50-bed ward and 4-bed special care unit, opened adjacent to the psychiatric hospital. In July 2006, a 44-bed long term care unit opened, yielding a total of 98 medical/surgical and emergent care beds. Medical/surgical care is typically provided by the TTUHSC School of Medicine. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telehealth program. In addition,

TTUHSC is responsible for contracting with local community hospitals and staffing new facilities. All facilities are accredited by the American Correctional Association.

Psychiatry support for TDCJ was moved to TTUHSC in January 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the state's only Program for the Aggressively Mentally Ill Offender (PAMIO). This Amarillo-based program has received national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy, also in Amarillo.

During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC), and in 2011, funding shortfalls resulted in the legislative decision for TTUHSC CMHC to contract directly with TDCJ for offender health care services.

The role of the correctional telehealth program is to provide specialty consults for the TDCJ offenders by connecting correctional facility clinics with Lubbock medical school providers and consultants. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists. The telehealth program also serves as a public safety tool by reducing the need to transport offenders from prisons to receive specialty care. Via CMHC's telehealth capabilities, 100% of these offenders have telehealth access.

CMHC staff uses a "state-of-the-art" electronic health record (EHR) system, customized for correctional use. This EHR design supports discrete data capture at the point of care, accommodates complex consultations, provides authorized users with offenders' medical histories, and facilitates a long-sought need for connectivity and standardization. CMHC also uses a pharmacy interface called the Scanned Medical Administration Recording Technology (SMART) that includes physician electronic order entry. The SMART/EHR interface transfers medication ordering information, in real time, from any location to the state centralized pharmacy. Medication orders are normally delivered within 24 hours.

## **F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH**

The F. Marie Hall Institute for Rural and Community Health (Institute) continues to support, expand, and redefine its efforts in West Texas to reach and meet the needs of people in rural and urban communities within the TTUHSC service region and beyond. Through cutting edge innovation and ideas, the Institute is a leader in rural outreach and community partnerships that service health care providers and patients.

TTUHSC is making great strides in education, research, and healthcare. The Institute has made significant growth in support of all these areas since 2006, and continues to do so. With many ways to measure success in the Institute, focusing on the multiple key programs exemplifies its endeavors.



In FY 2017, the Institute applied for nine grants, six of which were awarded. Broadly speaking, the six that were awarded focus on Telemedicine, Health Care Workforce Training, Mental Health Treatment and Services, and Delinquency/Violence Prevention. In all, the Institute generated \$4,955,032 in state and federal awards from applications submitted.

The Institute is a multidisciplinary group of professionals that are focused on key programs in the following major areas:

**Office of Research, Reporting, and Data Management (R<sup>2</sup>DM):** R<sup>2</sup>DM is a resource within the Institute which supports endeavors throughout the Texas Tech University System as well as the communities within the TTUHSC service area. The R<sup>2</sup>DM supports academic and community-based endeavors by providing information through geomapping and analysis, gathering data for and helping process grant applications, and developing reports, maps and other publications for TTUHSC and Institute special projects.

**Transforming Communities through Outreach, Recruitment and Education (T-CORE):** The T-CORE division of the Institute encompasses the community outreach arm of TTUHSC programming. One major component of T-CORE is the West Texas Area Health Education Center (AHEC) Program and its six regional offices – located in Canyon, Plainview, Midland, Abilene, El Paso and Denton. The West Texas AHEC Program works to reduce health service disparities, healthcare provider shortages, and barriers to healthcare access in Texas through regional, need-based health professions workforce development. Additionally, the West Texas AHEC Program:

- Expands community-based opportunities to increase health professions training capacity;
- Provides community-based clinical training for health professions students;
- Provides practice entry support;
- Introduces youth and their families to health careers; and
- Supports placement and retention of health professionals in high need areas.

In addition to West Texas AHEC, programs under T-CORE include: Community Health Worker Development-Bridge to Excellence, Behavioral Health Workforce Education and Training Program, Scrubs Club, Opening Doors to Your Future, Jr. Double T Youth Health Service Learning project, Double T Collegiate Health Service Core, and the “Youth Engagement Training Initiative (YETI). By focusing on self-esteem building, communication skills and problem avoidance management, YETI aims to empower youth and reduce health risk concerns such as delinquency, adolescent substance abuse, mental health, and suicide.

**Innovative Healthcare Technology (InHT):** InHT assists healthcare providers and hospitals in modernizing their organizations with the use of certified electronic health records (EHRs) and telehealth technology. Because of its work in assisting providers and hospitals in implementing certified EHRs, InHT continues to be recognized as experts in the field and are called upon to provide technical support and healthcare expertise to individuals across the region.

Currently, of the 108 counties in the TTUHSC service region, 22 have no practicing physician and 9 have no physician, nurse practitioner, or physician’s assistant. Outside the seven urban centers – Lubbock, Amarillo, Midland/Odessa, El Paso, Wichita Falls, San Angelo, and

Abilene – there are few, if any, specialty providers, resulting in many patients having to travel to seek medical care. InHT addresses these access barriers related to distance through its Telemedicine department, yielding better quality patient care that meets the local needs of rural and urban communities that are great distances from specialists and other kinds of providers. Telemedicine has expanding innovations in several areas including: Rural Telemedicine; Correctional Telemedicine; Mental Health Services; HIV Services in Abilene; Emergency Medical Services (EMS) Trauma Point of Care Telemedicine Services; Telehealth Resource Center servicing Texas and Louisiana Telemedicine Services; and our state of the art Frontiers in Telemedicine Training Laboratory.

An additional component of InHT’s work is the Telemedicine Wellness, Intervention, Triage and Referral (TWITR) Project. The TWITR Project is a unique demonstration project developed in 2013 that was created to help bridge a gap in mental health services in West Texas. TWITR, an initiative funded by the State of Texas Office of the Governor’s Criminal Justice Department, promotes school safety by providing psychiatric assessment and referral services to students struggling with behavioral and mental health issues who are imminently dangerous to themselves or others. The TWITR Project currently covers a geographic area within Lubbock County and into the surrounding counties of Hale, Lamb, Hockley, Terry, Lynn, Garza, Crosby, and Floyd.

Additional information on the programs of the F. Marie Hall Institute for Rural and Community Health can be found online at <http://www.ttuhsu.edu/ruralhealth>.

## **INFORMATION TECHNOLOGY**

TTUHSC uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects all TTUHSC campuses and clinics together as a system, and extends the institution’s outreach to communities in need. The Division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, TechLink, Health.edu, and Security. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, data center operations, networking, programming support, data management, systems management, video conferencing, project management, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting a wide area data network that supports all campuses and outlying clinics;
- ▶ Providing and supporting Gigabit Ethernet network infrastructure between all campus locations;
- ▶ Providing institutional support for over 10,500 computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting institutional data file storage and printing services;
- ▶ Providing and supporting an institutional messaging and collaboration system via Microsoft Exchange;

- ▶ Providing and supporting an institutional unified communications system via Microsoft Lync 2013;
- ▶ Providing essential backup services of institutional data;
- ▶ Hosting (physical and virtual) and providing support, maintenance and backup of departmental servers;
- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing appropriate project management guidelines for all institutional information resource projects;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting web and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications;
- ▶ Providing and administering a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities and Institutional facilities;
- ▶ Providing access to Citrix enabled applications using Citrix XenApp and Citrix XenDesktop;
- ▶ Providing a student-centric Digital Signage System for the display of information of interest to the student body, such as class schedules, student special events, news, and emergency notification; and
- ▶ Providing governance and oversight of institutional information technology projects.

### **Digital Network**

The existing digital network infrastructure consists of a 2 to 10 Gigabit uplink Ethernet campus LAN environment with core speeds of 10 gigabits (10,000 megabits per second), and WAN connectivity of one or two Gigabit (1,000 megabits per second) to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at 10 Gigabit uplink transmission speeds. Network connectivity for faculty, staff and students is available at 10/100/1,000 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout all campuses. Access to information resources exists through Texas Tech University's access to LEARN. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both TTU and TTUHSC.

The Information Technology Division provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used by the Schools to support their educational programs. Application and web programming support, as well as data management services are also provided to support academic, clinical and research efforts. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers and other services to store and access cloud based video, SharePoint and other educational materials. Education is supported and enhanced through the institutional learning management system. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience. These web-based services

are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-student, student-to-faculty, and student-to-student communication is supported. Additionally, online training is provided 24/7 for faculty, students and staff, with over 300 IT, personal enrichment, and professional develop courses.

### **Educational Support**

**TechLink:** The TechLink network connects 60 distance learning classrooms and 36 conference rooms on all campuses. Using state-of-the-art compressed high definition digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching, and other educational support activities. Carrying more than 30,000 event hours in FY 2017, the network: maximizes the outreach and impact of limited faculty resources; provides quality undergraduate and graduate courses to students on all campuses; facilitates curriculum consistency and continuity; and reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters, reducing the need for frequent travel.

**Healthcare Services:** The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campuses, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy. There are 14 Rural and Community Health sites; 21 TDCJ sites.

**Health.edu:** Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 220 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, health professionals, and facility staff at 220 hospitals and clinics in all regions of Texas. This number includes service to 127 Critical Access and small community hospitals through a partnership developed with the State Office of Rural Health. In addition to the facilities in

Texas, Health.edu provides education services to over 550 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programs have increased the approved hours for healthcare professional disciplines to over 670 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all healthcare staff and their community. Health.edu issues more than 625,000 contact hours and awards over 545,000 CE certificates per year. The use of Health.edu has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

### **Information Technology Security**

The technology infrastructure and systems require a high level of security to protect sensitive and confidential information. The Information Technology Division ensures that security measures and best practices are followed to provide maximum protection for critical and confidential information. Training, software, hardware, and staff support provide the critical components necessary for the security of institutional information assets.

### **Information Technology Project Management Office**

Policies and procedures for managing information resource projects at Texas institutions of higher education must conform to the Texas Administrative Code (TAC), Title 1, Part 10, Chapter 216. At TTUHSC, the Information Technology Project Management Office (ITPMO) has established a TAC compliant process based on the Texas Project Delivery Framework and other widely accepted methodologies, including the Project Management Body of Knowledge (PMBOK), a global standard. Within this process, a governance group assigns each project to one of five levels based on complexity and risk, establishing the degree of formal project management procedures to be applied. From the information gathered during project definition, project priority is determined and the necessary IT resources are assigned. The ITPMO monitors each phase of project implementation, reporting progress, issues and trends to the CIO, and ensuring compliance with applicable project management practices. Project management policies and procedures are reviewed at least annually, ensuring continuous process improvement and verifying compliance with institutional, state and federal legislation and mandates.

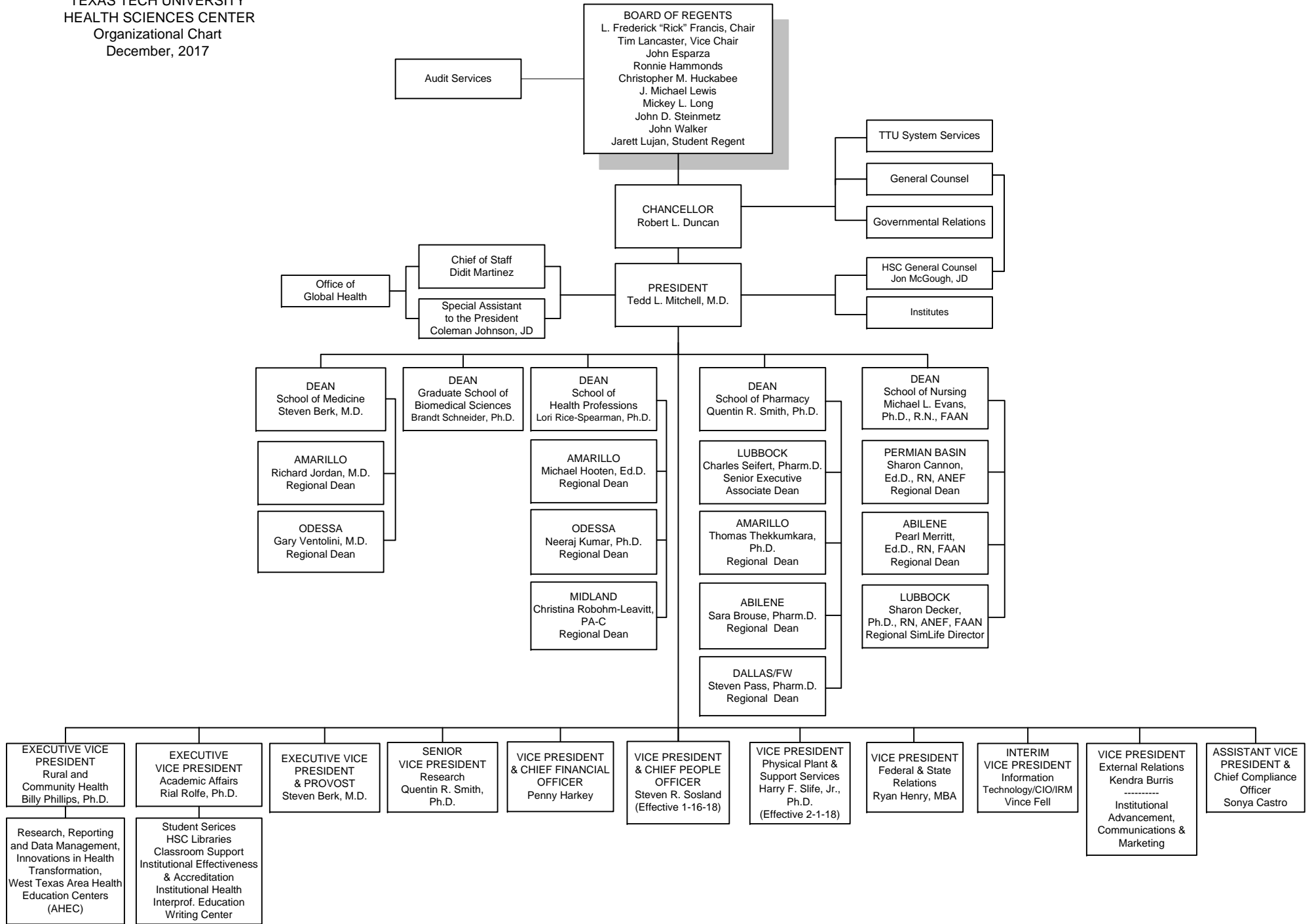
## **LIBRARIES OF THE HEALTH SCIENCES**

The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of these three campuses, are staffed by 17 professional librarians, 2 administrative staff, and 23 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to 22,002 electronic journals, 80,504 electronic books, and 579 electronic databases. They also have access to 3,286 open access ebooks and 13,372 open access ejournals. Through a proxy server, users may access this material from off-site locations as well. All three libraries (including

El Paso for now) have an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have 8 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order to provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 108 per week (the mean average of hours of operation for the 185 medical school libraries in the U.S. and Canada is 98). In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 30 group study rooms for use by TTUHSC students, an 18-workstation computer lab, and adequate space to consolidate all library collections in one location. The library is equipped with 12 additional public access computers as well. The need for remote storage of resource material was thereby eliminated. In the summer of 2008, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences, and in the fall of 2008, that library opened a new 6,000 sq. ft. additional library on the new El Paso campus. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added a 16-station computer laboratory within its existing space. Currently, this computer lab has 30 stations. In 2016, the number of answered reference questions at the libraries was 15,997 (the mean average of answered questions for the 185 medical school libraries in the U.S. and Canada is only 7,576). During the recent SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance. The libraries were also commended recently by LCME (Liaison Committee on Medical Education). In terms of collections, the libraries have more physical volumes than any other medical school in Texas. In 2016-2017, total expenditures in personnel, collections, and recurring capital were \$6,071,369. The El Paso campus has become a separate institution (TTUHSC El Paso), but until complete separation is achieved, the library in El Paso will continue to share some electronic resources with the TTUHSC libraries.

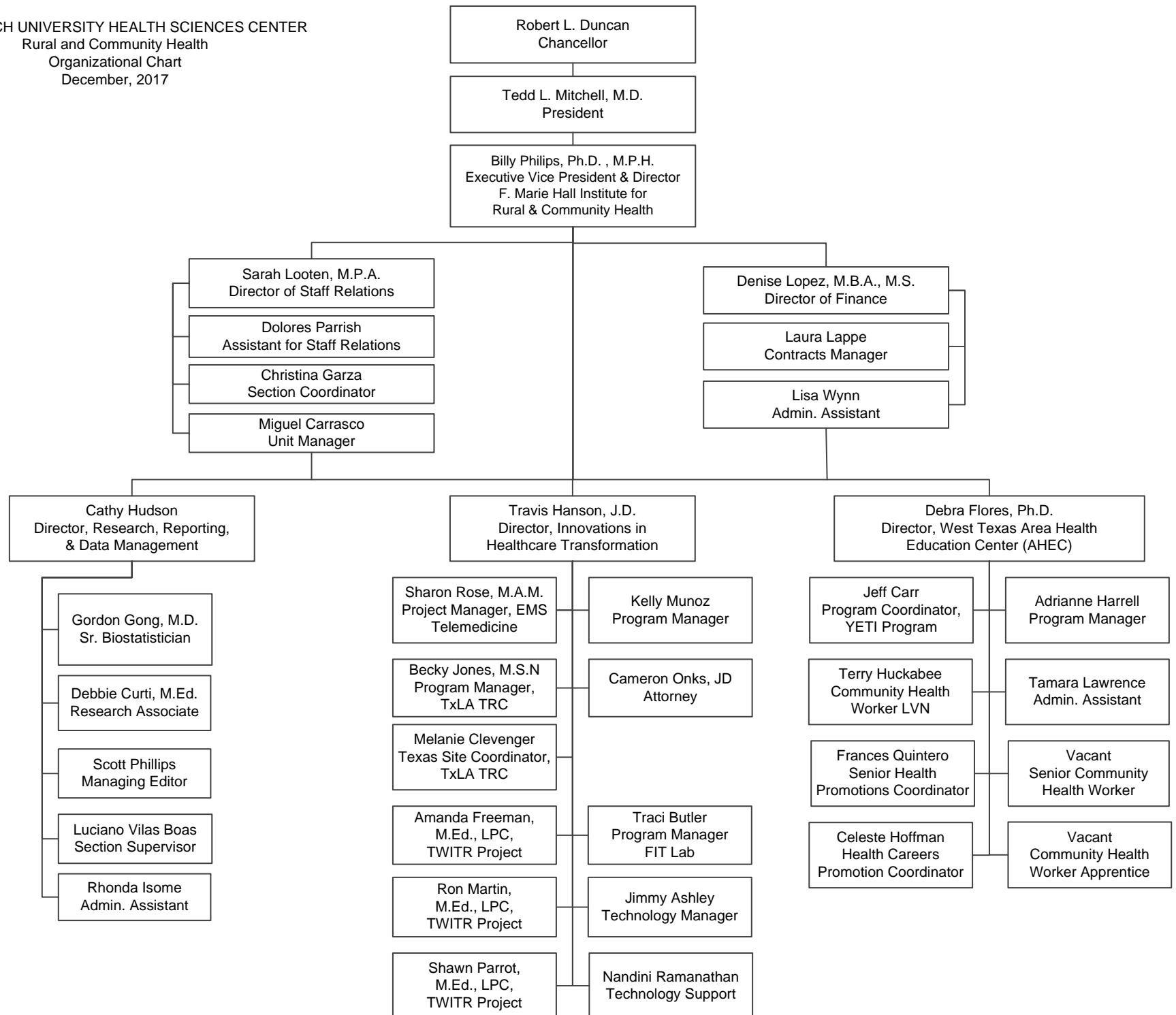
# ORGANIZATIONAL CHARTS

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER  
Organizational Chart  
December, 2017

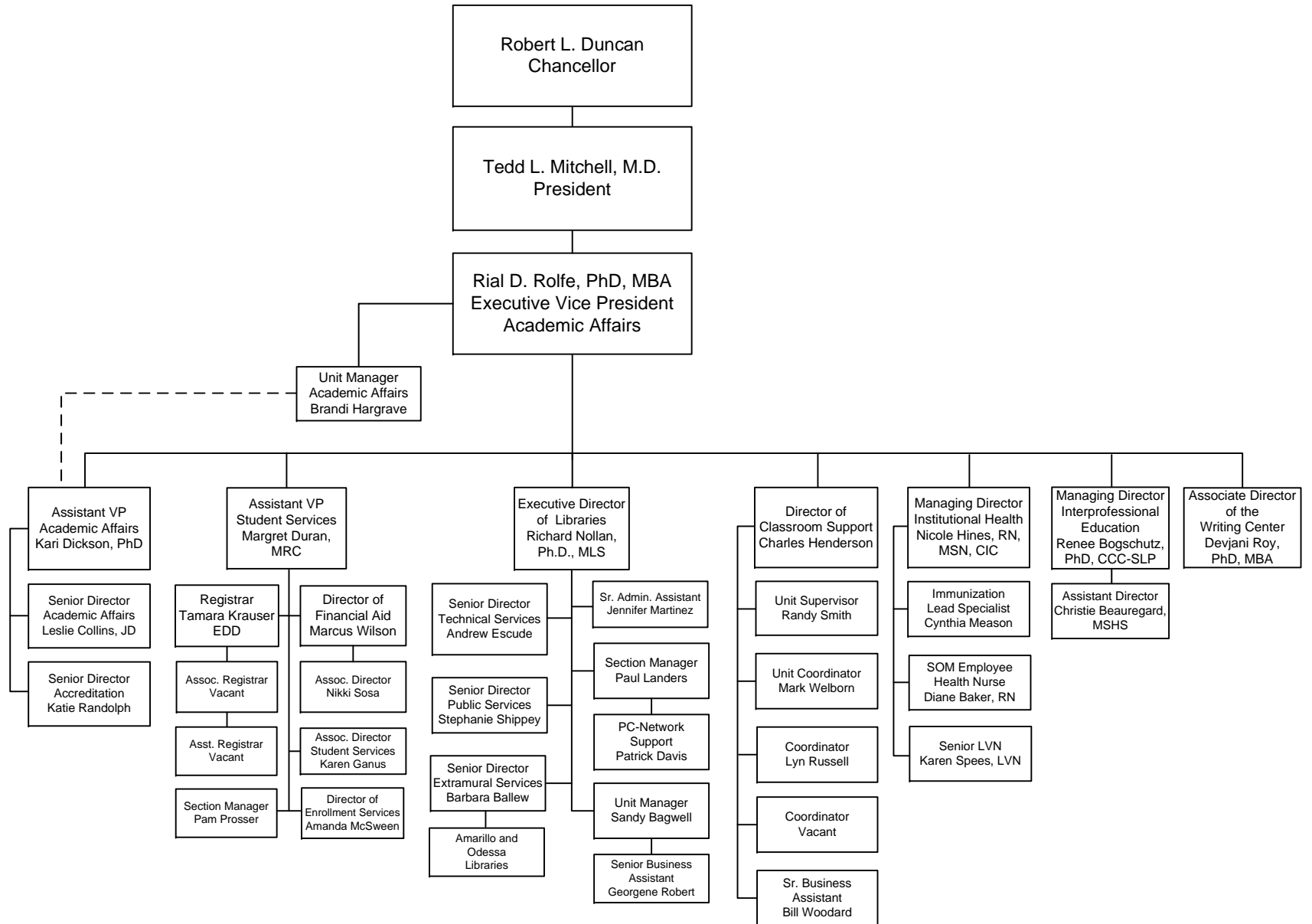




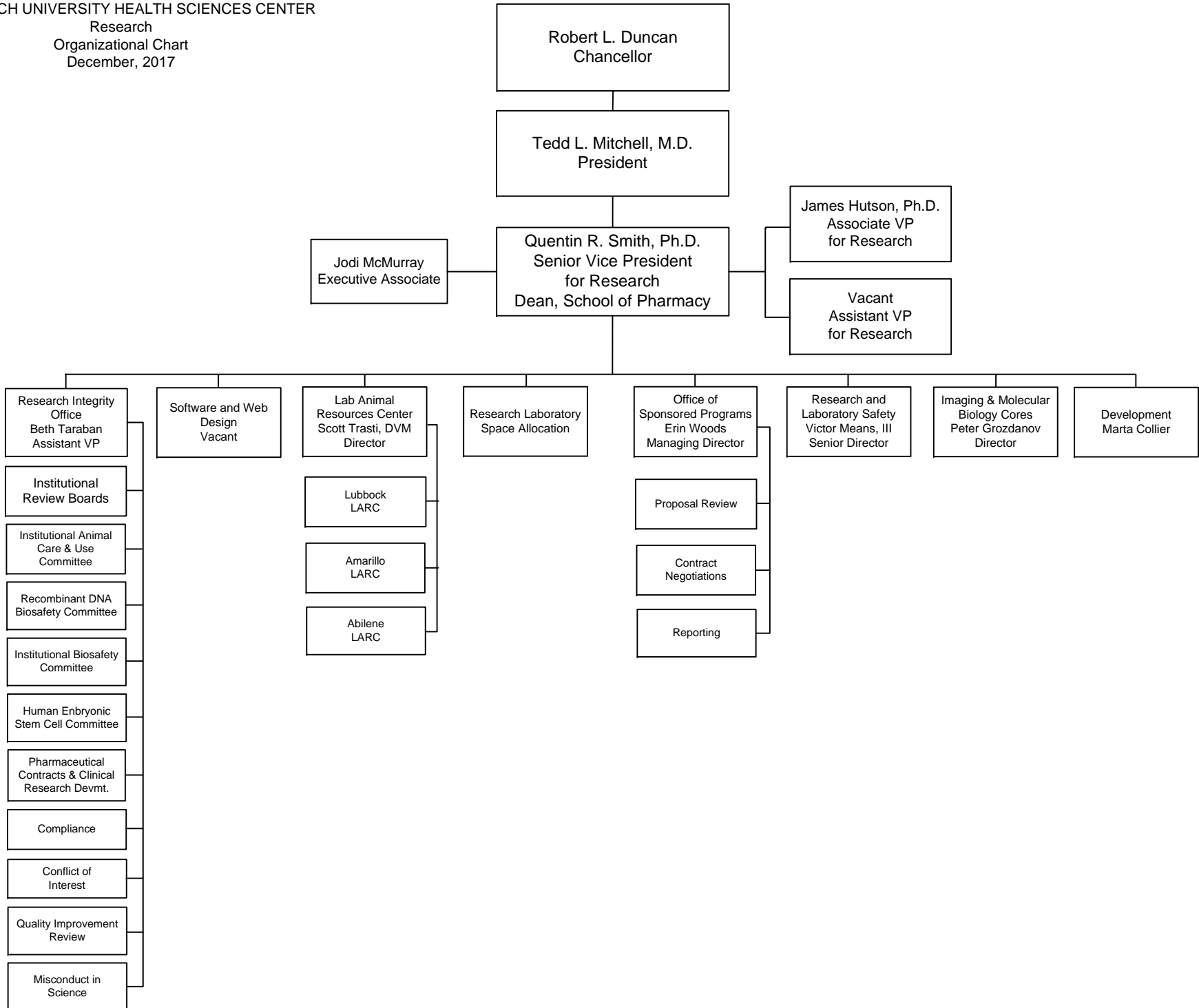
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Rural and Community Health  
 Organizational Chart  
 December, 2017



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Academic Affairs  
 Organizational Chart  
 December, 2017

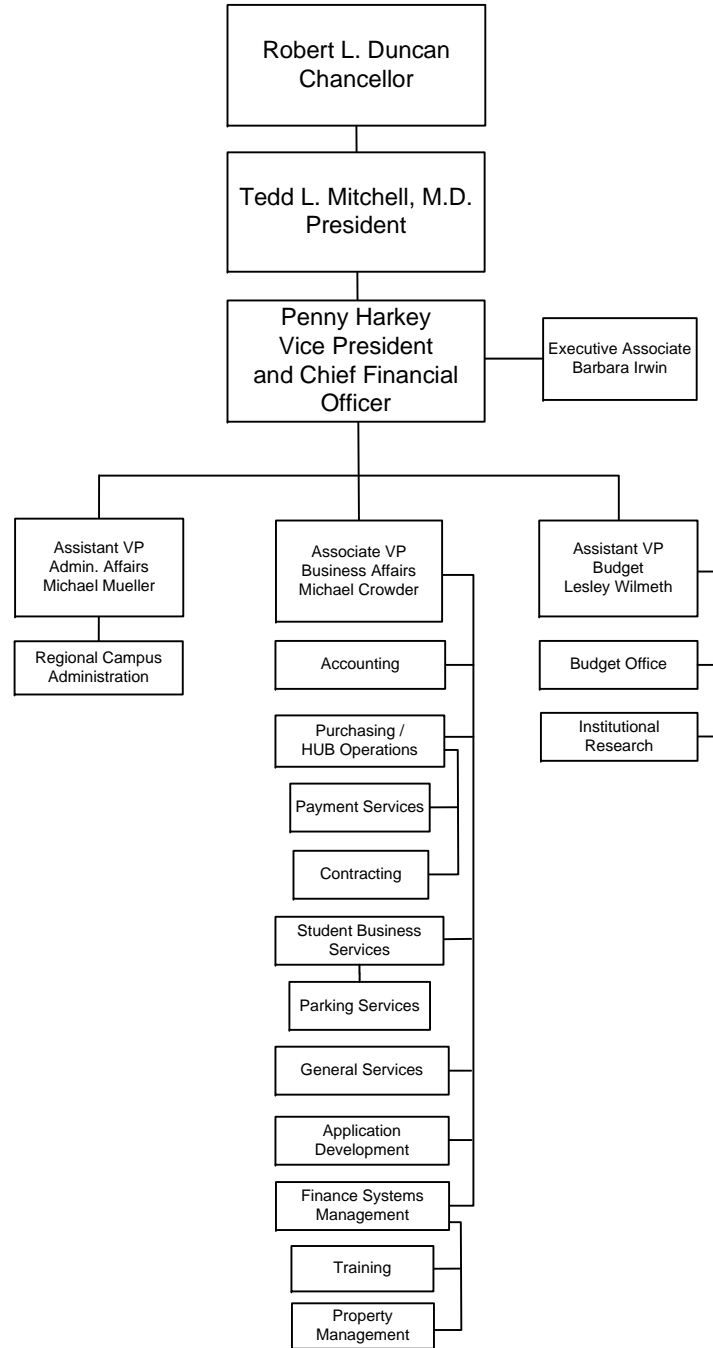


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Research  
 Organizational Chart  
 December, 2017

