

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

FACT BOOK

23rd Edition

December, 2016
Prepared by the Office of the
Executive Vice President for Finance & Administration

PREFACE

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 23rd annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page at <http://www.ttuhs.edu/hsc/factbook/>.

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

Statement of Accreditation

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award bachelor's, master's, doctoral, and professional degrees. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097, or call 404-679-4500 with questions about the accreditation status of Texas Tech University Health Sciences Center.

MISSION AND VISION STATEMENTS

MISSION STATEMENT

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing high quality educational opportunities to students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

VISION STATEMENT

Texas Tech University Health Sciences Center will become a nationally recognized health sciences university.

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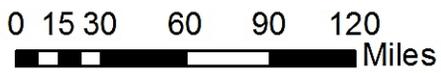
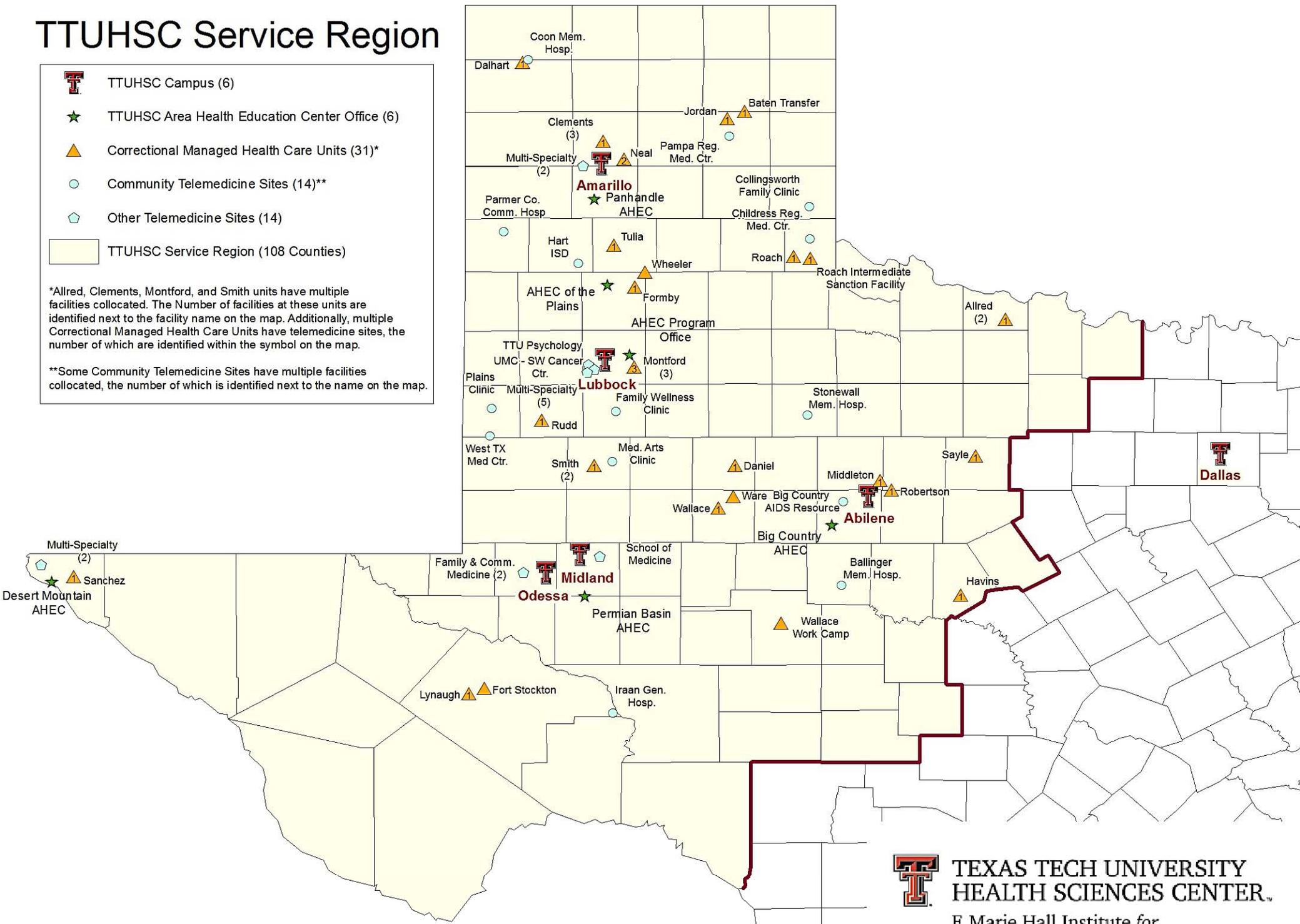
HISTORY

TTUHSC Service Region

-  TTUHSC Campus (6)
-  TTUHSC Area Health Education Center Office (6)
-  Correctional Managed Health Care Units (31)*
-  Community Telemedicine Sites (14)**
-  Other Telemedicine Sites (14)
-  TTUHSC Service Region (108 Counties)

*Allred, Clements, Montford, and Smith units have multiple facilities collocated. The Number of facilities at these units are identified next to the facility name on the map. Additionally, multiple Correctional Managed Health Care Units have telemedicine sites, the number of which are identified within the symbol on the map.

**Some Community Telemedicine Sites have multiple facilities collocated, the number of which is identified next to the name on the map.



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the School of Nursing, School of Health Professions, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Health Professions programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. TTUHSC's schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences.

Texas Tech University Health Sciences Center at El Paso (TTUHSC at El Paso) was established in May 2013 by the 83rd Texas Legislature as the fourth and newest university in the Texas Tech University System (TTUS). On May 18, 2013, after 40 years of operating as a regional campus of TTUHSC's School of Medicine, Governor Rick Perry signed Senate Bill 120, which established TTUHSC at El Paso as its own independent institution. TTUHSC at El Paso is home to the Paul L. Foster School of Medicine, the Gayle Greve Hunt School of Nursing, and a regional campus for the Graduate School of Biomedical Sciences. On July 1, 2014, Dr. Richard Lange assumed his role as Founding President of TTUHSC at El Paso and the new Dean of the Paul L. Foster School of Medicine.

TTUHSC has as its major objectives the provision of quality education and development of academic, research, patient care, and community service programs to meet the health care needs of West Texas, which in total is comprised of 108 counties and represents 50% of Texas' land mass and 11% of its total population. This 131,000 square mile service area and population of 2.7 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement. To continue to provide excellent health care for the people of West Texas, a special effort is made to recruit applicants from West Texas and from rural and border communities. Students from these areas are more likely to service their home regions upon graduation, which ensures the long-term perpetuation of quality health care in West Texas and that the objectives of TTUHSC are continually met.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, TTUHSC El Paso, and Angelo State University. The current members of the Board of Regents are as follows:

<u>Regent</u>	<u>Term Expires</u>	<u>Hometown</u>
Larry K. Anders	Jan. 31, 2017	Dallas
John Esparza	Jan. 31, 2019	Austin
L. Frederick “Rick” Francis	Jan. 31, 2019	El Paso
Ronnie Hammonds	Jan. 31, 2021	Houston
Christopher M. Huckabee	Jan. 31, 2021	Fort Worth
Tim Lancaster	Jan. 31, 2019	Abilene
Mickey L. Long, Chairman	Jan. 31, 2021	Midland
Debbie Montford, Vice Chairwoman	Jan. 31, 2017	San Antonio
John D. Steinmetz	Jan. 31, 2017	Lubbock
Jeremy Stewart, Student Regent	May 31, 2017	Arlington

The Deans of the School of Medicine, School of Nursing, School of Health Professions, School of Pharmacy, and the Graduate School of Biomedical Sciences report to the President as Chief Executive Officer of TTUHSC. Administrative governance and authority of the medical school is situated in Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo and Odessa. The Regional Deans of Medicine at Amarillo and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The School of Nursing and the School of Health Professions utilize the same administrative model. Regional Deans of Health Professions in Amarillo, Odessa and Midland, and the Regional Deans of Nursing in Abilene and Odessa, report directly to their respective Deans in Lubbock. The Dean of Pharmacy is located in Amarillo, with Regional Deans located in Lubbock, Dallas, and Abilene reporting to the Dean in Amarillo. This regional concept allows the schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proved to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and health professions in this vast area.

As part of fulfilling the diverse patient needs in West Texas, TTUHSC is also a contracted health care provider for the Texas Department of Criminal Justice (TDCJ) and facilitates the health care of TDCJ patients regionally. TTUHSC does this according to the guidelines stipulated by law and in cooperation with the Correctional Managed Health Care Committee (CMHCC) of Texas.

In 2008, TTUHSC adopted the Institutional Compliance Program (ICP). The Office of Institutional Compliance is responsible for implementing the ICP by advancing an institutional culture of ethics, integrity and compliance with laws, regulations and policies at TTUHSC. This is accomplished through awareness programs (such as policies and training), monitoring activity and response to reports of non-compliance. There are various reporting mechanisms available to members of the TTUHSC community to confidentially report

concerns of regulatory non-compliance, including the anonymous TTUS Compliance Hotline. Reported concerns are investigated and corrective action is implemented to address any identified non-compliant activity.

The Institutional Compliance Officer reports to the President, and chairs the Institutional Compliance Working Committee. This individual also has primary oversight of the TTUHSC Billing Compliance Program and HIPAA Privacy, and serves as a resource for other TTUHSC areas that have regulatory oversight responsibilities. The Office of Institutional Compliance employs a Managing Director who reports directly to the Institutional Compliance Officer and oversees the daily billing and privacy compliance functions.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of TTUHSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed within the TTUS in a benefits-eligible position, and who demonstrate excellence in service. Five levels of awards are included in this annual program: Quality Staff Award, Quality Supervisor Award, Quality Team Award, President's Award of Excellence, and the Chancellor's Award of Excellence.

TTUHSC is continually striving to make the institution and its programs the most cost effective possible, which has been particularly important as the institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of TTUHSC. Now, in fiscal year 2017, general revenue is 22.4% of the total budget. Even though TTUHSC has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

TTUHSC is proud of the accomplishments that have been achieved by this institution, some of which are included as follows:

SCHOOL OF MEDICINE

- Over the past five years, approximately 54% of graduates have remained in Texas to complete residency training, and an average of 18% of School of Medicine graduates have remained in a TTUHSC program for residency training.
- Over 20% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.

- Over the past five years, an average of 51% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2016, 56% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas. In 1969, there was one physician for every 1,366 residents in the region, and today this ratio has decreased to nearly one doctor for every 719 residents.
- The School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. A joint JD and MD program to be offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.
- The most recent educational program innovation at the School of Medicine is the development of the Family Medicine Accelerated Track (FMAT). As the first program of its kind in the country, FMAT allows students to complete requirements for the medical doctorate in three years, reducing the time and expense of medical school. Graduates enter TTUHSC Family Medicine residency programs, and upon completion are prepared to practice, oftentimes in rural areas of the state.
- In 2016, the School of Medicine expanded clinical training in Lubbock through a collaborative partnership with Covenant Health Systems. With the support of volunteer faculty, 30 students are assigned to complete Year 3 clerkships at Covenant Medical Center.
- The campuses of the School of Medicine operate 20 individually accredited residency programs and 16 fellowship programs in West Texas. As of October, 2016, these programs had 453 total residents in training, which includes 50 fellows, of which 280 (61.8%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 280 total primary care residents in training, 86 are specifically in Family Practice. The 36 residency and fellowship programs have 139 first year trainees, and will graduate approximately 134 residents and fellows in 2017.
- The three campuses operate a total of 28 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (three campuses), pediatric subspecialty services and intensive care (three campuses), trauma centers and emergency medicine (one campus), neurology and neuroscience centers (one campus), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center, and a program for bone marrow transplantation.

- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2016, the School of Medicine provided 494,339 clinical visits of care and served 198,438 patients. The School also served 45,811 inpatients in its affiliated hospitals. The School provided a total of \$39,019,229 in uncompensated care.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. It provides educational opportunities for students who seek research careers in the biomedical sciences to advance knowledge about normal and disease conditions in humans.
- The philosophy of the Graduate School of Biomedical Sciences (GSBS) is to provide each student with a broad understanding of biomedical research, yet develop the specialization needed to succeed as an independent investigator. This is accomplished on the Lubbock campus by requiring doctoral students to complete a common core curriculum. The core curriculum consists of courses in Molecules, Cells, Genes, Seminar and Introduction to Biomedical Research.
- The GSBS currently has four graduate programs: Biotechnology (M.S. only), Biomedical Sciences (M.S. and Ph.D.), Public Health (M.P.H. only), and Pharmaceutical Sciences (M.S. and Ph.D.). Program/Concentrations by location include:
 - Lubbock: Biochemistry, Cellular & Molecular Biology; Immunology & Infectious Diseases; Molecular Biophysics; Translational Neuroscience & Pharmacology; Graduate Medical Sciences (master's only); Biotechnology and Public Health.
 - Amarillo: Pharmaceutical Sciences
 - Abilene: Biotechnology; Public Health
 - El Paso: Biomedical Studies
- Every year, the Graduate Student Association hosts Student Research Week (SRW) to showcase phenomenal research conducted throughout the area. This year, SRW was a huge success with participation from all HSC schools, residents and undergraduates from TTU. The SRW Committee secured two outstanding and highly distinguished keynote speakers with one of the speakers being a Nobel Laureate.
- GSBS admitted its first class of Public Health students in 2014 on the Lubbock campus and its first class on the Abilene campus in the Fall of 2015. Public Health graduated their first class of students in May 2016. Enrollment is currently 69 students, which

includes 22 students dually enrolled in the TTUHSC School of Medicine. In the Fall of 2017, the MPH will also be offered completely online.

- A ribbon cutting was held in Abilene on September 13, 2016, in celebration of the new Public Health Building, made possible through private donations. The building will house the future TTUHSC School of Public Health, and will be the third building on the Abilene campus, adjacent to the School of Nursing and School of Pharmacy buildings. The Department of Public Health is currently undergoing accreditation with the Council on Education for Public Health (CEPH) and will be pursuing accreditation for a School of Public Health in the near future.
- TTUHSC GSBS graduated the first class of students from the El Paso campus in May 2015, and will graduate the last class of El Paso students in May of 2017. TTUHSC El Paso received approval from the Texas Higher Education Coordinating Board to create both a school (Graduate School of Biomedical Sciences) and a master's program (Biomedical Sciences). TTUHSC El Paso GSBS admitted their first class of master's students in the Fall of 2016.
- In the past 10 years, enrollment in the Graduate Medical Sciences concentration has increased significantly from one to three, to the 18 students that are currently enrolled and on track to graduate. Most graduates apply and are accepted to medical school where they excel in class leadership roles. Several graduates are now in established teaching positions.
- In conjunction with the TTUHSC School of Medicine, the MD/PhD dual degree program has graduated 14 students and has 15 students currently enrolled in the program. In 2015, GSBS implemented two additional dual degree programs: MD/MS and the MD/MPH. Another dual degree program, JD/MS is scheduled to be implemented in 2017.

SCHOOL OF NURSING

The TTUHSC School of Nursing is the only nursing school on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state's nursing workforce by educating more than 1,400 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN only students were admitted in the Permian Basin. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second Degree track was launched in Austin and in Lubbock in 2005, and is now offered in Abilene, the Permian Basin, Amarillo, and Dallas-Ft. Worth area. In 2008, the inaugural cohort of doctoral students was admitted into the Doctor of Nursing Practice degree program, and in 2009, the Traditional BSN program was expanded to include Abilene and the Permian Basin.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, above national average National Council Licensure Examination (NCLEX) scores, and producing well-prepared nurses for West Texas and beyond.

UNDERGRADUATE STUDIES: The School of Nursing offers three programs to obtain the Bachelor of Science in Nursing degree:

- Traditional BSN Track
- RN to BSN Track (for individuals who already hold a license as a Registered Nurse)
- Accelerated BSN Program
 - Second Degree BSN Track * (for individuals with a bachelor's degree in another field)
 - Veteran to BSN Track * (for veterans and active duty military personnel with a healthcare specialist rating)

* The Second Degree BSN and Veteran to BSN tracks comprise the Accelerated BSN Program, and students enrolled in these tracks complete the same curriculum. Admission criteria differ, and Veteran to BSN students have the opportunity to complete Comprehensive Assessment Placement exams based on prior military/medical experience.

GRADUATE PROGRAMS: The Graduate Departments use a variety of online technology teaching-learning methods to offer distance education classes and face-to-face classes in Lubbock, Odessa and Abilene. The school offers the following graduate degrees and certificates:

- MSN Leadership Program
 - Master of Science in Nursing – Administration Track
 - Master of Science in Nursing – Education Track
 - Master of Science in Nursing – Nursing Informatics Track
- DNP Program
 - Executive Leadership Track
 - PhD in Nursing (in collaboration with Texas Women's University)
- MSN to APRN (Advanced Practice Registered Nurse) Program
 - Master of Science in Nursing – Family Nurse Practitioner (FNP)
 - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP)
 - Master of Science in Nursing – Pediatric Nurse Practitioner (PNP)
 - Master of Science in Nursing – Acute Care Pediatric Nurse Practitioner (ACPNP)
 - Master of Science in Nursing – Nurse Midwifery

- Post-Master APRN Program
 - Family Nurse Practitioner (FNP) Track
 - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Pediatric Nurse Practitioner (PNP) Track
 - Acute Care Pediatric Nurse Practitioner (ACPNP) Track
 - Nurse Midwifery Track

Two Centers of Excellence have been established at the School of Nursing. These Centers are multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of each center integrate into the strategic plan of the school.

Center for Innovation in Nursing Education: The CINE provides leadership in designing and implementing new and exciting nursing education initiatives to change the nature and quality of nursing education within Texas and throughout the nation.

Center for Excellence in Evidence-Based Practice: The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues.

CAMPUSES: The TTUHSC School of Nursing has educational programs at the following locations:

- Lubbock
- Abilene
- Permian Basin
- Amarillo
- Austin
- Dallas-Fort Worth

SCHOOL OF HEALTH PROFESSIONS

- The School of Health Professions offers 19 different doctoral, masters, baccalaureate, post baccalaureate and certificate health professions degree programs in the rehabilitation sciences; clinical laboratory sciences; primary care; speech, language and hearing sciences; and disciplines related to healthcare management. With a Fall 2016 enrollment of 1,379 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is one of the largest and most diverse schools of Health Professions in Texas. From our first class of eighteen students in 1983, the School has grown steadily over the past 30 years. The School continues to educate health professionals to meet the evolving healthcare needs of all people in West Texas, the state and the nation. The School of Health Professions remains focused on developing and presenting educational programs of the highest quality in a student-centered learning environment.

- Academic degree programs offered include a Ph.D. degree in Communication Science and Disorders, and a Ph.D. in Rehabilitation Sciences; Doctor of Audiology (AuD), Doctor of Science in Physical Therapy (ScD/PT) and Doctor of Physical Therapy (DPT/Transitional DPT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology, and Healthcare Administration; professional Masters degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physician Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science; Speech, Language and Hearing Sciences; and Healthcare Management.

- To increase educational access to health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The ScD-PT employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The Transitional DPT (Doctor of Physical Therapy) program is an online program designed to provide practicing physical therapists with a Masters degree (MPT) or Bachelors degree (BSPT) the opportunity to earn a clinical doctorate. The Transitional DPT allows MPT and BSPT clinicians to advance their knowledge to a level consistent with the current professional DPT standards. Students can continue their full-time employment while enrolled in the online program, as the clinical setting provides the ideal environment to apply newly-learned information. The M.S. in Healthcare Administration provides an internet-based opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in healthcare administration without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelor of Science in Clinical Laboratory Science program offers a second degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in clinical laboratory science. Both online tracts qualify students to sit for the national certification in clinical laboratory science through the American Society of Clinical Pathology Board of Certification. The Bachelor of Science in Healthcare Management program provides a web-based baccalaureate degree for traditional undergraduate students and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.

- In addition to its 19 different degree programs, the School operates two Centers that have been approved by the Texas Tech University System Board of Regents:
 - The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplinary efforts in research, teaching and patient care that are aimed at increasing understanding and treatment of hearing, speech and/or language disorders across the lifespan.
 - The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences consists of four clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Musculoskeletal

Research Laboratory, and Clinical Anatomy Research Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences. This center is the research environment for the PhD in Rehabilitation Sciences program.

- Personnel shortages continue in many of the health professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists, physician assistants, physical therapists and occupational therapists. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.
- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Health Professions include:

Laboratory Sciences and Primary Care

MS, Molecular Pathology
BS, Clinical Laboratory Science
Clinical Laboratory Science Certificate

Master of Physician Assistant Studies (MPAS)
BS, Clinical Laboratory Science, Post Baccalaureate

Rehabilitation Sciences

PhD, Rehabilitation Sciences
Doctor of Physical Therapy (DPT)
Master of Athletic Training (MAT)

Doctor of Science (ScD) in Physical Therapy
Transitional Doctor of Physical Therapy Program (tDPT)
Master of Occupational Therapy (MOT)

Speech, Language and Hearing Sciences

PhD, Communication Sciences and Disorders
MS, Speech-Language Pathology
BS, Speech, Language and Hearing Sciences, Post Baccalaureate

Doctor of Audiology (AuD)
BS, Speech, Language and Hearing Sciences

Healthcare Management and Leadership

MS, Healthcare Administration

BS, Healthcare Management

Clinical Counseling and Mental Health

Master of Rehabilitation Counseling (MRC)

SCHOOL OF PHARMACY

- The TTUHSC School of Pharmacy (SOP) was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). In addition to the traditional Pharm.D. Program, the School also supports:
 - a graduate Ph.D./M.S. Program in Pharmaceutical Sciences as part of the Graduate School of Biomedical Sciences;
 - a joint Pharm.D./M.B.A. program in conjunction with the TTU Rawls College of Business; and
 - a Pharmacy Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree.
- The School enrolled its first Pharm.D. class in the Fall of 1996. The founding class graduated in May 2000. Currently the School enrolls 155 new Pharm.D. students each academic year. Over the course of its history, the School has conferred 1,639 Pharm.D. degrees and 48 have graduated with a joint Pharm.D./MBA degree. In addition, 294 residents have completed the Pharmacy Residency program and 79 students have been awarded a Ph.D. in Pharmaceutical Sciences.
- The School's vision statement reflects the growing responsibilities of the pharmacist in the modern healthcare team. The School is learner-centered, collegial interprofessional, and cutting edge in clinical pharmacy, dedicated to the highest standards of care for patients.
- In the Fall of 2007, the School opened an additional 4-year campus in Abilene. This campus trains a class of 40 students each year in the curriculum. In addition, in the third and fourth years of training, the majority of the Amarillo students distribute to Dallas/Fort Worth or Lubbock, which have been 2-year programs of the School since 1999. The School's Dallas/Fort Worth campus is located at the Dallas Medical Center with a second building at the North Texas Veterans Affairs Medical Center. The Dallas Medical Center campus is located near the University of Texas Southwestern Medical Center, Parkland Memorial Hospital, and Dallas Children's Medical Center. The North Texas Veterans Affairs Medical Center is located in South Dallas, and provides an exceptional site for the Pharm.D. and residency training programs.
- The first class of Pharm.D./M.B.A. students began coursework in the Summer of 2009. The program is the only such program offered between Georgia and Arizona. The Health Organization Management program at Rawls is one of the strongest accredited programs in the nation.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.

- The School manages two pharmacies as teaching models of modern pharmaceutical care. These pharmacies include:
 - Amarillo Amarillo Pharmaceutical Care Center
 - Lubbock TTUHSC Pharmacy (main campus)

- The School manages and operates the Texas Panhandle Poison Center (TPPC), which serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas. For FY 2016, the TPPC handled 13,638 calls on poisons and related issues. Further, the School hosted Medication Cleanout events which took in 6,487 pounds of unwanted medications during FY 2016 in Amarillo, Abilene, Pampa and Lubbock that might otherwise have been disposed of improperly.

- In addition to its direct patient care initiatives, the School supports a significant research program with >25,000 sq. ft. of dedicated laboratory research space. The School supports four research centers focused on cancer biology, clinical pharmacology and experimental therapeutics, blood-brain barrier research, and immunotherapy and biotechnology.

- The SOP receives significant external research grant and contract funding. Annual extramural grant awards to the School for FY 2016 exceeded \$3.9 million, with grants from the National Institutes of Health (NIH), the Department of Defense (DOD), and the Cancer Prevention and Research Institute of Texas (CPRIT). Overall research expenditures by the School exceeded \$8.5 million during the same period from all sources.

- Each year the School convenes a research retreat named Research Days to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on new projects and initiatives. The event is held annually in June.

CORRECTIONAL MANAGED HEALTH CARE (CMHC)

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offenders. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 152,000 offenders housed in TDCJ facilities, the western sector has approximately 32,000 beds in 31 facilities at 18 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in July 1995. A regional medical/surgical prison facility, adjacent to the psychiatric hospital, opened September 1996 with medical/surgical care provided by the TTUHSC School of Medicine. This facility was expanded by 44 beds in 2006, yielding a total of 88 medical/surgical and emergent care beds. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with local community hospitals and staffing new facilities. All facilities are accredited by the American Correctional Association.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the only Program for the Aggressively Mentally Ill Offender (PAMIO) in the state. This program has received national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo.

During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC), and in 2011, funding shortfalls resulted in the legislative decision for TTUHSC CMHC to contract directly with TDCJ for offender health care services.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ offenders by connecting correctional facility clinics with medical school and Montford Complex consultants in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists. The telemedicine program also serves as a public safety tool by reducing the need to transport offenders from prisons to receive specialty care. Via CMHC's 24 telemedicine sites, 100% of these offenders have telemedicine access.

CMHC staff uses a "state-of-the-art" electronic medical record (EMR) system, customized for correctional use. This EMR design supports discrete data capture at the point of care, accommodates complex consultations, provides authorized users with offenders' medical histories, and facilitates a long-sought need for connectivity and standardization. CMHC also uses a pharmacy interface called Pharmacy Replacement System (PRS) that includes electronic physician order entry. The PRS/EMR interface transfers medication ordering information in real time from any location to the centralized state pharmacy, so medication orders are delivered within 24 hours.

F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH

The F. Marie Hall Institute for Rural and Community Health (Institute) continues to support, expand, and redefine its efforts in West Texas to reach and meet the needs of people in rural and urban communities within the TTUHSC service region and beyond. Through cutting edge innovation and ideas, the Institute is a leader in rural outreach and community partnerships that service health care providers and patients.