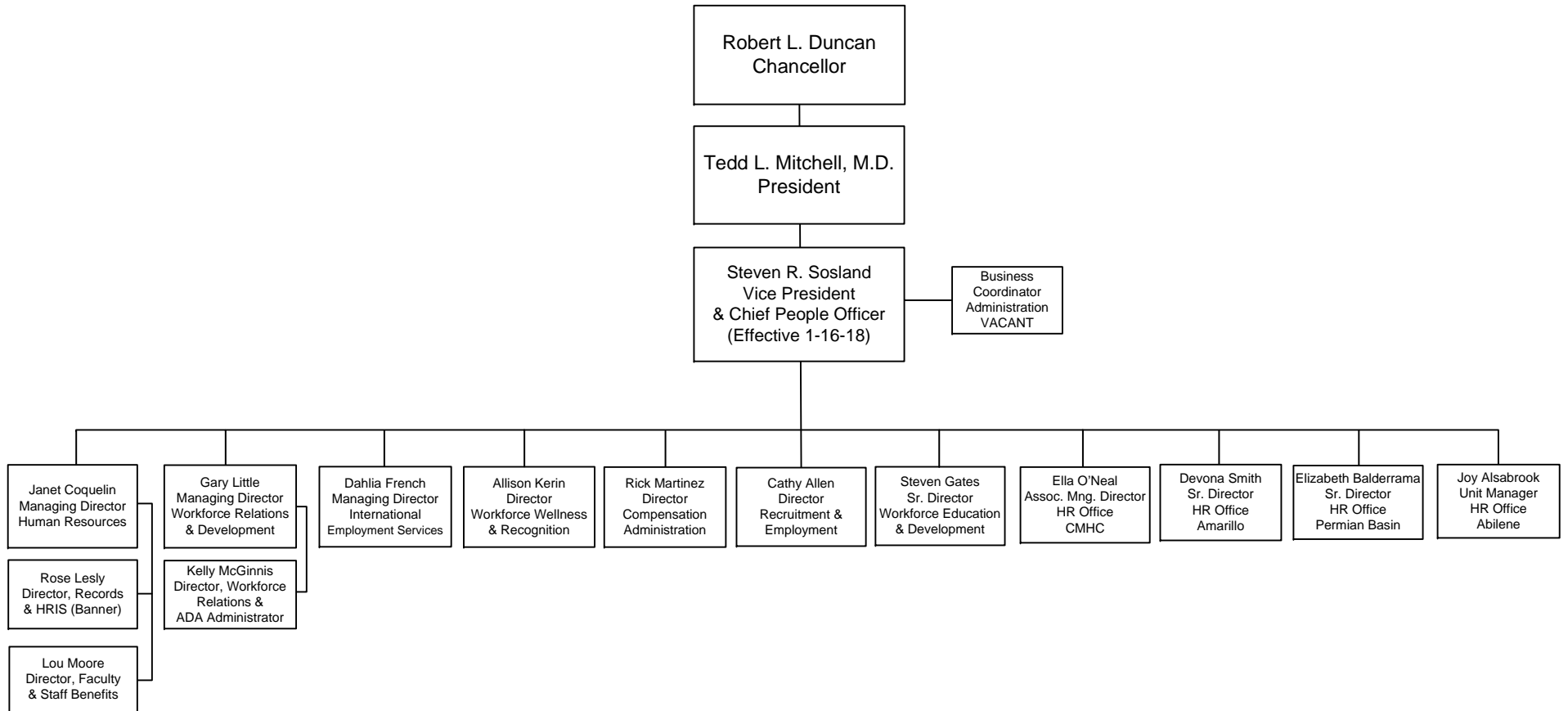


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

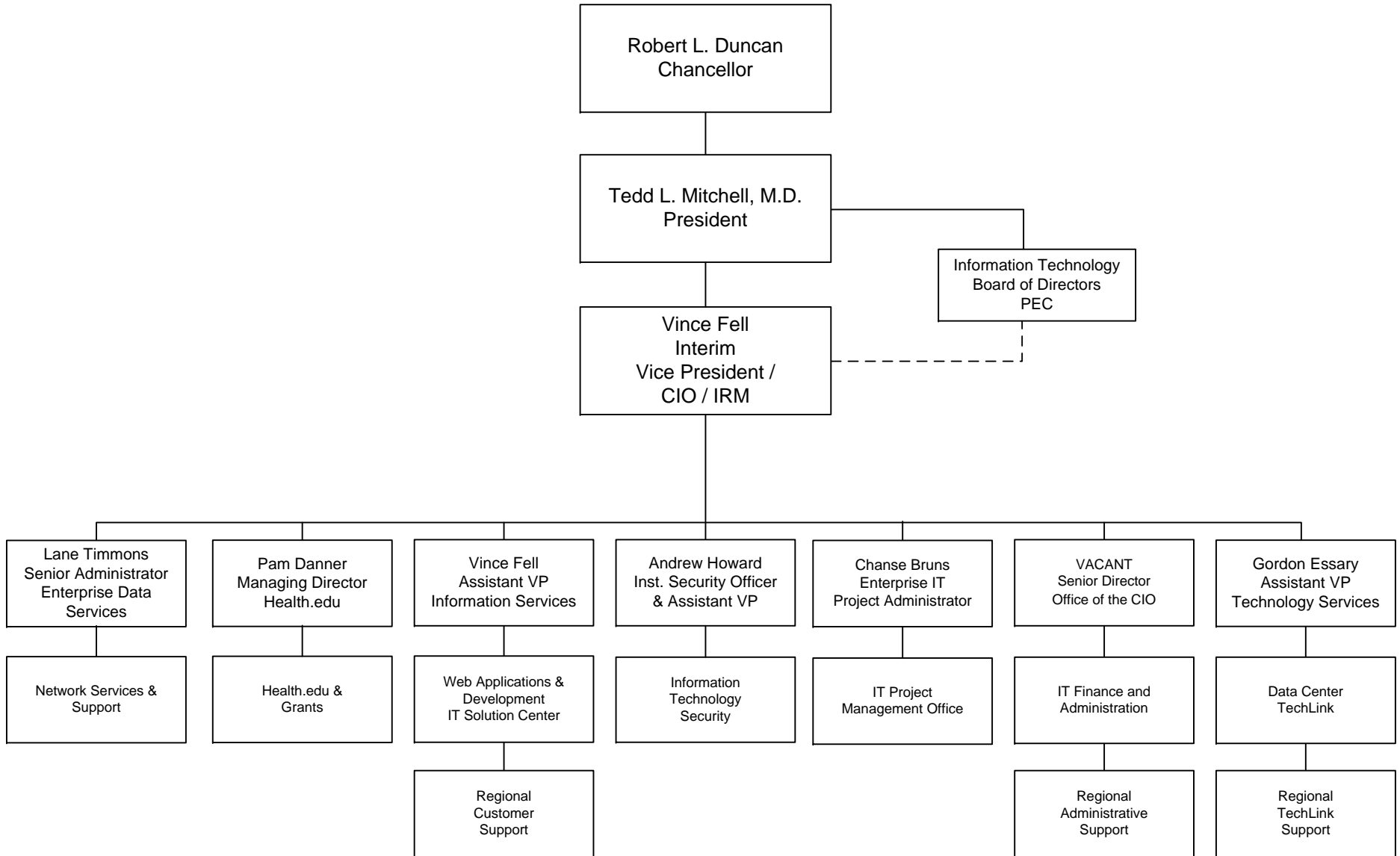
Finance Division  
Organizational Chart  
December, 2017



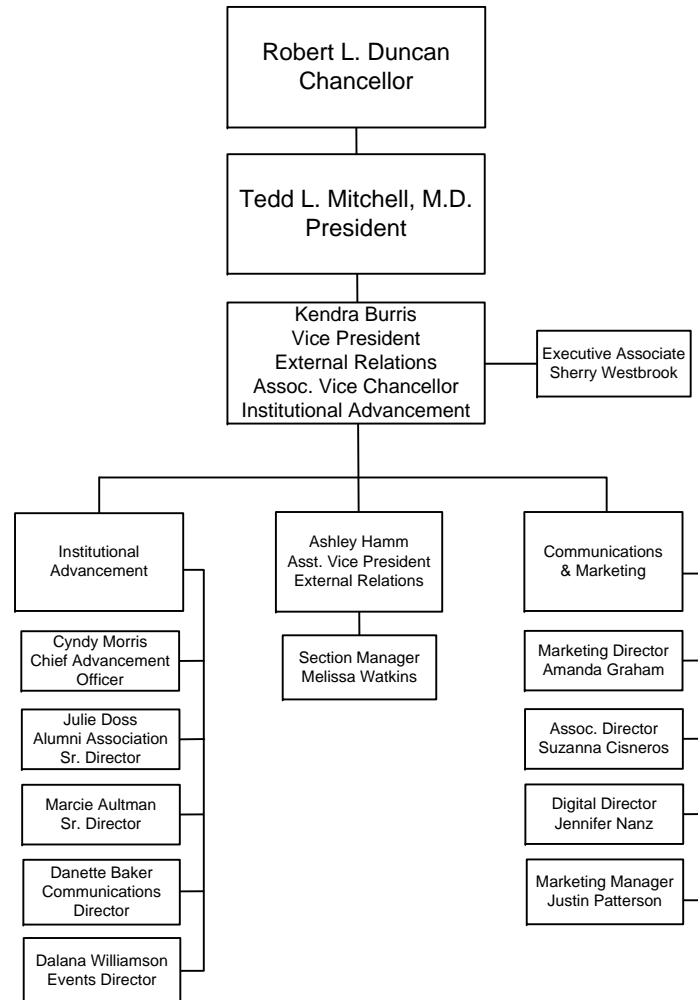
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Human Resources  
 Organizational Chart  
 December, 2017



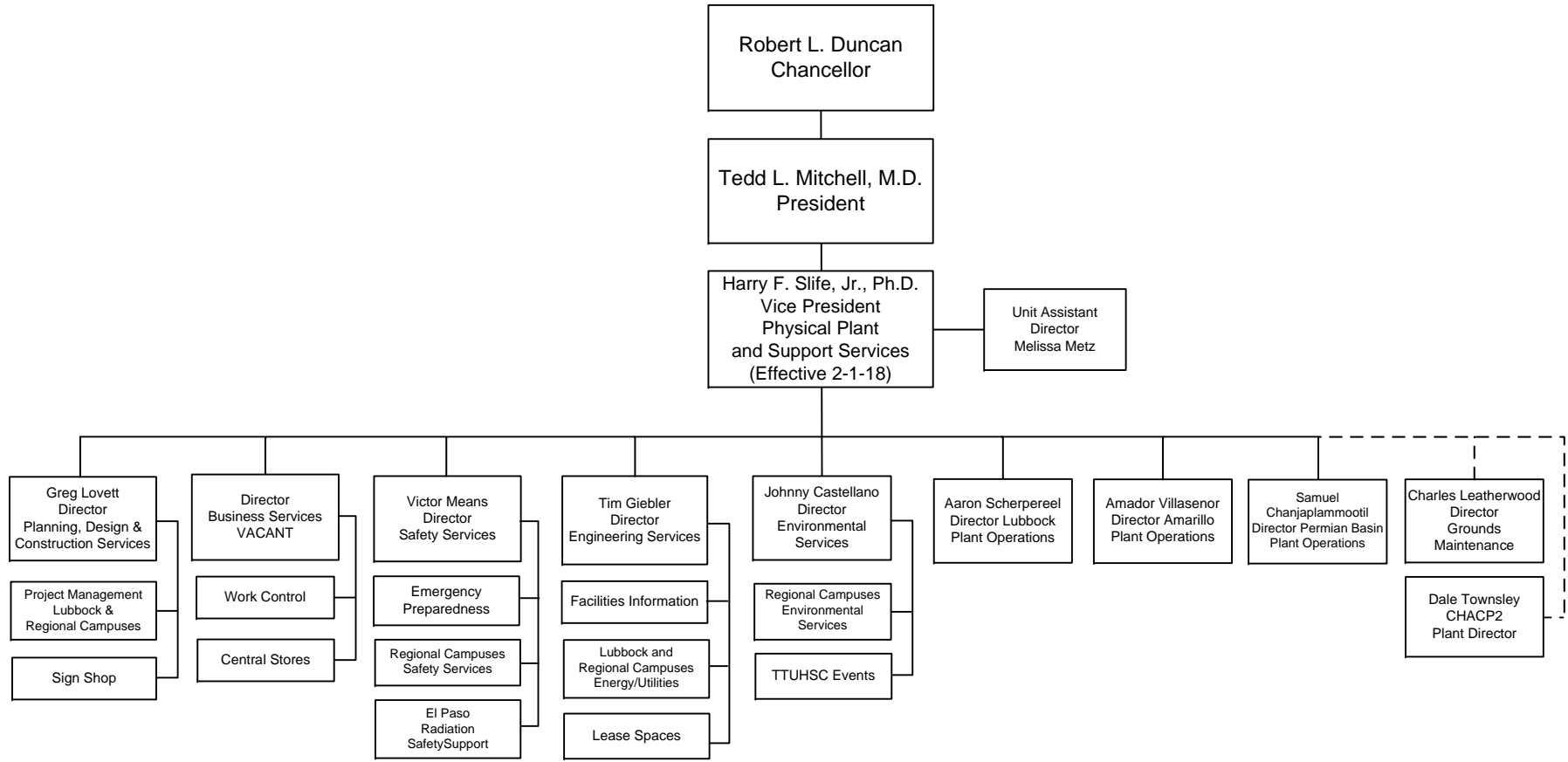
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Information Technology  
 Organizational Chart  
 December, 2017



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
External Relations  
Organizational Chart  
December, 2017

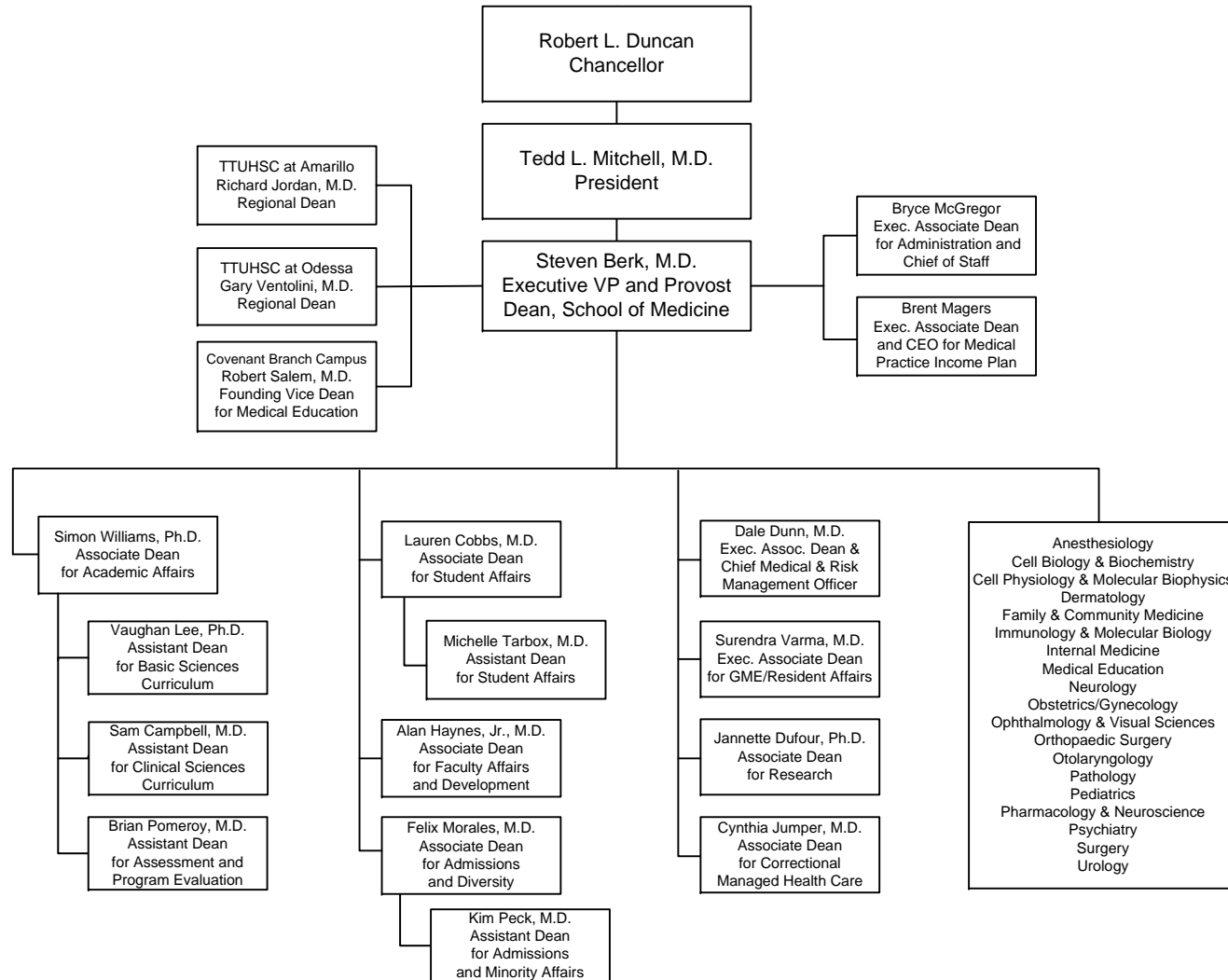


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Physical Plant  
 Organizational Chart  
 December, 2017

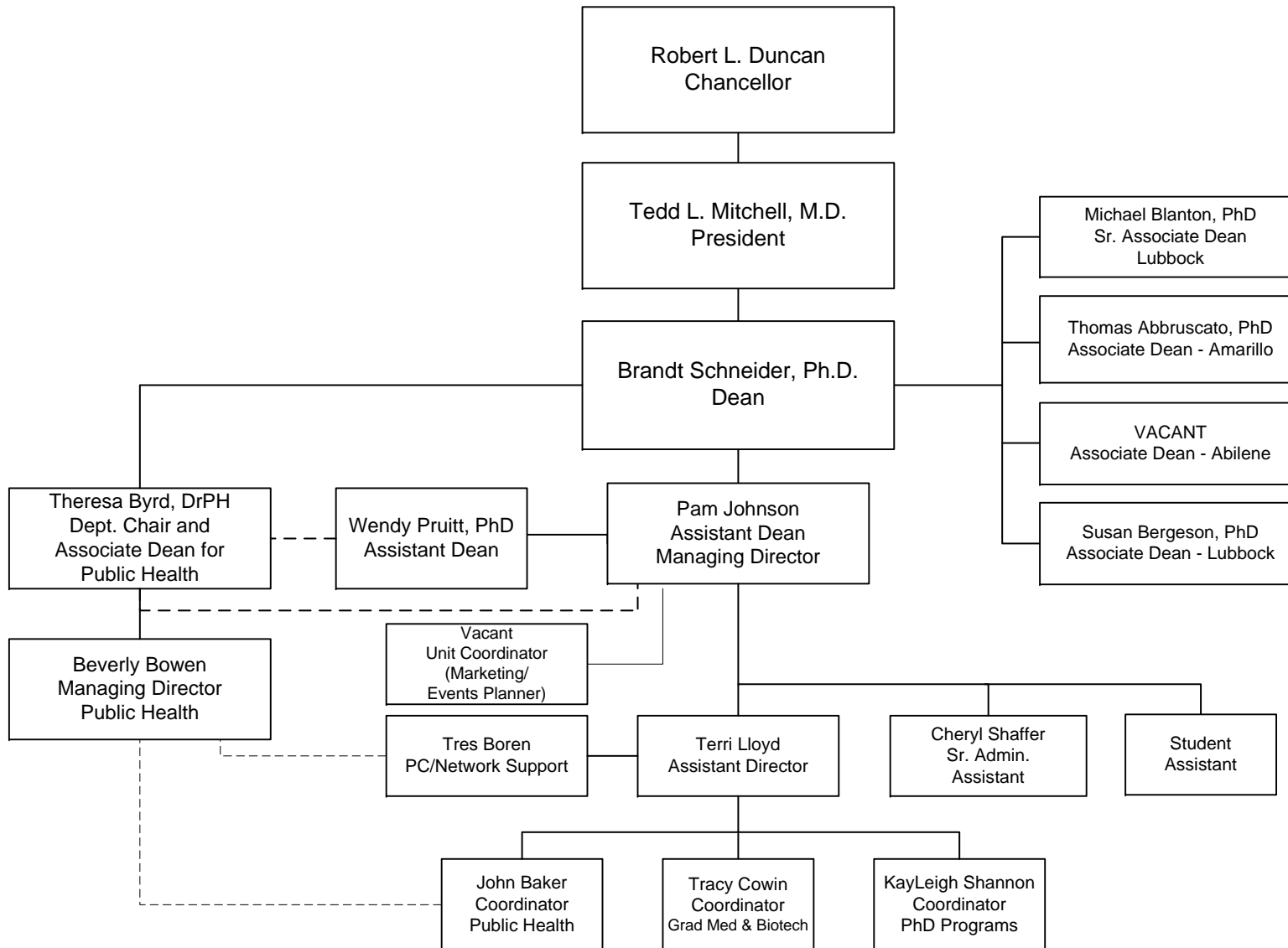




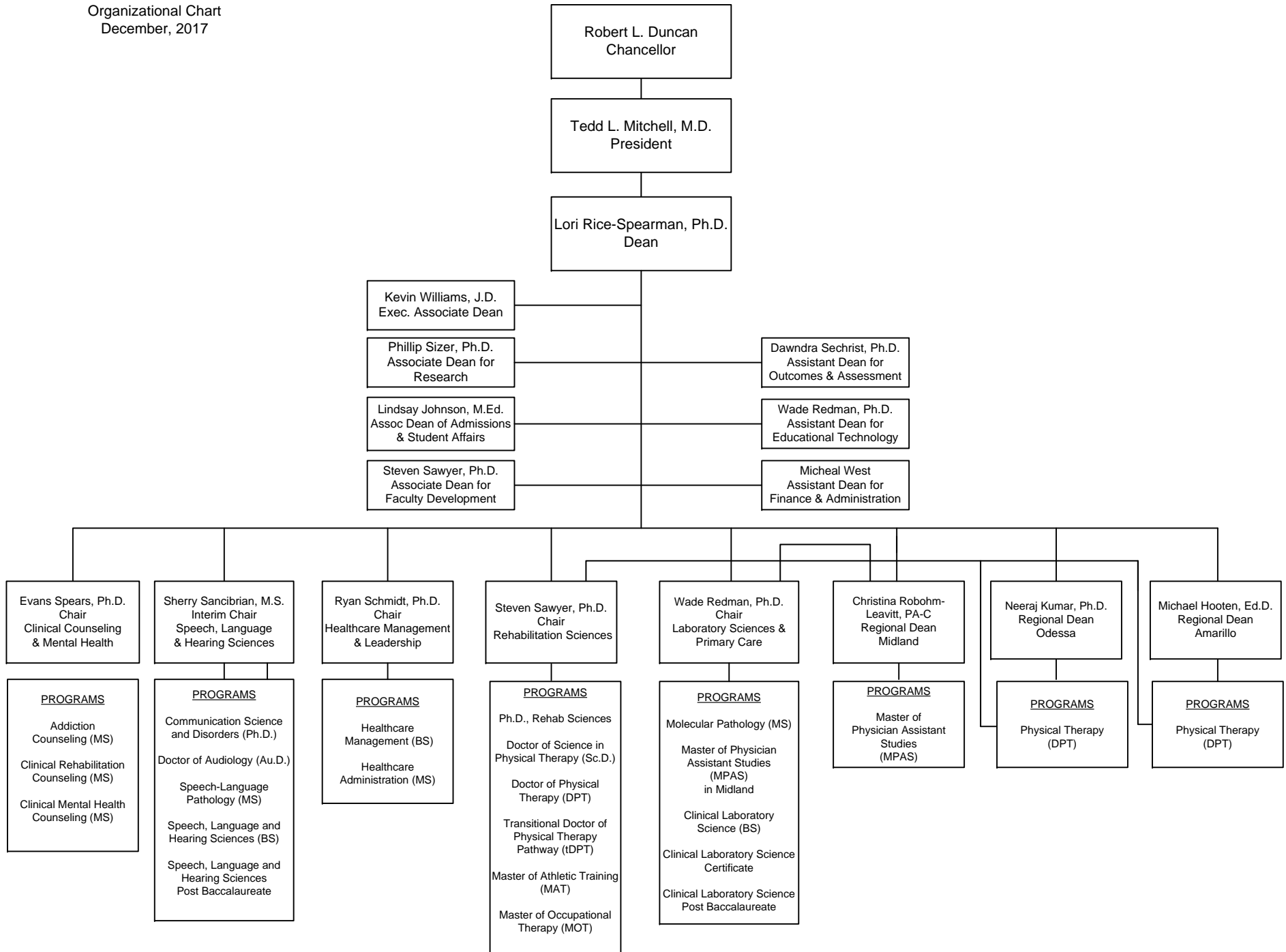
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Medicine  
 Organizational Chart  
 December, 2017



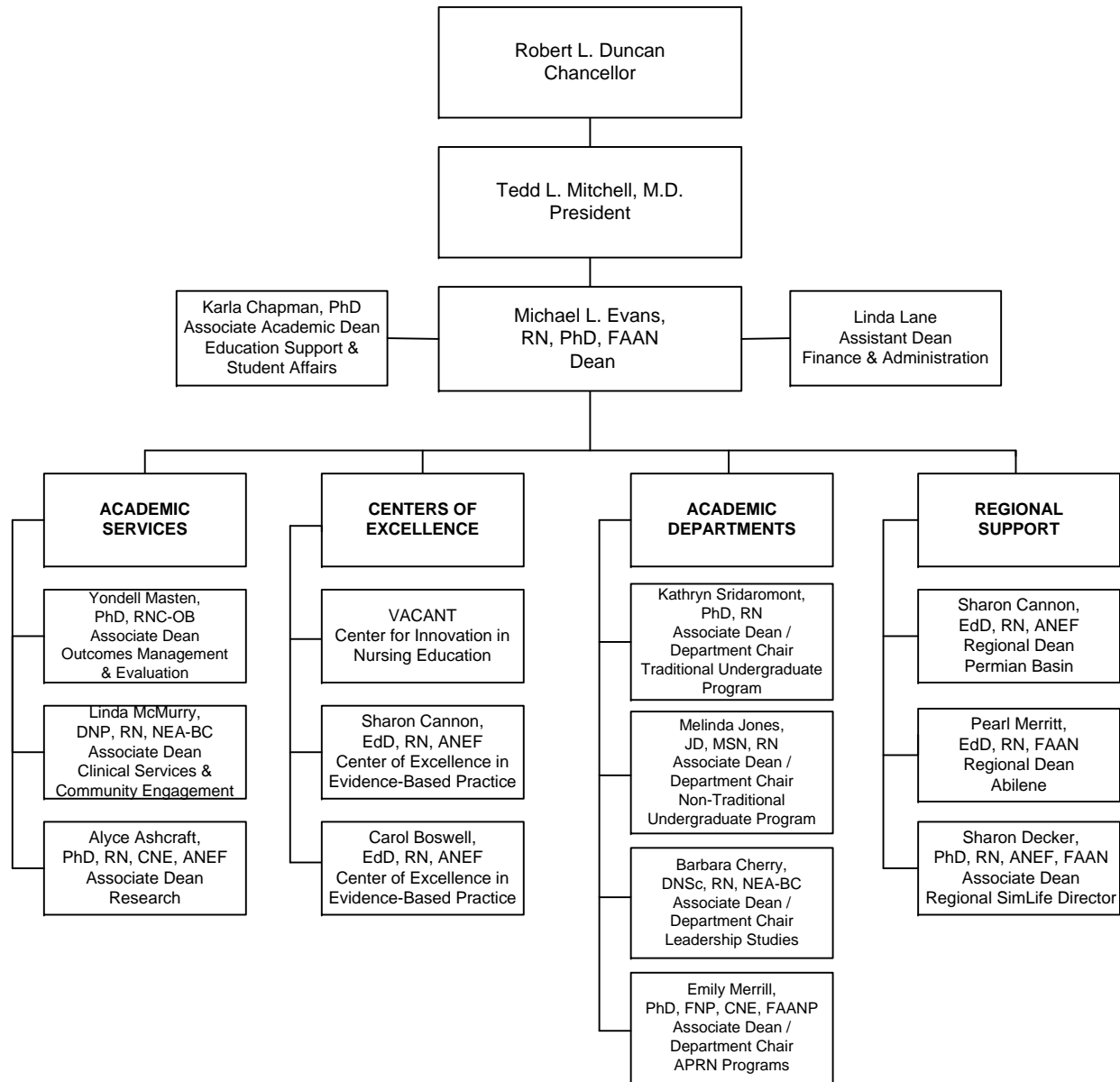
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Graduate School of Biomedical Sciences  
 Organizational Chart  
 December, 2017

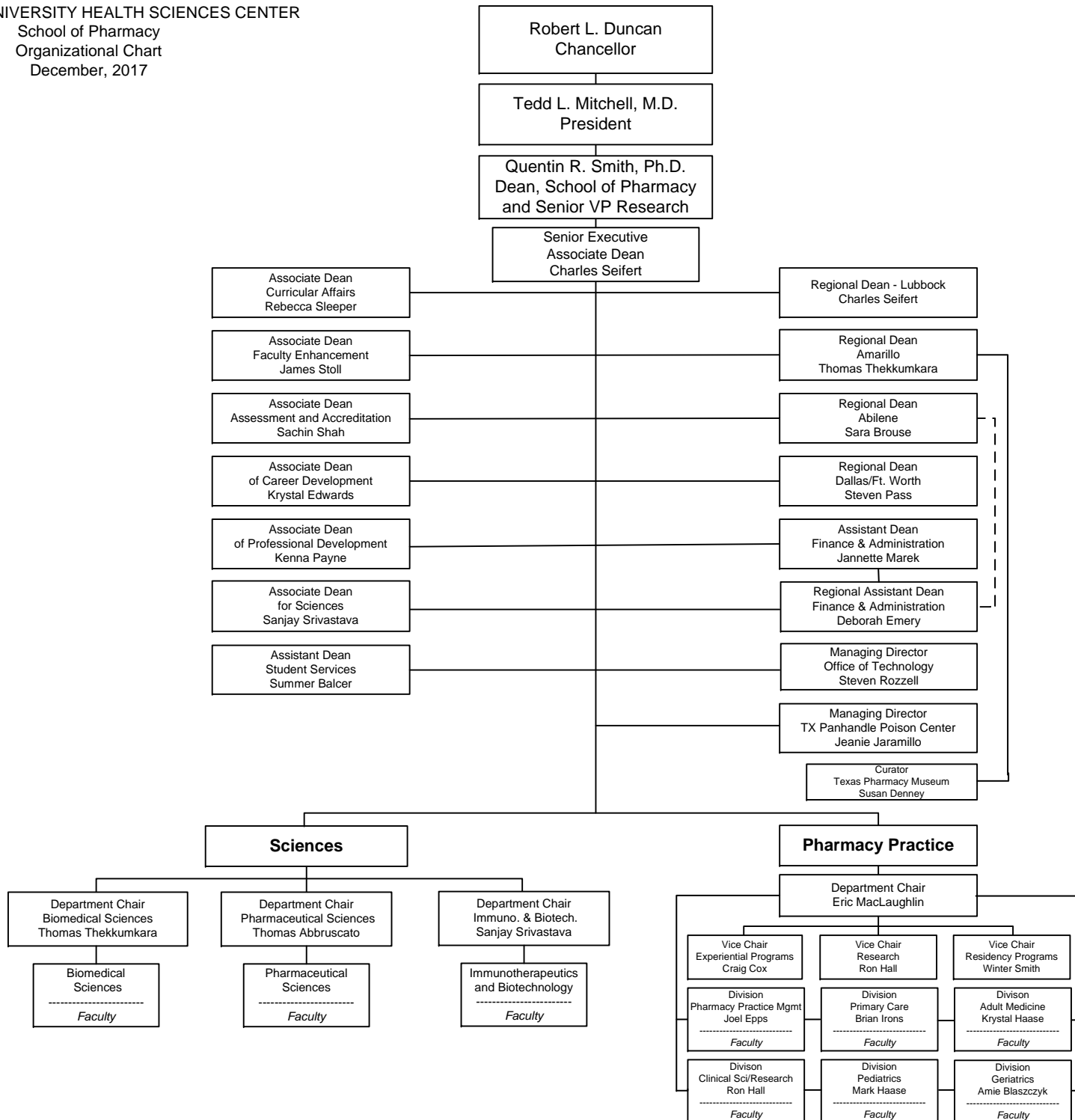


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Health Professions  
 Organizational Chart  
 December, 2017



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Nursing  
 Organizational Chart  
 December, 2017





PROGRAMS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
**Certificate and Degree Programs by Campus \***

	<b>Graduate School of Biomedical Sciences</b>	<b>School of Health Professions</b>	<b>School of Medicine</b>	<b>School of Nursing</b>	<b>School of Pharmacy</b>
<b>Abilene</b>	MS, Biotechnology Master of Public Health Grad. Cert. in Public Health			BS, Nursing	Doctor of Pharmacy
<b>Amarillo</b>	MS, Pharmaceutical Sciences PhD, Pharmaceutical Sciences	Doctor of Physical Therapy	Doctor of Medicine		Doctor of Pharmacy
<b>Dallas</b>					Doctor of Pharmacy
<b>Lubbock</b>	Master of Public Health Grad. Cert. in Public Health MS, Biomedical Sciences MS, Biotechnology PhD, Biomedical Sciences	BS, Clinical Laboratory Science BS, Speech, Language and Hearing Sciences BS, Speech, Lang. & Hearing Sci. (Sec. Deg.) Master of Athletic Training Master of Occupational Therapy MS, Molecular Pathology MS, Speech-Language Pathology Doctor of Audiology PhD, Communication Sci. and Disorders PhD, Rehabilitation Sciences Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing	Doctor of Pharmacy
<b>Midland</b>		Master of Physician Assistant Studies			
<b>Odessa</b>		Doctor of Physical Therapy	Doctor of Medicine	BS, Nursing	
<b>Distance Education</b>	Grad. Cert. in Public Health	Certificate in Clinical Laboratory Science BS, Clinical Laboratory Science (Sec. Deg.) BS, Healthcare Management MS, Clinical Rehabilitation Counseling MS, Addiction Counseling MS, Clinical Mental Health Counseling MS, Healthcare Administration Doctor of Physical Therapy (Transitional) Doctor of Science in Physical Therapy		BS, Nursing (RN to BSN) BS, Nursing (Accelerated) MS, Nursing Doctor of Nursing Practice Post-Master's Certificates Graduate Certificates	

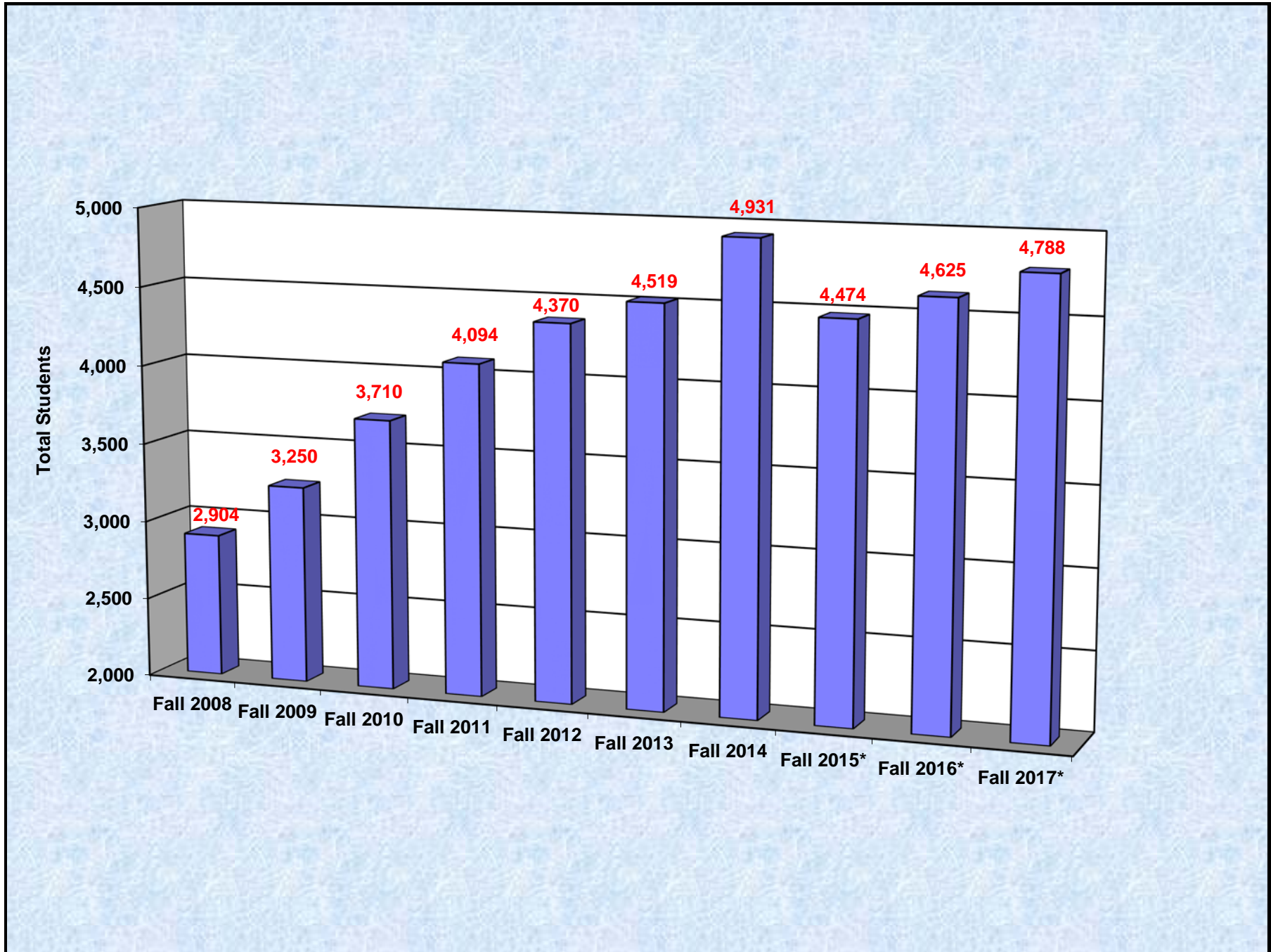
\*Table indicates academic programs for which ≥50% of credit hours are offered at the specified location.

STUDENTS



# TTUHSC Enrollment Trends

## Fall 2008 - Fall 2017

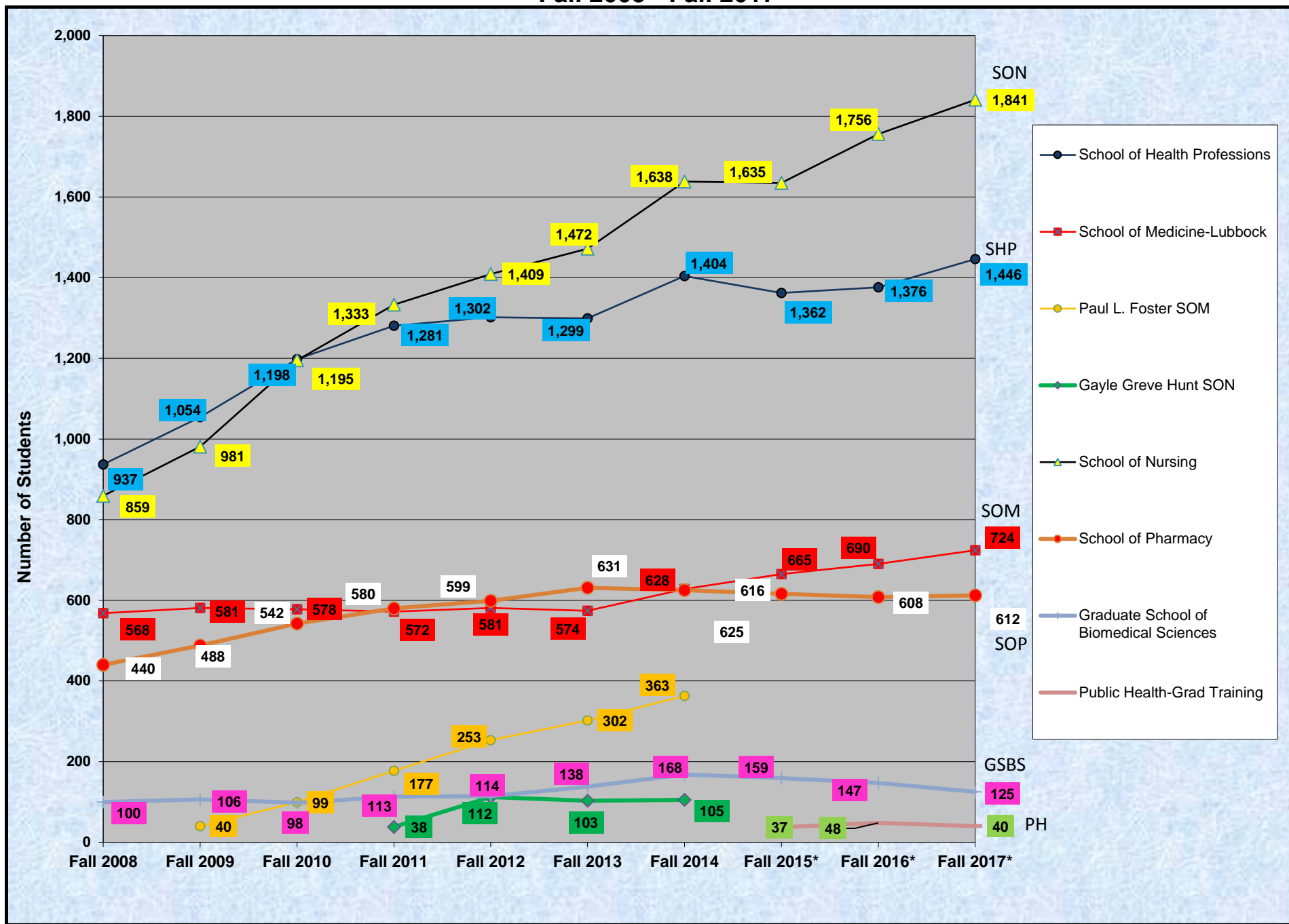


Sources:  
TTUHSC Office of the Registrar  
TTUHSC Office of Institutional Research

\* - El Paso schools are excluded beginning Fall 2015.

# TTUHSC Enrollment Trends by School

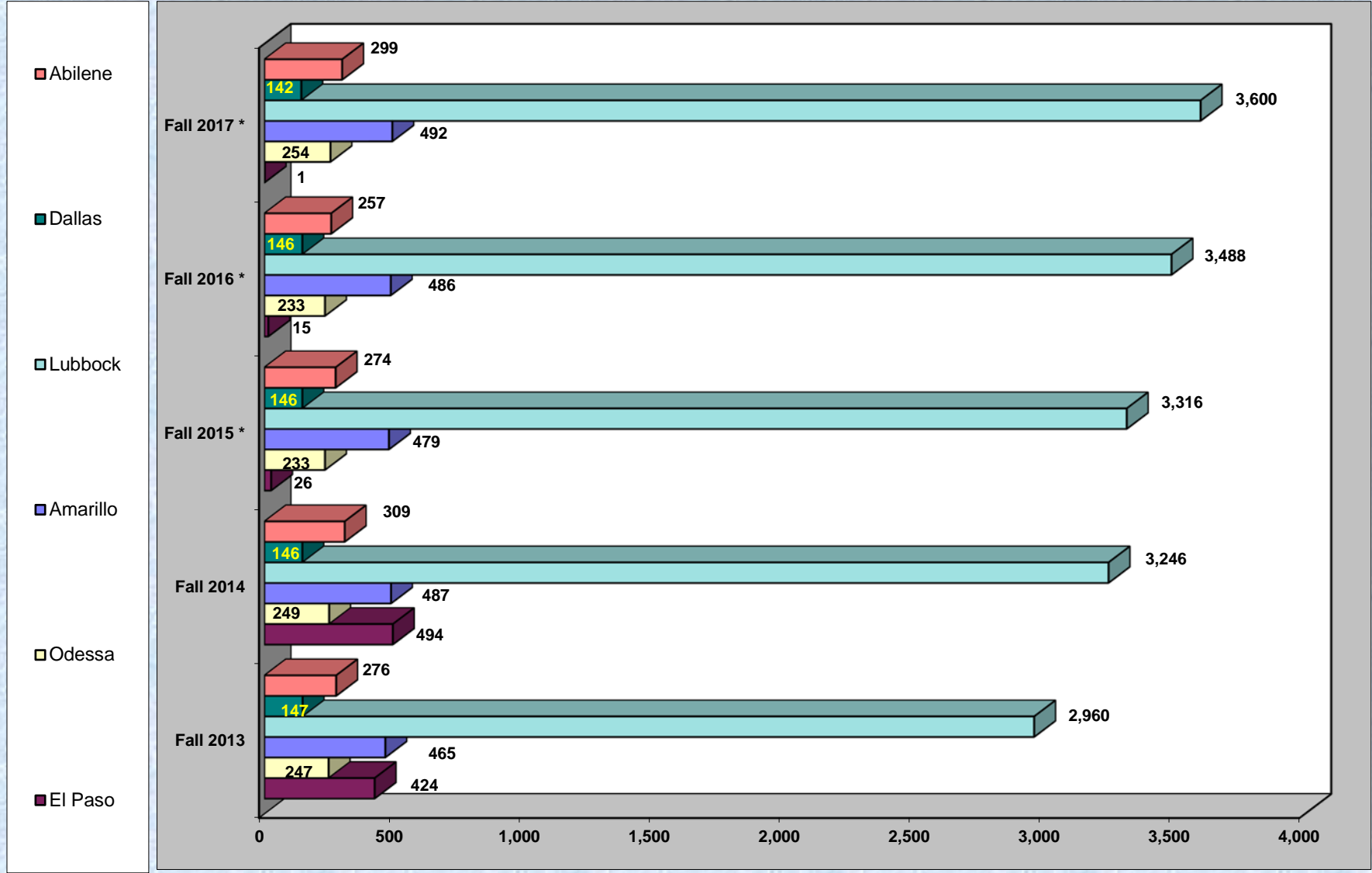
## Fall 2008 - Fall 2017



Sources:  
 TTUHSC Office of the Registrar  
 TTUHSC Office of Institutional Research

\* - El Paso schools are excluded beginning Fall 2015.

# TTUHSC Enrollment by Campus Fall 2013 - Fall 2017



Number of Students Enrolled

Sources:  
TTUHSC Registrar  
TTUHSC Office of Institutional Research

\* - El Paso schools are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	2008		2009		2010		2011		2012		2013		2014		2015 *		2016 *		2017 *	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	51	114	57	149	66	176	81	204	82	223	94	221	87	244	76	206	87	252	86	253
American Indian	7	13	8	19	6	22	10	23	8	18	11	23	13	24	9	17	8	23	7	25
Asian	139	167	200	226	191	278	248	329	260	383	267	374	302	426	242	368	248	367	270	408
Hispanic	132	209	162	268	184	307	170	357	192	464	221	476	248	573	240	492	214	464	219	538
Non-Resident Alien	49	34	7	10	26	7	17	8	11	8	24	23	20	22	43	33	35	27	3	3
Other	42	119	30	78	96	134	72	145	68	127	81	171	94	205	125	199	91	192	228	909
White	546	1282	647	1389	676	1541	769	1661	785	1741	771	1762	791	1882	635	1789	653	1964	533	1306
<b>Total Enrollment</b>	<b>966</b>	<b>1938</b>	<b>1111</b>	<b>2139</b>	<b>1245</b>	<b>2465</b>	<b>1367</b>	<b>2727</b>	<b>1406</b>	<b>2964</b>	<b>1469</b>	<b>3050</b>	<b>1555</b>	<b>3376</b>	<b>1370</b>	<b>3104</b>	<b>1336</b>	<b>3289</b>	<b>1346</b>	<b>3442</b>

\* - El Paso schools are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	1	1	1	1	0	1	0	1	2	1	2	4	8	6	4	5	2	3	4
American Indian	1	0	0	1	0	1	0	0	0	0	0	0	0	1	0	1	0	1	0	0
Asian	1	2	37	15	17	14	28	12	29	16	17	6	20	7	10	5	5	4	26	19
Hispanic	1	1	0	2	1	3	2	2	4	2	9	10	14	17	21	18	17	14	12	6
Non-Resident Alien	37	23	3	6	20	7	12	4	8	2	20	17	16	16	37	14	28	15	3	0
Other	2	0	0	0	2	2	6	11	5	9	6	8	5	5	4	5	3	1	0	4
White	16	15	21	19	16	14	20	15	22	14	24	18	30	25	21	13	29	23	25	23
Total Enrollment	58	42	62	44	57	41	69	44	69	45	77	61	89	79	99	60	87	60	69	56

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF HEALTH PROFESSIONS**

	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	12	40	18	52	22	50	25	57	22	67	36	65	34	72	28	56	33	70	40	85
American Indian	1	7	2	5	3	5	4	2	5	2	6	8	5	6	4	3	4	3	2	4
Asian	15	21	23	28	28	41	33	49	30	61	28	61	46	82	39	79	41	61	48	77
Hispanic	35	73	60	94	72	106	64	122	72	122	77	129	81	159	89	162	82	173	90	214
Non-Resident Alien	7	4	2	2	2	0	1	0	1	1	3	1	1	2	4	7	5	4	0	0
Other	18	52	16	42	26	44	32	70	15	18	12	33	10	44	12	33	5	26	41	127
White	156	496	183	527	206	593	216	606	235	651	208	632	229	633	211	635	209	660	178	540
Total Enrollment	244	693	304	750	359	839	375	906	380	922	370	929	406	998	387	975	379	997	399	1047

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF MEDICINE**

	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	9	8	8	7	7	6	7	9	7	10	9	8	8	4	10	9	12	13	14	11
American Indian	3	2	3	2	2	4	1	7	1	7	2	5	3	6	3	2	2	3	2	3
Asian	76	74	72	74	63	57	72	59	72	68	78	74	83	88	81	82	81	88	72	85
Hispanic	44	24	36	20	27	15	17	24	21	23	26	17	33	24	40	27	39	30	38	48
Non-Resident Alien	1	0	0	0	1	0	1	1	0	1	0	0	1	0	0	0	0	0	0	0
Other	8	11	9	12	34	44	15	18	14	17	17	20	21	24	61	53	68	57	88	89
White	186	122	204	134	198	120	206	135	207	133	191	127	200	133	186	111	177	120	169	105
Total Enrollment	327	241	332	249	332	246	319	253	322	259	323	251	349	279	381	284	379	311	383	341

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF NURSING**

	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	21	52	18	72	21	103	31	116	30	114	29	114	22	130	15	106	18	135	15	118
American Indian	0	4	1	10	0	10	3	11	0	6	2	6	3	8	1	10	1	14	2	17
Asian	10	25	10	40	19	70	18	77	15	71	17	70	19	72	21	70	25	69	21	67
Hispanic	26	82	37	123	48	157	52	166	49	229	49	217	47	261	69	269	53	226	49	239
Non-Resident Alien	0	6	2	1	0	0	0	1	1	1	0	1	0	1	0	1	0	0	0	1
Other	6	48	3	22	6	22	6	32	13	56	14	69	19	82	16	67	11	90	81	663
White	75	504	95	547	96	643	131	689	118	706	142	742	132	842	114	876	125	989	70	498
Total Enrollment	138	721	166	815	190	1005	241	1092	226	1183	253	1219	242	1396	236	1399	233	1523	238	1603



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**SCHOOL OF PHARMACY**

	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	9	13	12	17	15	17	16	20	20	24	18	29	18	27	15	27	16	26	14	30
American Indian	2	0	2	1	1	2	1	3	2	3	1	3	2	2	1	1	1	2	1	1
Asian	37	45	55	59	58	81	70	98	78	115	79	121	85	131	89	131	91	142	98	160
Hispanic	26	29	27	24	33	21	29	17	22	13	25	16	20	13	19	14	21	17	27	27
Non-Resident Alien	4	1	0	1	3	0	3	2	0	3	1	4	1	3	1	10	1	7	0	1
Other	8	8	2	1	4	3	7	3	15	10	18	26	25	35	32	39	4	16	18	22
White	113	145	133	154	143	161	140	171	127	167	117	173	104	159	95	142	105	159	83	130
Total Enrollment	199	241	231	257	257	285	266	314	264	335	259	372	255	370	252	364	239	369	241	371

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

**PUBLIC HEALTH - GRADUATE TRAINING**

	2015		2016		2017	
	M	F	M	F	M	F
African American	2	4	3	6	0	5
American Indian	0	0	0	0	0	0
Asian	2	1	5	3	5	0
Hispanic	2	2	2	4	3	4
Non-Resident Alien	1	1	1	1	0	1
Other	0	2	0	2	0	4
White	8	12	8	13	8	10
Total Enrollment	15	22	19	29	16	24

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ENROLLMENT BY CAMPUS / BY SCHOOL**

<b>Lubbock</b>	<b>Fall 2013</b>	<b>Fall 2014</b>	<b>Fall 2015 *</b>	<b>Fall 2016 *</b>	<b>Fall 2017 *</b>
Graduate School of Biomedical Sciences	87	95	79	84	76
Public Health-Graduate Training	-	-	30	43	31
School of Health Professions	1,094	1,192	1,159	1,169	1,233
School of Medicine	443	477	518	538	567
School of Nursing	1,299	1,446	1,495	1,620	1,657
School of Pharmacy	37	36	35	34	36
<b>TOTAL Lubbock</b>	<b>2,960</b>	<b>3,246</b>	<b>3,316</b>	<b>3,488</b>	<b>3,600</b>
<b>Amarillo</b>	<b>Fall 2013</b>	<b>Fall 2014</b>	<b>Fall 2015</b>	<b>Fall 2016</b>	<b>Fall 2017</b>
Graduate School of Biomedical Sciences	32	37	45	41	44
School of Health Professions	48	51	47	50	51
School of Medicine	93	101	97	106	108
School of Pharmacy	292	298	290	289	289
<b>TOTAL Amarillo</b>	<b>465</b>	<b>487</b>	<b>479</b>	<b>486</b>	<b>492</b>
<b>Midland/Odessa</b>	<b>Fall 2013</b>	<b>Fall 2014</b>	<b>Fall 2015</b>	<b>Fall 2016</b>	<b>Fall 2017</b>
School of Health Professions	157	161	156	157	162
School of Medicine	38	50	50	46	49
School of Nursing	52	38	27	30	43
<b>TOTAL Midland/Odessa</b>	<b>247</b>	<b>249</b>	<b>233</b>	<b>233</b>	<b>254</b>
<b>El Paso *</b>	<b>Fall 2013</b>	<b>Fall 2014</b>	<b>Fall 2015</b>	<b>Fall 2016</b>	<b>Fall 2017</b>
Graduate School of Biomedical Sciences	19	26	26	15	1
School of Medicine	-	-	-	-	-
Paul L. Foster SOM *	302	363	-	-	-
Gayle Greve Hunt-School of Nursing *	103	105	-	-	-
School of Nursing	-	-	-	-	-
<b>TOTAL El Paso</b>	<b>424</b>	<b>494</b>	<b>26</b>	<b>15</b>	<b>1</b>
<b>Dallas</b>	<b>Fall 2013</b>	<b>Fall 2014</b>	<b>Fall 2015</b>	<b>Fall 2016</b>	<b>Fall 2017</b>
School of Pharmacy	147	146	146	146	142
<b>TOTAL Dallas</b>	<b>147</b>	<b>146</b>	<b>146</b>	<b>146</b>	<b>142</b>
<b>Abilene</b>	<b>Fall 2013</b>	<b>Fall 2014</b>	<b>Fall 2015</b>	<b>Fall 2016</b>	<b>Fall 2017</b>
School of Nursing	121	154	113	106	141
Graduate School of Biomedical Sciences	-	10	9	7	4
Public Health-Graduate Training	-	-	7	5	9
School of Pharmacy	155	145	145	139	145
<b>TOTAL Abilene</b>	<b>276</b>	<b>309</b>	<b>274</b>	<b>257</b>	<b>299</b>
<b>TTUHSC Fall Semester Totals</b>	<b>4,519</b>	<b>4,931</b>	<b>4,474</b>	<b>4,625</b>	<b>4,788</b>

\* - El Paso schools are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING  
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES  
As of September 1<sup>st</sup>**

<b>RESIDENCIES IN TEXAS</b>							
<b>DESCRIPTION</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Total Graduates	136	127	151	136	133	152	133
Primary Care (% of Total Graduates)	43 (31.6%)	27 (21.3%)	52 (34.4%)	43 (31.6%)	47 (35.3%)	51 (33.6%)	40 (30.1%)
Family Medicine	13	11	19	18	15	24	15
Internal Medicine *	13	7	15	10	16	17	16
Pediatrics	10	3	11	6	11	7	8
Med/Pediatrics	0	0	0	1	0	0	0
Ob/Gyn	7	6	7	8	5	3	1

<b>RESIDENCIES IN AND OUT OF TEXAS</b>							
<b>DESCRIPTION</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Total Graduates	136	127	151	136	133	152	133
Primary Care (% of Total Graduates)	58 (42.7%)	49 (38.6%)	82 (54.3%)	67 (49.3%)	71 (53.4%)	85 (55.9%)	69 (51.9%)
Family Medicine	15	15	22	23	20	29	16
Internal Medicine *	18	13	19	19	20	36	28
Pediatrics	12	11	28	14	20	15	18
Med/Pediatrics	1	1	0	2	1	0	4
Ob/Gyn	12	9	13	9	10	5	3

\* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC)  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF HEALTH PROFESSIONS (SHP)  
CLINICAL LABORATORY SCIENCE**

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2008	86%	83%
2009	85%	85%
2010	100%	83%
2011	96%	81%
2012	94%	86%
2013	86%	78%
2014	91%	79%
2015	78%	80%
2016	84%	81%
2017	100%	81.5%

**SHP - CLINICAL LABORATORY SCIENCE - ONLINE**

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2011	100%	81%
2012	88%	86%
2013	97%	81%
2014	89%	78%
2015	90%	84%
2016	97%	78%
2017	80%	80.6%

**TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

***SHP - OCCUPATIONAL THERAPY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2008	100%	-
2009	80%	-
2010	88%	-
2011	76%	-
2012	88%	85%
2013	100%	84%
2014	97%	86%
2015	97%	87%
2016	97%	82%
2017	82.69%	N/A *

\* National Mean average not available for 2017.