TTUHSC is making great strides in education, research, and healthcare. The Institute has made significant growth in support of all these areas since 2006, and continues to do so. With many ways to measure success in the Institute, focusing on the multiple key programs exemplifies its endeavors. The Institute is a multidisciplinary group of professionals that are focused on key programs in the following major areas:

Office of Research, Reporting, and Data Management (R²DM): R²DM is a resource within the Institute which supports endeavors throughout the Texas Tech University System as well as the communities within the TTUHSC service area. The R²DM supports academic and community-based endeavors by providing information through geomapping and analysis, gathering data for and helping process grant applications, and developing reports and maps for TTUHSC and Institute special projects.

Transforming Communities through Outreach, Recruitment and Education (T-CORE)

The T-CORE division of the Institute encompasses the community outreach arm of TTUHSC programming. One major component of T-CORE is the West Texas Area Health Education Center (AHEC) Program and its five regional offices – located in Canyon, Plainview, Midland, Abilene, and El Paso. The West Texas AHEC Program works to reduce health service disparities, healthcare provider shortages, and barriers to healthcare access in Texas through regional, need-based health professions workforce development. Additionally, the West Texas AHEC Program:

- Expands community-based opportunities to increase health professions training capacity;
- Provides community-based clinical training for health professions students;
- Provides practice entry support;
- Introduces youth and their families to health careers; and
- Supports placement and retention of health professionals in high need areas.

In addition to West Texas AHEC, programs under T-CORE include: Community Health Worker Development-Bridge to Excellence, Scrubs Club, Opening Doors to Your Future, Jr. Double T Youth Health Service Learning project, Double T Collegiate Health Service Core, and the “Youth Engagement Training Initiative (YETI). By focusing on self-esteem building, communication skills and problem avoidance management, YETI aims to empower youth and reduce health risk concerns such as delinquency, adolescent substance abuse, mental health, and suicide.

Innovative Healthcare Technology (InHT): InHT assists healthcare providers and hospitals in modernizing their organizations with the use of certified electronic health records (EHRs) and telehealth technology. Through its work in assisting providers and hospitals in implementing certified EHRs, InHT has recognized and developed the following health information technology (HIT) services and practice management solutions to address the needs of these organizations:

- Supporting specialists, hospitals, and PCPs with EHR adoption, implementation, pre and post payment audit support to successfully achieve meaningful use, access additional financial incentives, and enhance quality healthcare services;
- Assisting specialists, hospitals, and PCPs in connecting to available health information exchanges (HIEs), and providing guidance and support related to interoperability and interface connectivity; and
- Providing a broad range of services to specialists, hospitals, and PCPs, which include project management assistance, practice workflow redesign support, privacy and security best practices education, accountable care organization (ACO) education and

support, patient-centered medical home (PCMH) education and support, ICD-10 transformation support, clinical quality coaching, and Telemedicine/Telehealth medical services support.

Currently, of the 108 counties in the TTUHSC service region, 24 have no practicing physician and 11 have no physician, nurse practitioner, or physician's assistant. Outside the seven urban centers – Lubbock, Amarillo, Midland/Odessa, El Paso, Wichita Falls, San Angelo, and Abilene – there are few, if any, specialty providers, resulting in many patients having to travel to seek medical care. InHT addresses these access barriers related to distance through its Telemedicine department, yielding better quality patient care that meets the local needs of rural and urban communities that are great distances from specialists and other kinds of providers. Telemedicine has expanding innovations in several areas including: Rural Telemedicine; Correctional Telemedicine; Mental Health Services; Adolescent Diabetes Studies; HIV Services in Abilene; Emergency Medical Services (EMS) Trauma Point of Care Telemedicine Services; Telehealth Resource Center servicing Texas and Louisiana Telemedicine Services; and our state of the art Frontiers in Telemedicine Training Laboratory.

An additional component of InHT's work is the Telemedicine Wellness, Intervention, Triage and Referral (TWITR) Project. The TWITR Project is a unique demonstration project developed in 2013 that was created to help bridge a gap in mental health services in West Texas. TWITR, an initiative funded by the State of Texas Office of the Governor's Criminal Justice Department, promotes school safety by providing psychiatric assessment and referral services to students struggling with behavioral and mental health issues who are imminently dangerous to themselves or others. The TWITR Project currently covers a geographic area within Lubbock County and into the surrounding counties of Hale, Lamb, Hockley, Terry, Lynn, Garza, Crosby, and Floyd.

Additional information on the programs of the F. Marie Hall Institute for Rural and Community Health can be found online at <http://www.ttuhsu.edu/ruralhealth>.

INFORMATION TECHNOLOGY

TTUHSC uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects all TTUHSC campuses and clinics together as a system, and extends the institution's outreach to communities in need. The Division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, TechLink, Health.edu, and Security. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, data center operations, networking, programming support, data management, systems management, video teleconferencing, project management, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting a wide area data network that supports all campuses and outlying clinics;
- ▶ Providing and supporting Gigabit Ethernet network infrastructure between all campus locations;
- ▶ Providing institutional support for over 10,500 computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting institutional data file storage and printing services;
- ▶ Providing and supporting an institutional messaging and collaboration system via Microsoft Exchange;
- ▶ Providing and supporting an institutional unified communications system via Microsoft Lync 2013;
- ▶ Providing essential backup services of institutional data;
- ▶ Hosting (physical and virtual) and providing support, maintenance and backup of departmental servers;
- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing appropriate project management guidelines for all institutional information resource projects;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting web and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications;
- ▶ Providing and administering a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities and Institutional facilities;
- ▶ Providing access to Citrix enabled applications using Citrix XenApp and Citrix XenDesktop (Fall 2016);
- ▶ Providing a student-centric Digital Signage System for the display of information of interest to the student body, such as class schedules, student special events, news, and emergency notification; and
- ▶ Providing governance and oversight of institutional information technology projects.

Digital Network

The existing digital network infrastructure consists of a 2 to 10 Gigabit uplink Ethernet campus LAN environment with core speeds of 10 gigabits (10,000 megabits per second), and WAN connectivity of one or two Gigabit (1,000 megabits per second) to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at 10 Gigabit uplink transmission speeds. Network connectivity for faculty, staff and students is available at 10/100/1,000 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout all campuses. Access to information resources exists through Texas Tech University's access to LEARN. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both TTU and TTUHSC.

The Information Technology Division provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used by the Schools to support their educational programs. Application and web programming support, as well as data management services are also provided to support academic, clinical and research efforts. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers and other services to store and access cloud based video, SharePoint and other educational materials. Education is supported and enhanced through the institutional learning management system. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-student, student-to-faculty, and student-to-student communication is supported. Additionally, online training is provided 24/7 for faculty, students and staff, with over 300 IT, personal enrichment, and professional development courses.

Educational Support

TechLink: The TechLink network connects 55 distance learning classrooms and 36 conference rooms on all campuses. Using state-of-the-art compressed high definition digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching, and other educational support activities. Carrying 29,461 event hours in FY 2016, the network:

- Maximizes the outreach and impact of limited faculty resources;
- Provides quality undergraduate and graduate courses to students on all campuses;
- Facilitates curriculum consistency and continuity; and
- Reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters, reducing the need for frequent travel.

Healthcare Services: The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campuses, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine

through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy. There are 18 Rural and Community Health sites; 24 TDCJ sites.

Health.edu: Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 220 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, health professionals, and facility staff at 220 hospitals and clinics in all regions of Texas. This number includes service to 127 Critical Access and small community hospitals through a partnership developed with the State Office of Rural Health. In addition to the facilities in Texas, Health.edu provides education services to over 550 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programs have increased the approved hours for healthcare professional disciplines to over 670 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all healthcare staff and their community. Health.edu issues more than 625,000 contact hours and awards over 545,000 CE certificates per year. The use of Health.edu has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

Information Technology Security

The technology infrastructure and systems require a high level of security to protect sensitive and confidential information. The Information Technology Division ensures that security measures and best practices are followed to provide maximum protection for critical and confidential information. Training, software, hardware, and staff support provide the critical components necessary for the security of institutional information assets.

Information Technology Project Management Office

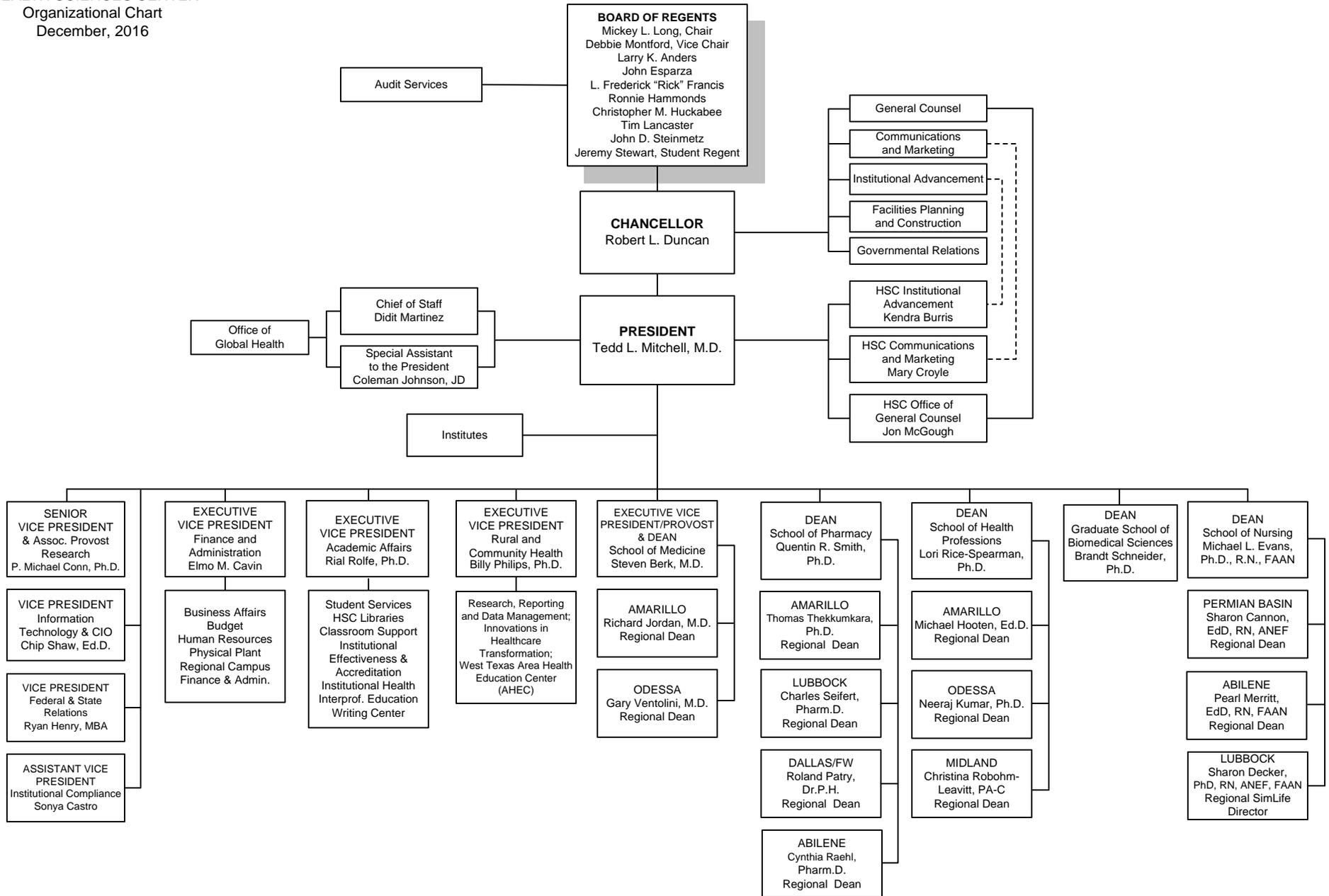
Policies and procedures for managing information resource projects at Texas institutions of higher education must conform to the Texas Administrative Code (TAC), Title 1, Part 10, Chapter 216. At TTUHSC, the Information Technology Project Management Office (ITPMO) has established a TAC compliant process based on the Texas Project Delivery Framework and other widely accepted methodologies, including the Project Management Body of Knowledge (PMBOK), a global standard. Within this process, a governance group assigns each project to one of five levels based on complexity and risk, establishing the degree of formal project management procedures to be applied. From the information gathered during project definition, project priority is determined and the necessary IT resources are assigned. The ITPMO monitors each phase of project implementation, reporting progress, issues and trends to the CIO, and ensuring compliance with applicable project management practices. Project management policies and procedures are reviewed at least annually, ensuring continuous process improvement and verifying compliance with institutional, state and federal legislation and mandates.

LIBRARIES OF THE HEALTH SCIENCES

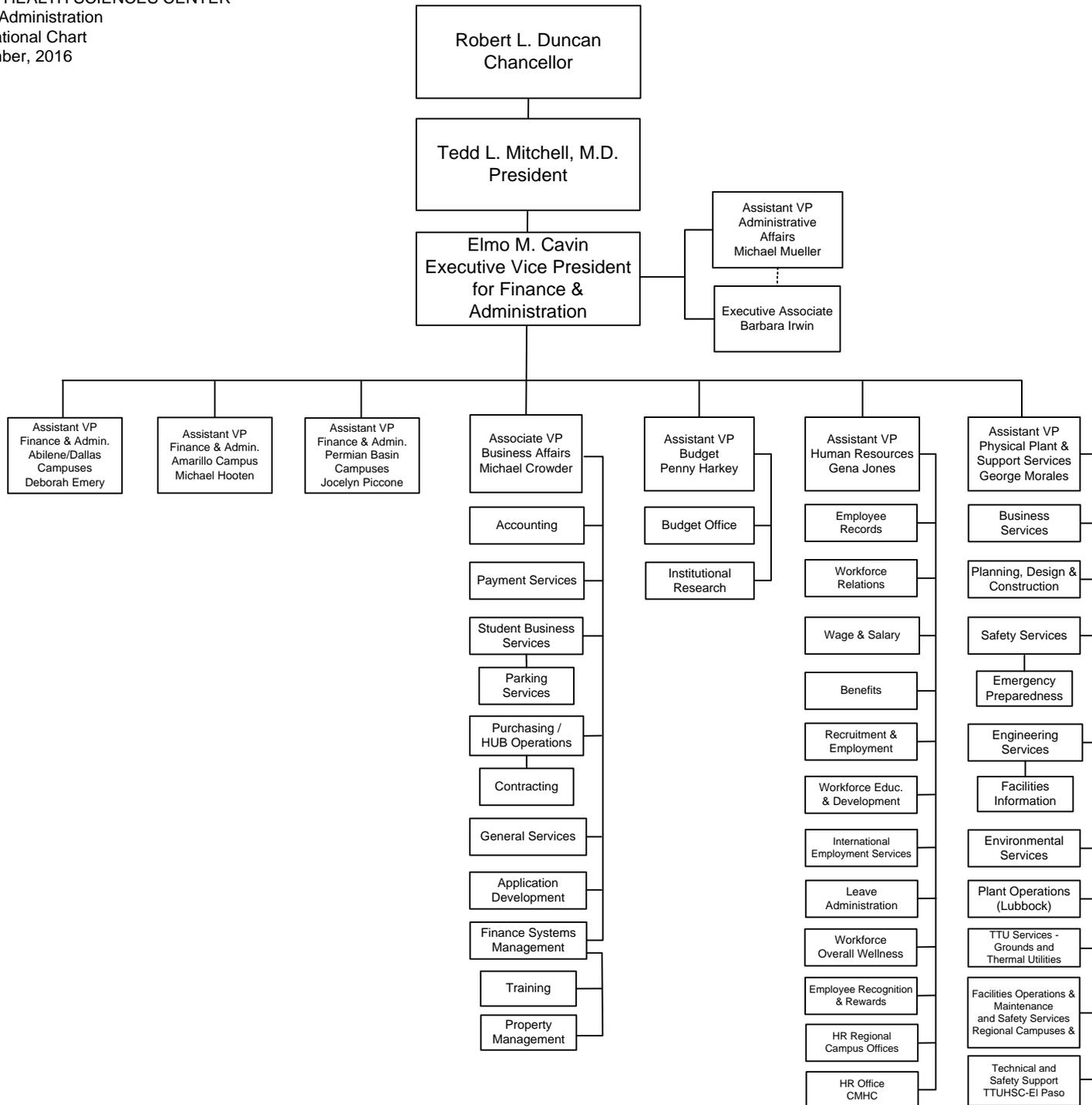
The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of these three campuses, are staffed by 17 professional librarians, two administrative staff, and 23 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to 22,235 electronic journals, 88,678 electronic books, and 558 electronic databases. They also have access to 3,264 open access ebooks and 3,772 open access ejournals. Through a proxy server, users may access this material from off-site locations as well. All three libraries (including El Paso for now) have an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have eight external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order to provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 108 per week (the mean average of hours of operation for the 185 medical school libraries in the U.S. and Canada is 98). In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 31 group study rooms for use by TTUHSC students, a 38-workstation computer lab, and adequate space to consolidate all library collections in one location. The library is equipped with 13 additional public access computers as well. The need for remote storage of resource material was thereby eliminated. In the summer of 2008, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences, and in the fall of 2008, that library opened a new 6,000 sq. ft. additional library on the new El Paso campus. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added a 16-station computer laboratory within its existing space. Currently, this computer lab has 18 stations. In 2015, the number of answered reference questions at the libraries was 18,734 (the mean average of answered questions for the 185 medical school libraries in the U.S. and Canada is only 7,576). During the last SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance. The libraries were also commended recently by LCME (Liaison Committee on Medical Education). In terms of collections, the libraries have more physical volumes than any other medical school in Texas. In 2015-2016, total expenditures in personnel, collections, and recurring capital were \$5,353,537, while the national mean was \$3,875,894. The El Paso campus has become a separate institution (TTUHSC El Paso). Until complete separation is achieved, the library at El Paso will continue to share some electronic resources with the TTUHSC libraries.

ORGANIZATIONAL CHARTS

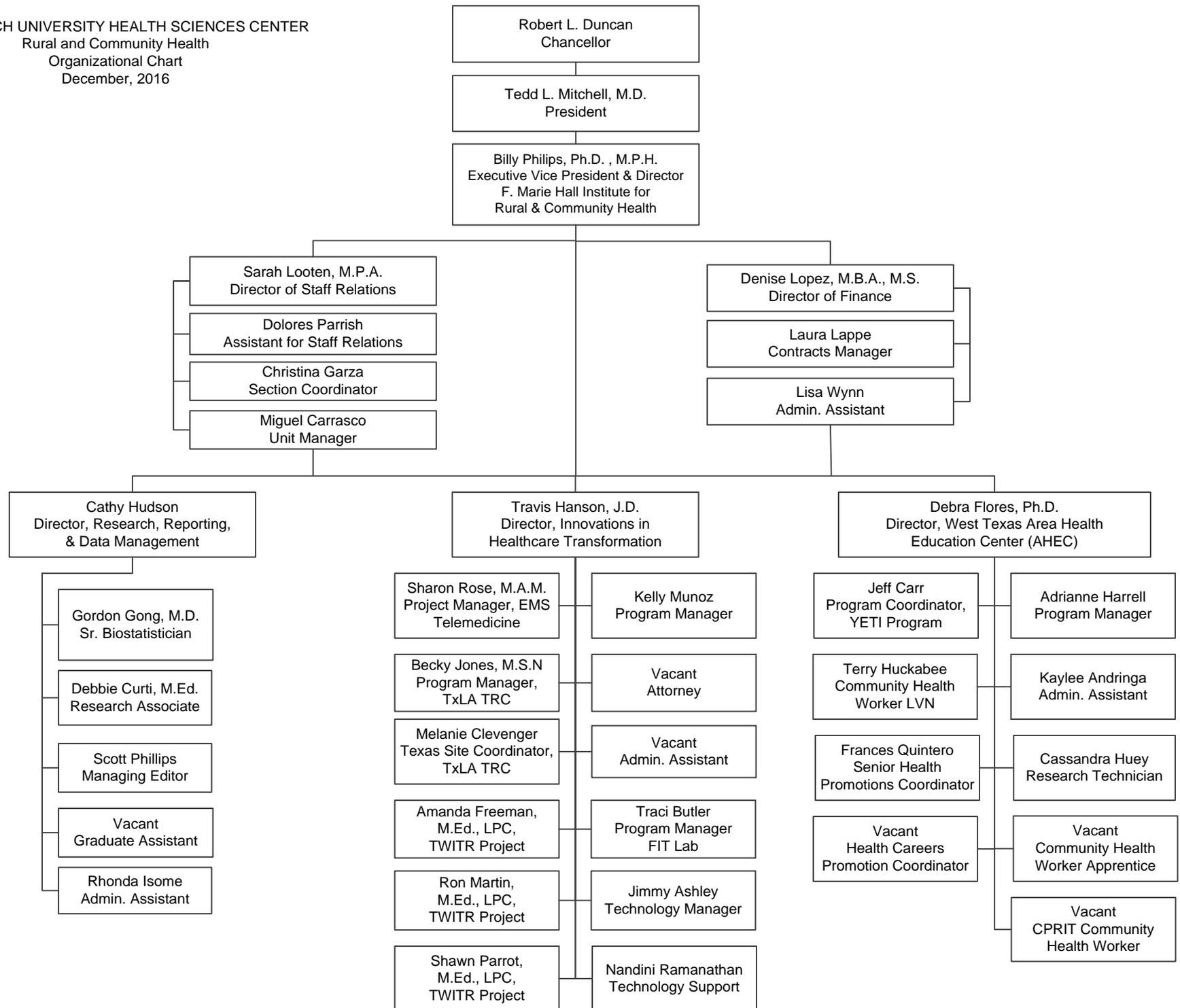
TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
Organizational Chart
December, 2016



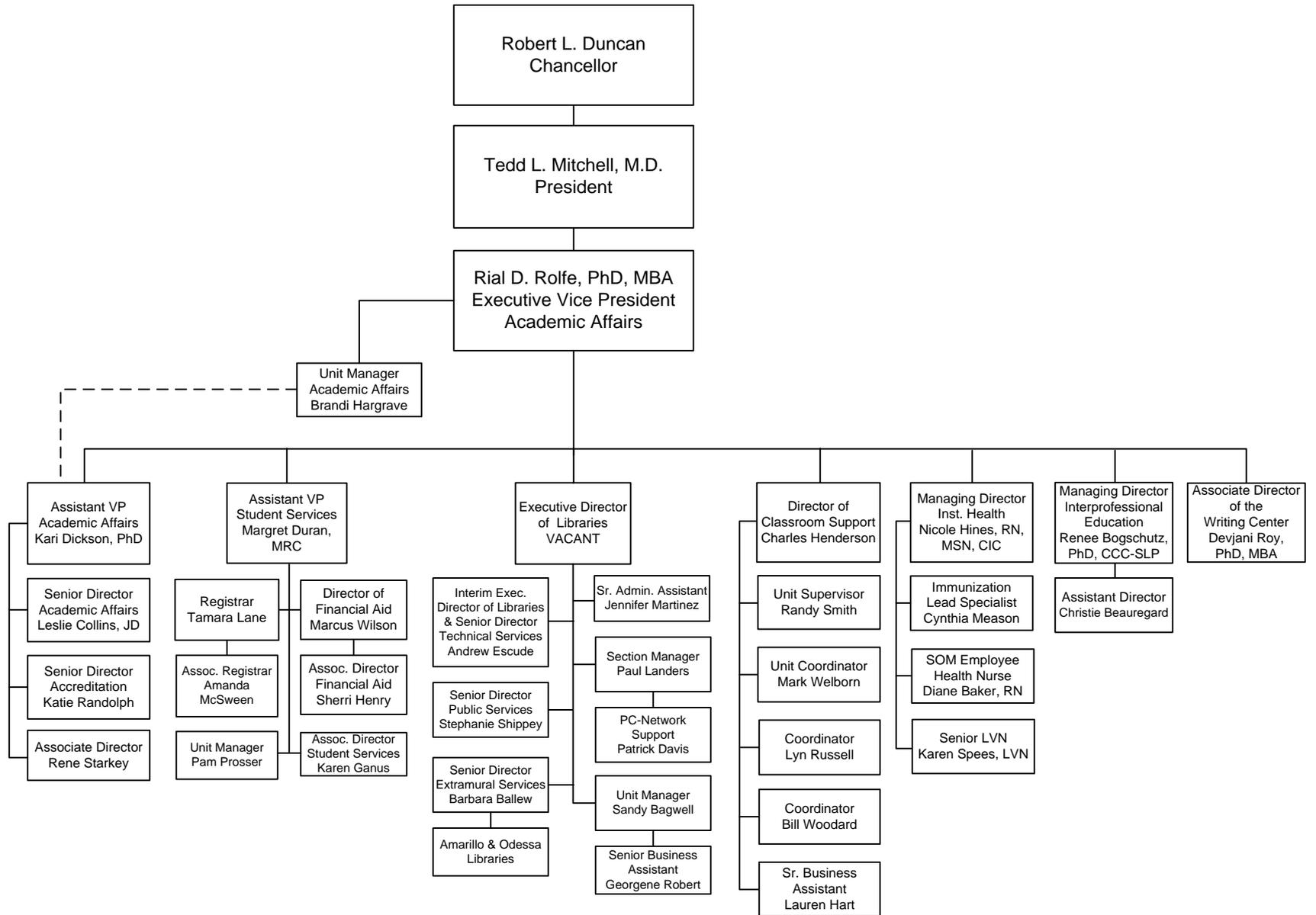
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Finance & Administration
 Organizational Chart
 December, 2016



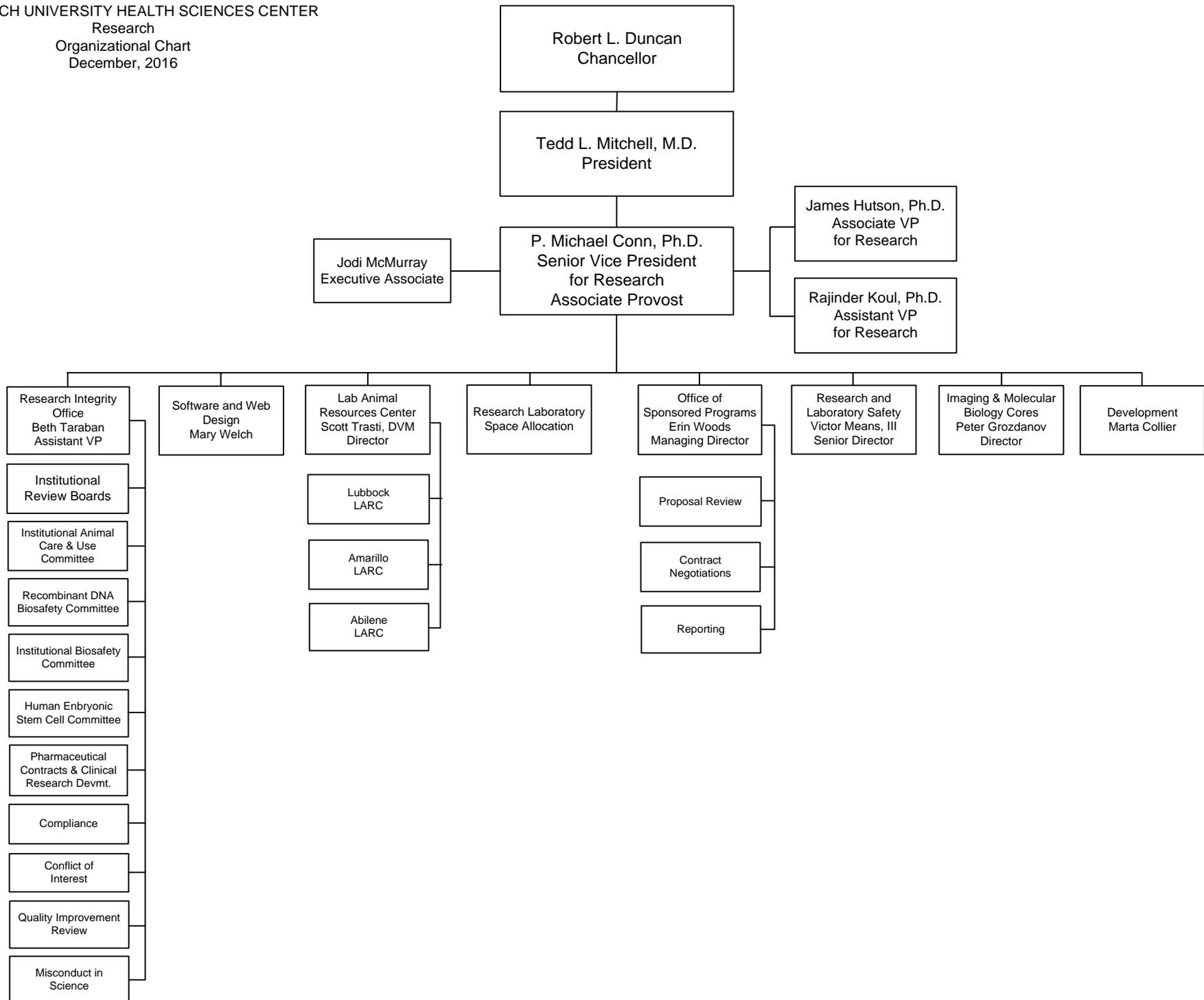
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Rural and Community Health
 Organizational Chart
 December, 2016



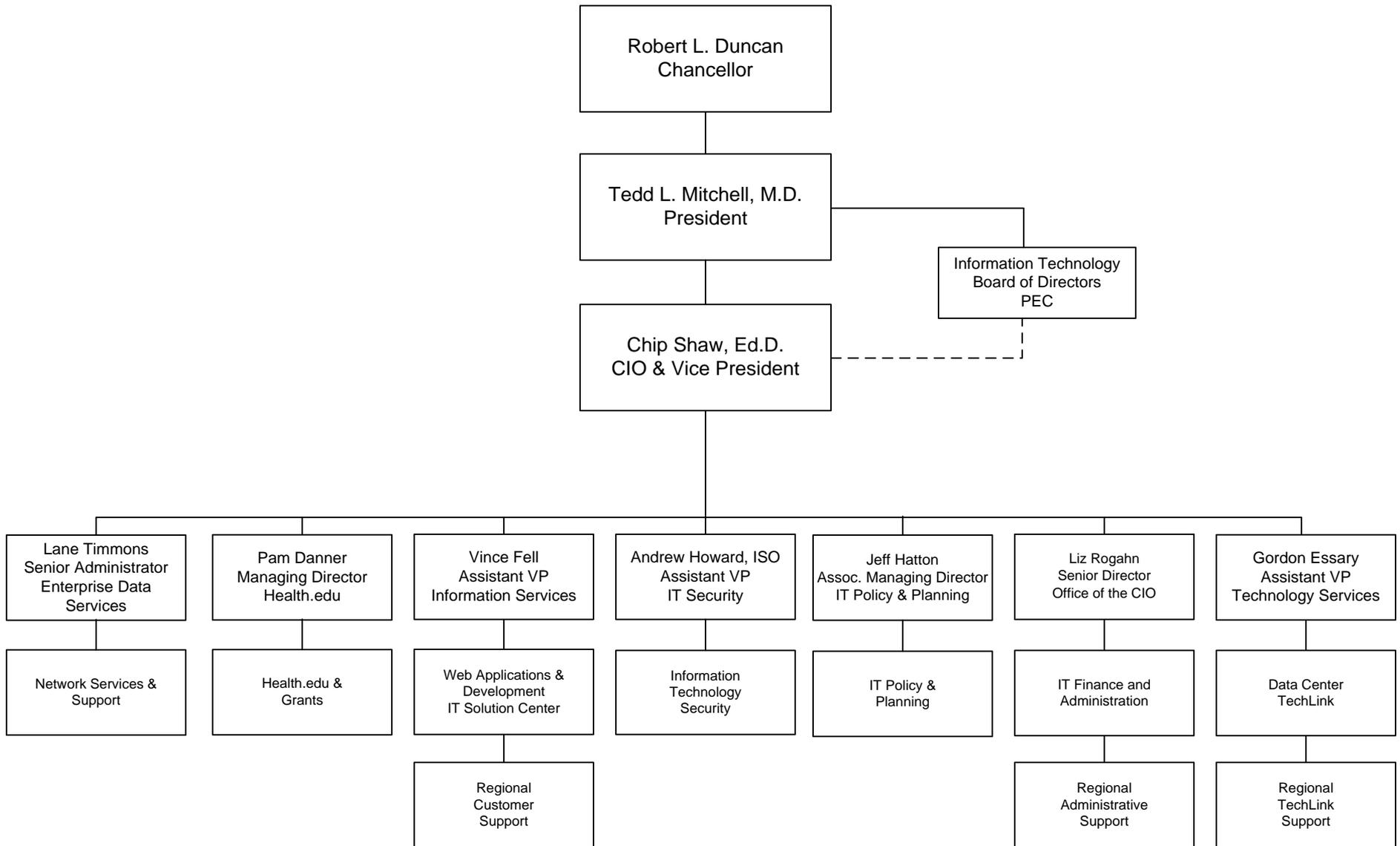
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Academic Affairs
 Organizational Chart
 December, 2016



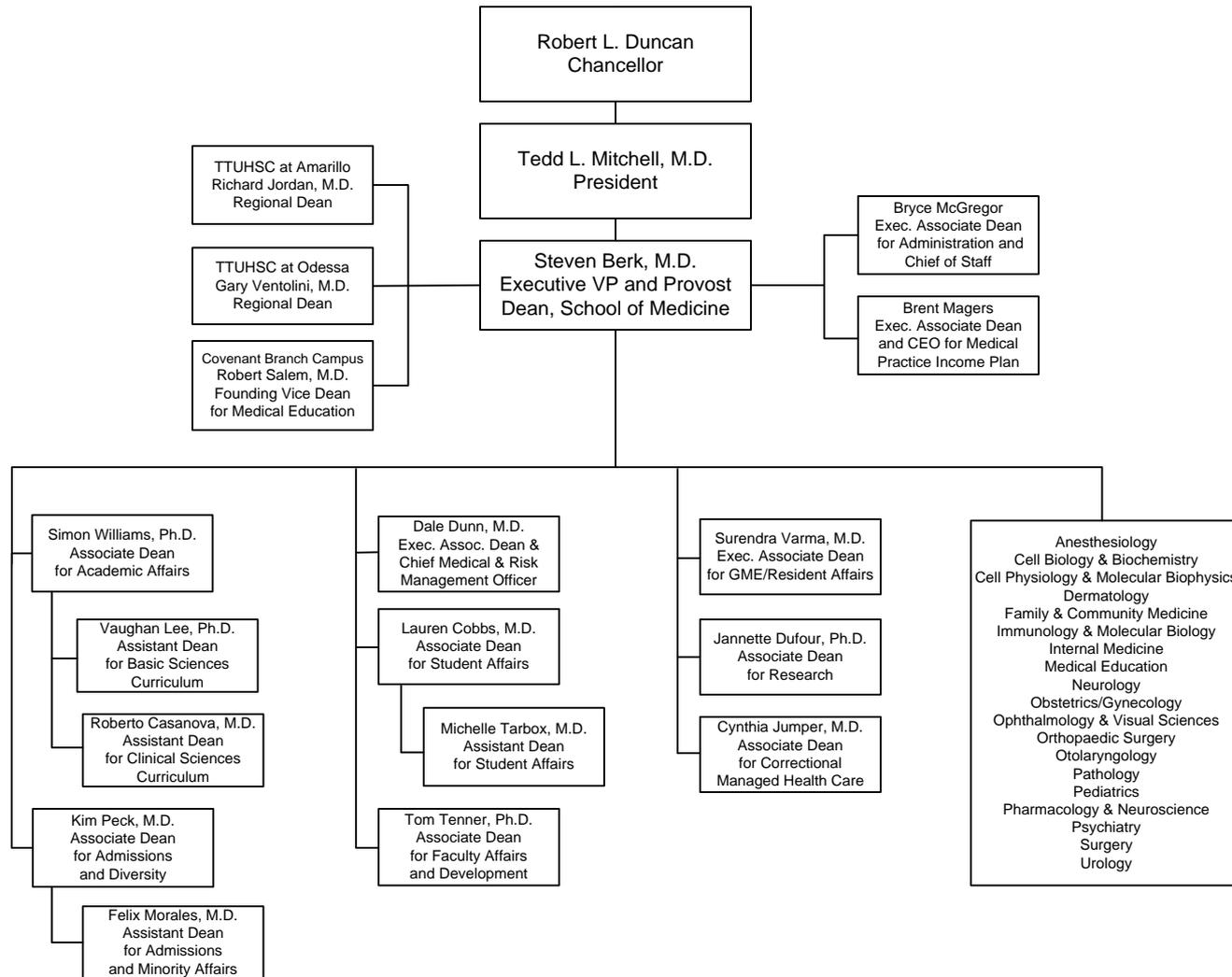
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Research
 Organizational Chart
 December, 2016



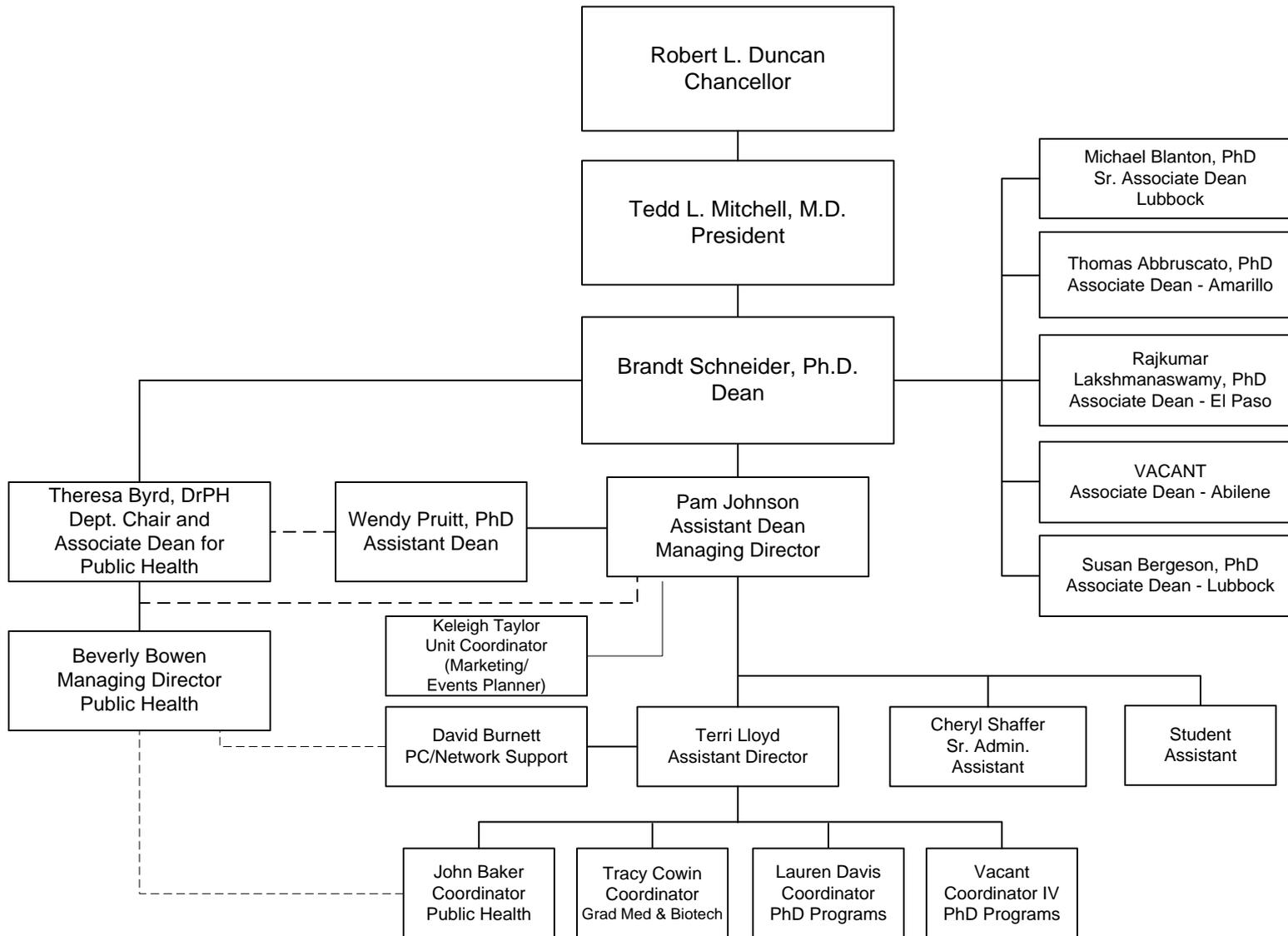
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Information Technology
Organizational Chart
December, 2016



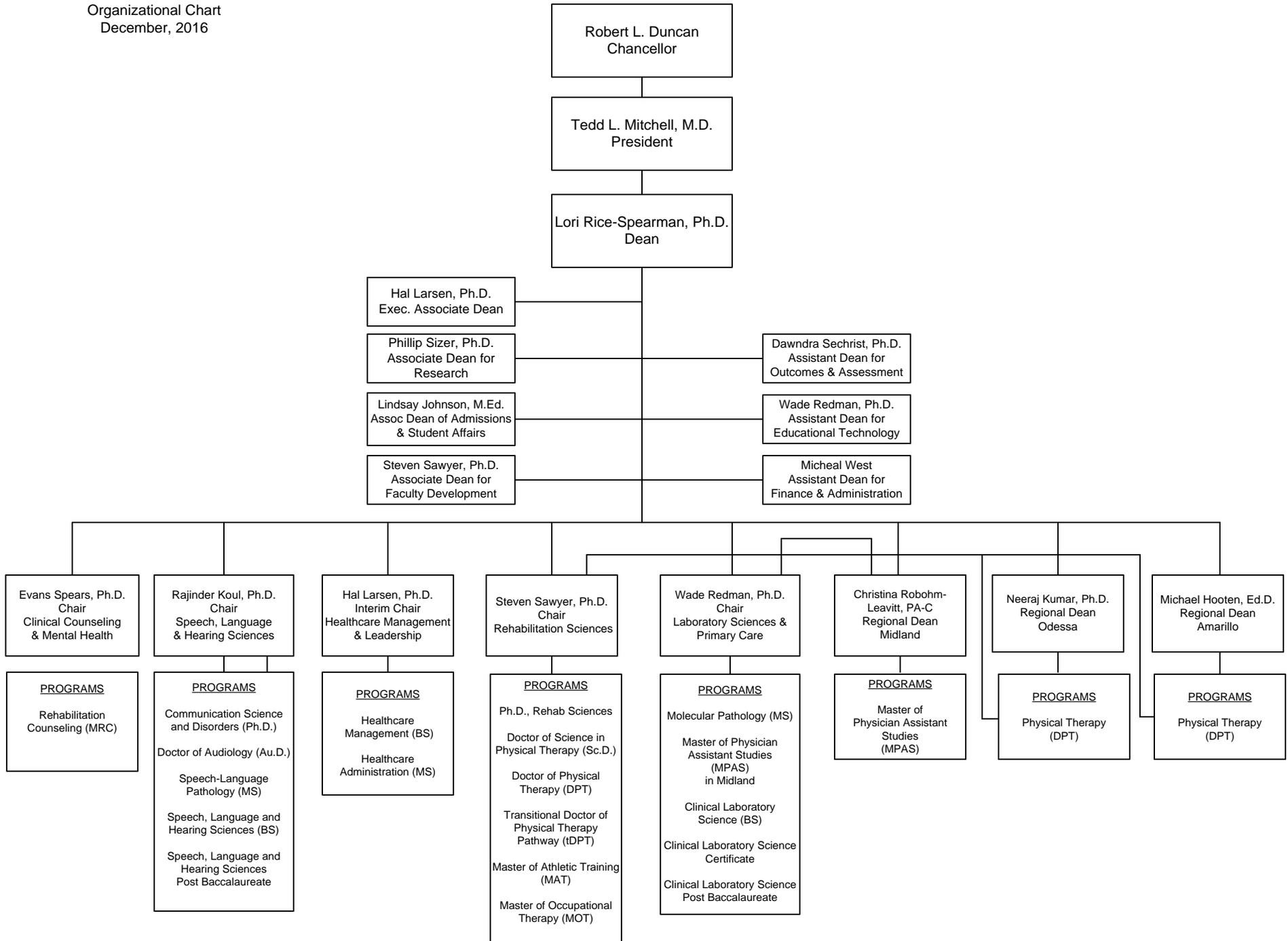
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 December, 2016



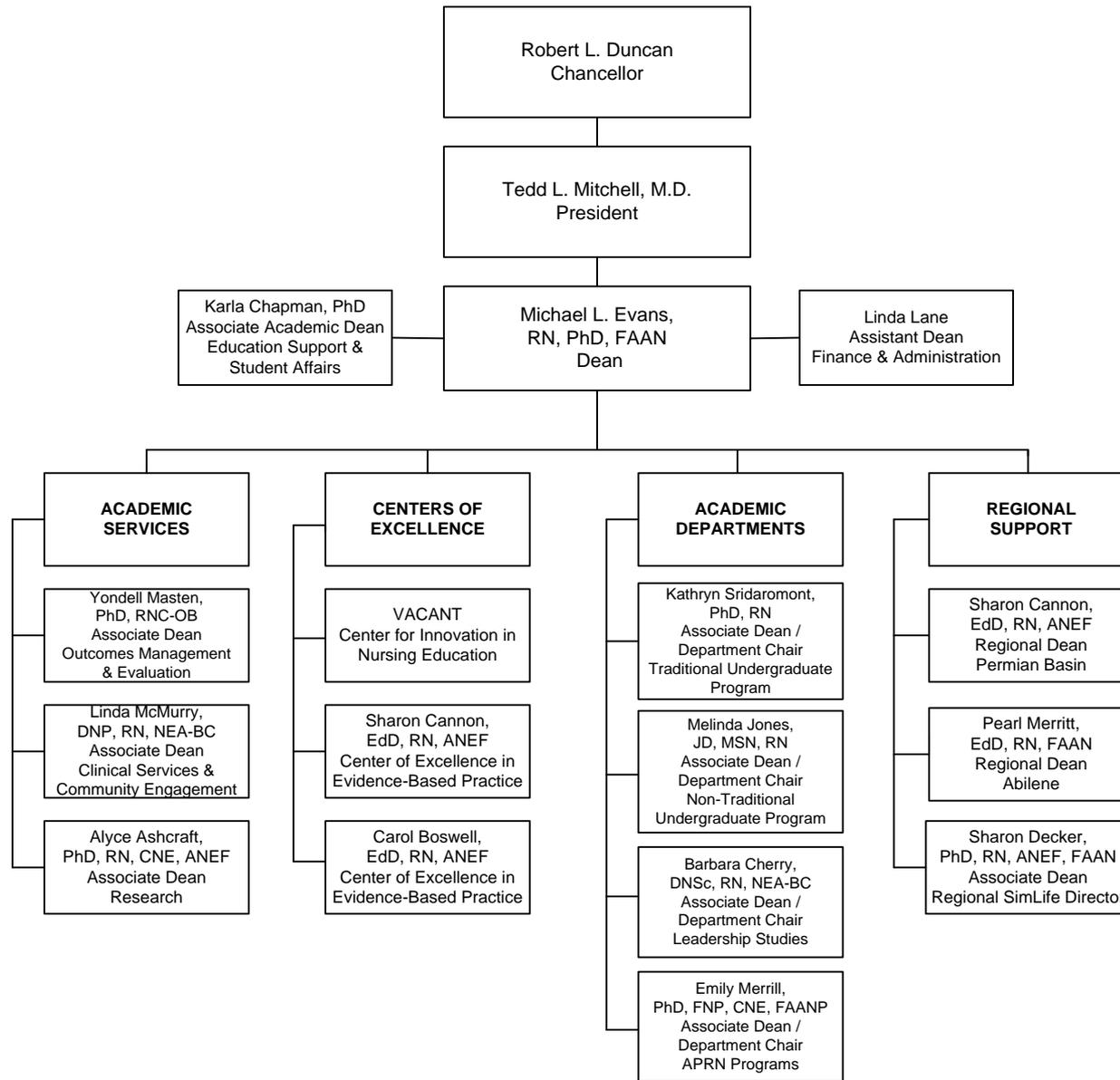
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Graduate School of Biomedical Sciences
 Organizational Chart
 December, 2016



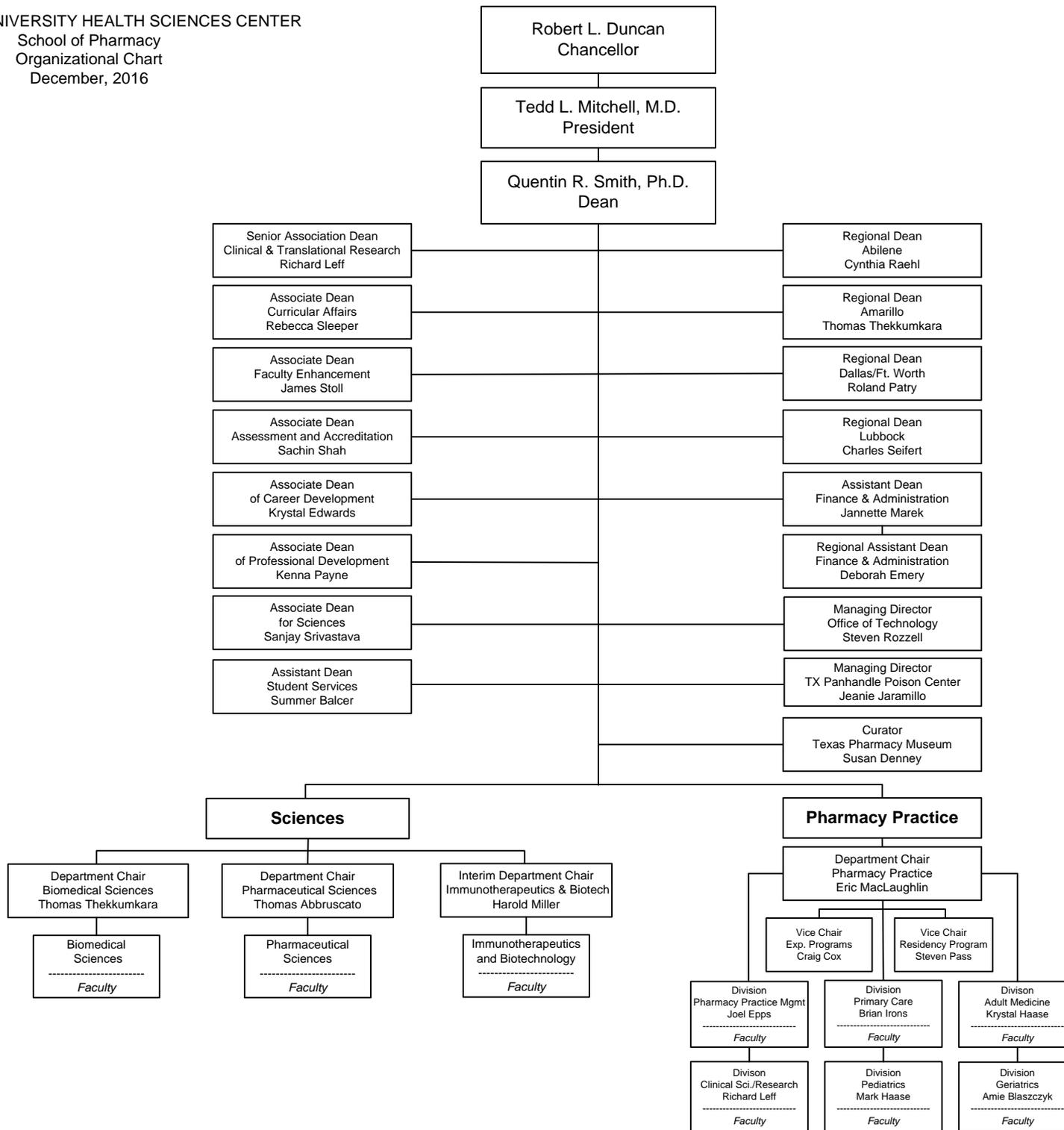
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Health Professions
 Organizational Chart
 December, 2016



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 December, 2016



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Pharmacy
 Organizational Chart
 December, 2016



PROGRAMS

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Certificate and Degree Programs by Campus*