***SHP - PHYSICAL THERAPY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2008	100%	-
2009	72%	-
2010	88%	-
2011	94%	-
2012	88%	-
2013	93%	91%
2014	93%	93%
2015	93%	91%
2016	97%	94%
2017	100%	94%

**TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

***SHP - SPEECH-LANGUAGE PATHOLOGY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2008	100%	-
2009	100%	-
2010	100%	-
2011	100%	-
2012	100%	86%
2013	100%	90%
2014	100%	89%
2015	100%	84%
2016	100%	82%
2017	100%	N/A*

***SHP - AUDIOLOGY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2008	88%	-
2009	40%	-
2010	88%	-
2011	92%	-
2012	56%	56%
2013	57%	58%
2014	82%	63%
2015	89%	70%
2016	80%	69.7%
2017	68.75%	N/A*

\* National Mean average not available for 2017.

**TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

***SHP - PHYSICIAN ASSISTANT PROGRAM***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2008	98%	94%
2009	98%	92%
2010	100%	94%
2011	94%	91%
2012	90%	93%
2013	93%	93%
2014	98%	95%
2015	98%	95%
2016	98%	96%
2017	100%	N/A*

\* National Mean average not available for 2017.

***SHP - MOLECULAR PATHOLOGY PROGRAM***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2008	N/A	79%
2009	100%	82%
2010	79%	72%
2011	90%	76%
2012	94%	73%
2013	100%	81%
2014	100%	82%
2015	100%	86%
2016	100%	86%
2017	95%	77%



***TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES***

***SHP - ATHLETIC TRAINING PROGRAM***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>	<b><i>NATIONAL MEAN</i></b>
2008	100%	-
2009	92%	-
2010	100%	-
2011	100%	-
2012	100%	81%
2013	100%	82%
2014	100%	80%
2015	100%	83%
2016	96%	84%
2017	96%	N/A*

\* National Mean average not available for 2017.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF NURSING**

<b>YEAR</b>	<b>PASS RATE</b>
2008	85.21%
2009	85.06%
2010	88.54%
2011	92.59%
2012	91.42%
2013	86.45% *
2014	86.51%
2015	90.45%
2016	93.42%
2017	97.60%

\*Passing standard was increased in 2013 per review by Natl. Council on State Boards of Nursing, causing pass rates to decrease nationally. Texas has shown an overall drop of 9 percentage points from 2012.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PASS RATES FOR FIRST TIME  
STATE & NATIONAL LICENSING EXAMINATION**

**SCHOOL OF PHARMACY**

<b>YEAR</b>	<b>PASS RATE</b>
2008	96.20%
2009	100%
2010	96.77%
2011	98.20%
2012	100%
2013	95.70%
2014	97.48%
2015	95.07%
2016	88.39% *
2017	93.06%

\* The Pass Rate was lowered in 2015 by the National Board, and in 2016, new Competencies were implemented in the NAPLEX Exam. TTUHSC SOP remains above both State (87.08%) and National (86.81) pass rates.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

**SCHOOL OF MEDICINE**

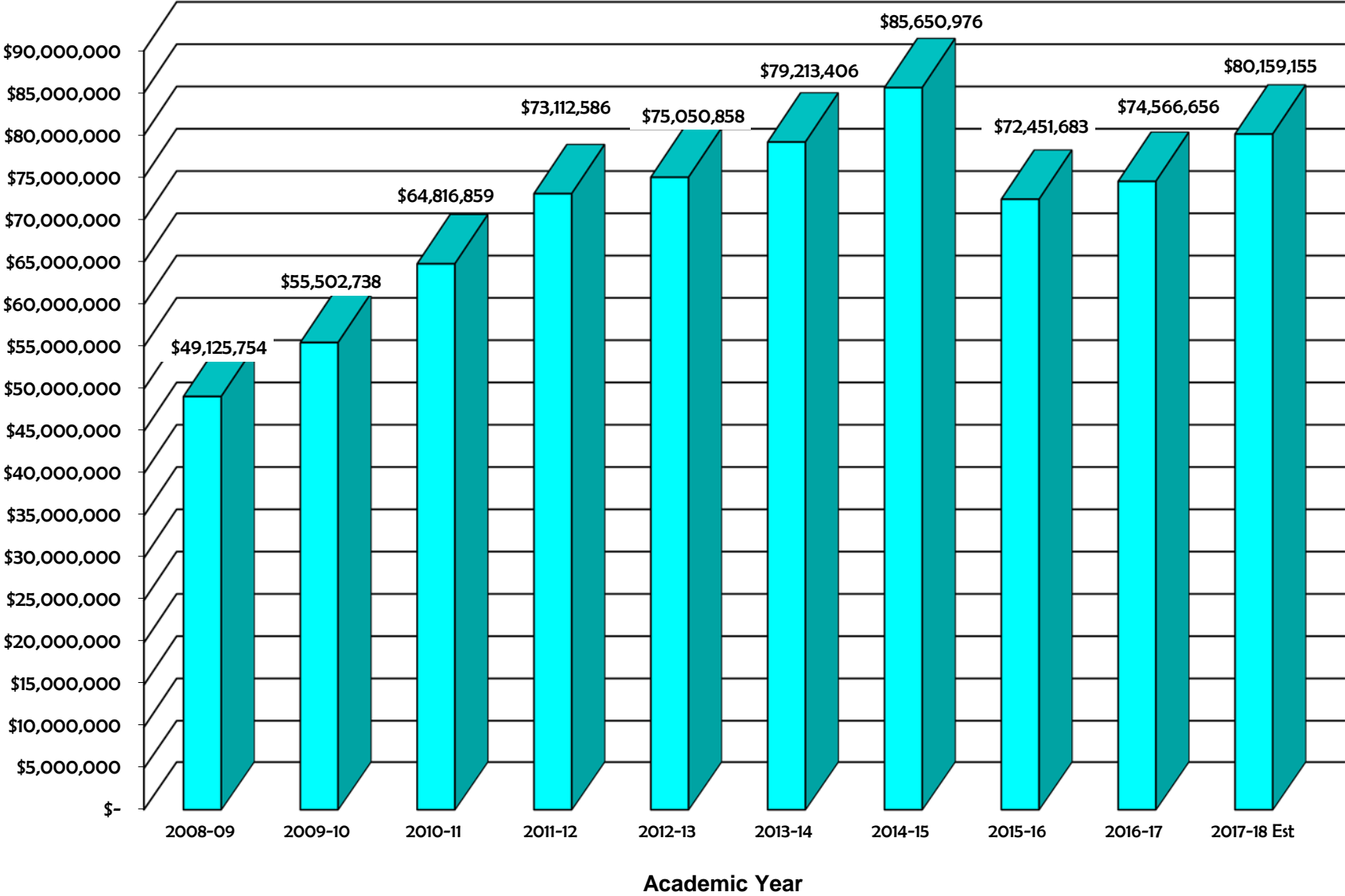
**United States Medical Licensing Examination (USMLE)**

<b>TEST GROUP</b>	<b>STEP I Pass Rate</b>	<b>STEP II Pass Rate</b>	
		<b>Clinical Knowledge</b>	<b>Clinical Skills</b>
<b>Class of 2008</b>	<b>85%</b>	<b>90%</b>	<b>95%</b>
<b>Class of 2009</b>	<b>90%</b>	<b>93%</b>	<b>95%</b>
<b>Class of 2010</b>	<b>99%</b>	<b>96%</b>	<b>98%</b>
<b>Class of 2011</b>	<b>98%</b>	<b>94%</b>	<b>98%</b>
<b>Class of 2012</b>	<b>94%</b>	<b>98%</b>	<b>99%</b>
<b>Class of 2013</b>	<b>97%</b>	<b>98%</b>	<b>96%</b>
<b>Class of 2014</b>	<b>97%</b>	<b>96%</b>	<b>95%</b>
<b>Class of 2015</b>	<b>94%</b>	<b>94%</b>	<b>94%</b>
<b>Class of 2016</b>	<b>97%</b>	<b>95%</b>	<b>93%</b>
<b>Class of 2017</b>	<b>94%</b>	<b>94%</b>	<b>92%</b>

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

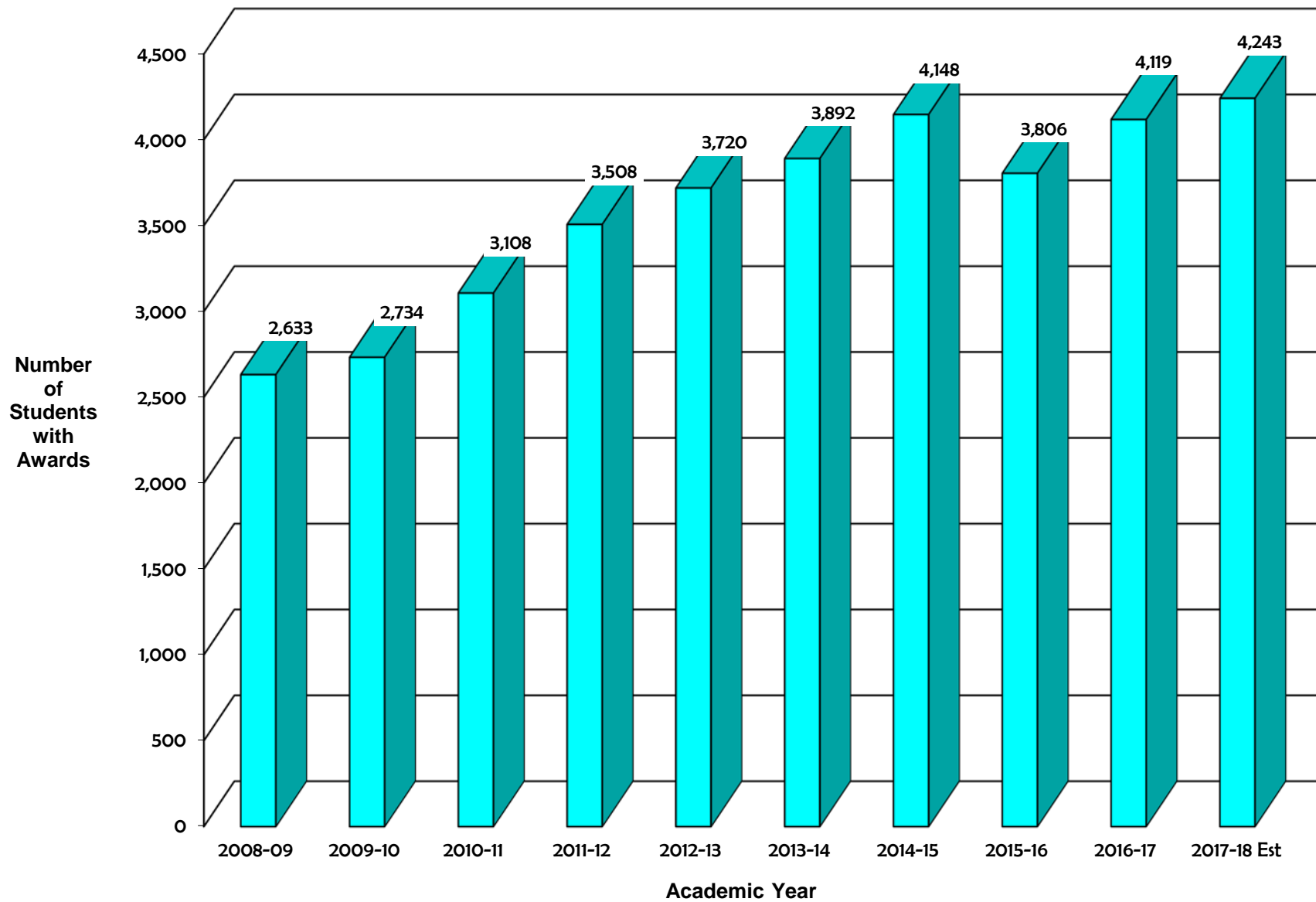
## Financial Aid Dollars Awarded to Students 2008-09 through 2017-18



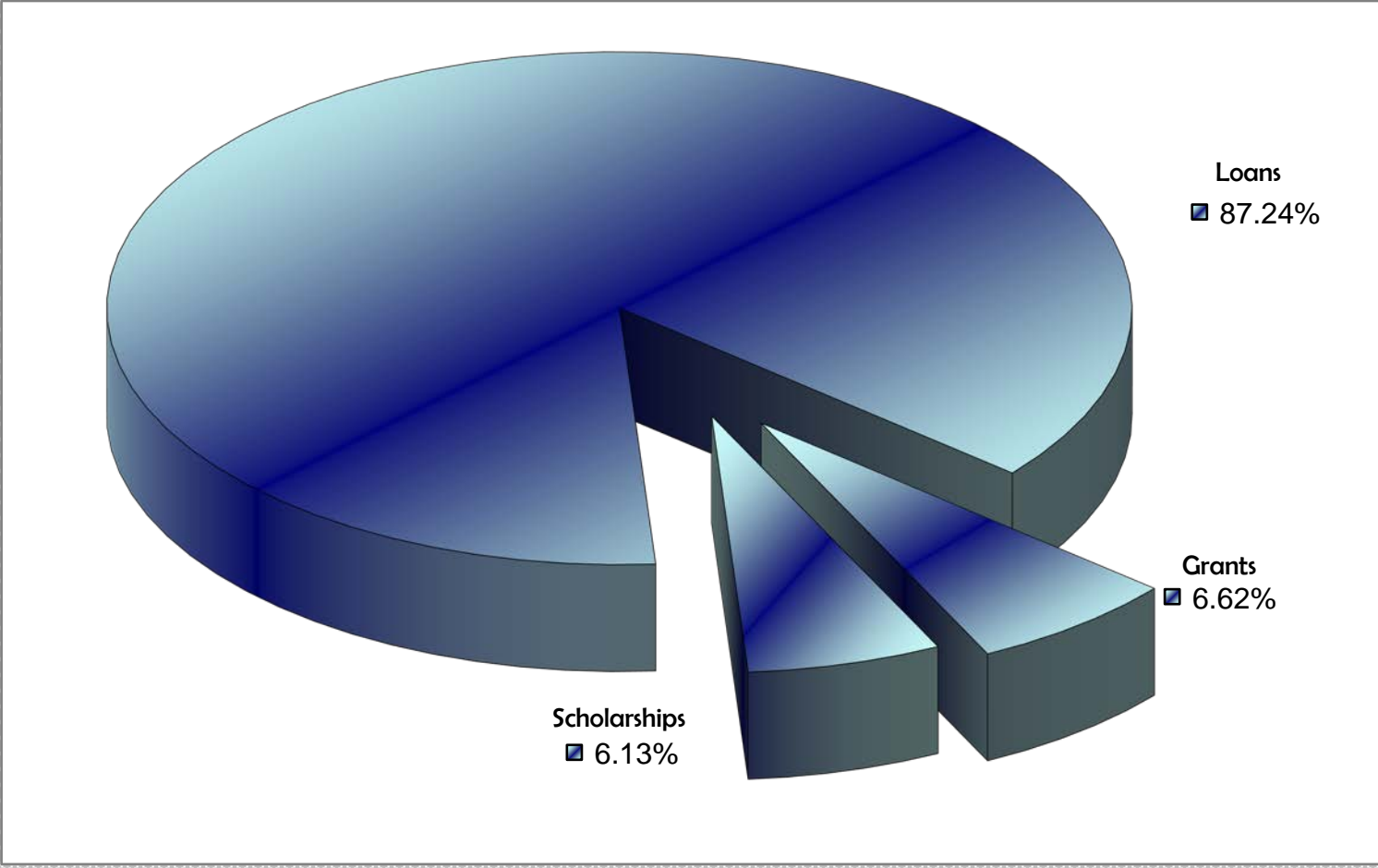
Source: Office of Student Financial Aid

HSC El Paso numbers are excluded beginning 2015-16.

### Number of Students Awarded Financial Aid 2008-09 through 2017-18 est.



**Financial Aid Awarded by Category**  
2017-2018 est. Academic Year

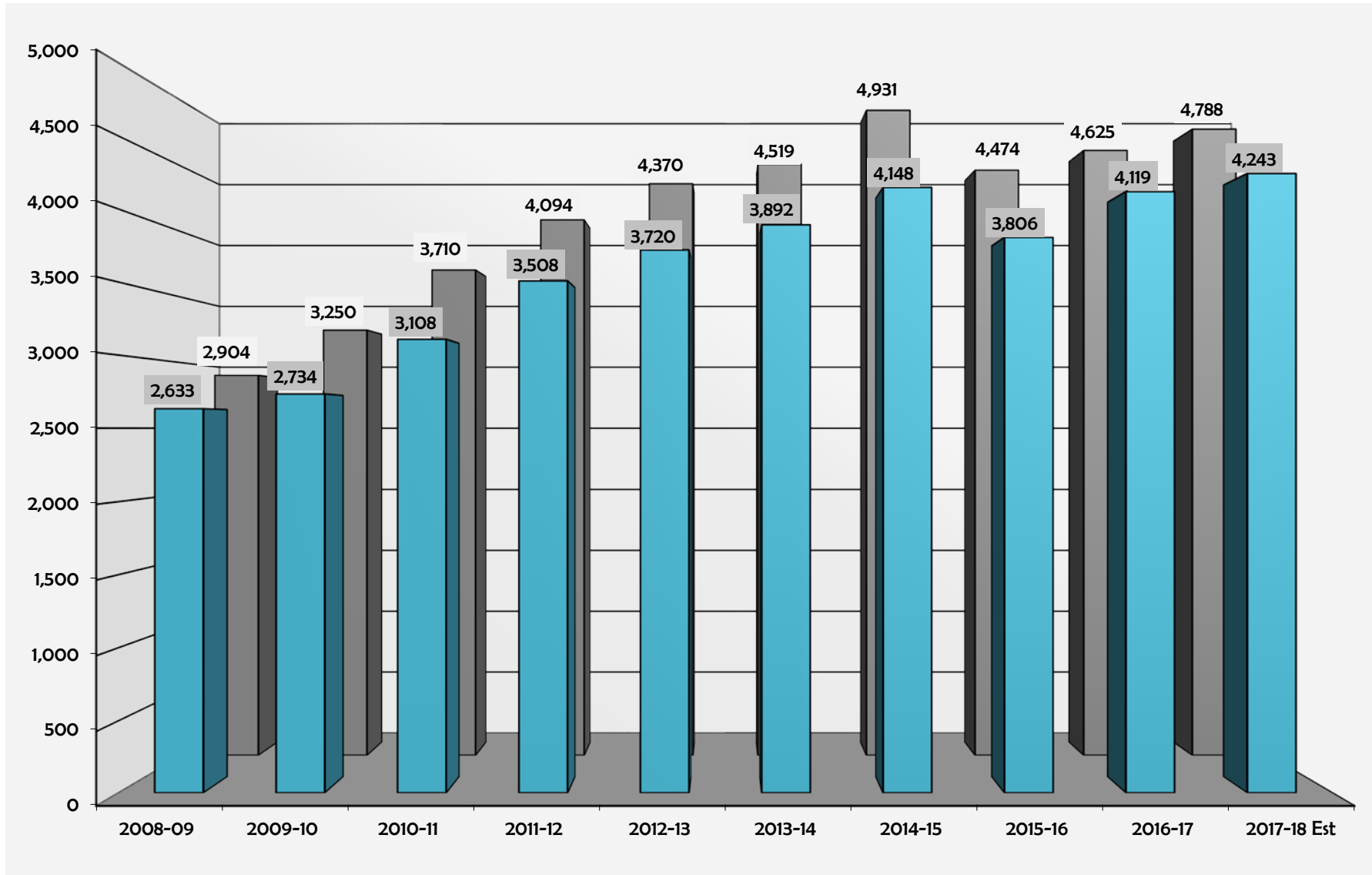


GRANTS	-	SCHOLARSHIPS	-	LOANS
\$5,785,272		\$5,477,330		\$68,896,553

Source: Office of Student Financial Aid

HSC El Paso numbers are excluded.

## Financial Aid Enrollment and Recipients 2008-09 through 2017-18 est.

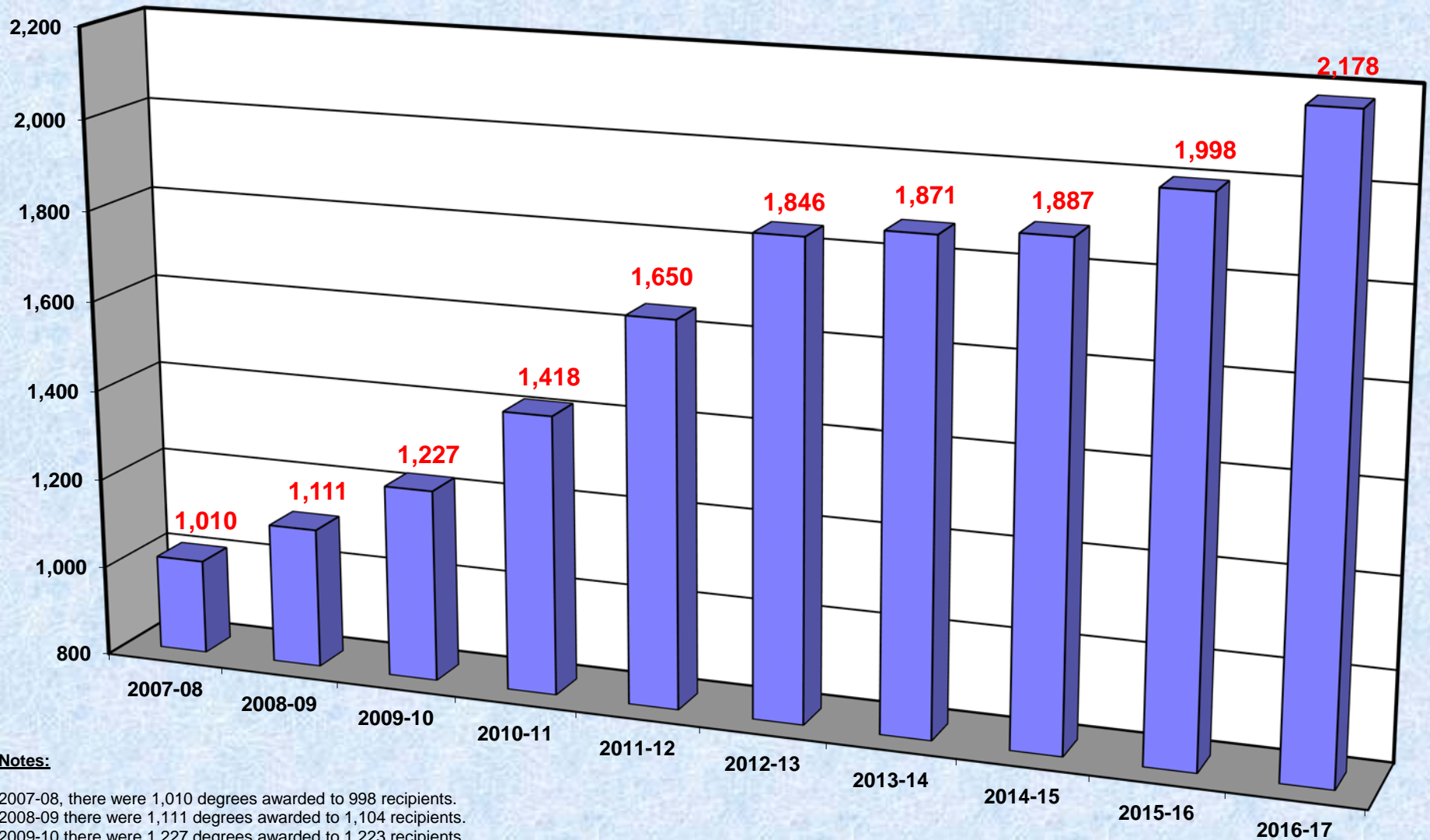


Number of Students Enrolled in Fall and  
Number of Students Receiving Financial Aid

Academic Year



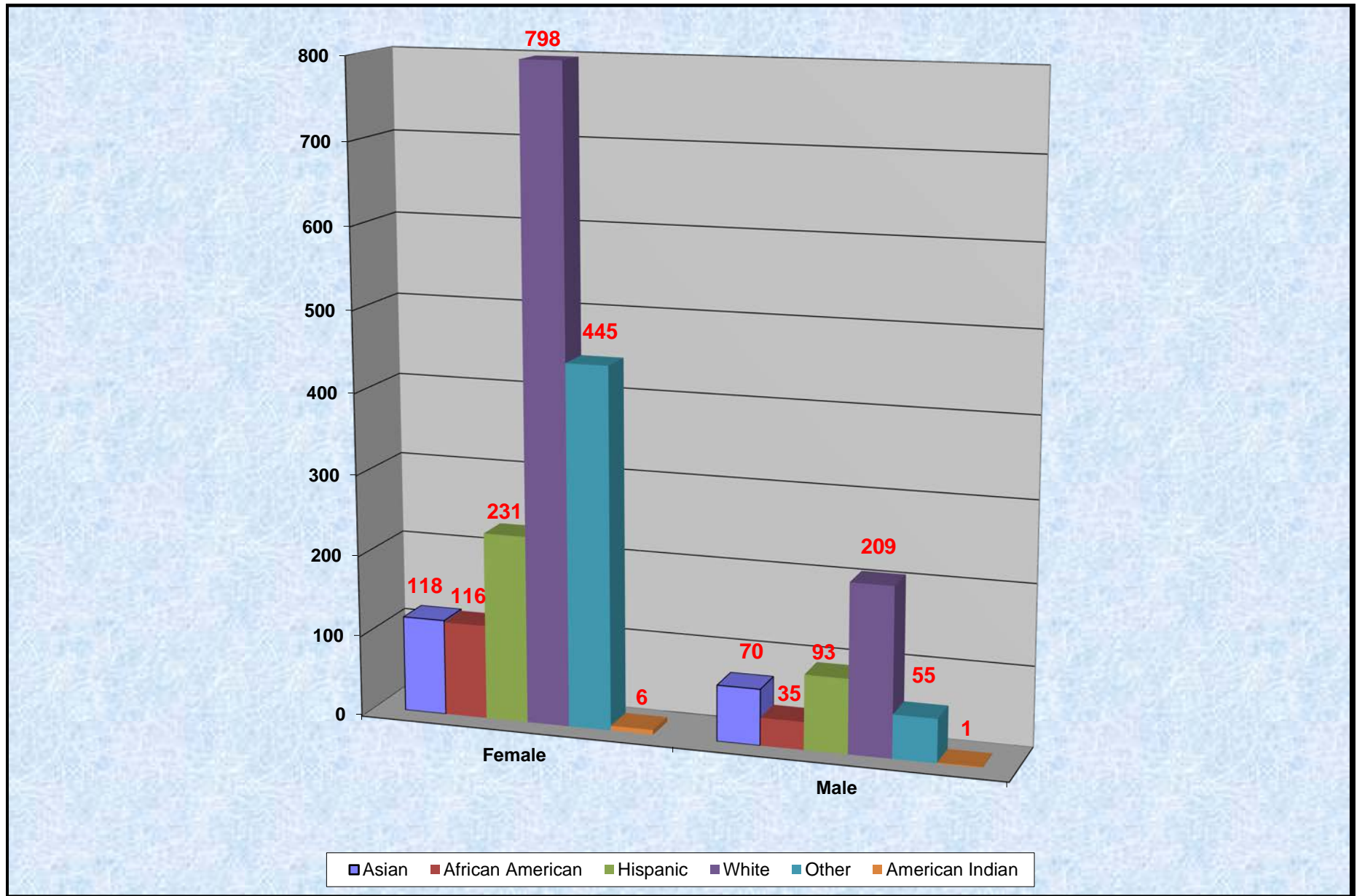
# TTUHSC Degrees Awarded by Academic Year 2008 - 2017



**Notes:**

2007-08, there were 1,010 degrees awarded to 998 recipients.  
 2008-09 there were 1,111 degrees awarded to 1,104 recipients.  
 2009-10 there were 1,227 degrees awarded to 1,223 recipients  
 2010-11 there were 1,418 degrees awarded to 1,414 recipients  
 2011-12 there were 1,650 degrees awarded to 1,648 recipients  
 2015-16 there were 1,998 degrees awarded to 1,997 recipients  
 2016-17 there were 2,178 degrees awarded to 2,177 recipients

## TTUHSC Degree Recipients by Sex/Ethnicity 2016 - 2017



RESIDENTS

**Selected Enrollment Statistics for Residency Programs**  
**School of Medicine\***  
**As of September 1st**

	2013					2014					2015*				2016*				2017*			
<i><b>Ethnicity</b></i>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>PB</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>PB</b>	<b>Total</b>	<b>AM</b>	<b>LB</b>	<b>PB</b>	<b>Total</b>	<b>AM</b>	<b>LB</b>	<b>PB</b>	<b>Total</b>	<b>AM</b>	<b>LB</b>	<b>PB</b>	<b>Total</b>
White	32	83	108	15	238	35	72	111	14	232	41	125	14	180	36	130	30	196	41	140	42	223
Black	6	15	13	0	34	3	11	12	3	29	6	11	4	21	7	9	7	23	8	12	6	26
American Indian	0	0	2	0	2	0	0	1	0	1	0	1	0	1	0	0	0	0	0	2	3	5
Hispanic	4	83	27	15	129	5	82	26	17	130	5	17	22	44	6	28	23	57	6	37	20	63
Asian/Pac Islander	34	62	82	42	220	24	62	77	41	204	38	83	35	156	48	86	42	176	44	76	50	170
Other	10	6	6	0	22	24	6	19	0	49	1	10	4	15	0	1	0	1	0	0	0	0
<b>TOTAL</b>	<b>86</b>	<b>249</b>	<b>238</b>	<b>72</b>	<b>645</b>	<b>91</b>	<b>233</b>	<b>246</b>	<b>75</b>	<b>645</b>	<b>91</b>	<b>247</b>	<b>79</b>	<b>417</b>	<b>97</b>	<b>254</b>	<b>102</b>	<b>453</b>	<b>99</b>	<b>267</b>	<b>121</b>	<b>487</b>
<i><b>Sex</b></i>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>EP</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>	<b>AM</b>	<b>LB</b>	<b>OD</b>	<b>Total</b>
Male	45	157	153	37	392	53	143	160	39	395	45	149	36	230	46	155	49	250	47	158	65	270
Female	41	92	85	35	253	38	90	86	36	250	46	98	43	187	51	99	53	203	52	109	56	217
<b>TOTAL</b>	<b>86</b>	<b>249</b>	<b>238</b>	<b>72</b>	<b>645</b>	<b>91</b>	<b>233</b>	<b>246</b>	<b>75</b>	<b>645</b>	<b>91</b>	<b>247</b>	<b>79</b>	<b>417</b>	<b>97</b>	<b>254</b>	<b>102</b>	<b>453</b>	<b>99</b>	<b>267</b>	<b>121</b>	<b>487</b>

\* Excludes Paul L. Foster SOM (El Paso HSC) beginning 2015.