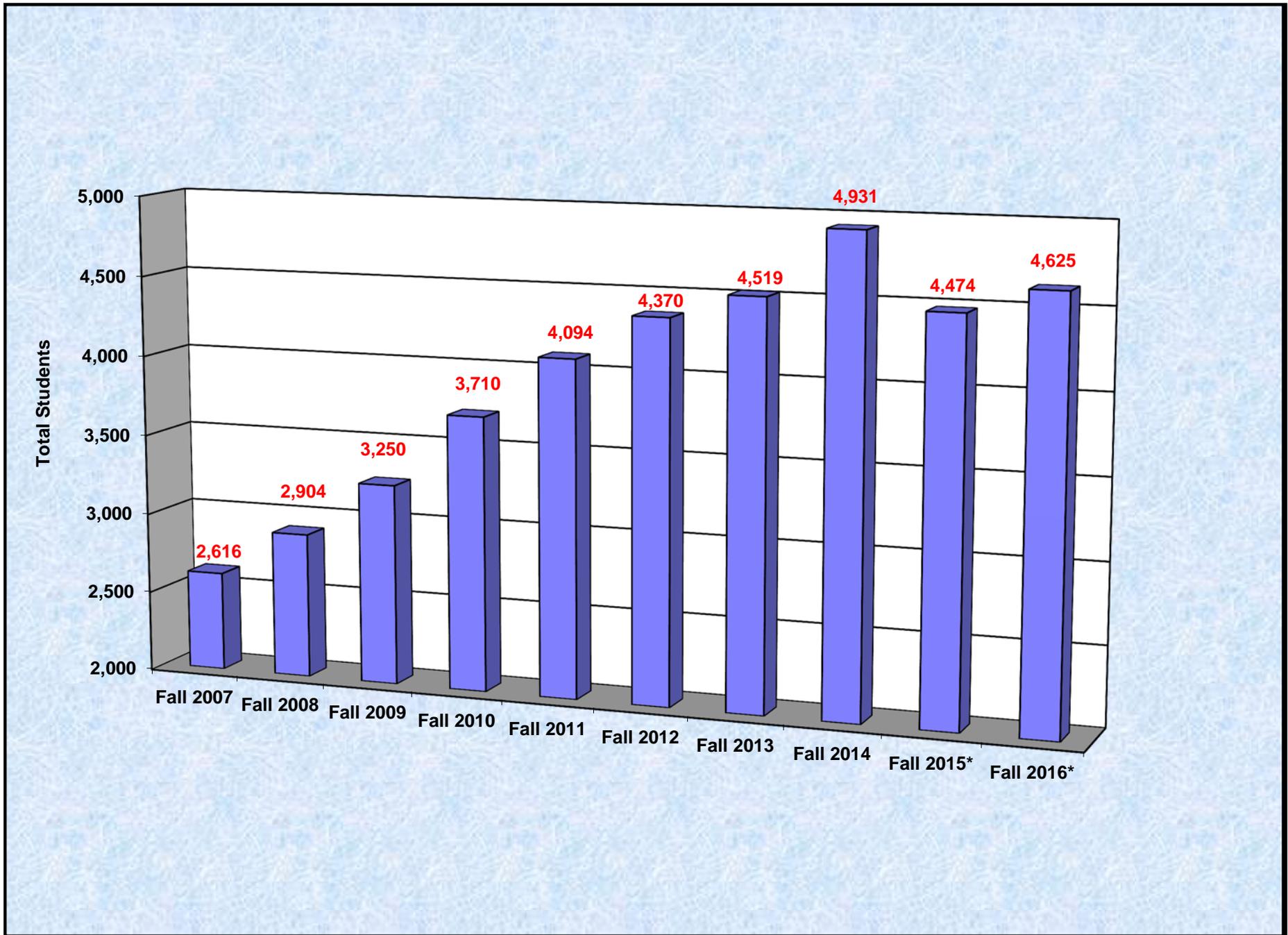
	Graduate School of Biomedical Sciences	School of Health Professions	School of Medicine	School of Nursing	School of Pharmacy
Abilene	MS, Biotechnology Master of Public Health			BS, Nursing	Doctor of Pharmacy
Amarillo	MS, Pharmaceutical Sciences PhD, Pharmaceutical Sciences	Doctor of Physical Therapy	Doctor of Medicine		Doctor of Pharmacy
Dallas					Doctor of Pharmacy
El Paso	MS, Biomedical Sciences Post-Bacc. Certificate in Bio. Sci.				
Lubbock	Grad. Cert. in Public Health Master of Public Health MS, Biomedical Sciences MS, Biotechnology MS, Pharmaceutical Sciences PhD, Biomedical Sciences	BS, Clinical Laboratory Science BS, Speech, Language and Hearing Sciences BS, Speech, Lang. & Hearing Sci. (Sec. Deg.) Master of Athletic Training Master of Occupational Therapy MS, Molecular Pathology MS, Speech-Language Pathology Doctor of Audiology PhD, Communication Sci. and Disorders PhD, Rehabilitation Sciences Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing Doctor of Nursing Practice	Doctor of Pharmacy
Midland		Master of Physician Assistant Studies			
Odessa		Doctor of Physical Therapy	Doctor of Medicine	BS, Nursing	
Distance Education		Certificate in Clinical Laboratory Science BS, Clinical Laboratory Science (Sec. Deg.) BS, Healthcare Management Master of Rehabilitation Counseling MS, Healthcare Administration Doctor of Physical Therapy (Transitional) Doctor of Science in Physical Therapy		BS, Nursing (RN to BSN) BS, Nursing (Accelerated) MS, Nursing Post-Master's Certificates Graduate Certificates	

*Table indicates academic programs for which ≥50% of credit hours are offered at the specified location.

STUDENTS

TTUHSC Enrollment Trends

Fall 2007 - Fall 2016

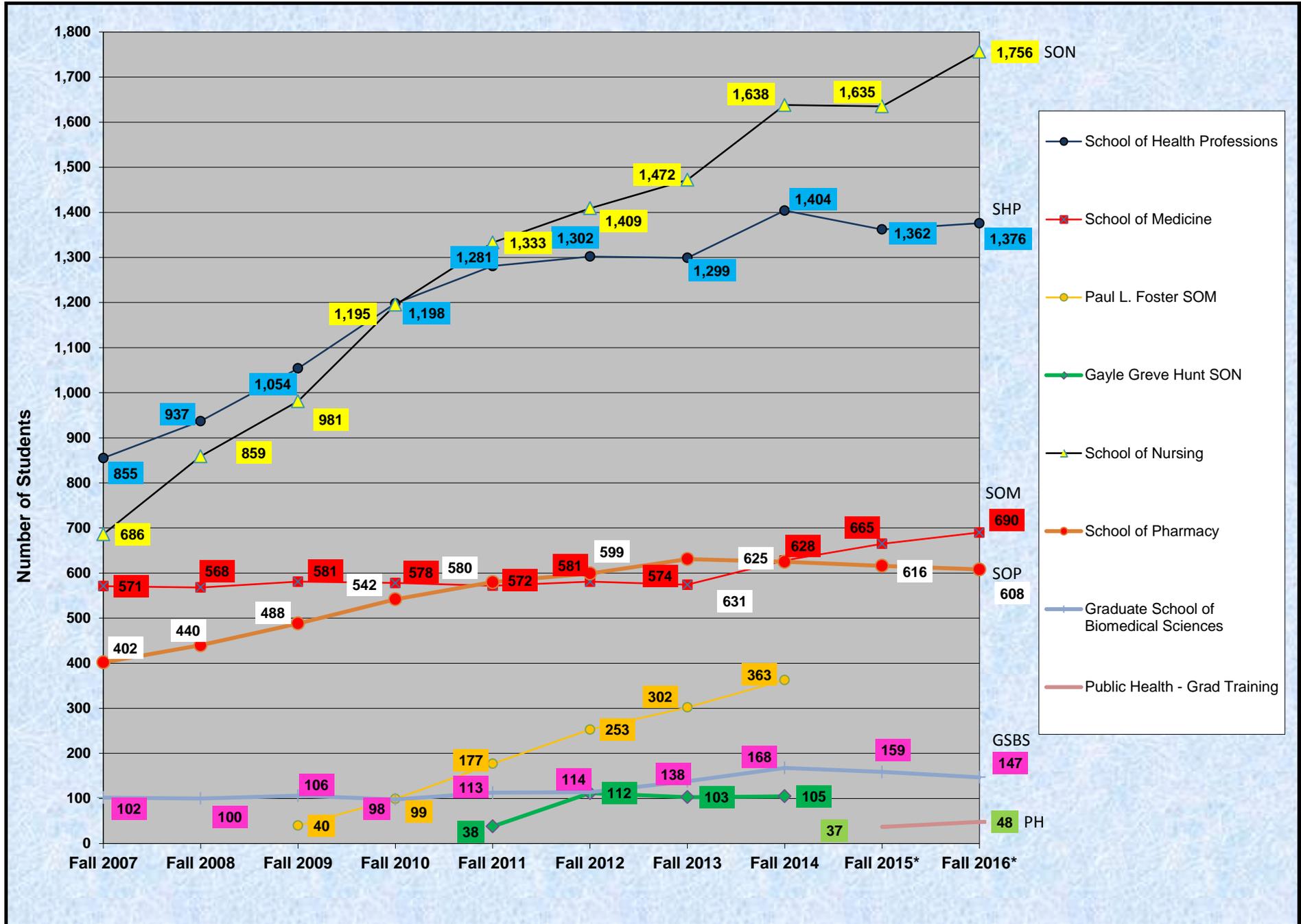


Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

* - El Paso schools are excluded beginning Fall 2015.

TTUHSC Enrollment Trends by School

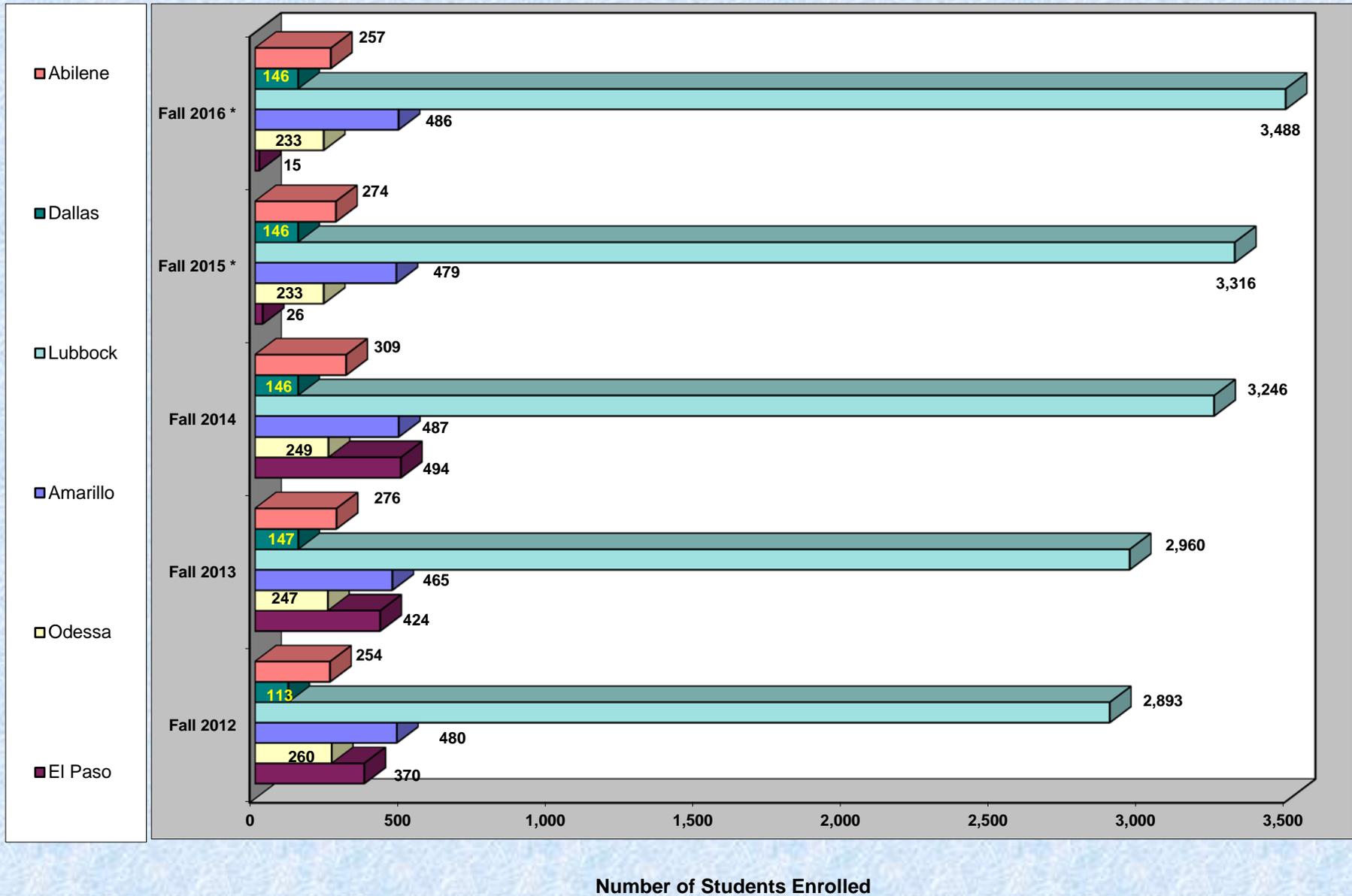
Fall 2007 - Fall 2016



Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

* - El Paso schools are excluded beginning Fall 2015.

TTUHSC Enrollment by Campus Fall 2012 - Fall 2016



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	2007		2008		2009		2010		2011		2012		2013		2014		2015 *		2016 *	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	36	98	51	114	57	149	66	176	81	204	82	223	94	221	87	244	76	206	87	252
American Indian	9	10	7	13	8	19	6	22	10	23	8	18	11	23	13	24	9	17	8	23
Asian	120	158	139	167	200	226	191	278	248	329	260	383	267	374	302	426	242	368	248	367
Hispanic	125	201	132	209	162	268	184	307	170	357	192	464	221	476	248	573	240	492	214	464
Non-Resident Alien	42	36	49	34	7	10	26	7	17	8	11	8	24	23	20	22	43	33	35	27
Other	27	78	42	119	30	78	96	134	72	145	68	127	81	171	94	205	125	199	91	192
White	511	1165	546	1282	647	1389	676	1541	769	1661	785	1741	771	1762	791	1882	635	1789	653	1964
Total Enrollment	870	1746	966	1938	1111	2139	1245	2465	1367	2727	1406	2964	1469	3050	1555	3376	1370	3104	1336	3289

* - El Paso schools are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	1	1	1	1	0	1	0	1	2	1	2	4	8	6	4	5	2
American Indian	1	0	1	0	0	1	0	1	0	0	0	0	0	0	0	1	0	1	0	1
Asian	1	3	1	2	37	15	17	14	28	12	29	16	17	6	20	7	10	5	5	4
Hispanic	1	2	1	1	0	2	1	3	2	2	4	2	9	10	14	17	21	18	17	14
Non-Resident Alien	37	22	37	23	3	6	20	7	12	4	8	2	20	17	16	16	37	14	28	15
Other	0	1	2	0	0	0	2	2	6	11	5	9	6	8	5	5	4	5	3	1
White	20	14	16	15	21	19	16	14	20	15	22	14	24	18	30	25	21	13	29	23
Total Enrollment	60	42	58	42	62	44	57	41	69	44	69	45	77	61	89	79	99	60	87	60

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF HEALTH PROFESSIONS

	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	13	38	12	40	18	52	22	50	25	57	22	67	36	65	34	72	28	56	33	70
American Indian	0	6	1	7	2	5	3	5	4	2	5	2	6	8	5	6	4	3	4	3
Asian	11	27	15	21	23	28	28	41	33	49	30	61	28	61	46	82	39	79	41	61
Hispanic	33	74	35	73	60	94	72	106	64	122	72	122	77	129	81	159	89	162	82	173
Non-Resident Alien	4	4	7	4	2	2	2	0	1	0	1	1	3	1	1	2	4	7	5	4
Other	7	16	18	52	16	42	26	44	32	70	15	18	12	33	10	44	12	33	5	26
White	153	469	156	496	183	527	206	593	216	606	235	651	208	632	229	633	211	635	209	660
Total Enrollment	221	634	244	693	304	750	359	839	375	906	380	922	370	929	406	998	387	975	379	997

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF MEDICINE

	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	10	8	9	8	8	7	7	6	7	9	7	10	9	8	8	4	10	9	12	13
American Indian	3	0	3	2	3	2	2	4	1	7	1	7	2	5	3	6	3	2	2	3
Asian	74	71	76	74	72	74	63	57	72	59	72	68	78	74	83	88	81	82	81	88
Hispanic	41	27	44	24	36	20	27	15	17	24	21	23	26	17	33	24	40	27	39	30
Non-Resident Alien	0	0	1	0	0	0	1	0	1	1	0	1	0	0	1	0	0	0	0	0
Other	8	11	8	11	9	12	34	44	15	18	14	17	17	20	21	24	61	53	68	57
White	188	130	186	122	204	134	198	120	206	135	207	133	191	127	200	133	186	111	177	120
Total Enrollment	324	247	327	241	332	249	332	246	319	253	322	259	323	251	349	279	381	284	379	311

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF NURSING

	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	4	37	21	52	18	72	21	103	31	116	30	114	29	114	22	130	15	106	18	135
American Indian	1	4	0	4	1	10	0	10	3	11	0	6	2	6	3	8	1	10	1	14
Asian	5	20	10	25	10	40	19	70	18	77	15	71	17	70	19	72	21	70	25	69
Hispanic	24	68	26	82	37	123	48	157	52	166	49	229	49	217	47	261	69	269	53	226
Non-Resident Alien	0	8	0	6	2	1	0	0	0	1	1	1	0	1	0	1	0	1	0	0
Other	3	43	6	48	3	22	6	22	6	32	13	56	14	69	19	82	16	67	11	90
White	52	417	75	504	95	547	96	643	131	689	118	706	142	742	132	842	114	876	125	989
Total Enrollment	89	597	138	721	166	815	190	1005	241	1092	226	1183	253	1219	242	1396	236	1399	233	1523

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

SCHOOL OF PHARMACY

	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	9	15	9	13	12	17	15	17	16	20	20	24	18	29	18	27	15	27	16	26
American Indian	4	0	2	0	2	1	1	2	1	3	2	3	1	3	2	2	1	1	1	2
Asian	29	37	37	45	55	59	58	81	70	98	78	115	79	121	85	131	89	131	91	142
Hispanic	26	30	26	29	27	24	33	21	29	17	22	13	25	16	20	13	19	14	21	17
Non-Resident Alien	1	2	4	1	0	1	3	0	3	2	0	3	1	4	1	3	1	10	1	7
Other	9	7	8	8	2	1	4	3	7	3	15	10	18	26	25	35	32	39	4	16
White	98	135	113	145	133	154	143	161	140	171	127	167	117	173	104	159	95	142	105	159
Total Enrollment	176	226	199	241	231	257	257	285	266	314	264	335	259	372	255	370	252	364	239	369

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

PUBLIC HEALTH - GRADUATE TRAINING

	2015		2016	
	M	F	M	F
African American	2	4	3	6
American Indian	0	0	0	0
Asian	2	1	5	3
Hispanic	2	2	2	4
Non-Resident Alien	1	1	1	1
Other	0	2	0	2
White	8	12	8	13
Total Enrollment	15	22	19	29

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY CAMPUS / BY SCHOOL**

Lubbock	Fall 2012	Fall 2013	Fall 2014	Fall 2015 *	Fall 2016 *
Graduate School of Biomedical Sciences	78	87	95	79	84
Public Health-Graduate Training				30	43
School of Health Professions	1,089	1,094	1,192	1,159	1,169
School of Medicine	436	443	477	518	538
School of Nursing	1,253	1,299	1,446	1,495	1,620
School of Pharmacy	37	37	36	35	34
TOTAL Lubbock	2,893	2,960	3,246	3,316	3,488
Amarillo	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
Graduate School of Biomedical Sciences	35	32	37	45	41
School of Health Professions	46	48	51	47	50
School of Medicine	106	93	101	97	106
School of Pharmacy	293	292	298	290	289
TOTAL Amarillo	480	465	487	479	486
Midland/Odessa	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
School of Health Professions	167	157	161	156	157
School of Medicine	39	38	50	50	46
School of Nursing	54	52	38	27	30
TOTAL Midland/Odessa	260	247	249	233	233
El Paso *	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
Graduate School of Biomedical Sciences	-	19	26	26	15
School of Medicine	-	-	-	-	-
Paul L. Foster School of Medicine *	253	302	363		
Gayle Greve Hunt-School of Nursing *	112	103	105		
School of Nursing	5	-	-	-	-
TOTAL El Paso	370	424	494	26	15
Dallas	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
School of Pharmacy	113	147	146	146	146
TOTAL Dallas	113	147	146	146	146
Abilene	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
School of Nursing	97	121	154	113	106
Graduate School of Biomedical Sciences	1	-	10	9	7
Public Health-Graduate Training				7	5
School of Pharmacy	156	155	145	145	139
TOTAL Abilene	254	276	309	274	257
TTUHSC Fall Semester Totals	4,370	4,519	4,931	4,474	4,625

* - El Paso schools are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st**

RESIDENCIES IN TEXAS							
DESCRIPTION	2010	2011	2012	2013	2014	2015	2016
Total Graduates	137	136	127	151	136	133	152
Primary Care (% of Total Graduates)	41 (29.9%)	43 (31.6%)	27 (21.3%)	52 (34.4%)	43 (31.6%)	47 (35.3%)	51 (33.6%)
Family Medicine	15	13	11	19	18	15	24
Internal Medicine *	11	13	7	15	10	16	17
Pediatrics	11	10	3	11	6	11	7
Med/Pediatrics	0	0	0	0	1	0	0
Ob/Gyn	4	7	6	7	8	5	3

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	2010	2011	2012	2013	2014	2015	2016
Total Graduates	137	136	127	151	136	133	152
Primary Care (% of Total Graduates)	66 (48.2%)	58 (42.7%)	49 (38.6%)	82 (54.3%)	67 (49.3%)	71 (53.4%)	85 (55.9%)
Family Medicine	20	15	15	22	23	20	29
Internal Medicine *	19	18	13	19	19	20	36
Pediatrics	19	12	11	28	14	20	15
Med/Pediatrics	1	1	1	0	2	1	0
Ob/Gyn	7	12	9	13	9	10	5

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC)
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF HEALTH PROFESSIONS (SHP)
CLINICAL LABORATORY SCIENCE**

YEAR	PASS RATE	NATIONAL MEAN
2007	88%	79%
2008	86%	83%
2009	85%	85%
2010	100%	83%
2011	96%	81%
2012	94%	86%
2013	86%	78%
2014	91%	79%
2015	78%	80%
2016	84%	81%

SHP - CLINICAL LABORATORY SCIENCE - ONLINE

YEAR	PASS RATE	NATIONAL MEAN
2011	100%	81%
2012	88%	86%
2013	97%	81%
2014	89%	78%
2015	90%	84%
2016	97%	78%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - OCCUPATIONAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2007	78%	-
2008	100%	-
2009	80%	-
2010	88%	-
2011	76%	-
2012	88%	85%
2013	100%	84%
2014	97%	86%
2015	97%	87%
2016	97%	N/A*

* National Mean average not available for 2016.

SHP - PHYSICAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2007	93%	-
2008	100%	-
2009	72%	-
2010	88%	-
2011	94%	-
2012	88%	-
2013	93%	91%
2014	93%	93%
2015	93%	91%
2016	97%	94%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - SPEECH-LANGUAGE PATHOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2007	95%	-
2008	100%	-
2009	100%	-
2010	100%	-
2011	100%	-
2012	100%	86%
2013	100%	90%
2014	100%	89%
2015	100%	84%
2016	100%	N/A*

SHP - AUDIOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2007	100%	-
2008	88%	-
2009	40%	-
2010	88%	-
2011	92%	-
2012	56%	56%
2013	57%	58%
2014	82%	63%
2015	89%	70%
2016	80%	N/A*

* National Mean average not available for 2016.

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - PHYSICIAN ASSISTANT PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2007	100%	93%
2008	98%	94%
2009	98%	92%
2010	100%	94%
2011	94%	91%
2012	90%	93%
2013	93%	93%
2014	98%	95%
2015	98%	95%
2016	98%	N/A*

* National Mean average not available for 2016.

SHP - MOLECULAR PATHOLOGY PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2007	85%	71%
2008	N/A	79%
2009	100%	82%
2010	79%	72%
2011	90%	76%
2012	94%	73%
2013	100%	81%
2014	100%	82%
2015	100%	86%
2016	100%	86%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - ATHLETIC TRAINING PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2007	100%	-
2008	100%	-
2009	92%	-
2010	100%	-
2011	100%	-
2012	100%	81%
2013	100%	82%
2014	100%	80%
2015	100%	83%
2016	96%	N/A*

* National Mean average not available for 2016.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

SCHOOL OF NURSING

YEAR	PASS RATE
2007	87.18%
2008	85.21%
2009	85.06%
2010	88.54%
2011	92.59%
2012	91.42%
2013	86.45% *
2014	86.51%
2015	90.45%
2016	93.42%

*Passing standard was increased in 2013 per review by Natl. Council on State Boards of Nursing, causing pass rates to decrease nationally. Texas has shown an overall drop of 9 percentage points from 2012.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
STATE & NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

YEAR	PASS RATE
2007	98.57%
2008	96.20%
2009	100%
2010	96.77%
2011	98.20%
2012	100%
2013	95.70%
2014	97.48%
2015	95.07%
2016	88.39% *

* The Pass Rate was lowered in 2015 by the National Board, and in 2016, new Competencies were implemented in the NAPLEX Exam. TTUHSC SOP remains above both State (87.08%) and National (86.81) pass rates.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

SCHOOL OF MEDICINE

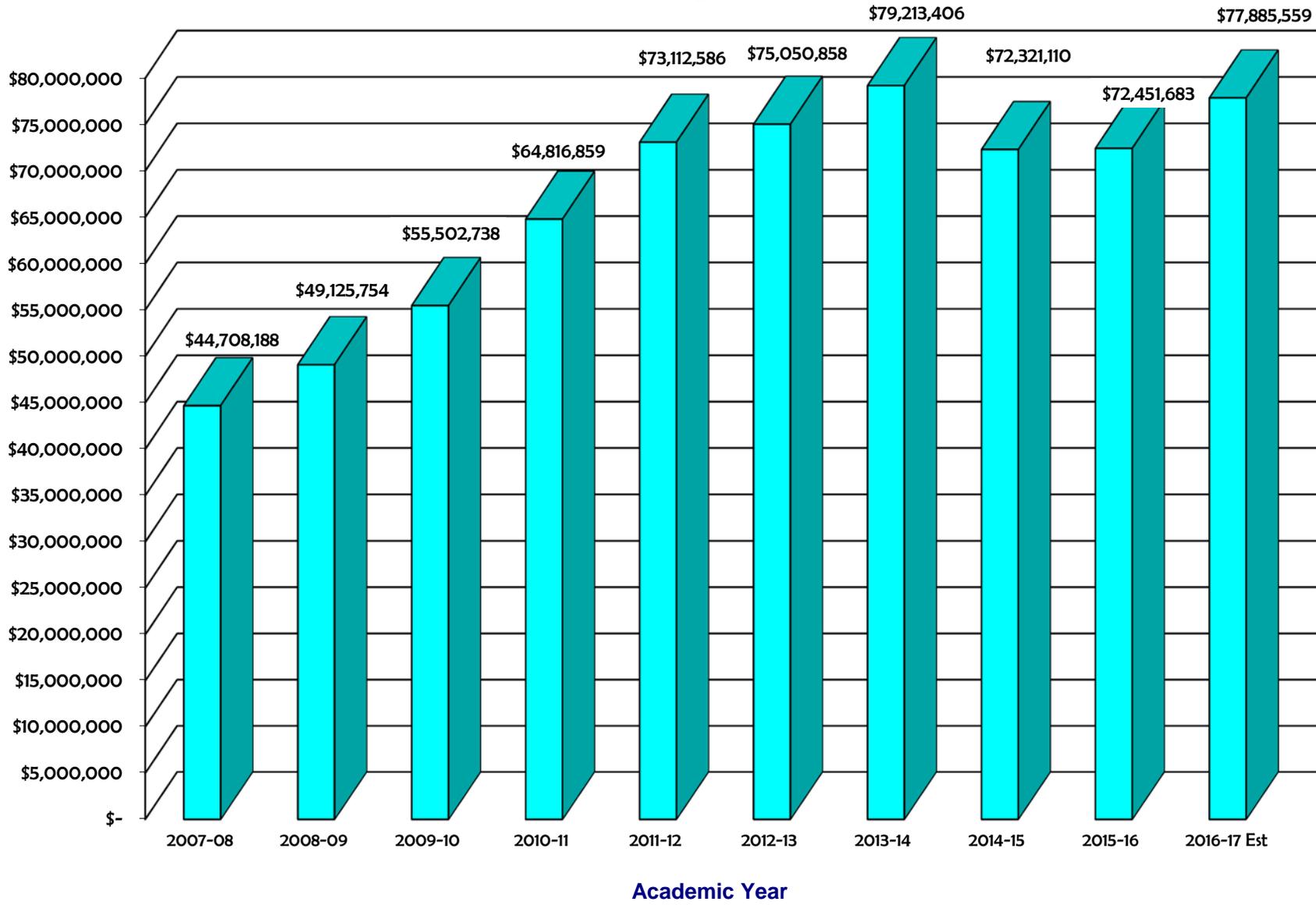
United States Medical Licensing Examination (USMLE)

TEST GROUP	STEP I Pass Rate	STEP II Pass Rate	
		Clinical Knowledge	Clinical Skills
Class of 2007	82%	91%	96%
Class of 2008	85%	90%	95%
Class of 2009	90%	93%	95%
Class of 2010	99%	96%	98%
Class of 2011	98%	94%	98%
Class of 2012	94%	98%	99%
Class of 2013	97%	98%	98%
Class of 2014	97%	96%	95%
Class of 2015	95%	96%	96%
Class of 2016	97%	95%	93%

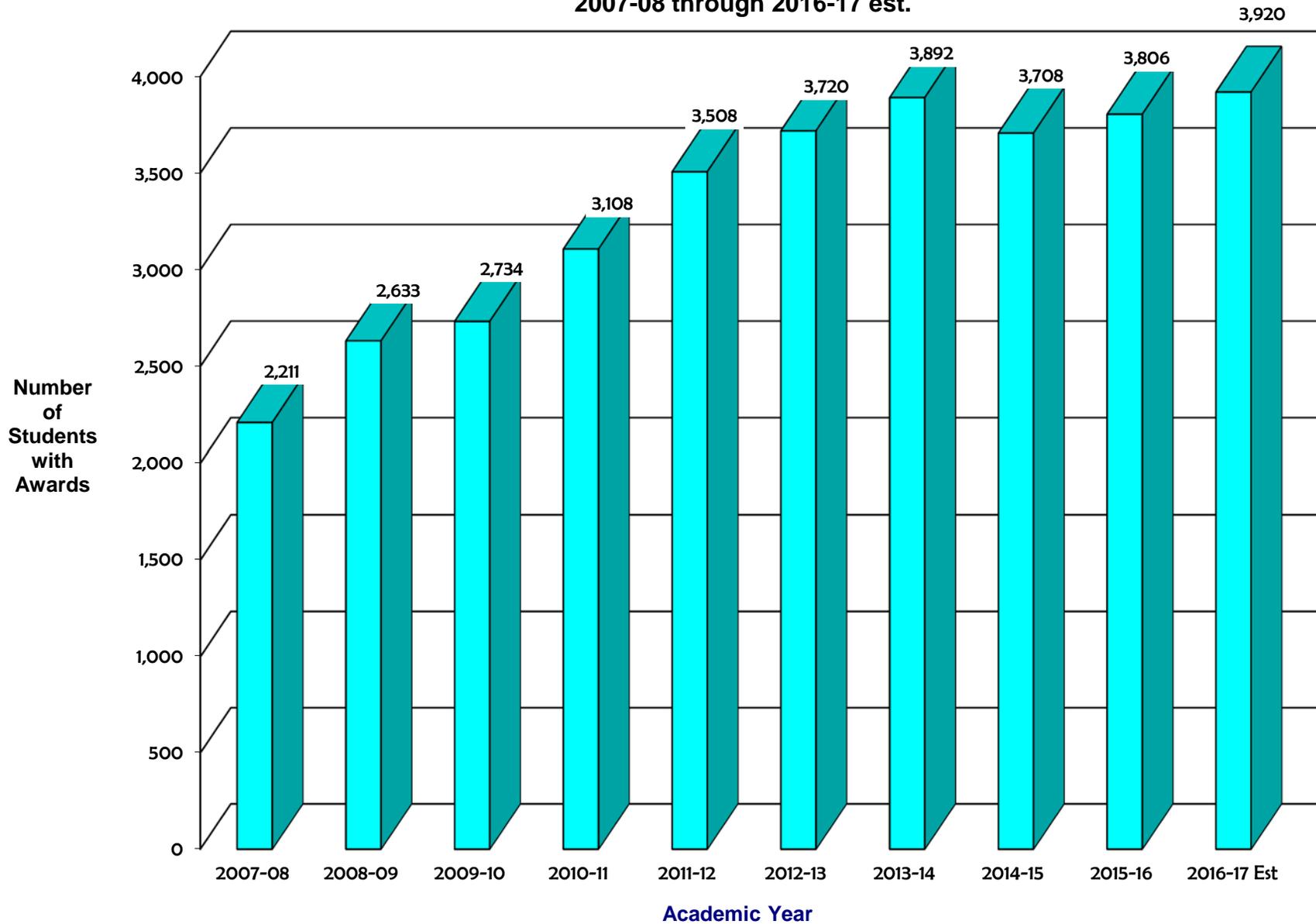
This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

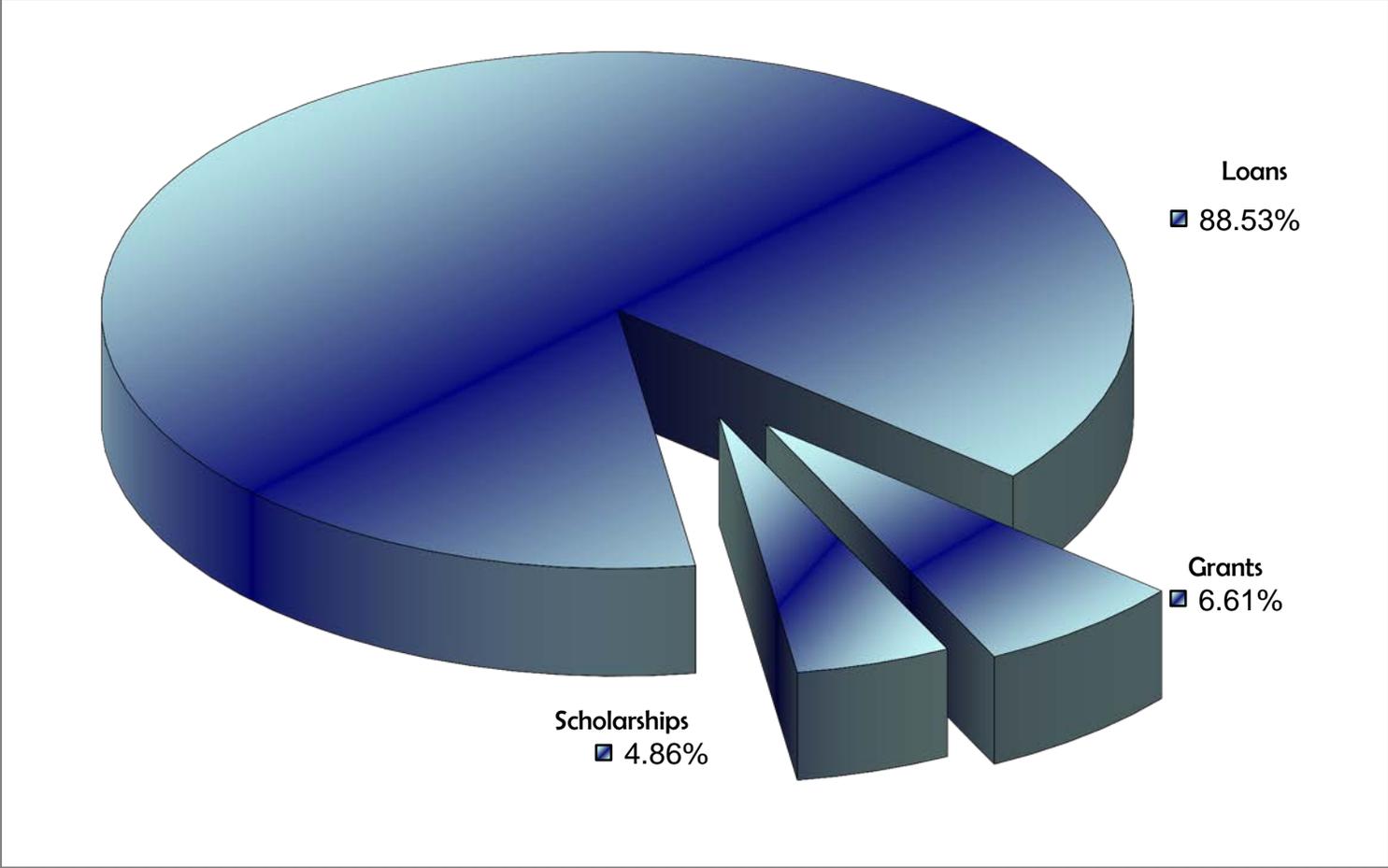
Financial Aid Dollars Awarded to Students 2007-08 through 2016-17 est.



Number of Students Awarded Financial Aid 2007-08 through 2016-17 est.

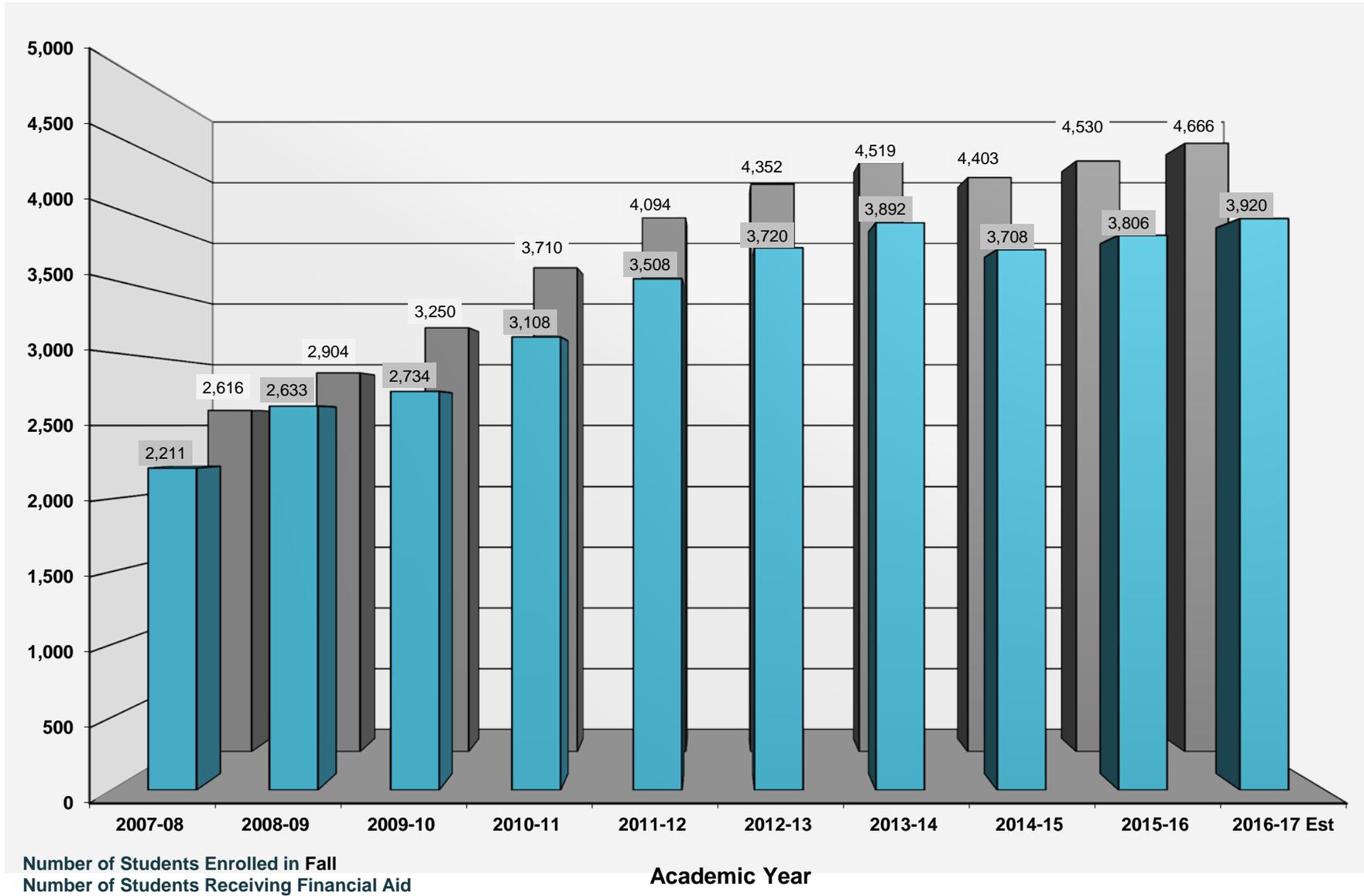


**Financial Aid Awarded by Category
2016-2017 est. Academic Year**

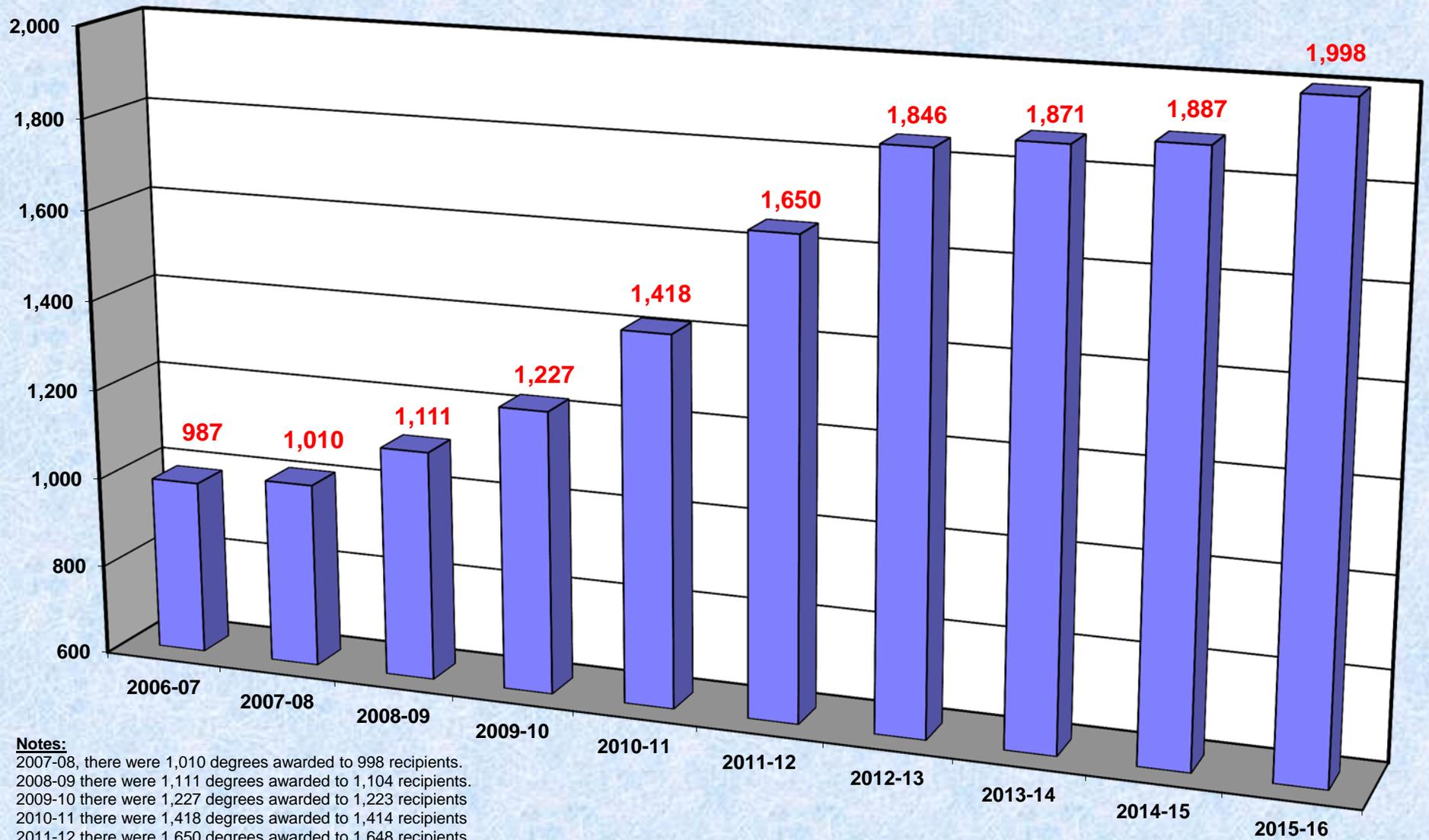


GRANTS	-	SCHOLARSHIPS	-	LOANS
\$5,720,878		\$4,811,639		\$67,353,042

Financial Aid Enrollment and Recipients 2007-08 through 2016-17 est.



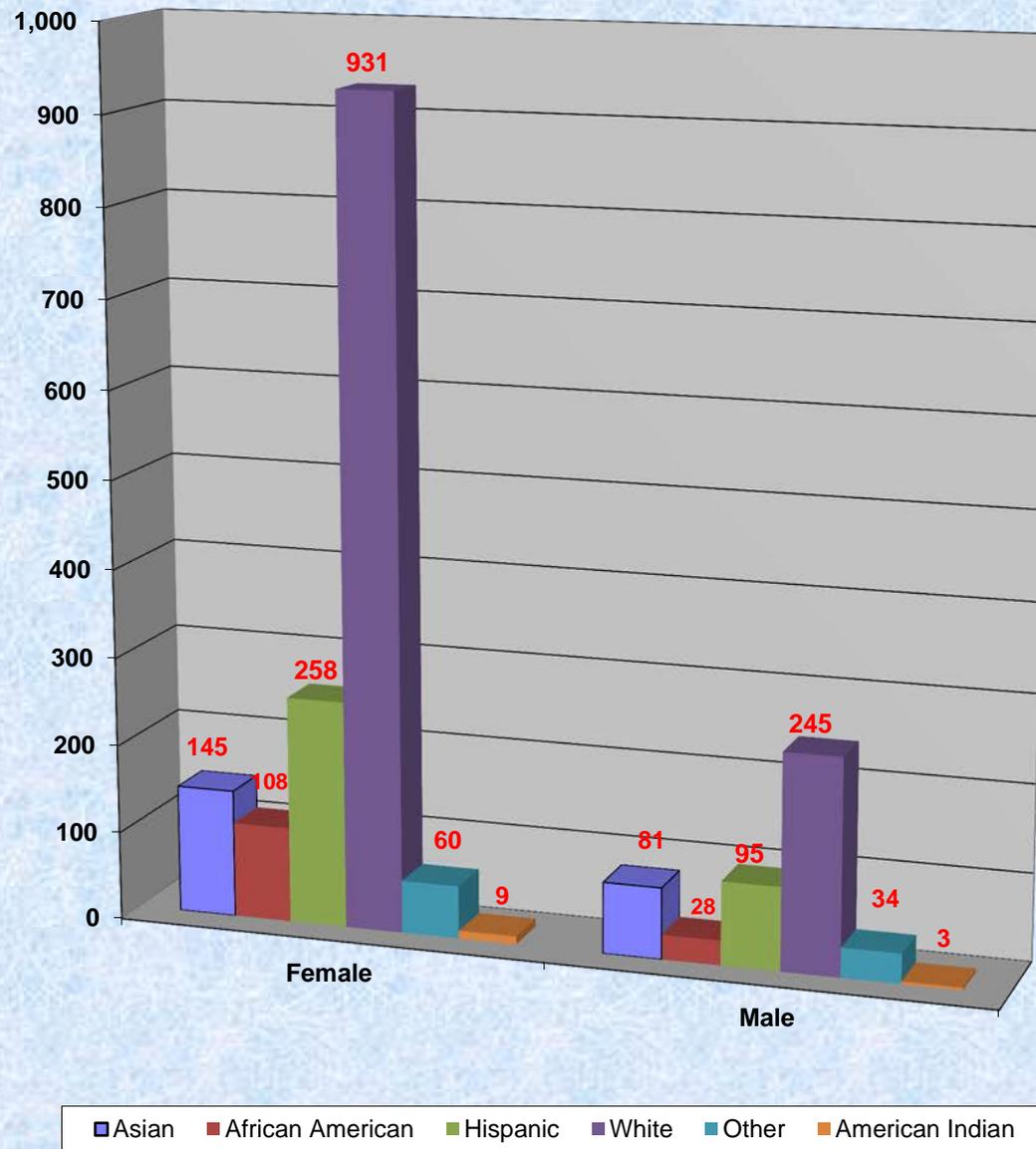
TTUHSC Degrees Awarded by Academic Year 2007 - 2016



Notes:

2007-08, there were 1,010 degrees awarded to 998 recipients.
 2008-09 there were 1,111 degrees awarded to 1,104 recipients.
 2009-10 there were 1,227 degrees awarded to 1,223 recipients
 2010-11 there were 1,418 degrees awarded to 1,414 recipients
 2011-12 there were 1,650 degrees awarded to 1,648 recipients
 2015-16 there were 1,998 degrees awarded to 1,997 recipients

TTUHSC Degree Recipients by Sex/Ethnicity 2015 - 2016



RESIDENTS

Selected Enrollment Statistics for Residency Programs
School of Medicine*
As of September 1st

	2012					2013					2014					2015*				2016*			
<i>Ethnicity</i>	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	LB	OD	Total	AM	LB	OD	Total
White	35	60	107	16	218	32	83	108	15	238	35	72	111	14	232	41	125	14	180	36	130	30	196
Black	6	16	20	1	43	6	15	13	0	34	3	11	12	3	29	6	11	4	21	7	9	7	23
American Indian	0	0	0	0	0	0	0	2	0	2	0	0	1	0	1	0	1	0	1	0	0	0	0
Hispanic	4	74	29	10	117	4	83	27	15	129	5	82	26	17	130	5	17	22	44	6	28	23	57
Asian/Pac Islander	40	62	73	39	214	34	62	82	42	220	24	62	77	41	204	38	83	35	156	48	86	42	176
Other	0	9	0	0	9	10	6	6	0	22	24	6	19	0	49	1	10	4	15	0	1	0	1
TOTAL	85	221	229	66	601	86	249	238	72	645	91	233	246	75	645	91	247	79	417	97	254	102	453
<i>Sex</i>	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	LB	OD	Total	AM	LB	OD	Total
Male	44	130	146	38	358	45	157	153	37	392	53	143	160	39	395	45	149	36	230	46	155	49	250
Female	41	91	83	28	243	41	92	85	35	253	38	90	86	36	250	46	98	43	187	51	99	53	203
TOTAL	85	221	229	66	601	86	249	238	72	645	91	233	246	75	645	91	247	79	417	97	254	102	453

* Excludes Paul L. Foster SOM (El Paso HSC) beginning 2015.

**TTUHSC SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION
SEPTEMBER 1, 2016**

DESCRIPTION	AMARILLO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	16	0	16
Pain Management	0	3	0	3
Dermatology	0	10	0	10
Family Medicine	28	34	24	86
Emergency Medicine	0	0	2	2
Sports Medicine	0	2	0	2
Hospitalist	0	0	2	2
Rural Track	0	0	6	6
Geriatric Medicine	0	0	1	1
Palliative Care / Hospice	0	2	0	2
Internal Medicine	37	39	41	117
Cardiology	0	7	0	7
Endocrinology / Metabolic	0	0	4	4
Interventional Cardiology	0	1	0	1
Infectious Diseases	0	2	0	2
Nephrology	0	4	0	4
Oncology / Hematology	0	6	0	6
Pulmonary/Critical Care	0	7	0	7
Neurology	0	12	0	12
Obstetrics/Gynecology	12	12	11	35
Breast Oncology	1	0	0	1
Ophthalmology	0	12	0	12
Orthopaedics	0	15	0	15
Pediatrics	19	23	0	42
Psychiatry	0	14	0	14
Surgery	0	29	11	40
Urology	0	4	0	4
TOTALS	97	254	102	453

Selected Enrollment Statistics for Residency Programs
School of Pharmacy
As of September 1st

<i>Ethnicity</i>	2012					2013					2014					2015					2016				
	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
White	5	2	1	2	10	4	0	0	1	5	5	0	0	2	7	2	1	1	2	6	3	1	3	3	10
Black	0	0	0	1	1	0	0	1	0	1	0	0	2	0	2	0	0	1	1	2	0	1	0	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1	0	1	0	0	1	0	0	0	0	0
Asian/Pac Islander	0	1	2	1	4	2	1	2	2	7	1	0	1	3	5	2	0	2	2	6	3	0	1	3	7
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	5	3	3	4	15	6	1	3	3	13	6	1	3	5	15	4	2	4	5	15	6	2	4	6	18
<i>Sex</i>	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
Male	3	2	2	0	7	2	1	2	3	8	0	0	1	2	3	2	0	1	2	5	3	0	3	2	8
Female	2	1	1	4	8	4	0	1	0	5	6	1	2	3	12	2	2	3	3	10	3	2	1	4	10
TOTAL	5	3	3	4	15	6	1	3	3	13	6	1	3	5	15	4	2	4	5	15	6	2	4	6	18

**TTUHSC SCHOOL OF PHARMACY
RESIDENT DISTRIBUTION
SEPTEMBER 1, 2016**

DESCRIPTION	AMARILLO	ABILENE	LUBBOCK	DALLAS	TOTAL
Ambulatory Care	0	0	0	0	0
Community Practice	1	0	0	0	1
Critical Care	0	0	0	0	0
Geriatrics	0	0	0	1	1
Hematology/Oncology	0	0	0	0	0
Infectious Diseases	0	0	0	0	0
Pediatrics	1	0	0	0	1
Pharmacotherapy	4	2	4	0	10
Pharmacy Practice	0	0	0	5	5
Psychiatry	0	0	0	0	0
TOTALS	6	2	4	6	18

PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
DEMOGRAPHICS
FALL 2012 to FALL 2016**

		Fall 2012		Fall 2013		Fall 2014		Fall 2015		Fall 2016	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent								
Total Full-time Staff Employees:		3,546	100.00%	3,872	100.00%	4,477	100.00%	3,406	100.00%	3,584	100.00%
Gender	Male	861	24.28%	977	25.23%	1,338	29.89%	944	27.72%	1,051	29.32%
	Female	2,685	75.72%	2,895	74.77%	3,139	70.11%	2,462	72.28%	2,533	70.68%
Ethnicity	American Indian	21	0.59%	17	0.44%	10	0.22%	9	0.26%	7	0.20%
	Asian	135	3.81%	148	3.82%	357	7.97%	269	7.90%	294	8.20%
	Black	127	3.58%	138	3.56%	185	4.13%	178	5.23%	237	6.61%
	Hispanic	1,452	40.95%	1,534	39.62%	1,729	38.62%	886	26.01%	951	26.53%
	Multiple	2	0.06%	0	0.00%	7	0.16%	13	0.38%	14	0.39%
	Native Hawaiian/Pacific Islander	1	0.03%	1	0.03%	4	0.09%	6	0.18%	5	0.14%
	White	1,808	50.98%	2,034	52.53%	2,185	48.81%	2,045	60.04%	2,076	57.93%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent								
Total Full-time Faculty Employees:		871	100.00%	949	100.00%	946	100.00%	716	100.00%	748	100.00%
Gender	Male	481	55.22%	521	54.90%	503	53.17%	370	51.68%	372	49.73%
	Female	390	44.78%	428	45.10%	443	46.83%	346	48.32%	376	50.27%
Ethnicity	American Indian	4	0.46%	4	0.42%	4	0.42%	2	0.28%	2	0.27%
	Asian	140	16.07%	164	17.28%	174	18.39%	132	18.44%	147	19.65%
	Black	34	3.90%	34	3.58%	37	3.91%	32	4.47%	33	4.41%
	Hispanic	122	14.01%	136	14.33%	137	14.48%	51	7.12%	48	6.42%
	Multiple	1	0.11%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	1	0.11%	1	0.14%	1	0.13%
	White	570	65.44%	611	64.39%	593	62.69%	498	69.55%	517	69.12%

SOURCE: Fall 2014 through 2016 data was extracted from the Texas Tech Human Resource Information System. Prior years were taken from Employee CAAM's reports.