**TTUHSC SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION**  
**SEPTEMBER 1, 2017**

<b>DESCRIPTION</b>	<b>AMARILLO</b>	<b>LUBBOCK</b>	<b>ODESSA</b>	<b>TOTAL</b>
Anesthesiology	0	16	0	16
Pain Management	0	5	0	5
Dermatology	0	10	0	10
MOHS	0	1	0	1
Family Medicine	30	37	36	103
Sports Medicine	0	2	0	2
Geriatric Medicine	0	1	1	2
Palliative Care / Hospice	0	2	0	2
Internal Medicine	38	40	45	123
Cardiology	0	9	0	9
Endocrinology / Metabolic	0	0	4	4
Interventional Cardiology	0	1	0	1
Infectious Diseases	0	3	0	3
Nephrology	0	4	0	4
Oncology / Hematology	0	6	0	6
Pulmonary/Critical Care	0	7	0	7
Neurology	0	12	0	12
Obstetrics/Gynecology	11	13	11	35
Ophthalmology	0	12	0	12
Orthopaedics	0	15	0	15
Otolaryngology	0	1	0	1
Pediatrics	20	24	0	44
Psychiatry	0	15	8	23
Surgery	0	27	16	43
Urology	0	4	0	4
<b>TOTALS</b>	<b>99</b>	<b>267</b>	<b>121</b>	<b>487</b>

**Selected Enrollment Statistics for Residency Programs**  
**School of Pharmacy**  
**As of September 1st**

<i>Ethnicity</i>	2013					2014					2015					2016					2017				
	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
White	4	0	0	1	5	5	0	0	2	7	2	1	1	2	6	3	1	3	3	10	4	0	4	4	12
Black	0	0	1	0	1	0	0	2	0	2	0	0	1	1	2	0	1	0	0	1	0	1	0	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	0	0	1	0	0	1	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0
Asian/Pac Islander	2	1	2	2	7	1	0	1	3	5	2	0	2	2	6	3	0	1	3	7	2	0	0	1	3
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1
TOTAL	6	1	3	3	13	6	1	3	5	15	4	2	4	5	15	6	2	4	6	18	6	1	4	6	17
<i>Sex</i>	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
Male	2	1	2	3	8	0	0	1	2	3	2	0	1	2	5	3	0	3	2	8	1	0	2	0	3
Female	4	0	1	0	5	6	1	2	3	12	2	2	3	3	10	3	2	1	4	10	5	1	2	6	14
TOTAL	6	1	3	3	13	6	1	3	5	15	4	2	4	5	15	6	2	4	6	18	6	1	4	6	17

**TTUHSC SCHOOL OF PHARMACY  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2017**

<b>DESCRIPTION</b>	<b>AMARILLO</b>	<b>ABILENE</b>	<b>LUBBOCK</b>	<b>DALLAS</b>	<b>TOTAL</b>
Ambulatory Care	0	0	0	0	0
Community Practice	1	0	0	0	1
Critical Care	0	0	0	0	0
Geriatrics	0	0	0	1	1
Hematology/Oncology	0	0	0	0	0
Infectious Diseases	0	0	0	0	0
Pediatrics	1	0	0	0	1
Pharmacotherapy	4	1	4	0	9
Pharmacy Practice	0	0	0	5	5
Psychiatry	0	0	0	0	0
<b>TOTALS</b>	<b>6</b>	<b>1</b>	<b>4</b>	<b>6</b>	<b>17</b>

PERSONNEL



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
DEMOGRAPHICS  
FALL 2013 to FALL 2017**

		Fall 2013		Fall 2014		Fall 2015		Fall 2016		Fall 2017	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Staff Employees:		3,872	100.00%	4,477	100.00%	3,406	100.00%	3,584	100.00%	3,546	100.00%
Gender	Male	977	25.23%	1,338	29.89%	944	27.72%	1,051	29.32%	1,021	28.79%
	Female	2,895	74.77%	3,139	70.11%	2,462	72.28%	2,533	70.68%	2,525	71.21%
Ethnicity	American Indian	17	0.44%	10	0.22%	9	0.26%	7	0.20%	17	0.48%
	Asian	148	3.82%	357	7.97%	269	7.90%	294	8.20%	288	8.12%
	Black	138	3.56%	185	4.13%	178	5.23%	237	6.61%	188	5.30%
	Hispanic	1,534	39.62%	1,729	38.62%	886	26.01%	951	26.53%	968	27.30%
	Multiple	0	0.00%	7	0.16%	13	0.38%	14	0.39%	7	0.20%
	Native Hawaiian/Pacific Islander	1	0.03%	4	0.09%	6	0.18%	5	0.14%	2	0.06%
	White	2,034	52.53%	2,185	48.81%	2,045	60.04%	2,076	57.93%	2,076	58.54%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent	Headcount	Percent
Total Full-time Faculty Employees:		949	100.00%	946	100.00%	716	100.00%	748	100.00%	741	100.00%
Gender	Male	521	54.90%	503	53.17%	370	51.68%	372	49.73%	359	48.45%
	Female	428	45.10%	443	46.83%	346	48.32%	376	50.27%	382	51.55%
Ethnicity	American Indian	4	0.42%	4	0.42%	2	0.28%	2	0.27%	2	0.27%
	Asian	164	17.28%	174	18.39%	132	18.44%	147	19.65%	140	18.90%
	Black	34	3.58%	37	3.91%	32	4.47%	33	4.41%	34	4.59%
	Hispanic	136	14.33%	137	14.48%	51	7.12%	48	6.42%	51	6.88%
	Multiple	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	0.13%
	Native Hawaiian/Pacific Islander	0	0.00%	1	0.11%	1	0.14%	1	0.13%	1	0.13%
	White	611	64.39%	593	62.69%	498	69.55%	517	69.12%	512	69.10%

SOURCE: Fall 2014 through 2017 data was extracted from the Texas Tech Human Resource Information System. Prior years were taken from Employee CAAM's reports.

NOTE: El Paso HSC is now an independent agency, so those numbers are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
HEADCOUNT BY CAMPUS  
FALL 2013 to FALL 2017**

<b>FACULTY</b>		Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
<b>Campus</b>	Abilene	31	42	43	40	45
	Amarillo	146	123	131	134	124
	Correctional Health Care	0	0	0	0	0
	Dallas	22	25	28	28	27
	El Paso	276	261	-	-	-
	Lubbock	405	421	439	467	468
	Midland	6	0	0	0	0
	Odessa (Permian Basin)	63	74	75	79	77
<b>Faculty Totals</b>		949	946	716	748	741

<b>STAFF</b>		Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
<b>Campus</b>	Abilene	44	55	45	44	50
	Amarillo	444	502	524	535	531
	Correctional Health Care	619	623	635	608	617
	Dallas	9	13	10	9	11
	El Paso	937	1,216	-	-	-
	Lubbock	1,583	1,768	1,860	2,014	1,953
	Midland	4	0	0	0	0
	Odessa (PB)	232	300	332	374	384
<b>Staff Totals</b>		3,872	4,477	3,406	3,584	3,546

<b>FACULTY &amp; STAFF</b>		Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017
<b>Campus</b>	Abilene	75	97	88	84	95
	Amarillo	590	625	655	669	655
	Correctional Health Care	619	623	635	608	617
	Dallas	31	38	38	37	38
	El Paso	1,213	1,477	-	-	-
	Lubbock	1,988	2,189	2,299	2,481	2,421
	Midland	10	0	0	0	0
	Odessa (PB)	295	374	407	453	461
<b>Faculty &amp; Staff Totals</b>		4,821	5,423	4,122	4,332	4,287

SOURCE: Fall 2014 through 2017 data was extracted from the Texas Tech Human Resource Information System. Prior years were taken from Employee CAAM's reports.

NOTES: Midland and Odessa campuses are combined as of Fall 2014 to reflect the Permian Basin.  
El Paso HSC is now an independent agency, so those numbers are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALL CENTERS  
FULL-TIME FACULTY  
FALL 2017**

	TOTAL	GENDER		ETHNICITY						
		MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
GSBS - Public Health	8	4	4	0	3	1	0	0	0	4
School of Health Professions	78	33	45	0	5	2	1	0	0	70
School of Nursing	122	8	114	0	4	6	10	0	0	102
School of Pharmacy	107	45	62	0	18	5	8	0	0	76
School of Medicine	426	269	157	2	110	20	32	1	1	260
<b>Full-time Faculty Totals:</b>	741	359	382	2	140	34	51	1	1	512

SOURCE: Fall 2017 data was extracted from the Texas Tech Human Resource Information System on Sept. 25, 2017.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL  
FALL 2017**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
<b>ABILENE CAMPUS</b>										
School of Nursing	17	0	17	0	0	1	1	0	0	15
School of Pharmacy	25	10	15	0	5	1	2	0	0	17
GSBS	3	1	2	0	0	1	0	0	0	2
<b>Abilene Campus Totals</b>	<b>45</b>	<b>11</b>	<b>34</b>	<b>0</b>	<b>5</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>34</b>
<b>AMARILLO CAMPUS</b>										
School of Health Professions	3	1	2	0	0	0	0	0	0	3
School of Medicine	73	45	28	0	22	4	3	0	0	44
School of Nursing	2	0	2	0	0	0	0	0	0	2
School of Pharmacy	46	25	21	0	11	0	0	0	0	35
<b>Amarillo Campus Totals</b>	<b>124</b>	<b>71</b>	<b>53</b>	<b>0</b>	<b>33</b>	<b>4</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>84</b>
<b>DALLAS CAMPUS</b>										
School of Pharmacy	27	6	21	0	2	4	5	0	0	16
<b>Dallas Campus Totals</b>	<b>27</b>	<b>6</b>	<b>21</b>	<b>0</b>	<b>2</b>	<b>4</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>16</b>
<b>LUBBOCK CAMPUS</b>										
School of Health Professions	67	29	38	0	4	2	1	0	0	60
School of Medicine	296	189	107	2	67	10	26	1	0	190
School of Nursing	91	7	84	0	4	4	9	0	0	74
School of Pharmacy	9	4	5	0	0	0	1	0	0	8
GSBS	5	3	2	0	3	0	0	0	0	2
<b>Lubbock Campus Totals</b>	<b>468</b>	<b>232</b>	<b>236</b>	<b>2</b>	<b>78</b>	<b>16</b>	<b>37</b>	<b>1</b>	<b>0</b>	<b>334</b>
<b>PERMIAN BASIN CAMPUSES</b>										
School of Health Professions	8	3	5	0	1	0	0	0	0	7
School of Medicine	57	35	22	0	21	6	3	0	1	26
School of Nursing	12	1	11	0	0	1	0	0	0	11
<b>Permian Basin Campuses Total</b>	<b>77</b>	<b>39</b>	<b>38</b>	<b>0</b>	<b>22</b>	<b>7</b>	<b>3</b>	<b>0</b>	<b>1</b>	<b>44</b>
<b>All CAMPUSES</b>										
<b>Full-Time Faculty - OVERALL TOTALS</b>	<b>741</b>	<b>359</b>	<b>382</b>	<b>2</b>	<b>140</b>	<b>34</b>	<b>51</b>	<b>1</b>	<b>1</b>	<b>512</b>

SOURCE: Fall 2017 data was extracted from the Texas Tech Human Resource Information System on Sept. 25, 2017.

NOTE: Midland and Odessa campuses are now combined to reflect Permian Basin.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME STAFF BY CAMPUS  
FALL 2017**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	50	18	32	0	4	0	9	0	0	37
AMARILLO CAMPUS	531	142	389	2	69	17	90	0	0	353
CORRECTIONAL MHC	617	147	470	4	9	41	135	2	0	426
DALLAS CAMPUS	11	2	9	0	3	3	1	0	0	4
LUBBOCK CAMPUS	1,953	610	1,343	6	150	111	553	5	1	1,127
PERMIAN BASIN CAMPUSES	384	102	282	5	53	16	180	0	1	129
<b><i>Full-time Staff Totals:</i></b>	3,546	1,021	2,525	17	288	188	968	7	2	2,076

SOURCE: Fall 2017 data was extracted from the Texas Tech Human Resource Information System on Sept. 25, 2017.

NOTE: Midland and Odessa campuses are now combined to reflect the Permian Basin.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**FIVE YEAR HISTORY  
BUDGETED FTE'S BY CAMPUS**

<b>CAMPUS</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016*</b>	<b>FY 2017*</b>	<b>FY 2018*</b>
<b>Lubbock</b>	<b>2,461</b>	<b>2,595</b>	<b>2,744</b>	<b>2,845</b>	<b>2,841</b>
<b>Amarillo</b>	<b>749</b>	<b>741</b>	<b>778</b>	<b>801</b>	<b>792</b>
<b>El Paso</b>	<b>1,738</b>	<b>1,814</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Permian Basin</b>	<b>434</b>	<b>456</b>	<b>479</b>	<b>519</b>	<b>531</b>
<b>Dallas</b>	<b>35</b>	<b>36</b>	<b>34</b>	<b>31</b>	<b>35</b>
<b>Abilene</b>	<b>93</b>	<b>101</b>	<b>97</b>	<b>83</b>	<b>100</b>
<b>Correctional MHC</b>	<b>644</b>	<b>669</b>	<b>969</b>	<b>703</b>	<b>724</b>
<b>TOTAL</b>	<b>6,154</b>	<b>6,412</b>	<b>4,831</b>	<b>4,982</b>	<b>5,023</b>

\* Beginning FY 2016, budget figures do not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL  
FY 2018**

	LUBBOCK	AMARILLO	PERMIAN BASIN	DALLAS	ABILENE	CMHC	TOTAL
Institutional	542.37	104.53	38.64	4.36	21.22		711.12
Correctional MHC						724.00	724.00
Rural Health	39.01						39.01
Research	31.27	3.52			3.03		37.82
Health Professions	161.78	5.61	17.50				184.89
Graduate School	56.67				8.00		64.67
Medicine	1,717.51	504.02	458.58				2,680.11
Nursing	285.22	2.00	16.18		25.73		329.13
Pharmacy	7.46	172.25		31.08	41.46		252.25
<b>TOTAL</b>	<b>2,841.29</b>	<b>791.93</b>	<b>530.90</b>	<b>35.44</b>	<b>99.44</b>	<b>724.00</b>	<b>5,023.00</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
EMPLOYEE HEADCOUNT BY CAMPUS**

<b>CAMPUS</b>	<b>Full Time</b>	<b>Part Time</b>	<b>TOTAL</b>
<b>Lubbock</b>	<b>2,430</b>	<b>921</b>	<b>3,351</b>
<b>Amarillo</b>	<b>656</b>	<b>177</b>	<b>833</b>
<b>Permian Basin</b>	<b>461</b>	<b>75</b>	<b>536</b>
<b>Abilene</b>	<b>94</b>	<b>53</b>	<b>147</b>
<b>Dallas</b>	<b>38</b>	<b>0</b>	<b>38</b>
<b>Correctional MHC</b>	<b>617</b>	<b>17</b>	<b>634</b>
<b>TOTALS</b>	<b>4,296</b>	<b>1,243</b>	<b>5,539</b>

**SOURCE: Banner System as of 10/1/17.  
This count includes all faculty, staff, residents, working retirees,  
recurrent faculty/staff, temporary staff, and student employees.**



LIBRARY

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
INVENTORY**

***PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK***

	Fall 2014		Fall 2015		Fall 2016		Fall 2017	
Bound Volumes	186,787	\$20,220,570	186,949	\$20,254,822	186,579	\$20,226,816	186,601	\$20,229,518
A-V Material	8,630	\$487,078	8,813	\$501,776	8,809	\$501,521	8,809	\$501,521
TOTAL - Lubbock		\$20,707,648		\$20,756,598		\$20,728,337		\$20,731,039

***HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO***

	Fall 2014		Fall 2015		Fall 2016		Fall 2017	
Bound Volumes	56,145	\$5,684,135	56,166	\$5,685,264	56,230	\$5,689,043	56,274	\$5,691,643
A-V Material	3,490	\$185,905	3,521	\$187,829	3,571	\$191,237	3,583	\$191,352
TOTAL - Amarillo		\$5,870,040		\$5,873,093		\$5,880,280		\$5,882,995

***LIBRARY OF THE HEALTH SCIENCES, ODESSA***

	Fall 2014		Fall 2015		Fall 2016		Fall 2017	
Bound Volumes	32,404	\$2,471,344	32,448	\$2,473,345	32,456	\$2,473,805	32,463	\$2,474,204
A-V Material	2,286	\$78,200	2,276	\$78,569	2,277	\$78,579	2,277	\$78,579
TOTAL - Odessa		\$2,549,544		\$2,551,914		\$2,552,384		\$2,552,783

<b>TOTAL</b>		\$29,127,232		\$29,181,605		\$29,161,001		\$29,166,817
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\* In each case, the totals do not reflect journal volumes not bound for permanent retention, nor other materials not completely processed.

***LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
E-RESOURCE STATISTICS***

E-resources form a major component of our acquisitions for the health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User's Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather are reported for all sites, including TTUHSC El Paso.

	<b>Fall 2014</b>		<b>Fall 2015</b>		<b>Fall 2016</b>		<b>Fall 2017</b>	
E-books	62,963	\$206,882	62,297	\$250,904	88,678	\$320,458	80,504	\$327,643
E-journals	24,439	\$2,073,446	27,129	\$2,213,564	22,235	\$2,322,474	22,002	\$2,411,381
E-databases	574	\$792,355	574	\$655,481	558	\$779,329	579	\$1,124,676
<b>TOTAL</b>		\$3,072,683		\$3,119,949		\$3,422,261		\$3,893,700

FINANCIAL

**Texas Tech University Health Sciences Center  
Revenues  
Fiscal Years 2013 - 2017**

	FY 2013*	%	FY 2014	%	FY 2015	%	FY 2016	%	FY 2017	%
Revenues:										
Net Tuition and Fees	\$ 42,551,274	6%	\$ 40,056,696	6%	\$ 42,567,501	6%	\$ 45,071,705	7%	\$ 46,425,576	7%
State Appropriations	185,596,347	26%	225,331,258	34%	226,562,037	34%	174,506,610	27%	180,656,589	27%
Grants, Contracts										
Federal	27,509,838	4%	23,425,297	4%	24,829,883	4%	23,234,692	3%	22,257,155	3%
State	10,250,097	1%	7,801,600	1%	7,453,594	1%	10,222,768	1%	13,908,945	2%
Local	45,617,463	6%	18,500,805	3%	20,768,109	3%	23,488,210	4%	32,109,873	5%
Private	116,236,030	16%	86,097,122	13%	94,129,715	14%	101,644,688	15%	99,496,879	14%
Gifts	10,378,521	1%	(2,549,996)	0%	10,393,525	2%	21,072,730	3%	10,673,917	2%
Net Professional Fees	230,757,311	32%	191,978,253	28%	205,167,005	31%	216,674,828	33%	212,073,038	31%
Sales and Services	10,669,804	1%	10,648,060	2%	10,803,263	2%	10,712,691	2%	12,104,485	2%
Investment Income	25,871,348	4%	39,094,124	6%	(2,759,927)	0%	11,061,263	2%	32,354,596	5%
Other Income	22,256,182	3%	19,699,803	3%	20,069,989	3%	17,838,079	3%	14,552,801	2%
<b>Total Revenues</b>	<b>\$ 727,694,215</b>	<b>100%</b>	<b>\$ 660,083,022</b>	<b>100%</b>	<b>\$ 659,984,694</b>	<b>100%</b>	<b>\$ 655,528,264</b>	<b>100%</b>	<b>\$ 676,613,854</b>	<b>100%</b>

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

\* Fiscal Year 2013 includes TTUHSC at El Paso

**Texas Tech University Health Sciences Center  
Expenditures and Net Transfers  
Fiscal Years 2013 - 2017**

	FY 2013*	%	FY 2014	%	FY 2015	%	FY 2016	%	FY 2017	%
<b>Expenses &amp; Net Transfers:</b>										
Personnel Costs	\$ 474,171,864	68%	\$ 371,931,347	62%	\$ 399,527,931	63%	\$ 425,376,159	66%	\$ 447,475,330	70%
Professional Fees	54,161,352	8%	46,310,271	8%	49,245,535	8%	56,103,309	9%	54,079,679	8%
Supplies and Materials	31,870,484	5%	27,883,590	5%	29,549,351	5%	32,179,637	5%	32,002,205	5%
Communications and Utilities	15,711,234	2%	13,132,881	2%	13,442,344	2%	13,562,063	2%	13,895,330	2%
Maintenance and Repairs	12,476,307	2%	10,088,168	2%	9,697,161	2%	9,996,209	2%	8,862,932	1%
Rentals and Leases	4,414,596	1%	2,537,302	0%	2,871,474	0%	3,199,655	0%	3,980,873	1%
Interest Expense	7,000,182	1%	2,163,524	0%	1,718,951	0%	5,846	0%	6,444	0%
Depreciation	30,178,375	4%	20,180,172	3%	21,225,559	3%	21,002,417	3%	20,973,237	3%
Capital Items Expensed	15,088,532	2%	9,225,824	1%	9,173,926	1%	13,469,617	2%	13,056,966	2%
Other Operating Expenses	47,234,525	7%	40,275,533	7%	41,020,658	6%	61,533,671	10%	48,323,511	8%
Net Transfers to Other Agencies	3,269,557	0%	59,916,839	10%	60,825,435	10%	4,684,633	1%	(1,039,164)	0%
Subtotal Expenses & Net Transfers	\$ 695,577,008	100%	\$ 603,645,451	100%	\$ 638,298,325	100%	\$ 641,113,216	100%	\$ 641,617,343	100%
Net Transfer of TTUHSC at EP										
Beginning Balances	-		265,344,989		-		-		-	
Total Expenses & Net Transfers	\$ 695,577,008		\$ 868,990,440		\$ 638,298,325		\$ 641,113,216		\$ 641,617,343	

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

\* Fiscal Year 2013 includes TTUHSC at El Paso

**Texas Tech University Health Sciences Center  
Endowment  
Fiscal Years 2013 - 2017**

	2013*	2014	2015	2016	2017
Health Sciences Center:					
Permanent Funds	\$ 104,940,798	\$ 77,608,120	\$ 73,233,814	\$ 70,399,546	\$ 76,469,943
Funds Functioning as Endowments	27,639,222	14,852,910	14,095,801	13,507,823	15,160,873
Sub-total - Health Sciences Center	132,580,020	92,461,030	87,329,615	83,907,369	91,630,816
Texas Tech Foundation, Inc.:					
Permanent Funds	87,930,926	52,946,752	57,577,551	55,451,439	62,736,819
Funds Functioning as Endowments	730,716	797,701	737,524	684,674	744,635
Sub-total - Texas Tech Foundation, Inc.	88,661,642	53,744,453	58,315,075	56,136,113	63,481,454
Funds Held in Trust	65,335,467	63,037,680	61,733,937	59,364,171	63,121,440
Total TTUHSC Endowment	\$ 286,577,129	\$ 209,243,163	\$ 207,378,627	\$ 199,407,653	\$ 218,233,710

\* Fiscal Year 2013 includes TTUHSC at El Paso

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY**

<b>Fiscal Year</b>	<b>Education &amp; General Funds</b>	<b>HEAF Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Restricted Funds</b>	<b>Total Expense Budget</b>	<b>% General Revenue</b>
2018	\$145,774,700	\$23,372,396	\$306,841,998	\$696,675	\$224,900,000	\$701,585,769	21.7%
2017	\$143,087,227	\$23,372,396	\$293,407,378	\$662,840	\$215,500,000	\$676,029,841	22.4%
2016	\$136,377,683	\$15,581,597	\$279,421,745	\$549,076	\$204,000,000	\$635,930,101	21.5%
2015	\$186,530,068	\$16,973,569	\$394,647,357	\$693,998	\$222,000,000	\$820,844,992	22.7%
2014	\$186,259,023	\$16,973,569	\$374,391,594	\$734,075	\$203,900,000	\$782,258,261	23.9%
2013	\$165,713,218	\$16,973,569	\$327,146,912	\$786,233	\$202,600,000	\$713,219,932	23.4%
2012	\$164,593,545	\$16,973,569	\$298,764,074	\$765,495	\$190,000,000	\$671,096,683	24.9%
2011	\$174,636,438	\$16,973,569	\$284,050,516	\$526,811	\$208,000,000	\$685,187,334	26.8%
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%

Beginning FY 2016, figures do not include TTUHSC El Paso.