NOTE: El Paso HSC is now an independent agency, so their numbers are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
FALL 2012 to FALL 2016**

FACULTY		Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
Campus	Abilene	31	31	42	43	40
	Amarillo	120	146	123	131	134
	Correctional Health Care	0	0	0	0	0
	Dallas	19	22	25	28	28
	El Paso	255	276	261	-	-
	Lubbock	382	405	421	439	467
	Midland	8	6	0	0	0
	Odessa (Permian Basin)	56	63	74	75	79
Faculty Totals		871	949	946	716	748

STAFF		Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
Campus	Abilene	31	44	55	45	44
	Amarillo	404	444	502	524	535
	Correctional Health Care	595	619	623	635	608
	Dallas	8	9	13	10	9
	El Paso	886	937	1,216	-	-
	Lubbock	1,410	1,583	1,768	1,860	2,014
	Midland	3	4	0	0	0
	Odessa (PB)	209	232	300	332	374
Staff Totals		3,546	3,872	4,477	3,406	3,584

FACULTY & STAFF		Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016
Campus	Abilene	62	75	97	88	84
	Amarillo	524	590	625	655	669
	Correctional Health Care	595	619	623	635	608
	Dallas	27	31	38	38	37
	El Paso	1,141	1,213	1,477	-	-
	Lubbock	1,792	1,988	2,189	2,299	2,481
	Midland	11	10	0	0	0
	Odessa (PB)	265	295	374	407	453
Faculty & Staff Totals		4,417	4,821	5,423	4,122	4,332

SOURCE: Fall 2014 through 2016 data was extracted from the Texas Tech Human Resource Information System. Prior years were taken from Employee CAAM's reports.

NOTES: Midland and Odessa campuses are combined as of Fall 2014 to reflect the Permian Basin.
El Paso HSC is now an independent agency, so their numbers are excluded beginning Fall 2015.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2016**

	TOTAL	GENDER		ETHNICITY						
		MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
School of Health Professions	77	35	42	0	5	0	1	0	0	71
School of Nursing	123	8	115	0	4	6	9	0	0	104
School of Pharmacy	114	54	60	0	24	4	7	0	0	79
School of Medicine	434	275	159	2	114	23	31	0	1	263
Full-time Faculty Totals:	748	372	376	2	147	33	48	0	1	517

SOURCE: Fall 2016 data was extracted from the Texas Tech Human Resource Information System on Sept. 26, 2016.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2016**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
ABILENE CAMPUS										
School of Nursing	14	0	14	0	0	1	1	0	0	12
School of Pharmacy	26	8	18	0	3	1	2	0	0	20
Abilene Campus Totals	40	8	32	0	3	2	3	0	0	32
AMARILLO CAMPUS										
School of Health Professions	3	2	1	0	0	0	0	0	0	3
School of Medicine	78	49	29	0	24	7	4	0	0	43
School of Nursing	2	0	2	0	0	0	0	0	0	2
School of Pharmacy	51	30	21	0	16	0	0	0	0	35
Amarillo Campus Totals	134	81	53	0	40	7	4	0	0	83
DALLAS CAMPUS										
School of Pharmacy	28	10	18	0	4	3	4	0	0	17
Dallas Campus Totals	28	10	18	0	4	3	4	0	0	17
LUBBOCK CAMPUS										
School of Health Professions	66	30	36	0	4	0	1	0	0	61
School of Medicine	297	187	110	2	65	10	23	0	0	197
School of Nursing	95	7	88	0	4	4	8	0	0	79
School of Pharmacy	9	6	3	0	1	0	1	0	0	7
Lubbock Campus Totals	467	230	237	2	74	14	33	0	0	344
PERMIAN BASIN CAMPUSES										
School of Health Professions	8	3	5	0	1	0	0	0	0	7
School of Medicine	59	39	20	0	25	6	4	0	1	23
School of Nursing	12	1	11	0	0	1	0	0	0	11
Permian Basin Campuses Total	79	43	36	0	26	7	4	0	1	41
ALL CAMPUSES										
Full-Time Faculty - OVERALL TOTALS	748	372	376	2	147	33	48	0	1	517

SOURCE: Fall 2016 data was extracted from the Texas Tech Human Resource Information System on Sept. 26, 2016.

NOTE: Midland and Odessa campuses are now combined to reflect Permian Basin.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2016**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	44	16	28	0	6	0	6	0	0	32
AMARILLO CAMPUS	535	134	401	3	78	14	84	0	0	356
CORRECTIONAL MHC	608	146	462	0	8	40	128	6	0	426
DALLAS CAMPUS	9	2	7	0	1	3	2	0	0	3
LUBBOCK CAMPUS	2,014	671	1,343	3	156	163	535	8	4	1,145
PERMIAN BASIN CAMPUSES	374	82	292	1	45	17	196	0	1	114
Full-time Staff Totals:	3,584	1,051	2,533	7	294	237	951	14	5	2,076

SOURCE: Fall 2016 data was extracted from the Texas Tech Human Resource Information System on Sept. 26, 2016.

NOTES: Midland and Odessa campuses are now combined to reflect the Permian Basin.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2013	FY 2014	FY 2015	FY 2016*	FY 2017*
Lubbock	2,374	2,461	2,595	2,744	2,845
Amarillo	718	749	741	778	801
El Paso	1,625	1,738	1,814	-	-
Permian Basin	401	434	456	479	519
Dallas	28	35	36	34	31
Abilene	73	93	101	97	83
Correctional MHC	620	644	669	699	703
TOTAL	5,839	6,154	6,412	4,831	4,982

* Beginning FY 2016, budget figures do not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL
FY 2017**

	LUBBOCK	AMARILLO	PERMIAN BASIN	DALLAS	ABILENE	CMHC	TOTAL
Institutional	565.60	106.00	34.11		15.22		720.93
Correctional MHC						703.00	703.00
Rural Health	38.70						38.70
Research	30.65	3.52			3.03		37.20
Health Professions	146.24	6.83	16.98				170.05
Graduate School	66.55				0.78		67.33
Medicine	1,707.44	503.68	452.13				2,663.25
Nursing	283.44	2.00	15.50		23.25		324.19
Pharmacy	6.50	179.30		30.80	40.47		257.07
TOTAL	2,845.12	801.33	518.72	30.80	82.75	703.00	4981.72

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
EMPLOYEE HEADCOUNT BY CAMPUS**

CAMPUS	Full Time	Part Time	TOTAL
Lubbock	2,994	1,068	4,062
Amarillo	669	180	849
Permian Basin	451	74	525
Abilene	84	47	131
Dallas	37	0	37
Correctional MHC	608	16	624
TOTALS	4,843	1,385	6,228

**SOURCE: Banner System as of 10/1/16.
This count includes all faculty, staff, residents, working retirees,
recurrent faculty/staff, temporary staff, and student employees.**

LIBRARY

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK

	Fall 2013		Fall 2014		Fall 2015		Fall 2016	
Bound Volumes	186,173	\$20,163,993	186,787	\$20,220,570	186,949	\$20,254,822	186,579	\$20,226,816
A-V Material	8,518	\$480,445	8,630	\$487,078	8,813	\$501,776	8,809	\$501,521
TOTAL - Lubbock		\$20,644,438		\$20,707,648		\$20,756,598		\$20,728,337

HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO

	Fall 2013		Fall 2014		Fall 2015		Fall 2016	
Bound Volumes	56,067	\$5,681,262	56,145	\$5,684,135	56,166	\$5,685,264	56,230	\$5,689,043
A-V Material	3,433	\$182,562	3,490	\$185,905	3,521	\$187,829	3,571	\$191,237
TOTAL - Amarillo		\$5,863,824		\$5,870,040		\$5,873,093		\$5,880,280

LIBRARY OF THE HEALTH SCIENCES, ODESSA

	Fall 2013		Fall 2014		Fall 2015		Fall 2016	
Bound Volumes	32,366	\$2,469,310	32,404	\$2,471,344	32,448	\$2,473,345	32,456	\$2,473,805
A-V Material	2,206	\$75,762	2,286	\$78,200	2,276	\$78,569	2,277	\$78,579
TOTAL - Odessa		\$2,545,072		\$2,549,544		\$2,551,914		\$2,552,384

TOTAL		\$29,053,334		\$29,127,232		\$29,181,605		\$29,161,001
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* In each case, the totals do not reflect journal volumes not bound for permanent retention, nor other materials not completely processed.

***LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
E-RESOURCE STATISTICS***

E-resources form a major component of our acquisitions for the health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User's Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather are reported for all sites, including TTUHSC El Paso.

	Fall 2013		Fall 2014		Fall 2015		Fall 2016	
E-books	55,182	\$170,272	62,963	\$206,882	62,297	\$250,904	88,678	\$320,458
E-journals	28,751	\$2,171,186	24,439	\$2,073,446	27,129	\$2,213,564	22,235	\$2,322,474
E-databases	612	\$793,066	574	\$792,355	574	\$655,481	558	\$779,329
TOTAL		\$3,134,524		\$3,072,683		\$3,119,949		\$3,422,261

FINANCIAL

**Texas Tech University Health Sciences Center
Revenues
Fiscal Years 2012 - 2016**

	FY 2012*	%	FY 2013*	%	FY 2014	%	FY 2015	%	FY 2016	%
Revenues:										
Net Tuition and Fees	\$ 39,085,218	5%	\$ 42,551,274	5%	\$ 40,056,696	6%	\$ 42,567,501	6%	\$ 45,071,705	7%
State Appropriations	204,681,813	28%	185,596,347	28%	225,331,258	34%	226,562,037	34%	174,506,610	27%
Grants, Contracts										
Federal	25,727,054	4%	27,509,838	4%	23,425,297	4%	24,829,883	4%	23,234,692	3%
State	11,036,800	2%	10,250,097	2%	7,801,600	1%	7,453,594	1%	10,222,768	1%
Local	51,862,865	7%	45,617,463	7%	18,500,805	3%	20,768,109	3%	23,488,210	4%
Private	95,355,355	13%	116,236,030	13%	86,097,122	13%	94,129,715	14%	101,644,688	15%
Gifts	34,341,991	5%	10,378,521	5%	(2,549,996)	0%	10,393,525	2%	21,072,730	3%
Net Professional Fees	222,879,402	31%	230,757,311	31%	191,978,253	28%	205,167,005	31%	216,674,828	33%
Sales and Services	9,931,323	1%	10,669,804	1%	10,648,060	2%	10,803,263	2%	10,712,691	2%
Investment Income	13,251,242	2%	25,871,348	2%	39,094,124	6%	(2,759,927)	0%	11,061,263	2%
Other Income	11,921,691	2%	22,256,182	2%	19,699,803	3%	20,069,989	3%	17,838,079	3%
Total Revenues	\$ 720,074,754	100%	\$ 727,694,215	100%	\$ 660,083,022	100%	\$ 659,984,694	100%	\$ 655,528,264	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

* Fiscal Years 2012-2013 include TTUHSC El Paso

**Texas Tech University Health Sciences Center
Expenditures and Net Transfers
Fiscal Years 2012 - 2016**

	FY 2012*	%	FY 2013*	%	FY 2014	%	FY 2015	%	FY 2016	%
Expenses & Net Transfers:										
Personnel Costs	\$ 445,026,077	68%	\$ 474,171,864	68%	\$ 371,931,347	62%	\$ 399,527,931	63%	\$ 425,376,159	66%
Professional Fees	51,665,537	8%	54,161,352	8%	46,310,271	8%	49,245,535	8%	56,103,309	9%
Supplies and Materials	30,342,370	5%	31,870,484	5%	27,883,590	5%	29,549,351	5%	32,179,637	5%
Communications and Utilities	15,034,072	2%	15,711,234	2%	13,132,881	2%	13,442,344	2%	13,562,063	2%
Maintenance and Repairs	11,064,629	2%	12,476,307	2%	10,088,168	2%	9,697,161	2%	9,996,209	2%
Rentals and Leases	4,218,567	1%	4,414,596	1%	2,537,302	0%	2,871,474	0%	3,199,655	0%
Interest Expense	6,644,680	1%	7,000,182	1%	2,163,524	0%	1,718,951	0%	5,846	0%
Depreciation	28,400,609	4%	30,178,375	4%	20,180,172	3%	21,225,559	3%	21,002,417	3%
Capital Items Expensed	12,270,870	2%	15,088,532	2%	9,225,824	1%	9,173,926	1%	13,469,617	2%
Other Operating Expenses	36,093,484	6%	47,234,525	7%	40,275,533	7%	41,020,658	6%	61,533,671	10%
Net Transfers to Other Agencies	5,267,333	1%	3,269,557	0%	59,916,839	10%	60,825,435	10%	4,684,633	1%
Subtotal Expenses & Net Transfers	\$ 646,028,228	100%	\$ 695,577,008	100%	\$ 603,645,451	100%	\$ 638,298,325	100%	\$ 641,113,216	100%
Net Transfer of TTUHSC at EP										
Beginning Balances	-		-		265,344,989		-		-	
Total Expenses & Net Transfers	\$ 646,028,228		\$ 695,577,008		\$ 868,990,440		\$ 638,298,325		\$ 641,113,216	

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

* Fiscal Years 2012-2013 include TTUHSC El Paso

**Texas Tech University Health Sciences Center
Endowment
Fiscal Years 2012 - 2016**

	2012*	2013*	2014	2015	2016
Health Sciences Center:					
Permanent Funds	\$ 97,632,079	\$ 104,940,798	\$ 77,608,120	\$ 73,233,814	\$ 70,399,546
Funds Functioning as Endowments	29,321,573	27,639,222	14,852,910	14,095,801	13,507,823
Sub-total - Health Sciences Center	<u>126,953,652</u>	<u>132,580,020</u>	92,461,030	87,329,615	83,907,369
Texas Tech Foundation, Inc.:					
Permanent Funds	79,725,703	87,930,926	52,946,752	57,577,551	55,451,439
Funds Functioning as Endowments	577,229	730,716	797,701	737,524	684,674
Sub-total - Texas Tech Foundation, Inc.	<u>80,302,932</u>	<u>88,661,642</u>	53,744,453	58,315,075	56,136,113
Funds Held in Trust	59,115,328	65,335,467	63,037,680	61,733,937	59,364,171
Total TTUHSC Endowment	<u>\$ 266,371,912</u>	<u>\$ 286,577,129</u>	<u>\$ 209,243,163</u>	<u>\$ 207,378,627</u>	<u>\$ 199,407,653</u>

* Fiscal Years 2012-2013 include TTUHSC at El Paso

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2017	\$143,087,227	\$23,372,396	\$293,407,378	\$662,840	\$215,500,000	\$676,029,841	22.4%
2016	\$136,377,683	\$15,581,597	\$279,421,745	\$549,076	\$204,000,000	\$635,930,101	21.5%
2015	\$186,530,068	\$16,973,569	\$394,647,357	\$693,998	\$222,000,000	\$820,844,992	22.7%
2014	\$186,259,023	\$16,973,569	\$374,391,594	\$734,075	\$203,900,000	\$782,258,261	23.9%
2013	\$165,713,218	\$16,973,569	\$327,146,912	\$786,233	\$202,600,000	\$713,219,932	23.4%
2012	\$164,593,545	\$16,973,569	\$298,764,074	\$765,495	\$190,000,000	\$671,096,683	24.9%
2011	\$174,636,438	\$16,973,569	\$284,050,516	\$526,811	\$208,000,000	\$685,187,334	26.8%
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%

Beginning FY 2016, figures do not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Permian Basin	Abilene	Dallas	Restricted E&G**	Correctional	Total
2017	\$353,784,658	\$92,263,994	-	\$57,385,369	\$7,956,551	\$4,033,380	\$41,605,889	\$119,000,000	\$676,029,841
2016	\$338,321,557	\$94,135,362	-	\$54,282,552	\$7,497,290	\$4,121,013	\$27,572,327	\$110,000,000	\$635,930,101
2015	\$319,997,655	\$84,254,882	\$209,772,315	\$52,368,192	\$8,002,890	\$4,094,219	\$35,354,839	\$107,000,000	\$820,844,992
2014	\$298,651,574	\$80,393,425	\$204,573,145	\$44,888,270	\$7,522,372	\$4,035,950	\$36,593,525	\$105,600,000	\$782,258,261
2013	\$277,802,912	\$69,575,087	\$181,684,175	\$39,720,002	\$6,235,364	\$3,163,520	\$36,538,872	\$98,500,000	\$713,219,932
2012	\$267,666,707	\$70,256,385	\$158,023,021	\$35,010,173	\$5,311,077	\$2,813,266	\$38,016,054	\$94,000,000	\$671,096,683
2011	\$269,843,756	\$66,747,138	\$158,707,540	\$40,118,360	\$3,925,210	\$2,611,777	\$33,863,200	\$108,370,353	\$684,187,334
2010	\$268,385,414	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$32,585,725	\$107,772,229	\$676,167,142
2009 *	\$237,896,905	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$32,517,728	\$100,396,218	\$610,011,794
2008	\$225,631,175	\$64,861,265	\$127,349,833	\$35,891,098			\$34,729,899	\$97,609,369	\$586,072,639
2007	\$200,671,802	\$52,745,445	\$92,846,008	\$28,306,241			\$26,393,075	\$87,107,034	\$488,069,605
2006	\$181,405,852	\$54,789,810	\$83,157,924	\$29,977,883			\$26,196,563	\$85,908,933	\$461,436,965
2005	\$170,395,425	\$49,616,720	\$76,097,971	\$24,351,027			\$16,258,753	\$84,384,874	\$421,104,770
2004	\$164,203,421	\$44,549,294	\$75,878,051	\$23,818,167			\$16,102,330	\$84,281,758	\$408,833,021
2003	\$161,940,936	\$44,403,460	\$73,040,811	\$22,826,350			\$16,957,639	\$79,916,218	\$399,085,414
2002	\$152,543,538	\$41,604,826	\$71,208,406	\$22,680,716			\$12,585,942	\$79,393,606	\$380,017,034
2001	\$140,643,837	\$35,447,024	\$64,795,890	\$22,412,934			\$12,729,709	\$74,100,000	\$350,129,394
2000	\$132,702,423	\$33,283,030	\$59,992,822	\$22,002,897			\$12,666,283	\$74,100,000	\$334,747,455
1999	\$130,470,980	\$40,003,669	\$56,773,488	\$19,687,736			\$11,166,962	\$52,914,894	\$311,017,729
1998	\$131,627,034	\$39,135,877	\$55,639,611	\$17,957,601			\$10,043,574	\$50,000,000	\$304,403,697

* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

** Includes E&G Staff Benefits, TPEG, Medical Loans, Tuition Revenue Bonds and HEAF.

Beginning FY 2016, does not include TTUHSC El Paso.

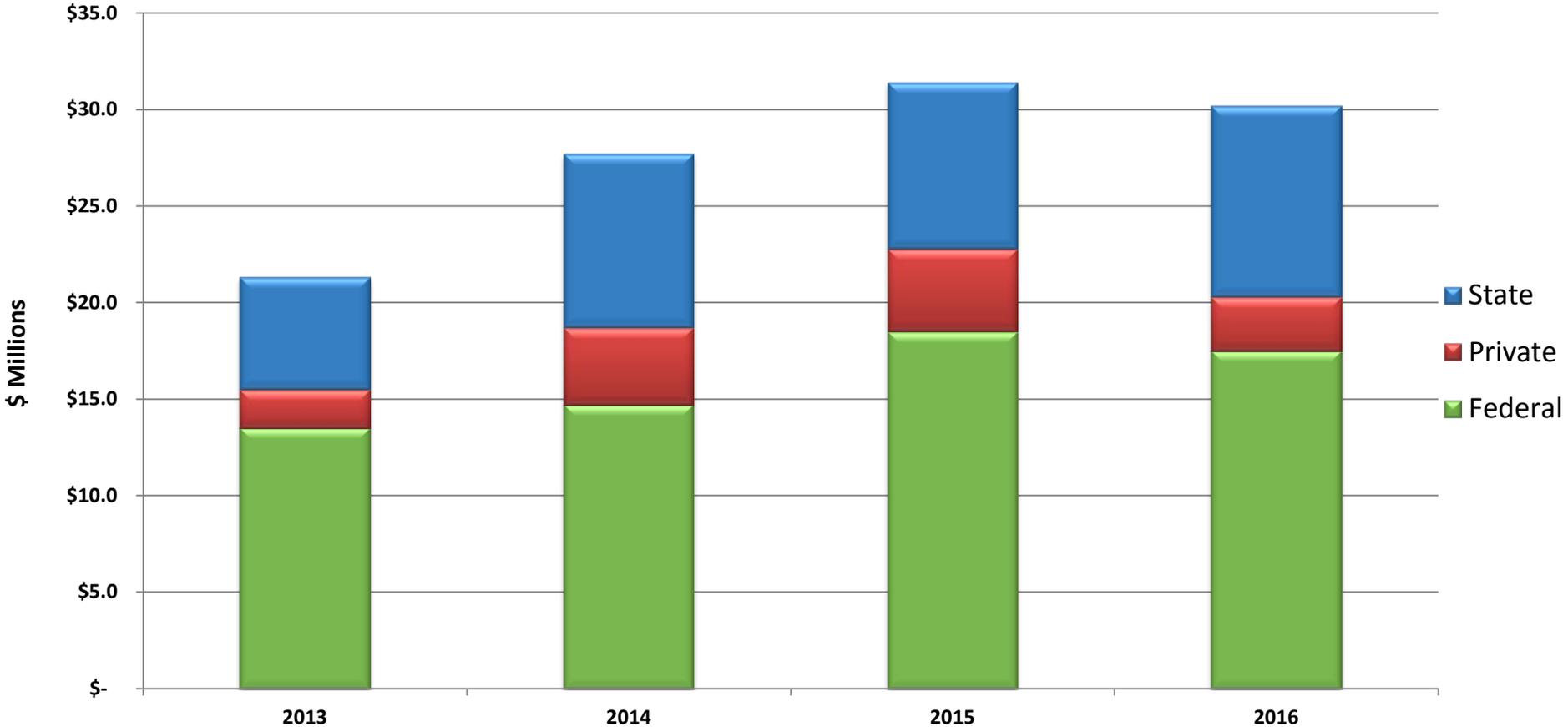
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2017**

School/Campus	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Restricted E & G*	Correctional	TOTAL
Institutional	62,012,204	6,570,426	2,822,795	1,621,229	779,439	0	0	73,806,093
Restricted E & G	0	0	0	0	0	41,605,889	0	41,605,889
Correctional MHC	0	0	0	0	0	0	119,000,000	119,000,000
Research	3,366,012	95,846	0	80,000	0	0	0	3,541,858
Rural Health	8,785,586	0	0	0	0	0	0	8,785,586
Health Professions	12,625,371	599,424	1,867,384	0	0	0	0	15,092,179
Graduate School	4,919,290	0	0	600,000	0	0	0	5,519,290
Medicine	234,668,396	63,129,747	51,073,207	0	0	0	0	348,871,350
Nursing	26,623,233	153,875	1,621,983	1,743,553	0	0	0	30,142,644
Pharmacy	784,566	21,714,676	0	3,911,769	3,253,941	0	0	29,664,952
TOTAL	353,784,658	92,263,994	57,385,369	7,956,551	4,033,380	41,605,889	119,000,000	676,029,841

* Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, and HEAF

RESEARCH

TTUHSC External Funding Awards



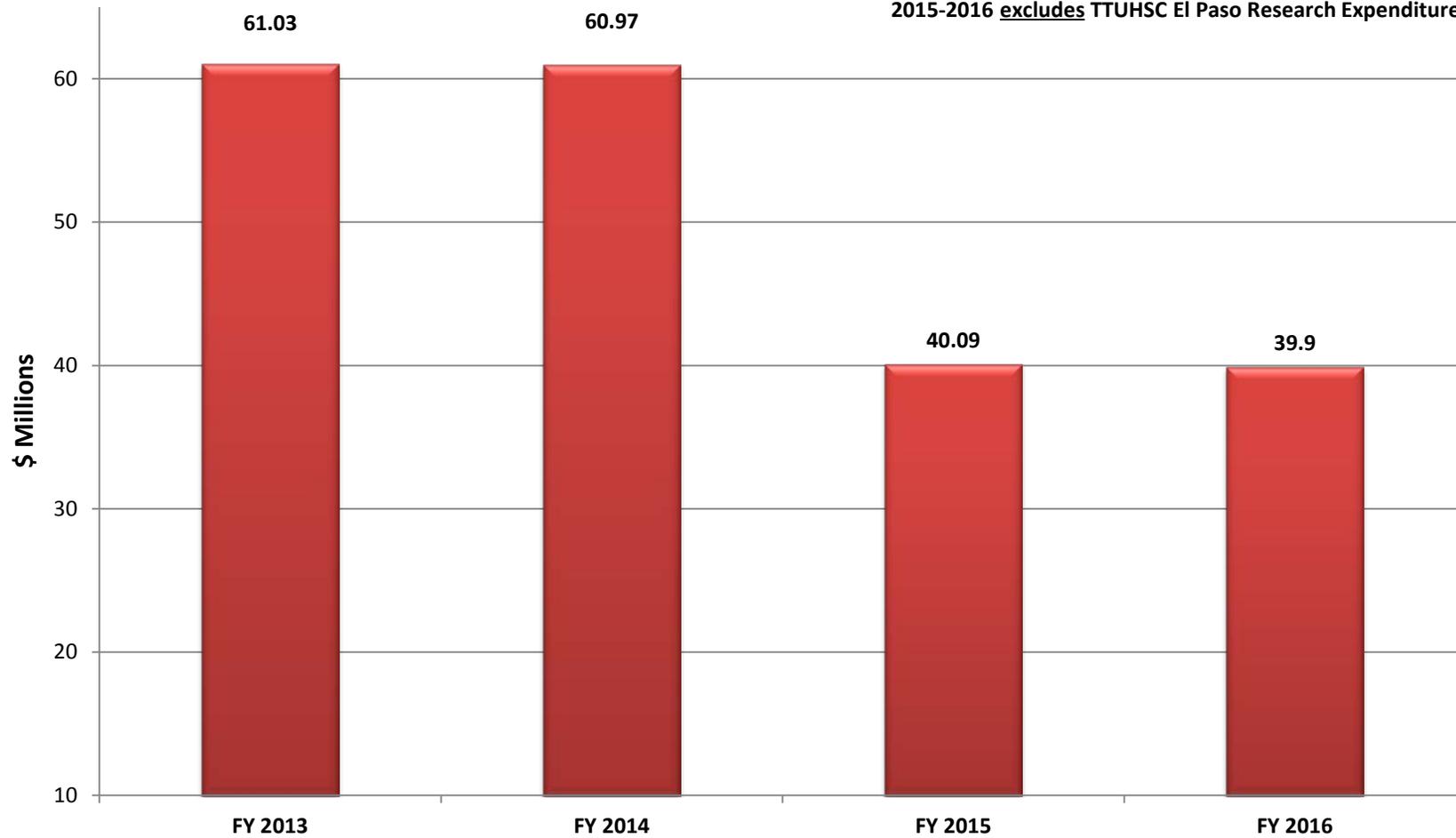
	2013	2014	2015	2016
Federal	\$ 13.5	\$ 14.7	\$ 18.5	\$ 17.5
Private	\$ 2.0	\$ 4.0	\$ 4.3	\$ 2.8
State	\$ 5.8	\$ 9.0	\$ 8.6	\$ 9.9
TOTALS	\$ 21.3	\$ 27.7	\$ 31.4	\$ 30.2

This graphic includes research, instruction, public service and academic support awards.