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Permian Basin	Abilene	Dallas	Restricted Multi-campus**	Correctional	Total
2018	\$365,961,880	\$95,027,871		\$54,399,091	\$8,910,502	\$4,460,907	\$48,825,518	\$124,000,000	\$701,585,769
2017	\$353,784,658	\$92,263,994	-	\$57,385,369	\$7,956,551	\$4,033,380	\$41,605,889	\$119,000,000	\$676,029,841
2016	\$338,321,557	\$94,135,362	-	\$54,282,552	\$7,497,290	\$4,121,013	\$27,572,327	\$110,000,000	\$635,930,101
2015	\$319,997,655	\$84,254,882	\$209,772,315	\$52,368,192	\$8,002,890	\$4,094,219	\$35,354,839	\$107,000,000	\$820,844,992
2014	\$298,651,574	\$80,393,425	\$204,573,145	\$44,888,270	\$7,522,372	\$4,035,950	\$36,593,525	\$105,600,000	\$782,258,261
2013	\$277,802,912	\$69,575,087	\$181,684,175	\$39,720,002	\$6,235,364	\$3,163,520	\$36,538,872	\$98,500,000	\$713,219,932
2012	\$267,666,707	\$70,256,385	\$158,023,021	\$35,010,173	\$5,311,077	\$2,813,266	\$38,016,054	\$94,000,000	\$671,096,683
2011	\$269,843,756	\$66,747,138	\$158,707,540	\$40,118,360	\$3,925,210	\$2,611,777	\$33,863,200	\$108,370,353	\$684,187,334
2010	\$268,385,414	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$32,585,725	\$107,772,229	\$676,167,142
2009 *	\$237,896,905	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$32,517,728	\$100,396,218	\$610,011,794
2008	\$225,631,175	\$64,861,265	\$127,349,833	\$35,891,098			\$34,729,899	\$97,609,369	\$586,072,639
2007	\$200,671,802	\$52,745,445	\$92,846,008	\$28,306,241			\$26,393,075	\$87,107,034	\$488,069,605
2006	\$181,405,852	\$54,789,810	\$83,157,924	\$29,977,883			\$26,196,563	\$85,908,933	\$461,436,965
2005	\$170,395,425	\$49,616,720	\$76,097,971	\$24,351,027			\$16,258,753	\$84,384,874	\$421,104,770
2004	\$164,203,421	\$44,549,294	\$75,878,051	\$23,818,167			\$16,102,330	\$84,281,758	\$408,833,021
2003	\$161,940,936	\$44,403,460	\$73,040,811	\$22,826,350			\$16,957,639	\$79,916,218	\$399,085,414
2002	\$152,543,538	\$41,604,826	\$71,208,406	\$22,680,716			\$12,585,942	\$79,393,606	\$380,017,034
2001	\$140,643,837	\$35,447,024	\$64,795,890	\$22,412,934			\$12,729,709	\$74,100,000	\$350,129,394
2000	\$132,702,423	\$33,283,030	\$59,992,822	\$22,002,897			\$12,666,283	\$74,100,000	\$334,747,455
1999	\$130,470,980	\$40,003,669	\$56,773,488	\$19,687,736			\$11,166,962	\$52,914,894	\$311,017,729

\* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

\*\* Includes E&G Staff Benefits, TPEG, Medical Loans, Tuition Revenue Bonds, HEAF and Student Financial Aid.

**Beginning FY 2016, does not include TTUHSC El Paso.**

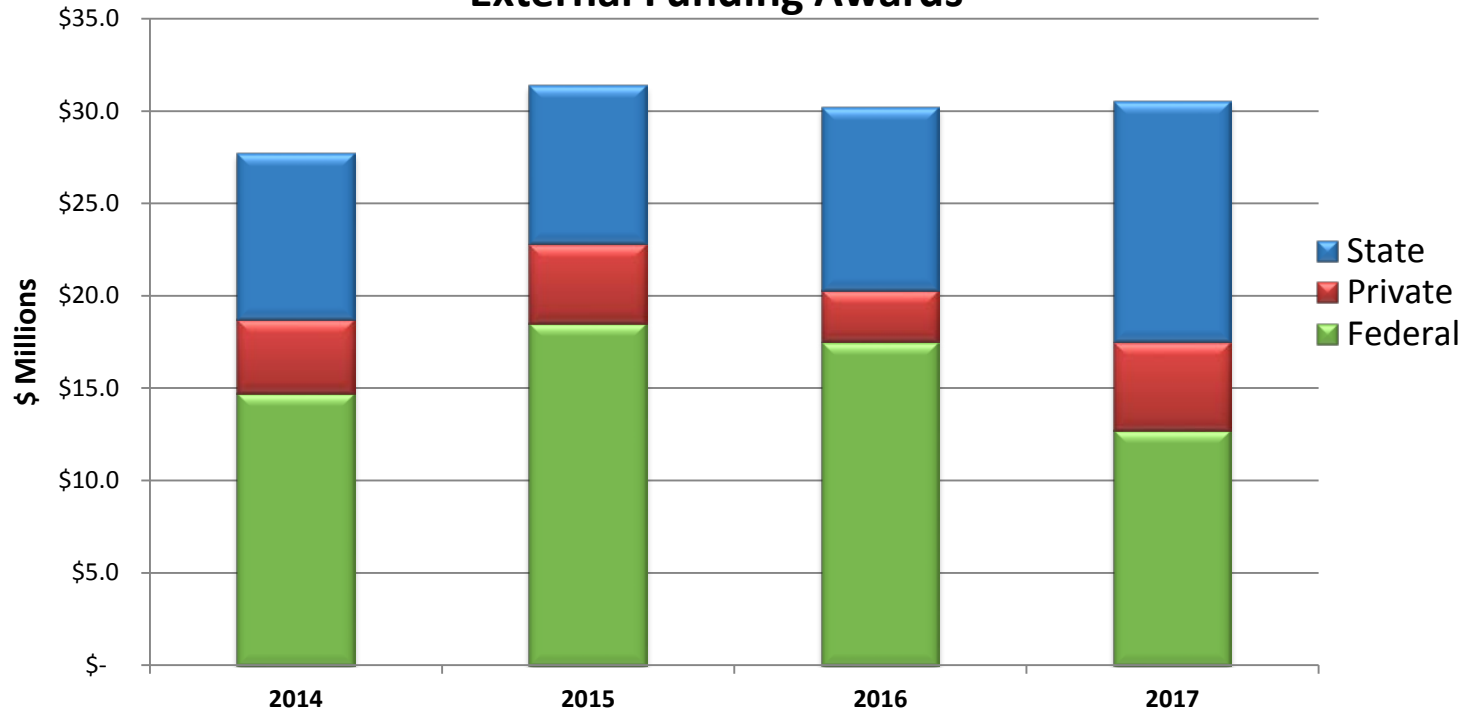
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
BUDGET BY CAMPUS/SCHOOL SUMMARY  
FISCAL YEAR 2018**

<b>School/Campus</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>Permian Basin</b>	<b>Abilene</b>	<b>Dallas</b>	<b>Restricted Multi-Campus*</b>	<b>Correctional</b>	<b>TOTAL</b>
Institutional	61,895,022	6,235,070	2,830,935	1,839,903	1,364,019	0	0	74,164,949
Restricted Multi-campus*	0	0	0	0	0	48,825,518	0	48,825,518
Correctional MHC	0	0	0	0	0	0	124,000,000	124,000,000
Research	3,757,495	94,888	0	91,000	0	0	0	3,943,383
Rural Health	8,729,080	0	0	0	0	0	0	8,729,080
Health Professions	12,939,059	454,006	1,855,620	0	0	0	0	15,248,685
Graduate School	3,804,424	0	0	1,250,000	0	0	0	5,054,424
Medicine	247,953,665	67,138,841	48,009,326	0	0	0	0	363,101,832
Nursing	26,120,580	168,675	1,703,210	2,010,130	0	0	0	30,002,595
Pharmacy	762,555	20,936,391	0	3,719,469	3,096,888	0	0	28,515,303
<b>TOTAL</b>	<b>365,961,880</b>	<b>95,027,871</b>	<b>54,399,091</b>	<b>8,910,502</b>	<b>4,460,907</b>	<b>48,825,518</b>	<b>124,000,000</b>	<b>701,585,769</b>

\* Includes E&G Staff Benefits, TPEG, Medical Loans, Tuition Revenue Bonds, HEAF and Student Financial Aid

RESEARCH

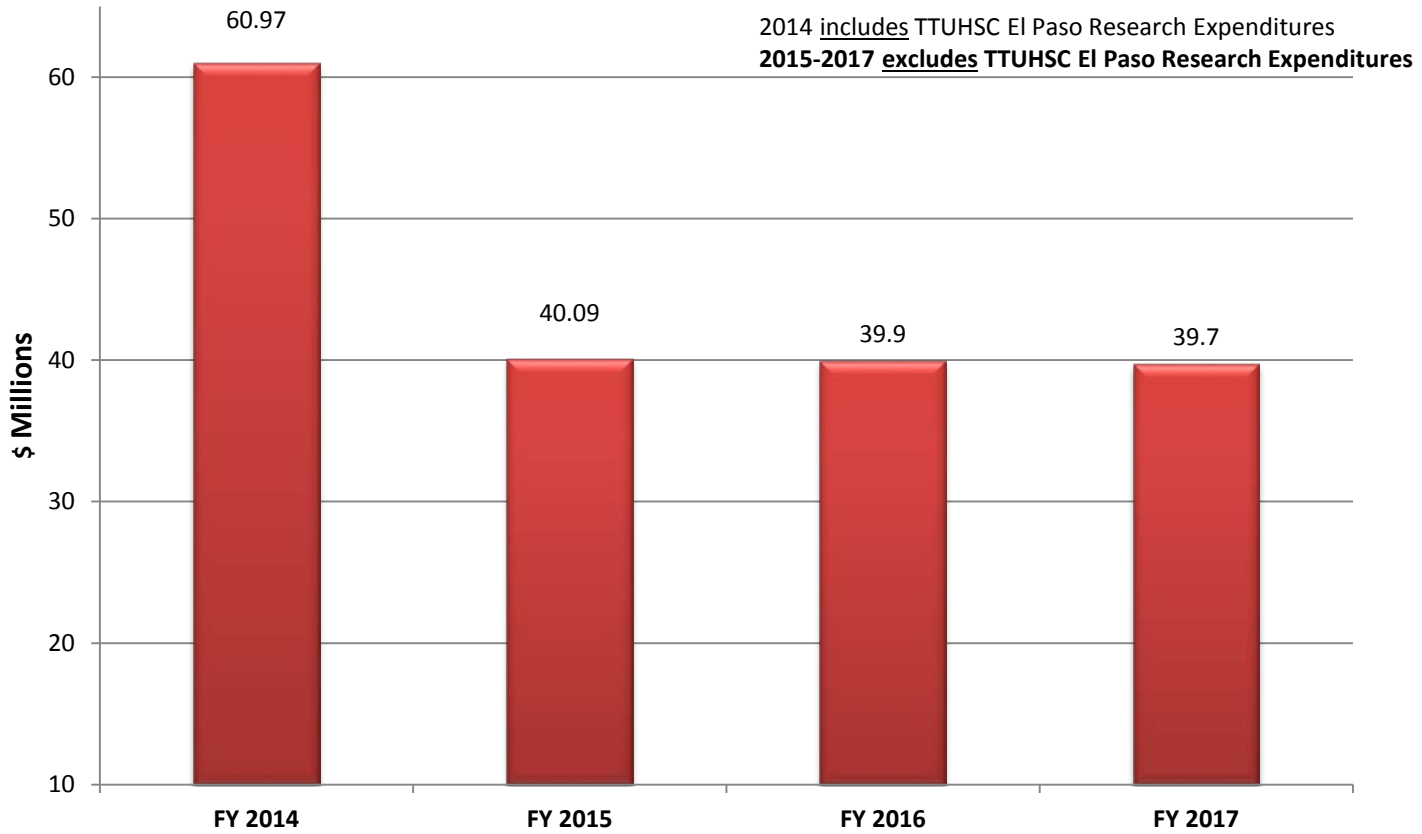
## TTUHSC External Funding Awards



	2014	2015	2016	2017
Federal	\$ 14.7	\$ 18.5	\$ 17.5	\$ 12.7
Private	\$ 4.0	\$ 4.3	\$ 2.8	\$ 4.8
State	\$ 9.0	\$ 8.6	\$ 9.9	\$ 13.0
<b>TOTALS</b>	<b>\$ 27.7</b>	<b>\$ 31.4</b>	<b>\$ 30.2</b>	<b>\$ 30.5</b>

This graphic includes research, instruction, public service and academic support awards.

# TTUHSC Research Expenditures



Research Expenditures include all expenses related to research that are paid from any source, including both internal and external sources.

SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FACILITIES INVENTORY REPORT (OWNED BUILDINGS)  
FALL 2017**

Campus	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	905,170
Lubbock	1001	Preston Smith Library / Conference Center	116,958
Lubbock	1002	Academic Classroom Building	64,144
Lubbock	1003	TTUHSC Physicians Medical Pavilion	150,237
Lubbock	1004	TTUHSC Crematory / Incinerator Building	1,512
Lubbock	1005	Center for Cardiovascular Health - Texas Tech Physicians	15,554
Lubbock	1201	Texas Tech Medical Center (TTMC) Southwest (SW) - Fast Track Center	3,702
Lubbock	1202	TTMC SW - Medical Office Building	43,484
Lubbock	1203	TTMC SW - Averitt	7,200
Lubbock	1204	Institute of Forensic Science	16,365
Lubbock	1205	TTMC SW - Maintenance & Operation Building	6,051
Lubbock	1301	Larry Combest Community Health & Wellness Center	16,421
<b>TOTAL-Lubbock</b>			<b>1,346,798</b>
Amarillo	2000	School of Medicine and Health Professions	190,192
Amarillo	2001	School of Pharmacy	106,521
Amarillo	2002	Women's Health and Research Institute	74,477
Amarillo	2004	Facilities / Operations Building	3,822
Amarillo	2005	Amarillo Research Building	46,979
Amarillo	2006	School of Pharmacy Academic Center	25,928
Amarillo	2007	Hazardous Material Storage	247
Amarillo	2008	SimCentral	20,532
<b>TOTAL-Amarillo</b>			<b>468,698</b>
Odessa	4000	Texas Tech University Health Sciences Center	67,675
Odessa	4001	Texas Tech Health Center	82,737
Odessa	4091	Port of Entry Station - Dotsy	46
<b>TOTAL-Odessa</b>			<b>150,458</b>
Abilene	5000	School of Pharmacy (including Lab Addition)	52,936
Abilene	5001	School of Nursing* ( <i>not owned</i> )	37,573
Abilene	5002	Public Health Building* ( <i>not owned</i> )	44,803
<b>TOTAL-Abilene</b>			<b>135,312</b>
Midland	7001	Aaron Medical Science Building	27,345
Midland	7002	Jenna Welch Women's Center	35,565
Midland	7003	Clinic Building - SECOR	8,389
<b>TOTAL-Midland</b>			<b>71,299</b>
<b>TTUHSC TOTAL:</b>			<b>2,172,565</b>

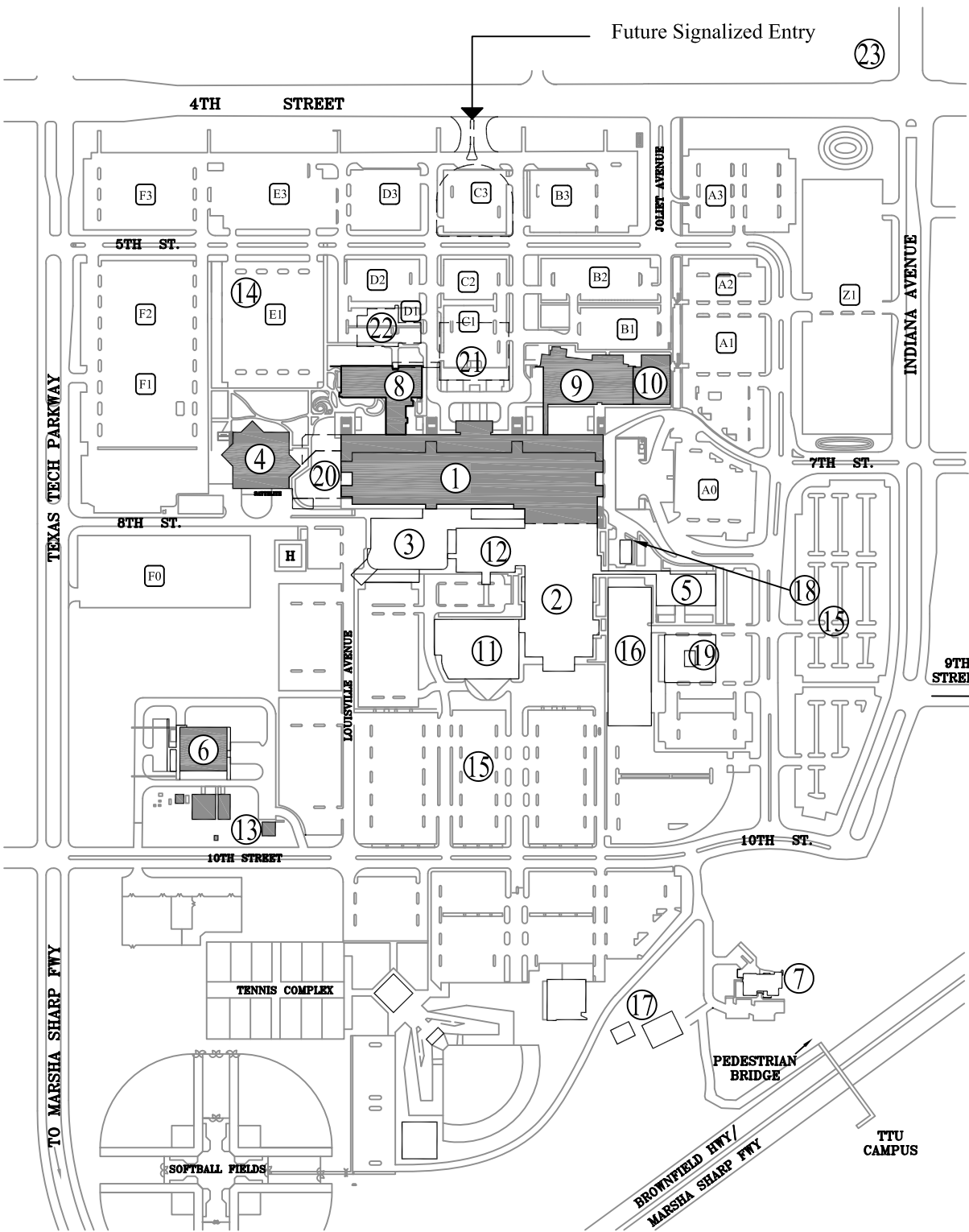
**TTUHSC LEASE OF SPACE REPORT**  
**As of November 1, 2017**

Managing Dept Location	Space Location	Department	Function	Square Footage
Amarillo	Dallas	School of Pharmacy	Classroom	39,246
Amarillo	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	Amarillo	Pediatrics CI Op Gen	Clinic	758
Amarillo	Amarillo	Pediatrics	Clinic	2,632
Amarillo	Amarillo	Correctional Managed Health Care	Office	5,084
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Correctional Managed Health Care	Storage	402
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	209
Amarillo	Amarillo	Poison Control Ctr	Storage	300
Amarillo	Amarillo	Poison Control Ctr	Storage	150
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	240
Amarillo	Amarillo	Inst. Compliance	Storage	25
Amarillo	Amarillo	Laura Bush Institute	Storage	60
Amarillo	Amarillo	Mobile Simulation Center	Storage	<u>1,400</u>
		<b>Amarillo</b>	<b>Sub-Total</b>	<b>59,386</b>
Odessa	Odessa	SON	Classroom	14,500
Odessa	Odessa	Geriatrics	Clinic	3,600
Odessa	Odessa	OB/GYN Admin.	Clinic	110
Odessa	Odessa	OB/GYN	Office	2,154
Odessa	Odessa	Academic Support	Office	6,779
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	OB/GYN	Storage	200
Odessa	Odessa	OB/GYN	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	Research	Storage	75
Odessa	Odessa	Surplus Property Handling	Storage	360
Odessa	Odessa	SOM	Storage	<u>360</u>
		<b>Odessa</b>	<b>Sub-Total</b>	<b>29,188</b>



**TTUHSC LEASE OF SPACE REPORT**  
**As of November 1, 2017**

Managing Dept Location	Space Location	Department	Function	Square Footage
Abilene	Abilene	School of Nursing	Clinic	7,940
Abilene	Abilene	SimLife Center	Storage	<u>300</u>
		<b>Abilene</b>	<b>Sub-Total</b>	<b>8,240</b>
Lubbock	Lubbock	Ophthalmology	Clinic	9,344
Lubbock	Lubbock	OB/GYN	Clinic	7,010
Lubbock	Lubbock	OB/GYN	Clinic	2,214
Lubbock	Lubbock	OB/GYN	Clinic	1,838
Lubbock	Lubbock	Surgery	Clinic	2,618
Lubbock	Lubbock	Pediatrics	Clinic	2,417
Lubbock	Lubbock	Pediatrics	Clinic	3,619
Lubbock	Lubbock	Pediatrics	Clinic	7,853
Lubbock	Lubbock	Pediatrics	Clinic	5,279
Lubbock	Lamesa	Internal Medicine	Clinic	450
Lubbock	Childress	Internal Medicine	Clinic	1,012
Lubbock	Lubbock	Internal Medicine	Clinic	2,536
Lubbock	Lubbock	Nursing Services	Clinic	1,800
Lubbock	Lubbock	Surgery	Clinic	1,875
Lubbock	Lubbock	SON/Storks Nest	Clinic	1,400
Lubbock	Lubbock	School of Nursing	Clinic	4,418
Lubbock	Lubbock	Grand Expectations/OB/GYN	Clinic	3,167
Lubbock	Lubbock	Correctional Managed Health Care	Office	8,448
Lubbock	Lubbock	Pediatric Surgery	Office	3,502
Lubbock	Lubbock	Telehealth	Office	7,718
Lubbock	Lubbock	Dermatology	Office	2,234
Lubbock	Lubbock	SOM/Dean	Office	1,903
Lubbock	Lubbock	After Hours Nurses Call Center	Office	2,200
Lubbock	Lubbock	SOM Lubbock	Office	2,731
Lubbock	Lubbock	OB/GYN	Office	4,134
Lubbock	Lubbock	Orthopedics Surgery	Office	4,036
Lubbock	Lubbock	Office of Strategic Initiative	Office	2,512
Lubbock	Lubbock	Correctional Managed Health Care	Storage	1,500
Lubbock	Lubbock	Garrison	Storage	200
Lubbock	Lubbock	SimLife Center	Storage	<u>150</u>
		<b>Lubbock</b>	<b>Sub-Total</b>	<b><u>100,118</u></b>
			<b>TOTAL</b>	<b>196,932</b>



# Texas Tech University Health Sciences Center- Lubbock

NOT TO SCALE

1. Texas Tech University Health Sciences Center
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Center for Cardiovascular Health - Texas Tech Physicians
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. HSC Parking Lots A-Z (approx. 3,500 spaces)
15. UMC Parking
16. UMC East Tower
17. Hope Lodge
18. UMC Generator Building
19. Medical Office Plaza 2
20. Future TTUHSC West Expansion
21. Future University Center
22. Future Conference Center
23. Leased Property (14.50 Acres)

## Acree Information (approximate)

- Original TTUHSC Land Tract 116 Acres
- TTUHSC (Owned) 75.754 Acres
- TTUHSC (Leased-TTU) 14.50 Acres
- UMC (Deeded) 14.287 Acres
- UMC (Leased) 25.959 Acres
- UMC (Leased-TTU) 4.5 Acres

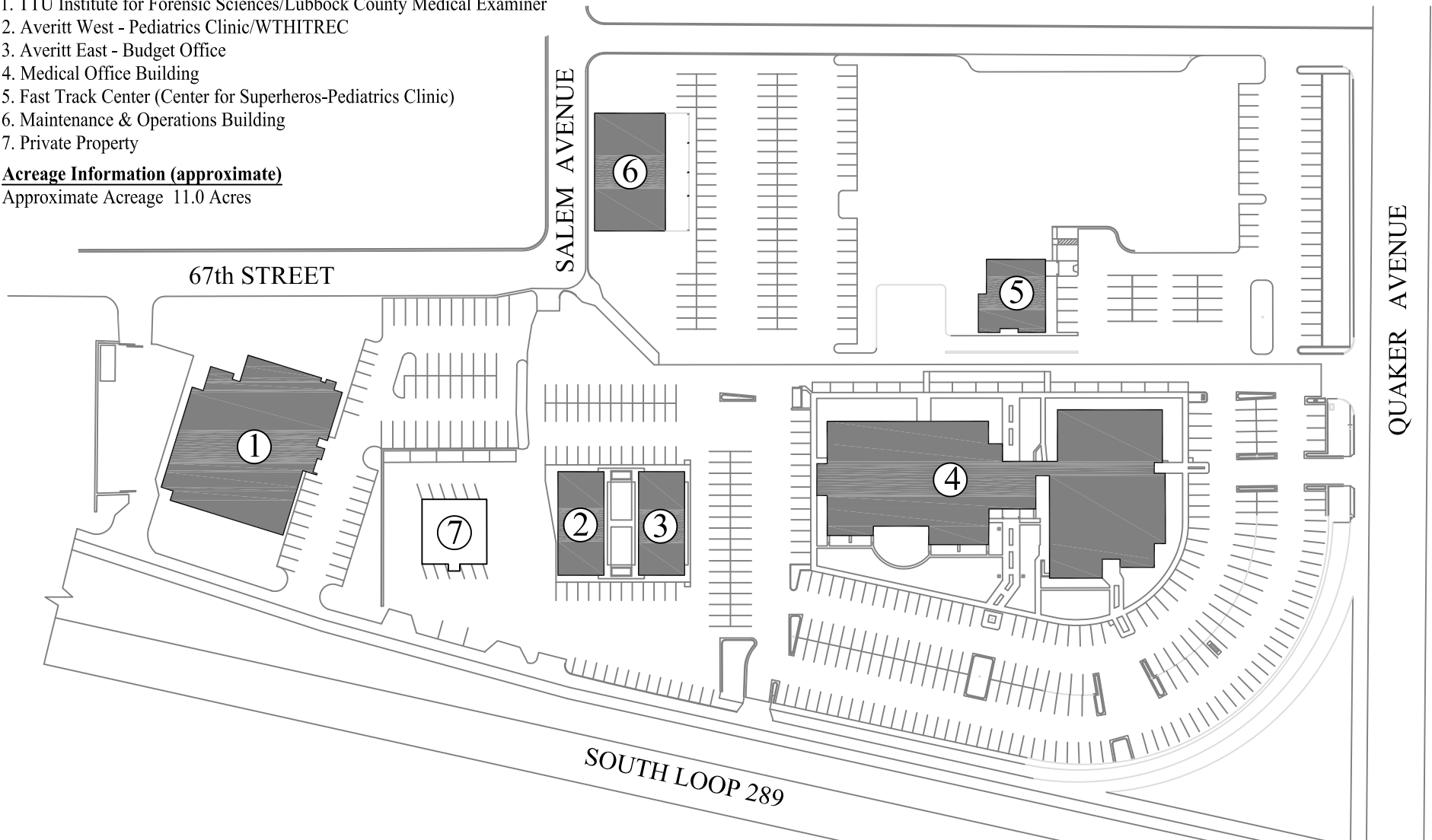
# Texas Tech Medical Center Southwest - Lubbock

NOT TO SCALE 

1. TTU Institute for Forensic Sciences/Lubbock County Medical Examiner
2. Averitt West - Pediatrics Clinic/WTHITREC
3. Averitt East - Budget Office
4. Medical Office Building
5. Fast Track Center (Center for Superheros-Pediatrics Clinic)
6. Maintenance & Operations Building
7. Private Property

## Acree Information (approximate)

Approximate Acree 11.0 Acres



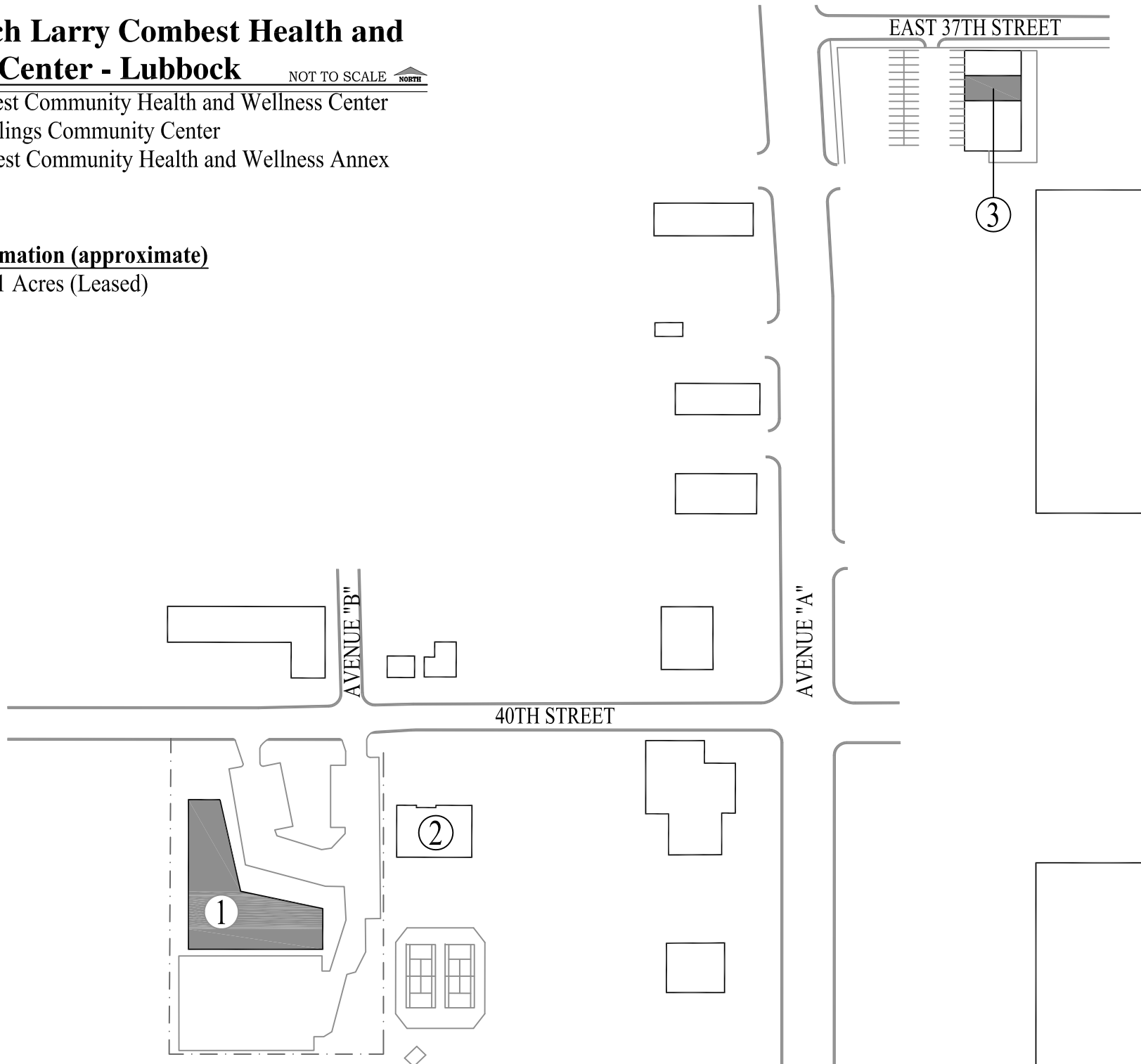
# Texas Tech Larry Combest Health and Wellness Center - Lubbock

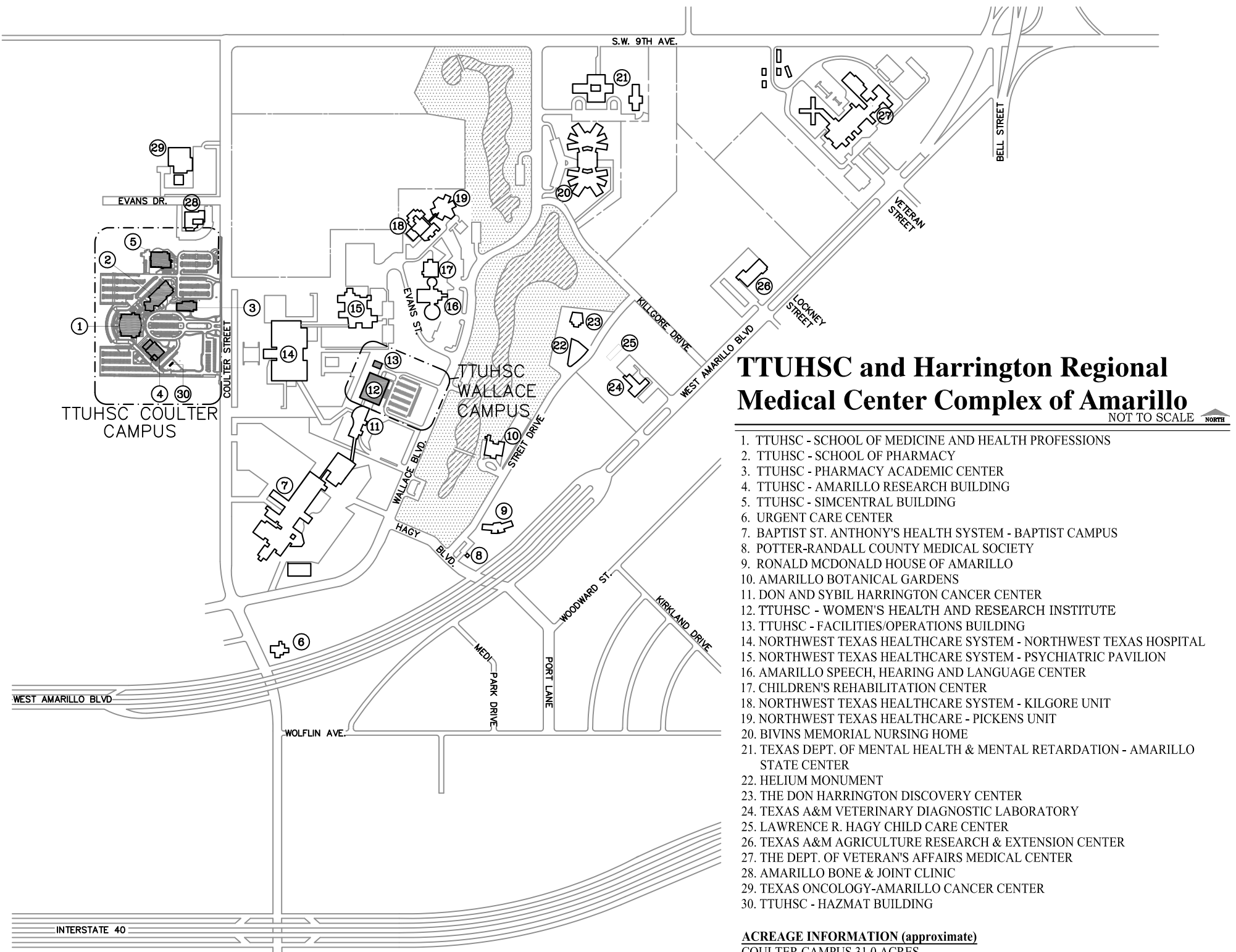
NOT TO SCALE 

1. Larry Combest Community Health and Wellness Center
2. Copper Rawlings Community Center
3. Larry Combest Community Health and Wellness Annex

## Acree Information (approximate)

TTUHSC 2.371 Acres (Leased)





# TTUHSC and Harrington Regional Medical Center Complex of Amarillo

NOT TO SCALE 

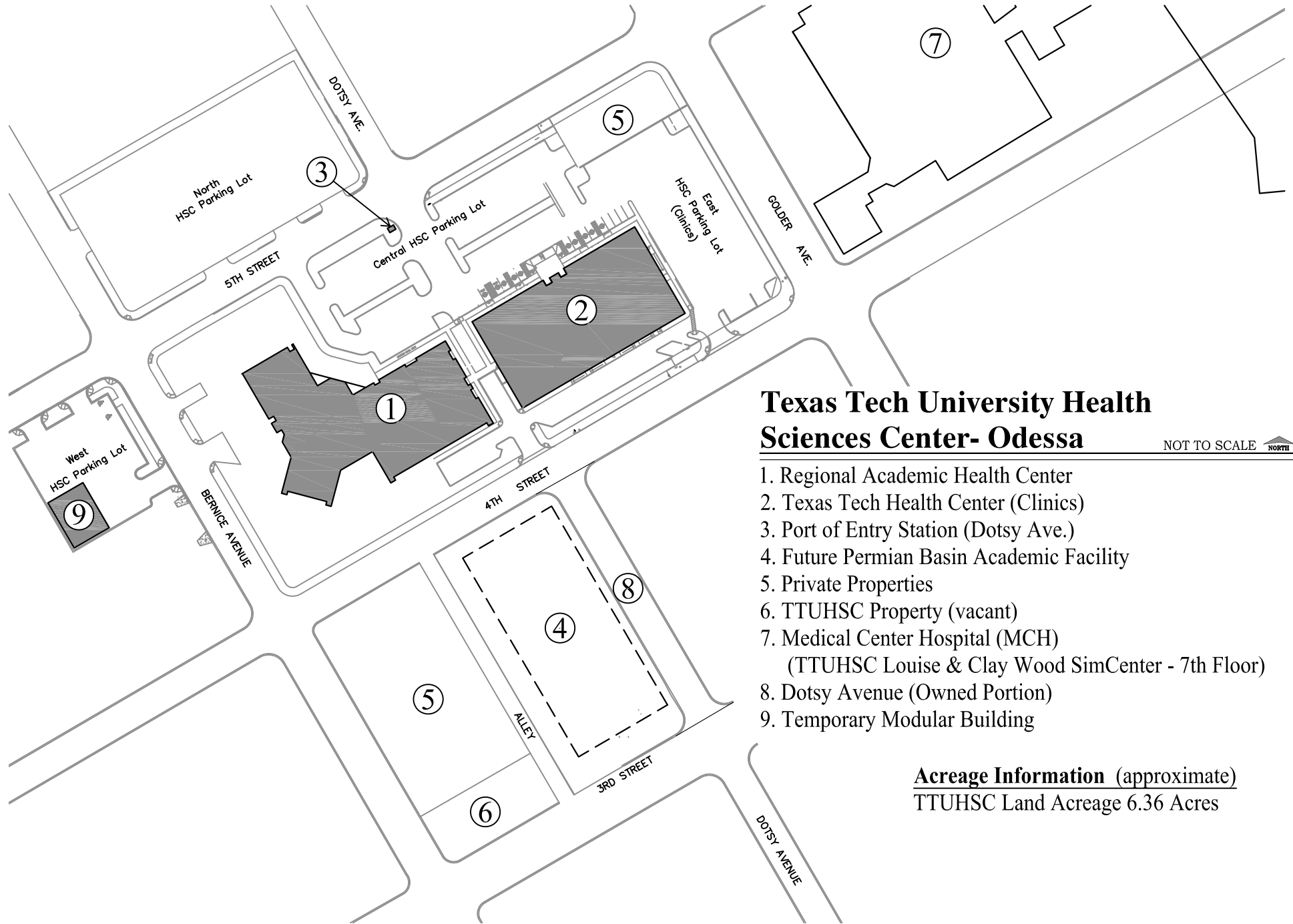
1. TTUHSC - SCHOOL OF MEDICINE AND HEALTH PROFESSIONS
2. TTUHSC - SCHOOL OF PHARMACY
3. TTUHSC - PHARMACY ACADEMIC CENTER
4. TTUHSC - AMARILLO RESEARCH BUILDING
5. TTUHSC - SIMCENTRAL BUILDING
6. URGENT CARE CENTER
7. BAPTIST ST. ANTHONY'S HEALTH SYSTEM - BAPTIST CAMPUS
8. POTTER-RANDALL COUNTY MEDICAL SOCIETY
9. RONALD MCDONALD HOUSE OF AMARILLO
10. AMARILLO BOTANICAL GARDENS
11. DON AND SYBIL HARRINGTON CANCER CENTER
12. TTUHSC - WOMEN'S HEALTH AND RESEARCH INSTITUTE
13. TTUHSC - FACILITIES/OPERATIONS BUILDING
14. NORTHWEST TEXAS HEALTHCARE SYSTEM - NORTHWEST TEXAS HOSPITAL
15. NORTHWEST TEXAS HEALTHCARE SYSTEM - PSYCHIATRIC PAVILION
16. AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
17. CHILDREN'S REHABILITATION CENTER
18. NORTHWEST TEXAS HEALTHCARE SYSTEM - KILGORE UNIT
19. NORTHWEST TEXAS HEALTHCARE - PICKENS UNIT
20. BIVINS MEMORIAL NURSING HOME
21. TEXAS DEPT. OF MENTAL HEALTH & MENTAL RETARDATION - AMARILLO STATE CENTER
22. HELIUM MONUMENT
23. THE DON HARRINGTON DISCOVERY CENTER
24. TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
25. LAWRENCE R. HAGY CHILD CARE CENTER
26. TEXAS A&M AGRICULTURE RESEARCH & EXTENSION CENTER
27. THE DEPT. OF VETERAN'S AFFAIRS MEDICAL CENTER
28. AMARILLO BONE & JOINT CLINIC
29. TEXAS ONCOLOGY-AMARILLO CANCER CENTER
30. TTUHSC - HAZMAT BUILDING

**ACREAGE INFORMATION (approximate)**

COULTER CAMPUS 31.0 ACRES

WALLACE CAMPUS 5.12 ACRES

INTERSTATE 40



# Texas Tech University Health Sciences Center- Odessa

NOT TO SCALE 

1. Regional Academic Health Center
2. Texas Tech Health Center (Clinics)
3. Port of Entry Station (Dotsy Ave.)
4. Future Permian Basin Academic Facility
5. Private Properties
6. TTUHSC Property (vacant)
7. Medical Center Hospital (MCH)  
(TTUHSC Louise & Clay Wood SimCenter - 7th Floor)
8. Dotsy Avenue (Owned Portion)
9. Temporary Modular Building

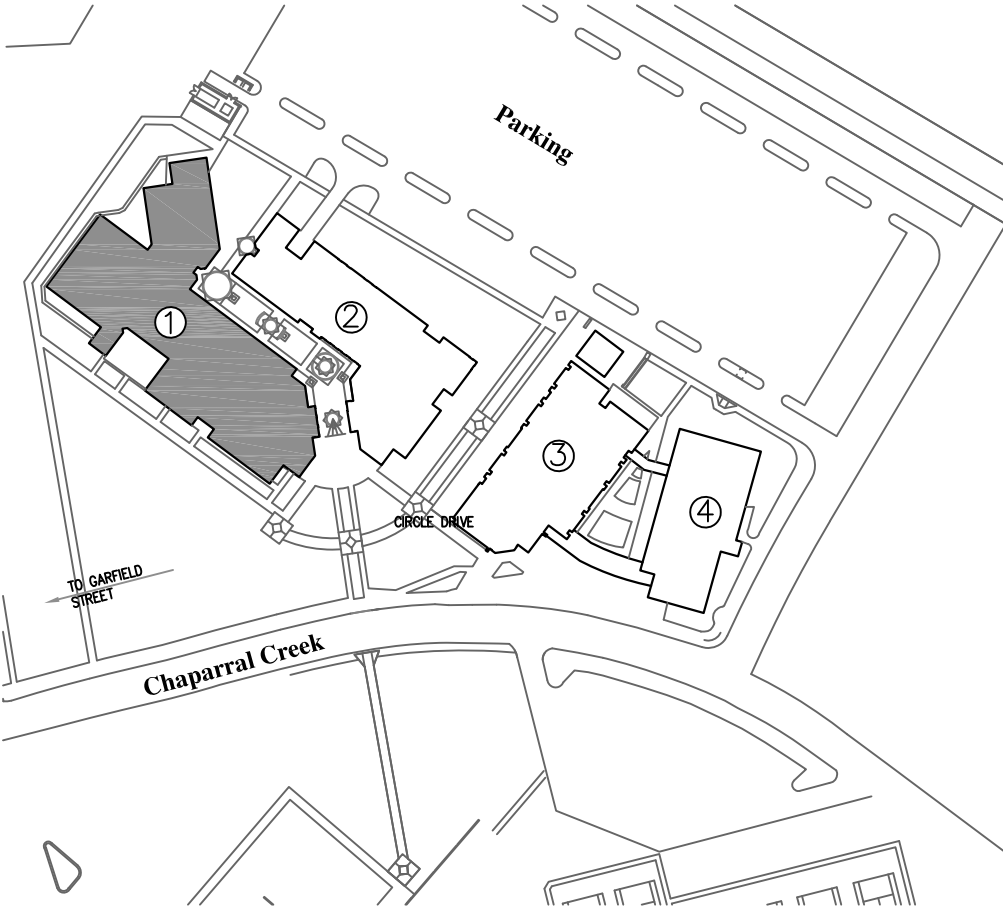
**Acreage Information** (approximate)  
 TTUHSC Land Acreage 6.36 Acres

# Texas Tech University Health Sciences Center (Midland College Campus)

NOT TO SCALE 

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College
4. Fox Science Building Expansion - Midland College

Acree Information (approximate)  
TTUHSC Acree 1.22 Acres (Leased)

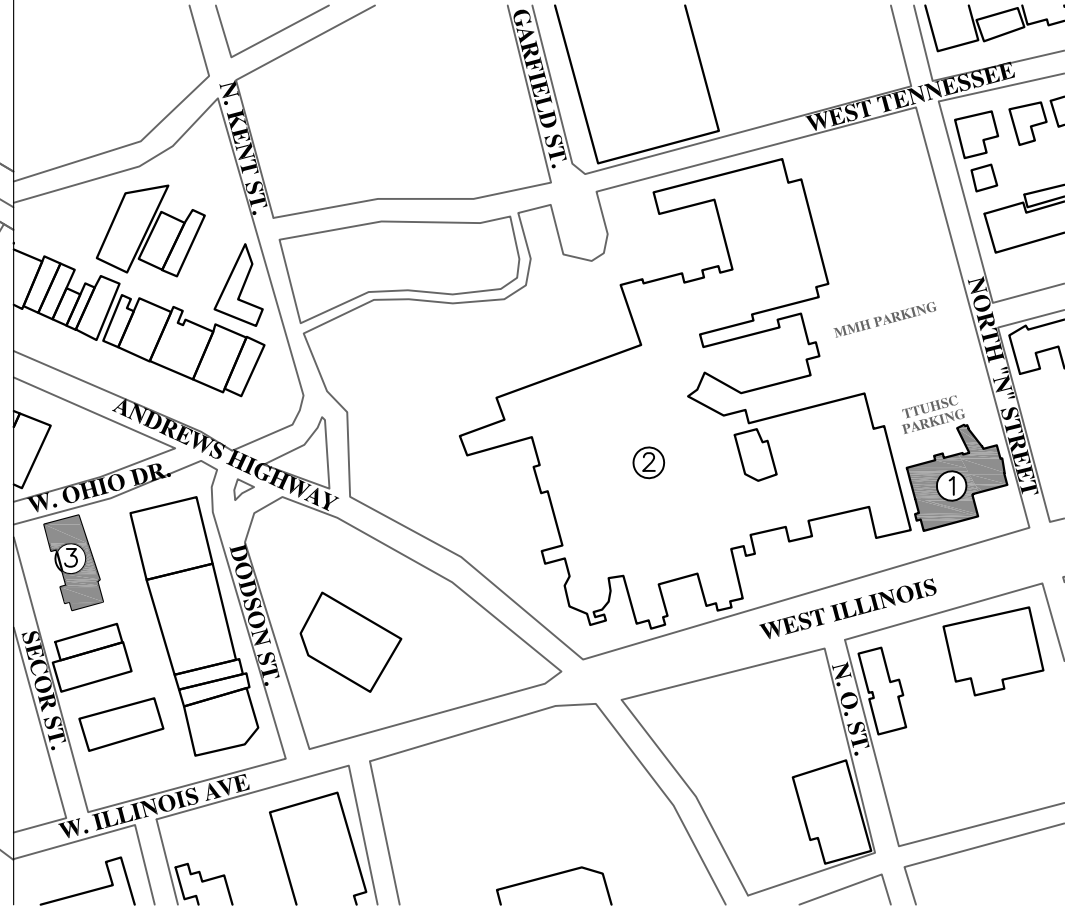


# Texas Tech University Health Sciences Center (Midland Memorial Hospital Campus)

NOT TO SCALE 

1. Jenna Welch Women's Center of the Laura W. Bush Institute for Women's Health (Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)
3. Secor Clinic - TTUHSC

Acree Information (approximate)  
0.50 Acres (Owned) / 0.59 Acres (Leased)



# Texas Tech University Health Sciences

## Center- Abilene

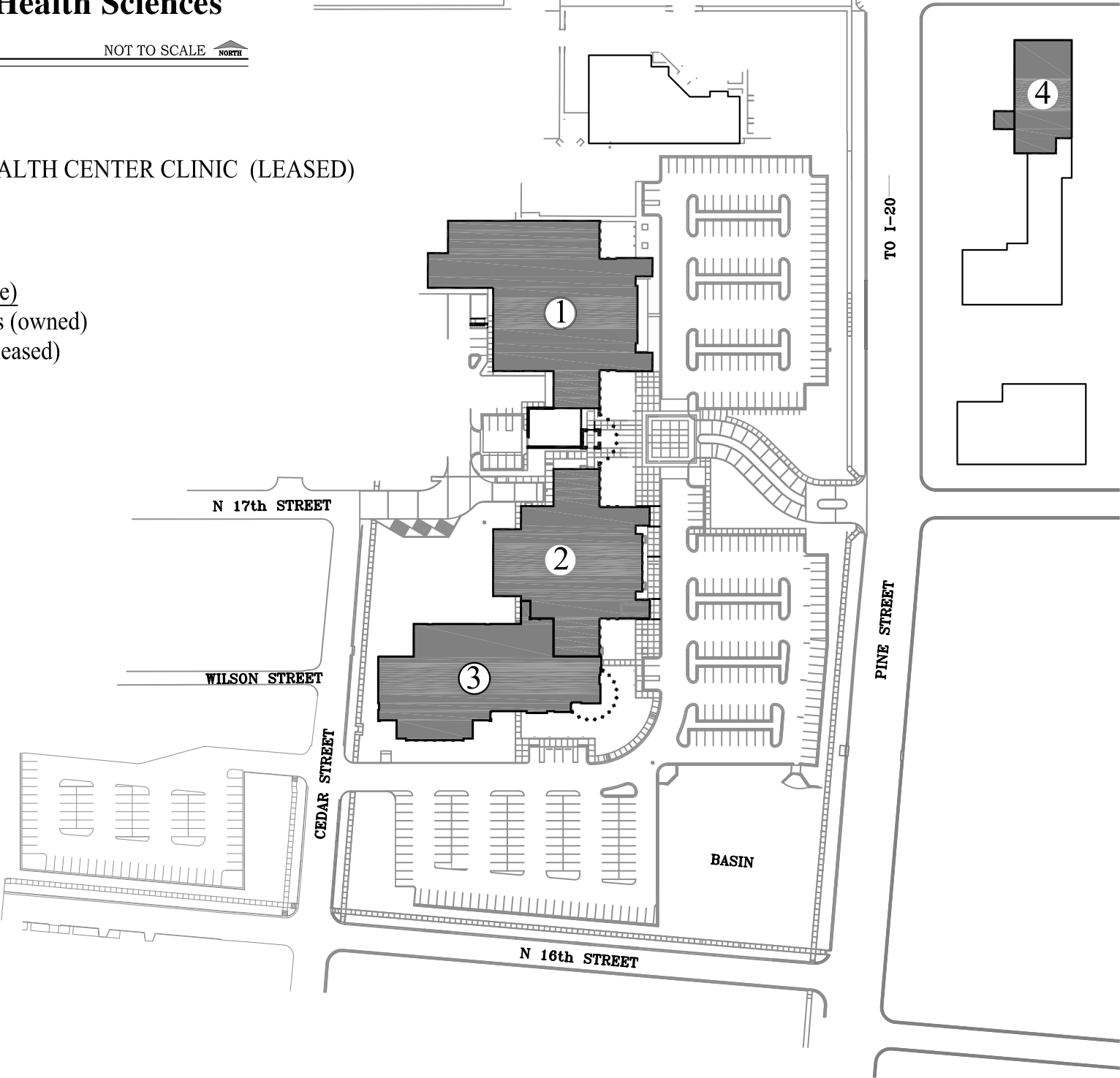
NOT TO SCALE 

- 1. SCHOOL OF PHARMACY
- 2. SCHOOL OF NURSING
- 3. PUBLIC HEALTH BUILDING
- 4. FEDERALLY QUALIFIED HEALTH CENTER CLINIC (LEASED)

### Acreage Information (approximate)


TTUHSC Land Acreage 10.73Acres (owned)

TTUHSC Land Acreage 12 Acres (leased)

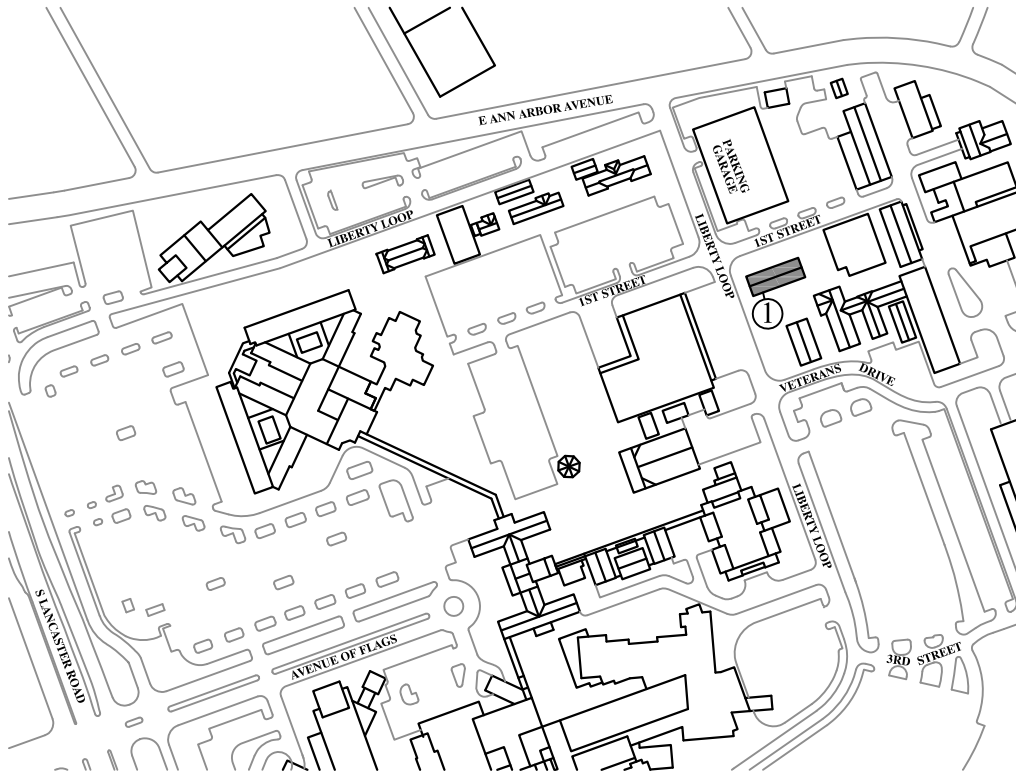




# Texas Tech University Health Sciences Center (Dallas VA Medical Center)

NOT TO SCALE 

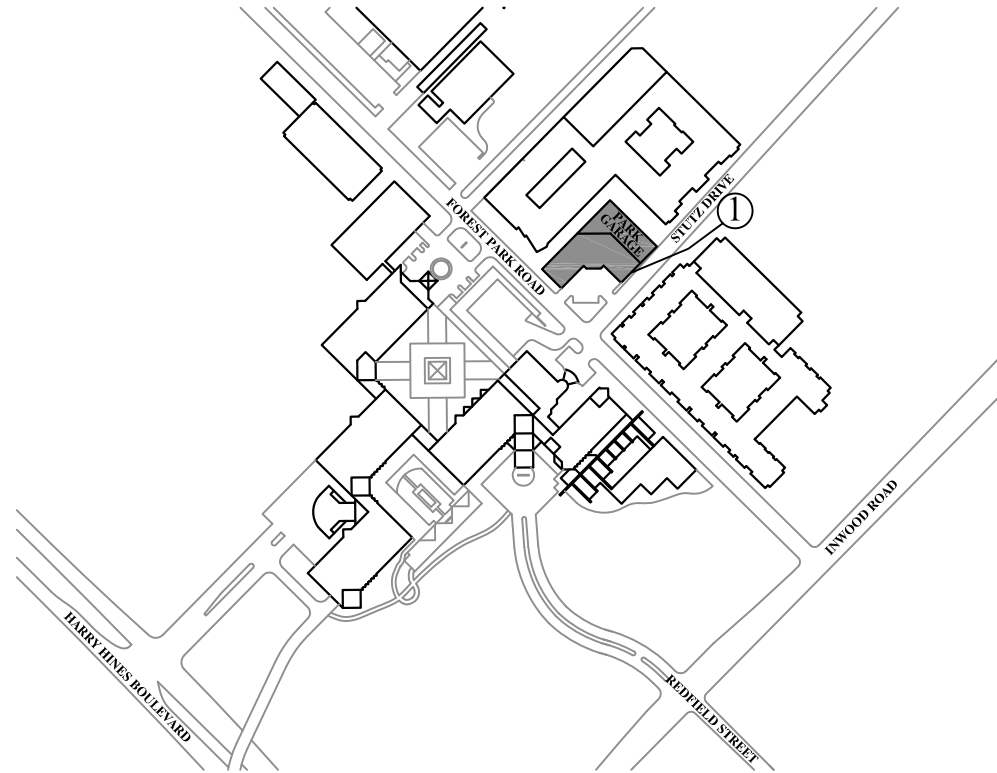
1. School of Pharmacy (Leased Facility-Basement, 1st, and 2nd Floor)