TTUHSC Research Expenditures

2013-2014 includes TTUHSC El Paso Research Expenditures

2015-2016 excludes TTUHSC El Paso Research Expenditures



Research Expenditures include all expenses related to research that are paid from any source, including both internal and external sources.

SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACILITIES INVENTORY REPORT (OWNED BUILDINGS)
FALL 2016**

Campus	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	905,170
Lubbock	1001	Preston Smith Library / Conference Center	116,958
Lubbock	1002	Academic Classroom Building	64,144
Lubbock	1003	TTUHSC Physicians Medical Pavilion	150,237
Lubbock	1004	TTUHSC Crematory / Incinerator Building	1,512
Lubbock	1005	Center for Cardiovascular Health - Texas Tech Physicians	15,554
Lubbock	1201	Texas Tech Medical Center (TTMC) Southwest (SW) - Fast Track Center	3,702
Lubbock	1202	TTMC SW - Medical Office Building	43,484
Lubbock	1203	TTMC SW - Averitt	7,200
Lubbock	1204	Institute of Forensic Science	16,365
Lubbock	1205	TTMC SW - Maintenance & Operation Building	6,051
Lubbock	1301	Larry Combest Community Health & Wellness Center	15,822
TOTAL-Lubbock			1,346,199
Amarillo	2000	School of Medicine and Health Professions	190,005
Amarillo	2001	School of Pharmacy	106,521
Amarillo	2002	Women's Health and Research Institute	74,477
Amarillo	2004	Facilities / Operations Building	3,822
Amarillo	2005	Amarillo Research Building	46,979
Amarillo	2006	School of Pharmacy Academic Center	25,928
Amarillo	2007	Hazardous Material Storage	247
TOTAL-Amarillo			447,979
Abilene	5000	School of Pharmacy (including Lab addition)	52,936
TOTAL-Abilene			52,936
Odessa	4000	Texas Tech University Health Sciences Center	67,675
Odessa	4001	Texas Tech Health Center	82,737
Odessa	4051	Old Church Bldg. - Storage	2,449
Odessa	4091	Port of Entry Station - Dotsy	46
TOTAL-Odessa			152,907
Midland	7001	Aaron Medical Science Building	27,345
Midland	7002	Jenna Welch Women's Center	35,565
Midland	7003	Clinic Building - SECOR	8,389
TOTAL-Midland			71,299
TTUHSC TOTAL:			2,071,320

TTUHSC LEASE OF SPACE REPORT
As of November 1, 2016

Managing Dept Location	Space Location	Department	Function	Square Footage
Amarillo	Amarillo	Correctional Managed Health Care	Office	5,084
Amarillo	Dallas	School of Pharmacy	Classroom	22,041
Amarillo	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Pharm Museum	Storage	300
Amarillo	Amarillo	Correctional Managed Health Care	Storage	402
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	209
Amarillo	Amarillo	Poison Control Ctr	Storage	300
Amarillo	Amarillo	Poison Control Ctr	Storage	150
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Family Medicine	Storage	240
Amarillo	Amarillo	Inst. Compliance	Storage	25
Amarillo	Amarillo	Laura Bush Institute	Storage	60
Amarillo	Amarillo	Pediatrics CI Op Gen	Clinic	758
Amarillo	Amarillo	Mobile Simulation Center	Storage	<u>1,400</u>
		Amarillo	Sub-Total	39,549
Odessa	Odessa	SON	Classroom	14,500
Odessa	Odessa	Geriatrics	Clinic	3,600
Odessa	Odessa	OB/GYN	Office	2,154
Odessa	Odessa	Safety Services	Storage	75
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	Internal Medicine	Storage	200
Odessa	Odessa	OB/GYN	Storage	200
Odessa	Odessa	OB/GYN	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Administration	Storage	150
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	Research	Storage	75
Odessa	Odessa	SOM	Storage	360
Odessa	Odessa	Surplus Property Handling	Storage	720
Odessa	Odessa	SOM Odessa	Storage	<u>1,400</u>
		Odessa	Sub-Total	24,134

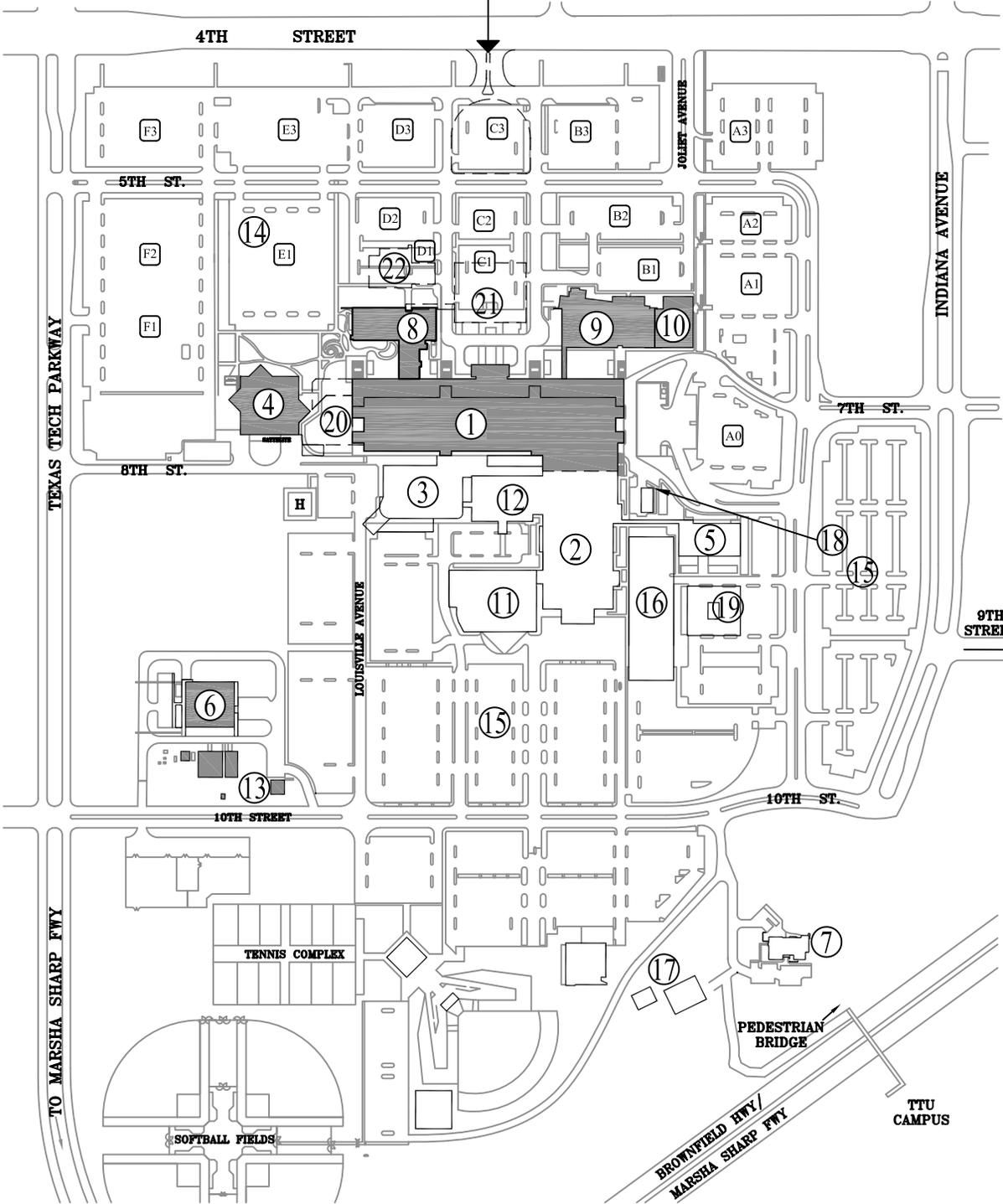
TTUHSC LEASE OF SPACE REPORT
As of November 1, 2016

Managing Dept Location	Space Location	Department	Function	Square Footage
Abilene	Abilene	School of Nursing	Clinic	7,940
Abilene	Abilene	SimLife Center	Storage	<u>300</u>
		Abilene	Sub-Total	8,240
Lubbock	Lubbock	Ophthalmology	Clinic	9,344
Lubbock	Lubbock	OB/GYN	Clinic	7,010
Lubbock	Lubbock	OB/GYN	Clinic	2,214
Lubbock	Lubbock	OB/GYN	Clinic	1,838
Lubbock	Lubbock	Surgery	Clinic	1,875
Lubbock	Lubbock	Pediatrics	Clinic	2,417
Lubbock	Lubbock	Pediatrics	Clinic	1,973
Lubbock	Lubbock	Pediatrics	Clinic	7,853
Lubbock	Lamesa	Internal Medicine	Clinic	450
Lubbock	Childress	Internal Medicine	Clinic	1,012
Lubbock	Lubbock	Nursing Services	Clinic	1,800
Lubbock	Lubbock	Surgery	Clinic	2,618
Lubbock	Lubbock	SON/Storks Nest	Clinic	1,400
Lubbock	Lubbock	School of Nursing	Clinic	4,418
Lubbock	Lubbock	Grand Expectations/OB/GYN	Clinic	3,167
Lubbock	Lubbock	Correctional Managed Health Care	Office	8,448
Lubbock	Lubbock	Pediatric Surgery	Office	3,502
Lubbock	Lubbock	Telehealth	Office	7,718
Lubbock	Lubbock	Dermatology	Office	2,234
Lubbock	Lubbock	SOM/Dean	Office	1,903
Lubbock	Lubbock	After Hours Nurses Call Center	Office	2,200
Lubbock	Lubbock	Correctional Managed Health Care	Storage	1,500
Lubbock	Lubbock	Rural Health	Storage	200
Lubbock	Lubbock	Garrison	Storage	200
Lubbock	Lubbock	SimLife Center	Storage	150
		Lubbock	Sub-Total	<u>77,444</u>
			TOTAL	149,367

Future Signalized Entry

Texas Tech University Health Sciences Center- Lubbock

NOT TO SCALE 



1. Texas Tech University Health Sciences Center
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Center for Cardiovascular Health - Texas Tech Physicians
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. HSC Parking Lots A-F (approx. 3,060 spaces)
15. UMC Parking
16. UMC East Tower
17. Hope Lodge
18. UMC Generator Building
19. Medical Office Plaza 2
20. Future TTUHSC West Expansion
21. Future Education, Research & Technology Building
22. Future Conference Center

Acreage Information (approximate)

- Original TTUHSC Land Tract 116 Acres
- TTUHSC (Current) 75.754 Acres
- UMC (Deeded) 14.287 Acres
- UMC (Leased) 25.959 Acres
- UMC (Leased-TTU) 4.5 Acres

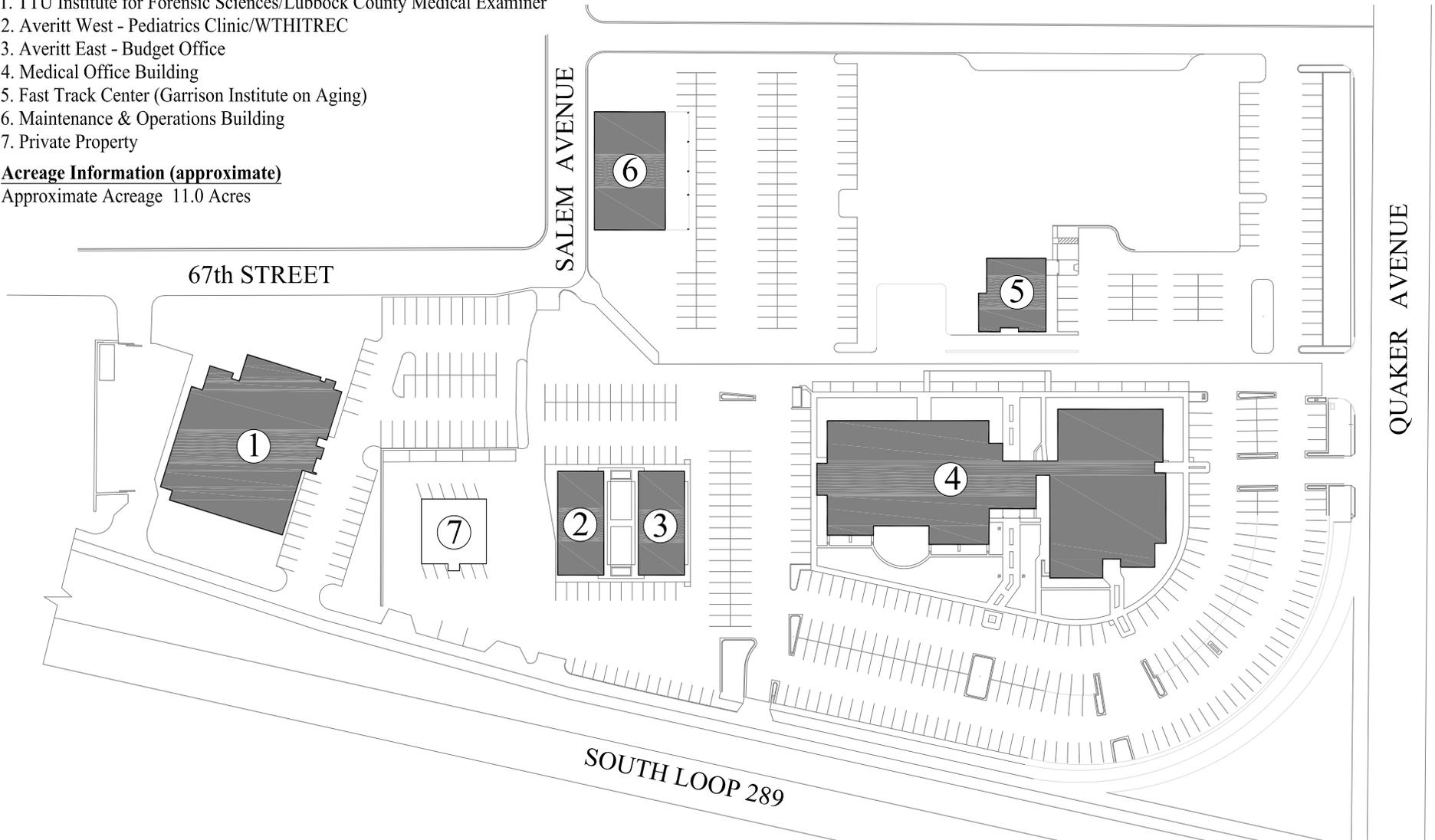
Texas Tech Medical Center Southwest - Lubbock

NOT TO SCALE 

1. TTU Institute for Forensic Sciences/Lubbock County Medical Examiner
2. Averitt West - Pediatrics Clinic/WHITREC
3. Averitt East - Budget Office
4. Medical Office Building
5. Fast Track Center (Garrison Institute on Aging)
6. Maintenance & Operations Building
7. Private Property

Acreege Information (approximate)

Approximate Acreege 11.0 Acres



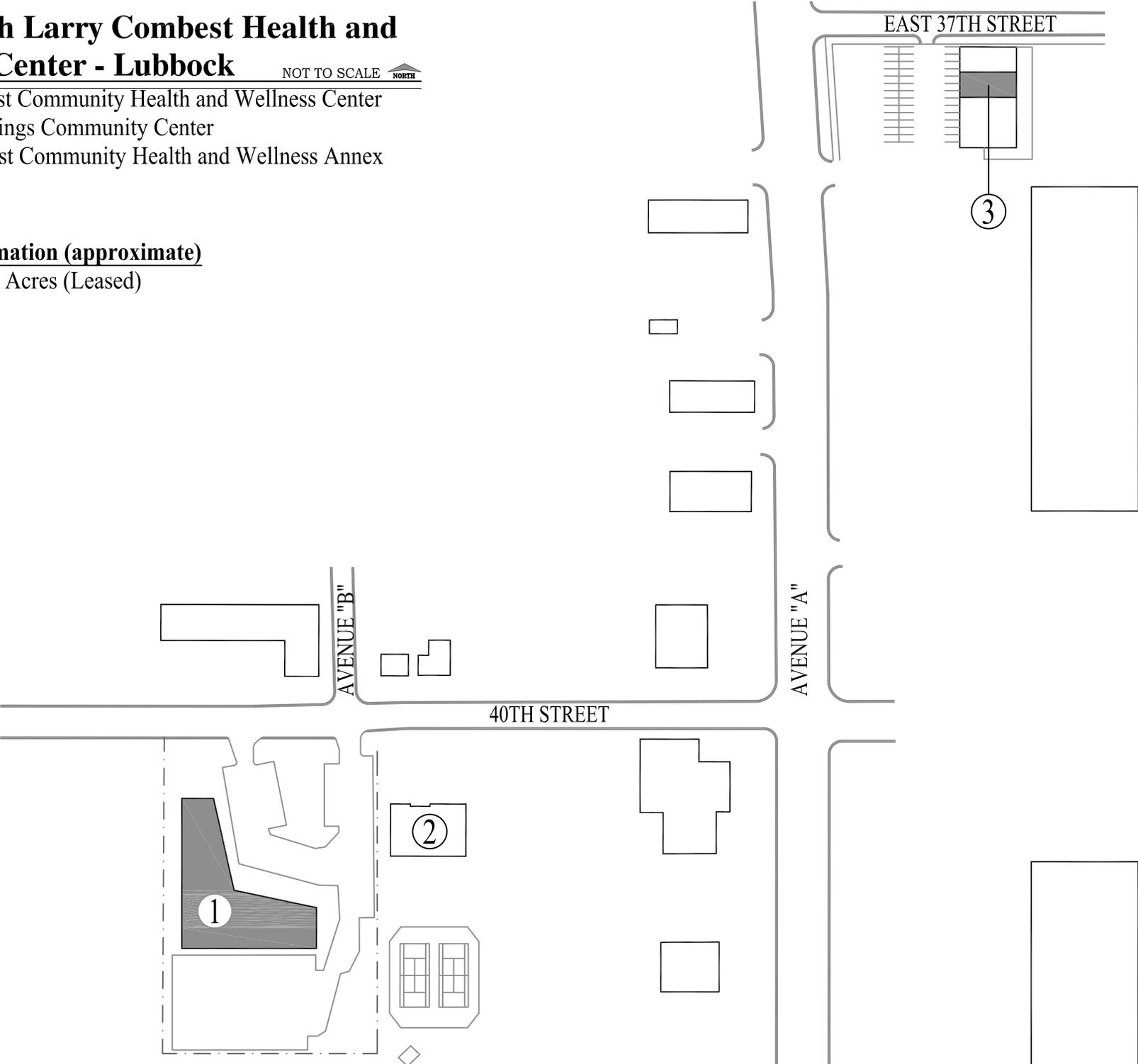
Texas Tech Larry Combest Health and Wellness Center - Lubbock

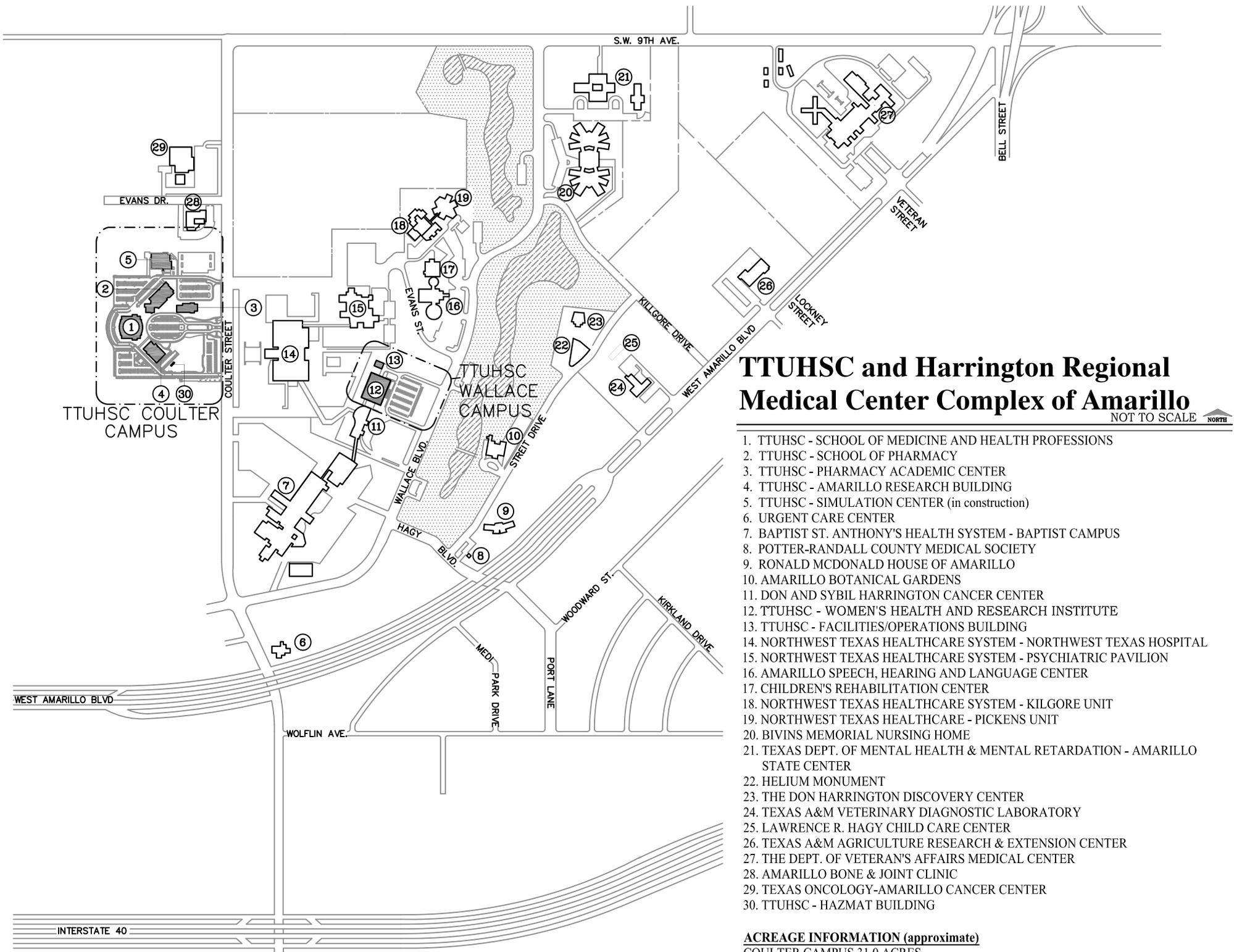
NOT TO SCALE 

- 1. Larry Combest Community Health and Wellness Center
- 2. Copper Rawlings Community Center
- 3. Larry Combest Community Health and Wellness Annex

Acreage Information (approximate)

TTUHSC 2.371 Acres (Leased)