# Texas Tech University Health Sciences Center (Dallas 5920 Forest Park Road)

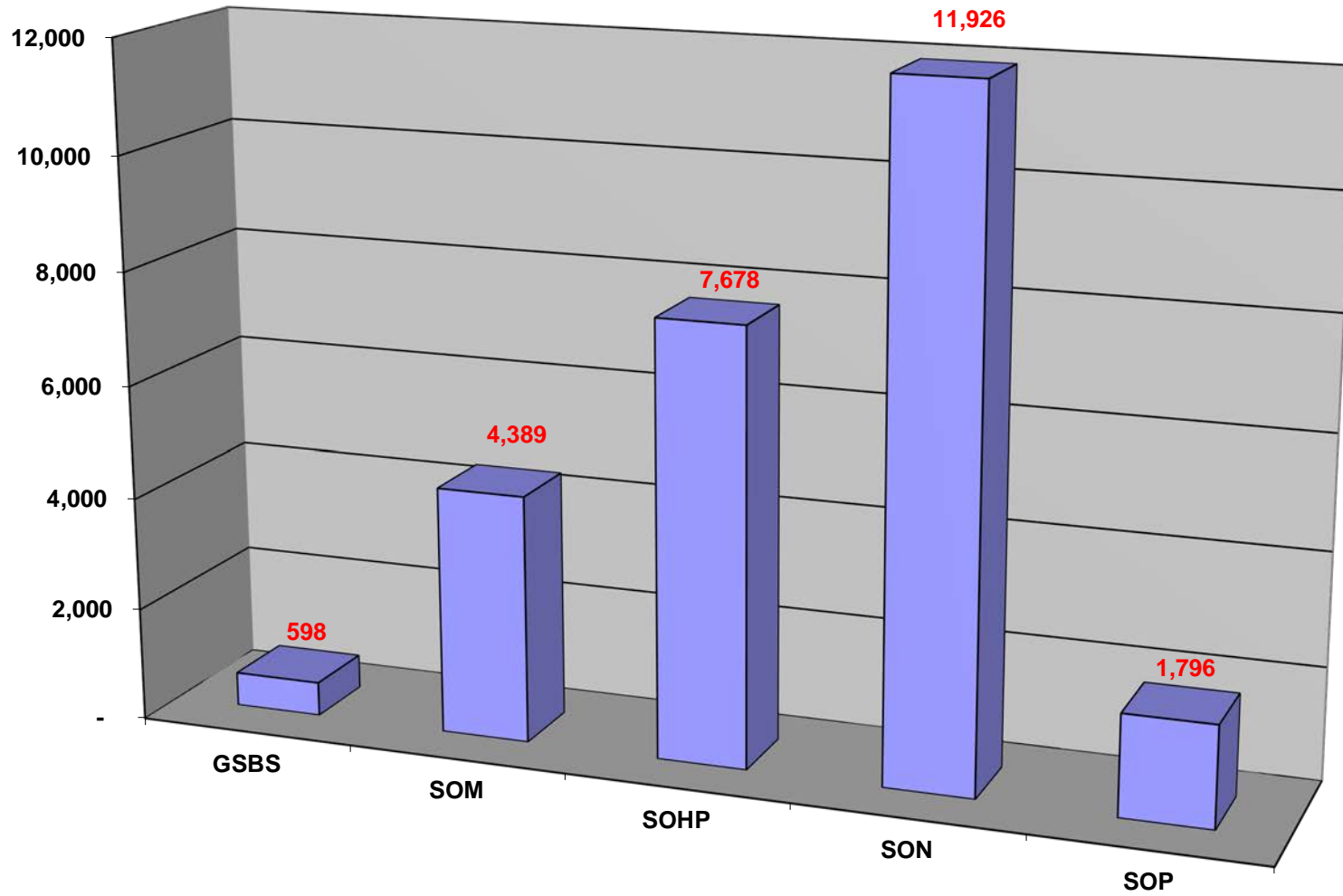
NOT TO SCALE 

1. Southwest Professional Building - School of Pharmacy (Leased Facility-4th, 5th, and 7th Floor)

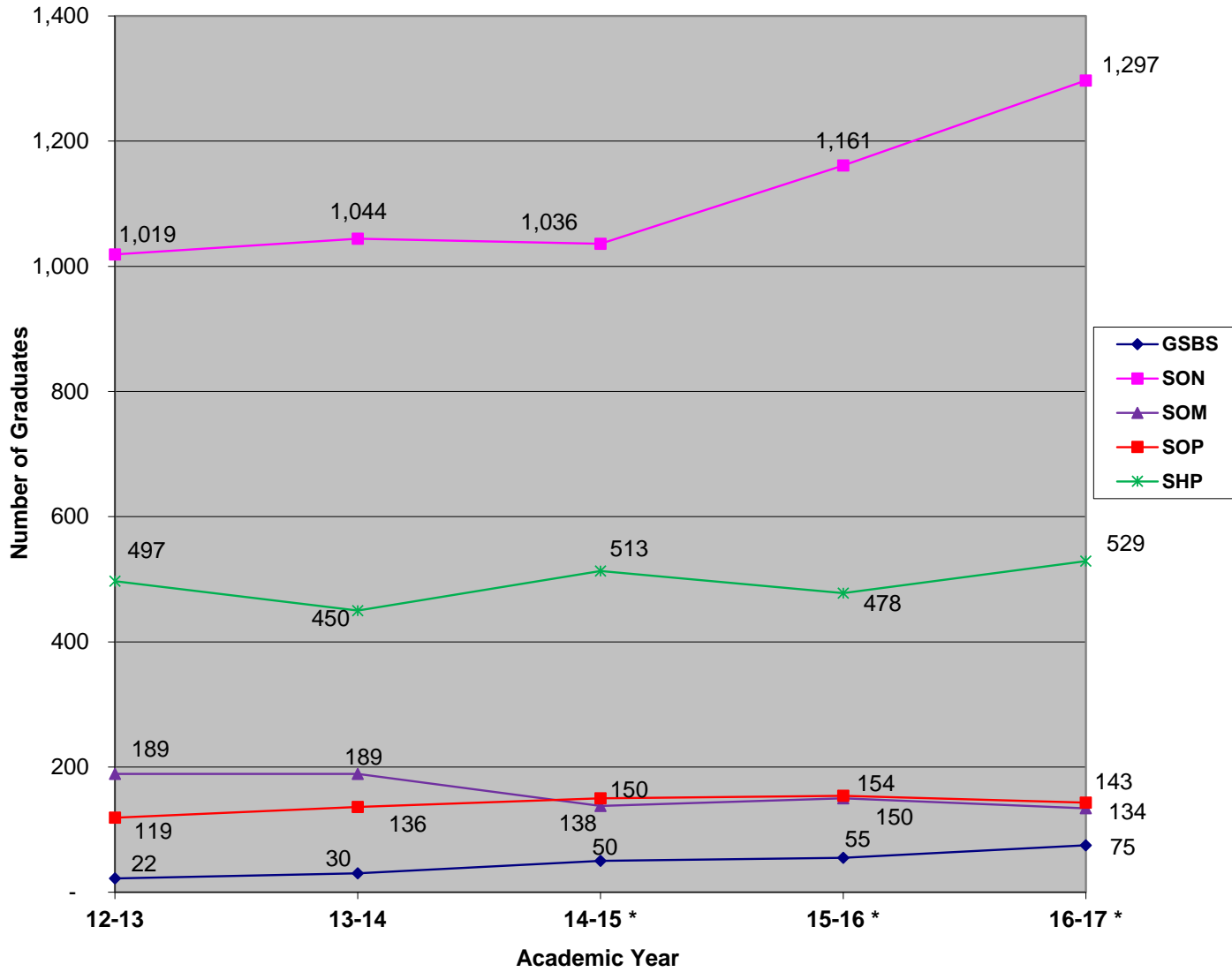


ALUMNI

### TTUHSC Alumni by School (Cumulative 1974 - 2017)



## TTUHSC ALUMNI Number of Graduates by School



PRACTICE  
INCOME PLANS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
<b>1. PROVIDER PLAN INCOME: 2008-2017</b>											
<b>A. GROSS AMOUNT</b>											
<b>1. Gross Charges</b>											
Lubbock	137,269,479	137,093,320	137,184,457	140,851,182	145,667,855	157,586,771	168,467,085	188,179,348	199,399,294	203,400,278	1,615,099,069
Amarillo	45,658,168	47,473,049	50,560,765	50,284,959	50,984,068	48,907,583	61,145,332	75,503,898	89,084,879	86,303,971	605,906,672
El Paso***	111,215,741	122,351,523	133,997,646	142,351,031	138,344,153	143,735,390	151,431,236				943,426,720
Odessa	19,387,747	19,199,826	17,186,640	18,220,372	19,137,777	19,909,983	20,506,099	23,399,217	24,204,935	22,678,769	203,831,365
Total	313,531,135	326,117,718	338,929,508	351,707,544	354,133,853	370,139,727	401,549,752	287,082,463	312,689,108	312,383,018	3,368,263,826
<b>2. Net Collections</b>											
Lubbock	48,702,555	52,517,367	53,418,540	56,058,120	56,065,331	59,364,132	62,784,604	69,594,867	72,187,604	74,705,128	605,398,248
Amarillo	17,688,258	18,552,020	19,792,374	20,207,179	20,084,858	19,619,143	20,889,073	22,397,804	23,391,662	22,649,398	205,271,769
El Paso***	37,296,208	42,094,882	43,377,476	47,219,300	44,438,964	50,384,693	53,106,698				317,918,221
Odessa	8,063,139	8,608,043	7,780,349	8,053,345	8,721,084	9,528,465	10,237,599	10,689,356	11,813,327	11,226,482	94,721,189
Total	111,750,160	121,772,312	124,368,739	131,537,944	129,310,237	138,896,433	147,017,974	102,682,027	107,392,593	108,581,008	1,223,309,427
<b>B. ADJUSTMENTS</b>											
<b>1. Total Amount</b>											
Lubbock	77,396,421	79,371,002	74,401,711	73,814,705	78,724,500	86,603,752	93,042,486	98,235,475	113,212,251	117,979,462	892,781,765
Amarillo	28,255,592	27,376,554	28,651,239	28,247,766	27,960,878	26,805,661	34,264,727	46,882,427	60,483,815	57,006,792	365,935,450
El Paso***	57,254,717	62,588,938	68,196,723	74,557,696	80,077,655	84,633,273	90,338,580				517,647,582
Odessa	8,756,070	8,692,120	7,338,267	7,743,481	7,697,252	7,991,702	8,079,197	9,169,858	11,505,457	9,975,928	86,949,332
Total	171,662,800	178,028,614	178,587,940	184,363,648	194,460,285	206,034,388	225,724,990	154,287,760	185,201,523	184,962,182	1,863,314,130
<b>C. BAD DEBT AMOUNT</b>											
Lubbock	9,761,294	9,665,893	9,307,436	10,940,320	9,179,103	11,035,335	12,011,814	12,300,155	11,985,974	15,060,336	111,247,660
Amarillo	1,397,424	3,187,273	2,035,008	2,420,422	3,055,126	2,605,984	2,700,465	4,840,082	5,873,334	6,143,621	34,258,739
El Paso***	15,447,554	18,528,754	20,238,950	20,622,862	13,626,820	8,347,278	8,829,234				105,641,452
Odessa	3,188,890	2,949,549	2,185,009	2,354,439	2,104,403	2,187,274	2,255,089	2,465,683	2,160,262	1,704,647	23,555,245
Total	29,795,162	34,331,469	33,766,403	36,338,043	27,965,452	24,175,871	25,796,602	19,605,920	20,019,570	22,908,604	274,703,096

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
<b>D. UNSPONSORED CHARITY CARE*</b>											
<b>1. Charges (Measure of actual effort)</b>											
Lubbock	37,689,866	37,462,491									75,152,357
Amarillo	23,980,054	24,836,834									48,816,888
El Paso***	51,038,588	54,556,852									105,595,440
Odessa	8,483,075	8,692,527									17,175,602
Total	121,191,583	125,548,704									246,740,287
<b>2. Un-sponsored Charity Care</b>											
Lubbock	20,408,090	25,544,692									45,952,782
Amarillo	11,926,204	12,328,551									24,254,755
El Paso***	34,986,873	33,560,853									68,547,726
Odessa	2,728,870	4,107,203									6,836,073
Total	70,050,037	75,541,299									145,591,336
<b>E. UNCOMPENSATED CARE*</b>											
<b>1. Charges (Measure of actual effort)</b>											
Lubbock			102,759,115	87,852,641	90,152,983	96,534,158	101,969,398	109,909,412	116,541,944	122,968,677	828,688,328
Amarillo			39,014,711	36,361,097	37,203,840	35,791,848	44,336,654	56,587,167	65,818,144	63,742,276	378,855,737
El Paso***			118,392,572	106,804,742	95,555,234	112,393,850	118,972,881				552,119,279
Odessa			14,869,510	13,584,826	13,189,263	13,056,748	12,835,222	14,246,320	15,203,229	13,652,374	110,637,492
Total			275,035,908	244,603,306	236,101,320	257,776,604	278,114,155	180,742,899	197,563,317	200,363,327	1,870,300,836
<b>2. Unreimbursed Cost of Care**</b>											
Lubbock			25,173,223	29,738,851	29,201,161	32,649,149	35,785,698	42,511,827	29,390,322	26,542,447	250,992,678
Amarillo			6,957,302	6,953,950	10,141,598	12,031,334	10,145,605	9,871,821	7,463,291	3,454,063	67,018,964
El Paso***			27,789,219	31,462,239	29,603,267	28,488,144	33,996,536				151,339,405
Odessa			4,446,577	4,683,873	5,158,939	3,928,646	4,529,311	6,042,021	2,165,616	4,998,103	35,953,086
Total			64,366,321	72,838,913	74,104,965	77,097,273	84,457,150	58,425,669	39,019,229	34,994,613	505,304,133

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>Total</b>
<b>F. TOTAL NUMBER OF PATIENTS SERVED</b>											
<b>1. Number of Clinic Visits</b>											
Lubbock	244,256	256,546	259,250	263,950	265,556	272,434	290,465	309,191	313,865	318,227	2,793,740
Amarillo	108,953	107,326	109,965	111,738	111,676	105,879	100,885	103,026	103,042	103,464	1,065,954
El Paso***	217,356	228,793	246,406	247,719	223,285	209,113	205,664				1,578,336
Odessa	60,447	58,154	53,713	58,620	64,779	70,999	74,382	74,347	77,432	79,628	672,501
Total	631,012	650,819	669,334	682,027	665,296	658,425	671,396	486,564	494,339	501,319	6,110,531
<b>2. Number of Patients Served</b>											
Lubbock	85,746	87,956	94,778	98,694	105,841	111,219	117,570	122,652	126,856	125,176	1,076,488
Amarillo	38,548	39,520	43,464	44,471	44,625	43,157	43,227	42,761	43,235	43,681	426,689
El Paso***	86,025	95,469	110,859	111,915	115,580	113,695	112,331				745,874
Odessa	21,521	20,778	20,223	21,397	22,562	25,613	26,987	28,012	28,347	29,190	244,630
Total	231,840	243,723	269,324	276,477	288,608	293,684	300,115	193,425	198,438	198,047	2,493,681
<b>3. Number of Inpatients Served</b>											
Lubbock	19,038	19,223	19,186	19,481	19,637	19,742	19,959	21,474	23,476	22,791	204,007
Amarillo	13,048	13,883	14,507	15,297	15,629	15,036	15,769	15,869	16,094	16,054	151,186
El Paso***	20,423	20,676	20,149	19,890	19,932	20,517	20,510				142,097
Odessa	6,056	6,079	5,575	5,894	6,464	6,951	6,729	6,982	6,241	6,173	63,144
Total	58,565	59,861	59,417	60,562	61,662	62,246	62,967	44,325	45,811	45,018	560,434
<b>G. MEDICAID REIMBURSEMENT</b>											
<b>1. Total Billings</b>											
Lubbock	31,196,340	31,200,436	33,600,875	33,783,855	35,054,239	36,695,977	39,328,084	41,175,385	42,282,210	41,569,753	365,887,154
Amarillo	21,601,615	21,916,129	23,706,128	23,078,310	23,861,426	22,989,201	25,138,635	27,612,699	33,424,570	32,536,263	255,864,976
El Paso***	30,562,690	31,802,266	31,622,221	34,695,606	33,362,761	34,189,742	37,495,926				233,731,212
Odessa	7,222,596	6,619,214	6,789,884	7,090,404	7,335,302	7,767,085	7,212,215	7,212,151	8,087,730	7,436,212	72,772,793
Total	90,583,241	91,538,045	95,719,108	98,648,175	99,613,728	101,642,005	109,174,860	76,000,235	83,794,510	81,542,228	928,256,135
<b>1. Amount Received****</b>											
Lubbock	12,517,018	13,019,871	13,792,857	14,865,211	13,524,944	16,650,485	15,766,903	18,364,811	16,702,602	16,459,708	151,664,410
Amarillo	10,709,287	10,712,221	11,450,742	13,592,103	11,432,101	8,695,213	9,786,577	11,884,749	10,137,173	10,131,513	108,531,679
El Paso***	13,201,083	14,552,473	13,909,176	15,503,668	13,729,802	18,817,539	16,122,351				105,836,092
Odessa	5,118,867	3,872,946	4,264,465	4,624,878	4,229,592	5,783,495	4,708,262	4,346,150	5,188,672	2,686,373	44,823,700
Total	41,546,255	42,157,511	43,417,240	48,585,860	42,916,439	49,946,732	46,384,093	34,595,710	32,028,447	29,277,594	410,855,881

\*Un-sponsored Charity Care was changed to Un-compensated Care in FY 10. Un-compensated Care reported is consistent with the Article III definition of Un-compensated Care (Article III, Sec 22, SB 1, 81st Leg.).

\*\*Change in methodology in FY 16 to offset contractual revenue

\*\*\*\*El Paso figures are excluded beginning in FY 15

\*\*\*\*Includes UPL/UC dollars received and ACA payments



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF HEALTH PROFESSIONS  
SPEECH AND HEARING CLINIC-LUBBOCK**

<b>1. PROVIDER PLAN INCOME:</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
<b>A. GROSS AMOUNT</b>										
Gross Charges	\$ 309,326.98	\$ 328,718.68	\$ 526,943.00	\$ 521,551.00	\$ 494,289.18	\$ 556,660.72	\$ 618,495.65	\$ 699,083.08	\$ 560,076.47	\$ 446,435.64
Net Collection	\$ 116,054.42	\$ 174,099.76	\$ 255,519.00	\$ 364,108.00	\$ 364,526.50	\$ 415,235.65	\$ 414,388.81	\$ 453,177.33	\$ 413,593.00	\$ 298,910.81
<b>B. ADJUSTMENTS</b>										
Total Adjustments	\$ 68,403.87	\$ 86,726.19	\$ 188,437.00	\$ 119,348.00	\$ 109,083.75	\$ 129,984.89	\$ 156,382.67	\$ 227,402.95	\$ 153,417.86	\$ 190,442.29
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>C. BAD DEBT AMOUNT</b>										
Total Bad Debt	\$ 9,865.54	\$ 8,251.80	\$ 5,547.00	\$ 1,704.00	\$ 3,686.64	\$ 2,826.38	\$ 12,878.13	\$ 11,135.88	\$ 12,206.00	\$ 39,812.89
<b>D. UNSPONSORED CHARITY CARE *</b>										
Charges	\$ 5,098.00	\$ 5,496.00	\$ -	\$ -	\$ 206.56	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care										\$ 72.54
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>										
Number of Clinic Visits	4,365	4,713	7,149	8,840	5,160	5,354	5,054	6,322	6,517	4,831
Number of Patients Served	1,481	1,513	1,484	1,386	1,624	1,804	1,689	2,118	2,379	1,069
Number of Inpatients Served	0	0	0	0	0	0	0	0	0	0
<b>2. INDIGENT PATIENTS:</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>
<b>A. NUMBER SERVED</b>										
Number of indigent Visits	0	0	0	4	3	0	0	0	0	3
Number of Indigents Served	0	0	0	3	3	0	0	0	0	3
<b>3. MEDICAID REIMBURSEMENT:</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
<b>A. TOTAL BILLINGS</b>										
Total Billings	\$ 163,942.78	\$ 174,220.90	\$ 213,934.00	\$ 265,570.36	\$ 137,400.50	\$ 111,861.00	\$ 154,860.00	\$ 153,392.63	\$ 135,611.72	\$ 130,386.64
<b>B. AMOUNT RECEIVED</b>										
Total Amount Received	\$ 23,685.08	\$ 58,366.20	\$ 147,235.77	\$ 147,951.64	\$ 94,513.94	\$ 76,930.62	\$ 50,922.30	\$ 93,870.39	\$ 61,304.76	\$ 36,432.71
<b>C. NUMBER OF MEDICAID CLIENTS</b>										
Number of Medicaid Visits	2,913	2,249	1,048	1,221	1,049	1,061	931	1,102	1,219	553
Number of Medicaid Served	1,206	1,125	590	796	754	721	677	725	713	260

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF HEALTH PROFESSIONS  
PHYSICAL THERAPY CLINIC - AMARILLO**

<b>1. PROVIDER PLAN INCOME:</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
<b>A. GROSS AMOUNT</b>						
1. Gross Charges	\$ 1,654.00	\$ 84,032.18	\$ 58,707.00	\$ 38,264.00	\$ 7,513.08	\$ 23,068.00
2. Net Collection	\$ -	\$ 23,396.58	\$ 17,106.00	\$ 9,684.00	\$ 3,877.00	\$ 7,907.00
<b>B. ADJUSTMENTS</b>						
1. Total Adjustments	\$ -	\$ 59,492.13	\$ 42,028.00	\$ 26,392.00	\$ 4,786.47	\$ 14,197.00
2. Non-Indigent Adjustments	\$ -	\$ 27,503.88	\$ -	\$ -	\$ -	\$ -
<b>C. BAD DEBT AMOUNT</b>						
1. Total Bad Debt	\$ -	\$ 393.40	\$ 8.00	\$ 188.00	\$ 42.00	\$ -
<b>D. UNSPONSORED CHARITY CARE *</b>						
1. Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2. Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>						
1. Number of Clinic Visits	17	319	239	127	29	97
2. Number of Patients Served	4	50	26	22	7	17
3. Number of Inpatients Served	-	-	-	-	-	-
<b>2. INDIGENT PATIENTS:</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
<b>A: NUMBER SERVED</b>						
1. Number of Indigent Visits	-	0	0	0	0	0
2. Number of Indigent Served	-	0	0	0	0	0
<b>3. MEDICAID REIMBURSEMENT:</b>						
<b>A: TOTAL BILLINGS</b>						
1. Total Billing	\$ -	\$ 2,443.00	\$ -	\$ 5,982.00	\$ -	\$ -
<b>B: AMOUNT RECEIVED</b>						
1. Total Amount Received	\$ -	\$ 532.79	\$ 191.00	\$ 2,215.00	\$ -	\$ -
<b>C: NUMBER OF MEDICAID CLIENTS</b>						
1. Number of Medicaid Visits	-	12	-	10	-	-
2. Number of Medicaid Served	-	4	-	1	-	-

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF NURSING  
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

<b>1. PROVIDER PLAN INCOME</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
<b>A. GROSS AMOUNT</b>										
<b>1. Gross Charges</b>										
COMBEST WELLNESS CENTER	\$1,311,065	\$1,418,915	\$1,843,729	\$2,119,329	\$2,214,481	\$1,987,452	\$2,725,927	\$4,054,920	\$5,870,255	\$6,775,731
<b>2. Net Collections</b>										
COMBEST WELLNESS CENTER	\$517,889	\$808,432	\$977,860	\$1,226,285	\$1,419,909	\$1,263,688	\$1,018,454	\$1,676,775	\$2,073,422	\$2,533,621
<b>B. ADJUSTMENTS</b>										
<b>1. Total Amount</b>										
COMBEST WELLNESS CENTER	\$793,116	\$610,482	\$865,869	\$814,545	\$941,674	\$688,871	\$561,100	\$1,963,043	\$3,058,229	\$3,649,453
<b>2. MEDICAID REIMBURSEMENT</b>										
<b>A. TOTAL BILLINGS</b>										
COMBEST WELLNESS CENTER	\$201,166	\$239,300	\$417,702	\$1,061,840	\$1,066,891	\$857,996	\$736,434	\$1,314,338	\$1,895,644	\$1,991,402
<b>B. AMOUNT RECEIVED</b>										
COMBEST WELLNESS CENTER	\$44,888	\$51,392	\$257,957	\$623,847	\$835,244	\$769,045	\$525,313	\$912,230	\$1,358,366	\$1,502,346
<b>C. NUMBER OF MEDICAID CLIENTS</b>										
<b>1. Number of Medicaid Visits</b>										
COMBEST WELLNESS CENTER	1,564	1,694	2,342	4,049	3,567	4,458	5,132	6,718	7,247	7,824

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF PHARMACY**

**PROVIDER PLAN INCOME:**

<b>REVENUE</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
From Pharmacy Operations	\$3,218,208	\$1,683,279	\$2,056,010	\$2,679,391	\$2,292,824	\$2,177,096	\$3,154,824	\$3,066,422	\$3,804,059	\$3,996,644
From Affiliate practice sites	\$1,011,070	\$918,123	\$1,238,740	\$1,142,502	\$1,272,352	\$1,189,430	\$1,335,188	\$1,341,442	\$1,419,202	\$1,346,913
<b>TOTAL</b>	<b>\$4,229,279</b>	<b>\$2,601,401</b>	<b>\$3,294,750</b>	<b>\$3,821,893</b>	<b>\$3,565,176</b>	<b>\$3,366,525</b>	<b>\$4,490,012</b>	<b>\$4,407,864</b>	<b>\$5,223,261</b>	<b>\$5,343,556</b>

**OPERATIONS**

Immunizations	1,398	1,711	1,367	1,011	986	1,458	1,421	1,759	1,721	1,456
Prescriptions	21,103	19,146	29,623	32,878	31,746	35,120	38,074	42,699	44,660	45,429
<b>TOTAL</b>	<b>22,501</b>	<b>20,857</b>	<b>30,990</b>	<b>33,889</b>	<b>32,732</b>	<b>36,578</b>	<b>39,495</b>	<b>44,458</b>	<b>46,381</b>	<b>46,885</b>

**NUMBER OF PATIENTS SERVED**

Patients Served	8,546	8,014	7,924	8,544	8,762	7,742	7,968	9,210	9,306	9,850
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# PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
<b>School of Medicine</b>					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	96.48%	96.02%	94.67%	93.00%	96.34%
Percent of graduates entering a primary care residency	51.32%	46.03%	52.20%	55.90%	50.73%
Percent of graduates practicing in Texas	67.71%	67.22%	68.33%	65.67%	66.49%
Percent of graduates practicing primary care in Texas	25.71%	24.17%	27.50%	28.07%	28.15%
Percent of graduates practicing primary care in a Texas under-served area	6.00%	5.56%	5.28%	3.81%	4.29%
Percent of residency completers practicing in Texas	52.30%	45.81%	49.68%	56.90%	64.71%
Minority admissions as a percent of total M.D./D.O. admissions	13.84%	15.47%	21.95%	17.99%	19.79%
Total number of residents	645	645	658	453	487
Minority residents as a percent of total residents	25.58%	24.81%	26.44%	17.66%	19.30%
Minority Graduates as a percent of total M.D./D.O. graduates	12.17%	11.11%	8.53%	12.00%	13.43%
Total number of outpatient visits	772,243	765,380	804,244	535,288	545,978
Total number of inpatient days	344,757	344,847	362,501	243,578	243,679
<b>School of Health Professions</b>					
Percent of graduates passing the certification / licensure examination on the first attempt	94.44%	95.44%	94.52%	96.00%	92.81%
Percent of graduates who are licensed or certified in Texas	84.00%	81.85%	74.34%	88.00%	82.20%
<b>School of Nursing</b>					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	82.49%	82.07%	89.76%	93.42%	97.60%
Percent of BSN graduates who are licensed in Texas	94.00%	94.15%	94.14%	86.08%	94.50%
Percent of MSN graduates granted Advanced Practice Status in Texas	63.56%	68.18%	62.73%	66.23%	69.94%
<b>School of Pharmacy</b>					
Percent of graduates passing the national licensing exam on the first attempt	95.70%	97.48%	95.07%	88.39%	93.06%
Percent of graduates who are licensed in Texas	88.03%	92.31%	97.48%	97.48%	95.73%
<b>Research</b>					
Total external research expenditures	\$20,901,941	\$20,170,558	\$19,144,653	\$18,553,244	\$13,580,585
Research expenditures as a percent of state appropriated expenditures	15.42%	11.20%	10.58%	13.63%	10.40%
Research expenditures as a percent of state appropriations for research	544.68%	480.95%	456.48%	501.08%	366.78%
<b>Institutional Support</b>					
Administrative Cost	4.24%	4.98%	5.99%	4.47%	4.70%
<b>Institutional Unique Measures</b>					
Annual event hours of distance education	818,767	877,561	795,733	N/A	N/A
Total value of lost or stolen property	\$6,975	\$140,443	\$10,772	N/A	N/A
Lost or stolen property as a percent of total inventory	0.0125%	0.2640%	0.0217%	N/A	N/A
<b>All Schools - Total</b>					
Total number of post-doctoral research trainees.	55	51	40	29	23
Minority admissions as a percent of total first-year admissions	27.88%	28.06%	28.52%	25.36%	25.08%
Total number of degrees or certificates awarded	1,846	1,871	1,887	1,998	2,178
Minority graduates a percent of total graduates	26.54%	27.26%	25.17%	25.40%	22.14%
Total Uncompensated Care Provided by Faculty	78,413,585	85,730,706	89,605,688	40,645,722	38,110,528
Total Net Patient Revenue by Faculty	139,921,117	149,300,310	156,849,071	108,198,031	107,353,191