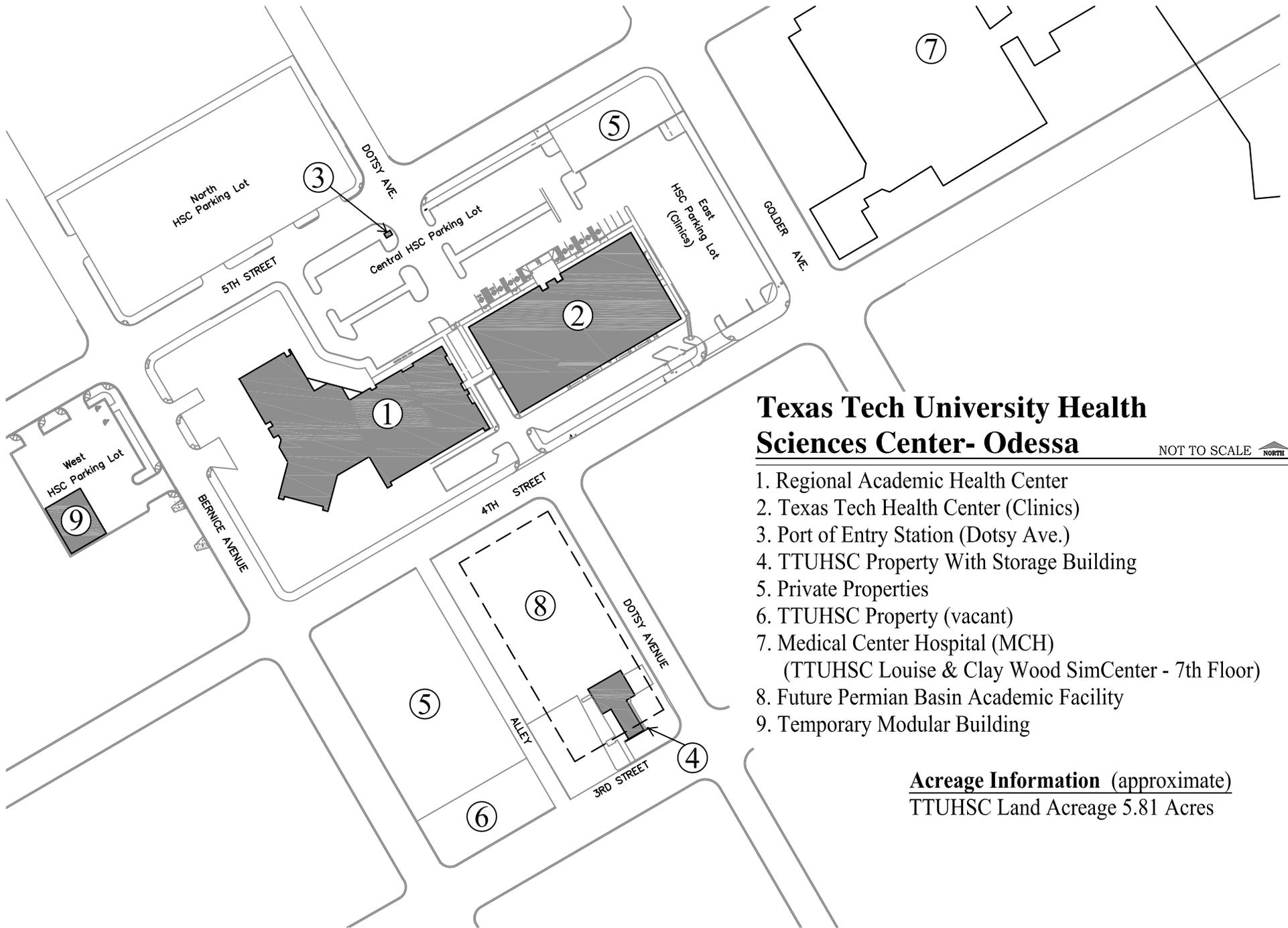
TTUHSC and Harrington Regional Medical Center Complex of Amarillo

NOT TO SCALE 

1. TTUHSC - SCHOOL OF MEDICINE AND HEALTH PROFESSIONS
2. TTUHSC - SCHOOL OF PHARMACY
3. TTUHSC - PHARMACY ACADEMIC CENTER
4. TTUHSC - AMARILLO RESEARCH BUILDING
5. TTUHSC - SIMULATION CENTER (in construction)
6. URGENT CARE CENTER
7. BAPTIST ST. ANTHONY'S HEALTH SYSTEM - BAPTIST CAMPUS
8. POTTER-RANDALL COUNTY MEDICAL SOCIETY
9. RONALD MCDONALD HOUSE OF AMARILLO
10. AMARILLO BOTANICAL GARDENS
11. DON AND SYBIL HARRINGTON CANCER CENTER
12. TTUHSC - WOMEN'S HEALTH AND RESEARCH INSTITUTE
13. TTUHSC - FACILITIES/OPERATIONS BUILDING
14. NORTHWEST TEXAS HEALTHCARE SYSTEM - NORTHWEST TEXAS HOSPITAL
15. NORTHWEST TEXAS HEALTHCARE SYSTEM - PSYCHIATRIC PAVILION
16. AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
17. CHILDREN'S REHABILITATION CENTER
18. NORTHWEST TEXAS HEALTHCARE SYSTEM - KILGORE UNIT
19. NORTHWEST TEXAS HEALTHCARE - PICKENS UNIT
20. BIVINS MEMORIAL NURSING HOME
21. TEXAS DEPT. OF MENTAL HEALTH & MENTAL RETARDATION - AMARILLO STATE CENTER
22. HELIUM MONUMENT
23. THE DON HARRINGTON DISCOVERY CENTER
24. TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
25. LAWRENCE R. HAGY CHILD CARE CENTER
26. TEXAS A&M AGRICULTURE RESEARCH & EXTENSION CENTER
27. THE DEPT. OF VETERAN'S AFFAIRS MEDICAL CENTER
28. AMARILLO BONE & JOINT CLINIC
29. TEXAS ONCOLOGY-AMARILLO CANCER CENTER
30. TTUHSC - HAZMAT BUILDING

ACREAGE INFORMATION (approximate)
 COULTER CAMPUS 31.0 ACRES
 WALLACE CAMPUS 5.12 ACRES

INTERSTATE 40



Texas Tech University Health Sciences Center- Odessa

NOT TO SCALE 

1. Regional Academic Health Center
2. Texas Tech Health Center (Clinics)
3. Port of Entry Station (Dotsy Ave.)
4. TTUHSC Property With Storage Building
5. Private Properties
6. TTUHSC Property (vacant)
7. Medical Center Hospital (MCH)
(TTUHSC Louise & Clay Wood SimCenter - 7th Floor)
8. Future Permian Basin Academic Facility
9. Temporary Modular Building

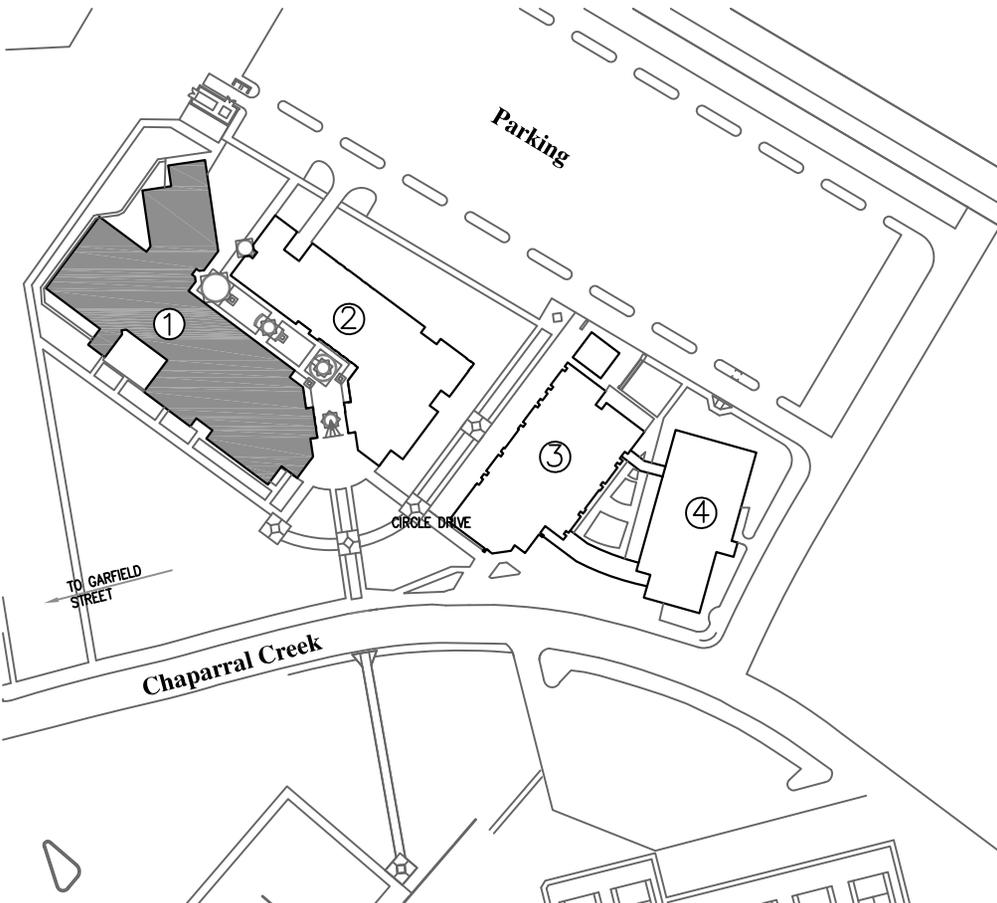
Acree Information (approximate)
TTUHSC Land Acree 5.81 Acres

Texas Tech University Health Sciences Center (Midland College Campus)

NOT TO SCALE 

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox Science Building - Midland College
4. Fox Science Building Expansion - Midland College

Acreege Information (approximate)
TTUHSC Acreege 1.22 Acres (Leased)

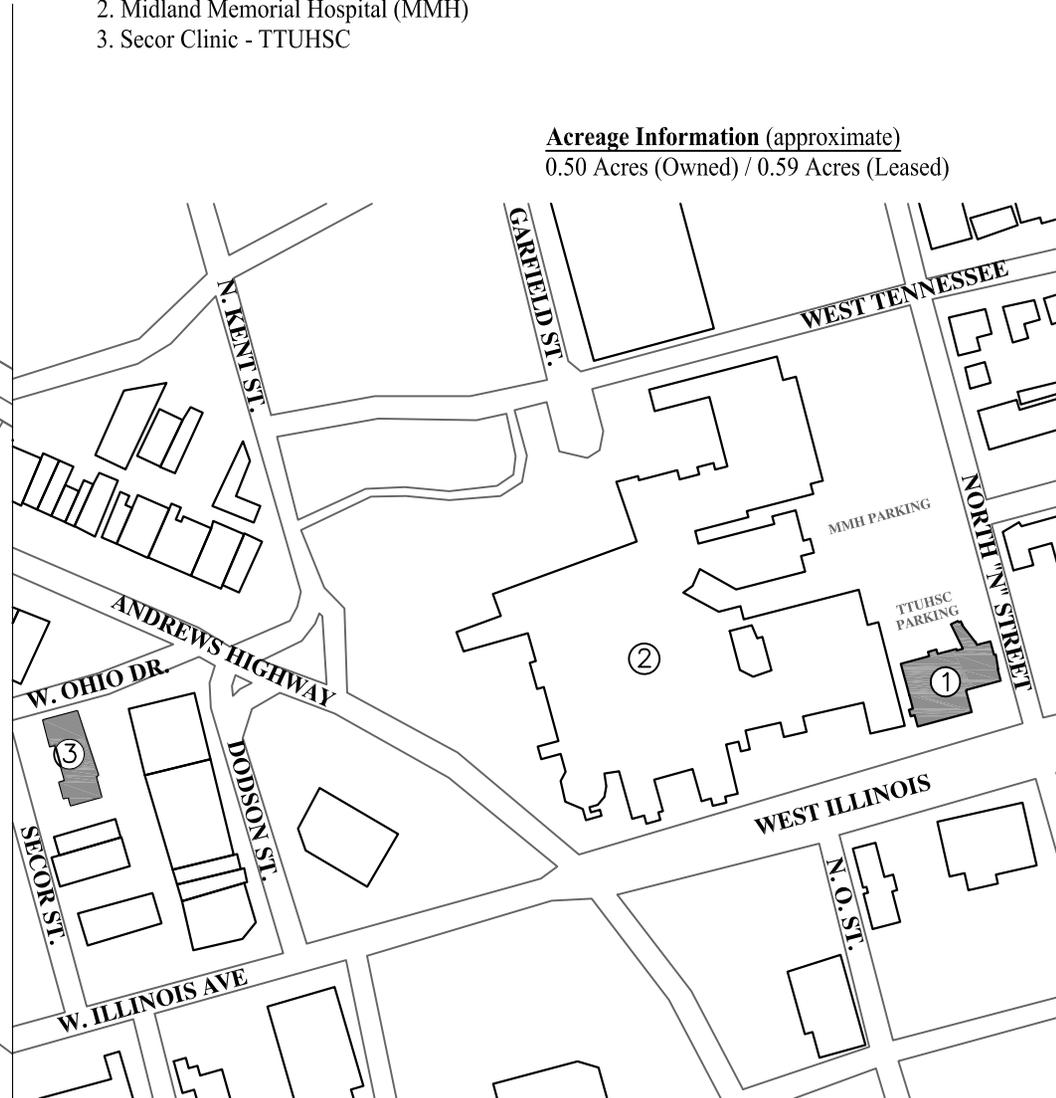


Texas Tech University Health Sciences Center (Midland Memorial Hospital Campus)

NOT TO SCALE 

1. Jenna Welch Women's Center of the Laura W. Bush Institute for Women's Health
(Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)
3. Secor Clinic - TTUHSC

Acreege Information (approximate)
0.50 Acres (Owned) / 0.59 Acres (Leased)

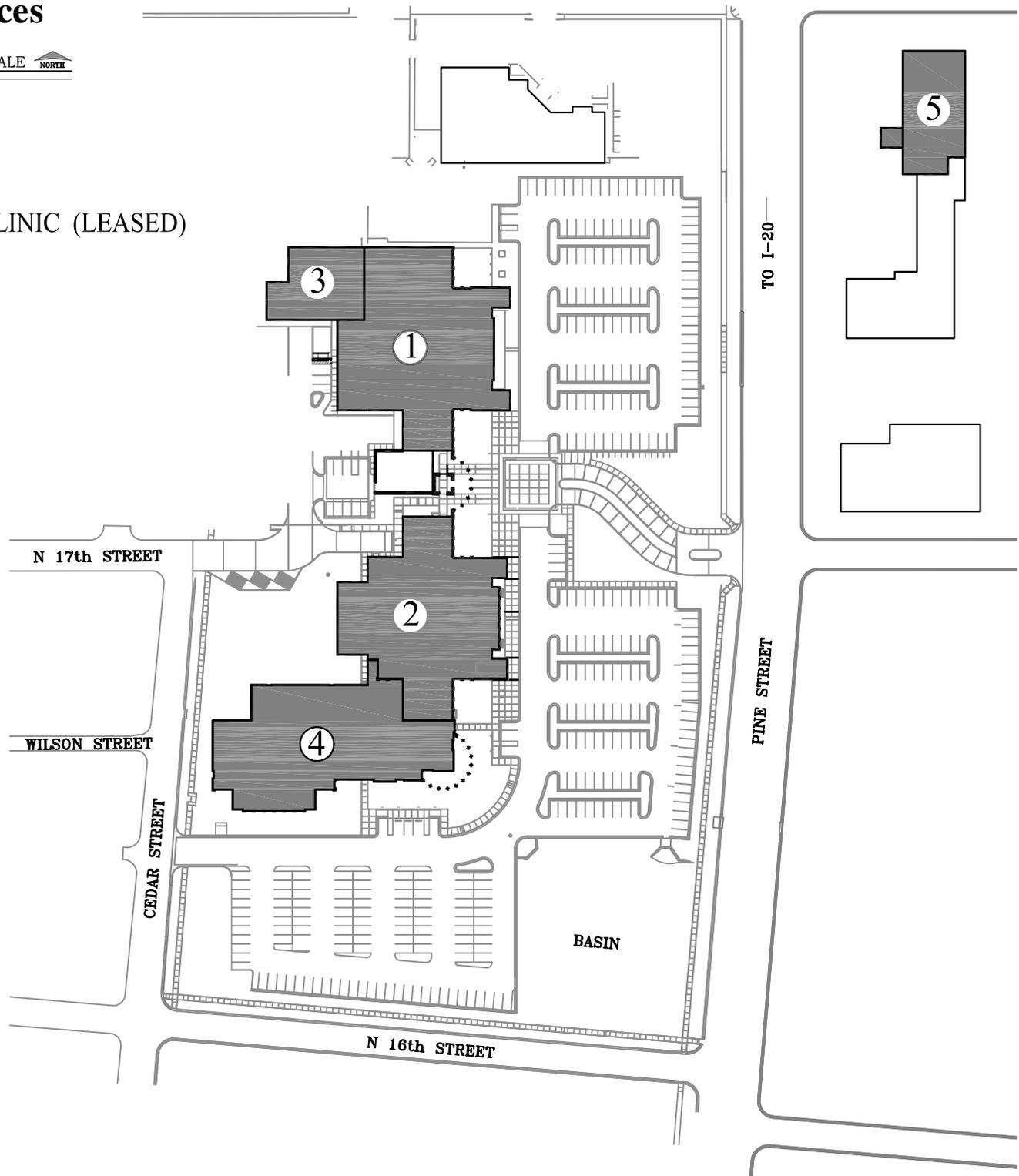


Texas Tech University Health Sciences Center- Abilene

NOT TO SCALE 

- 1. SCHOOL OF PHARMACY
- 2. SCHOOL OF NURSING
- 3. SCHOOL OF PHARMACY LAB ADDITION
- 4. PUBLIC HEALTH BUILDING
- 5. FEDERALLY QUALIFIED HEALTH CENTER CLINIC (LEASED)

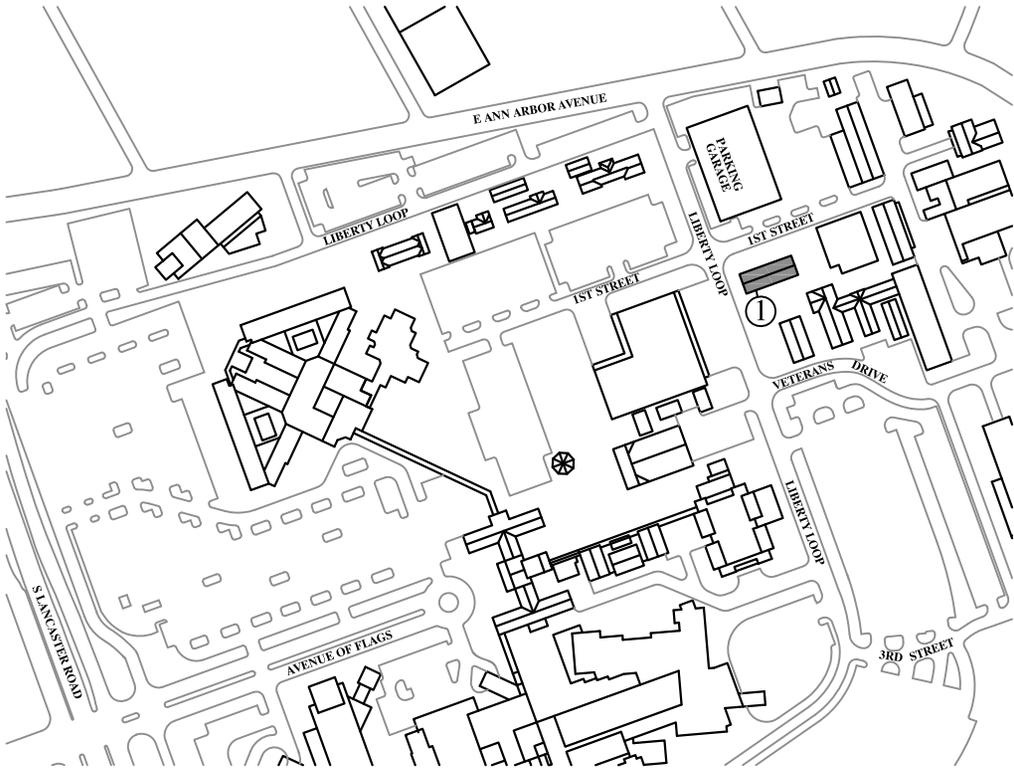
Acreage Information (approximate)
TTUHSC Land Acreage 3.18 Acres (owned)
TTUHSC Land Acreage 4.813 Acres (leased)



**Texas Tech University
Health Sciences Center
(Dallas VA Medical Center)**

NOT TO SCALE 

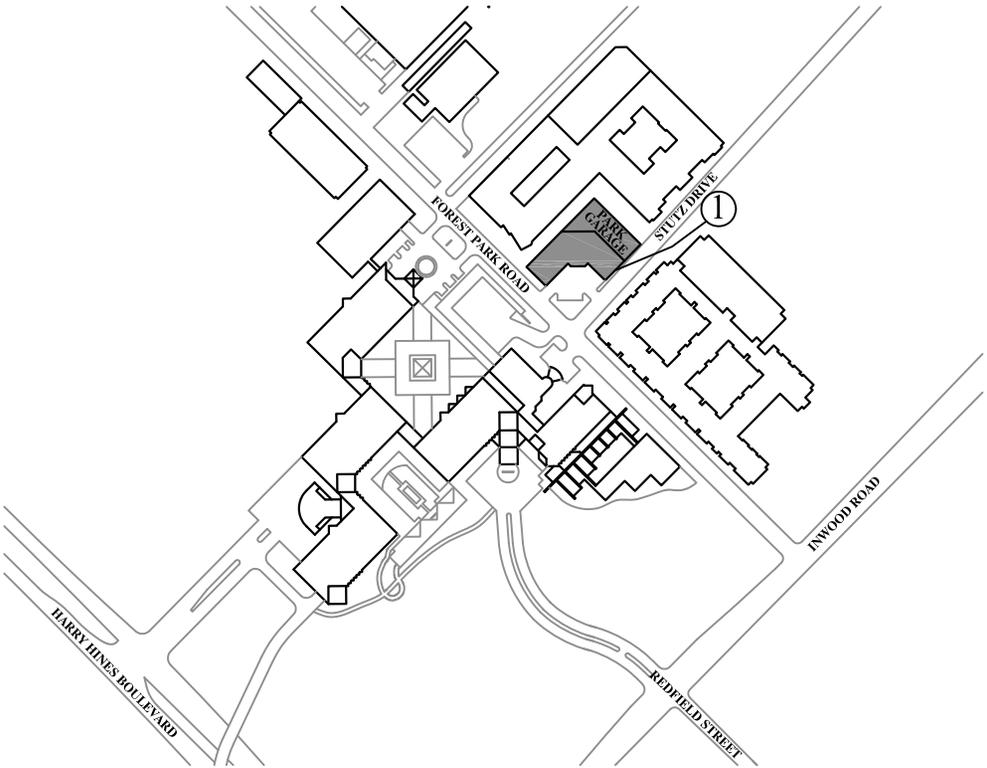
1. School of Pharmacy (Leased Facility-Basement, 1st, and 2nd Floor)



**Texas Tech University
Health Sciences Center
(Dallas 5920 Forest Park Road)**

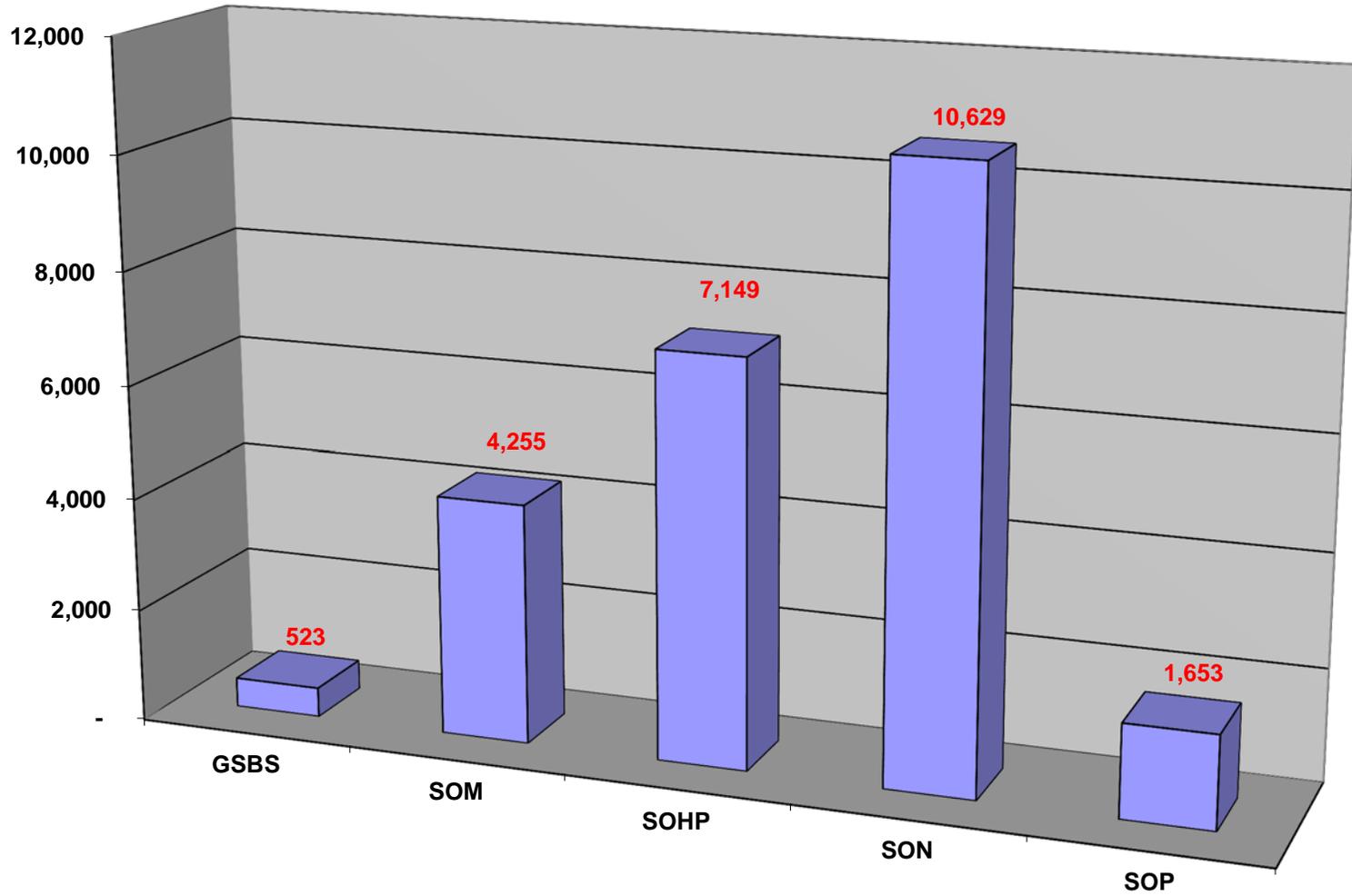
NOT TO SCALE 

1. Southwest Professional Building - School of Pharmacy (Leased Facility-4th and 5th Floor)

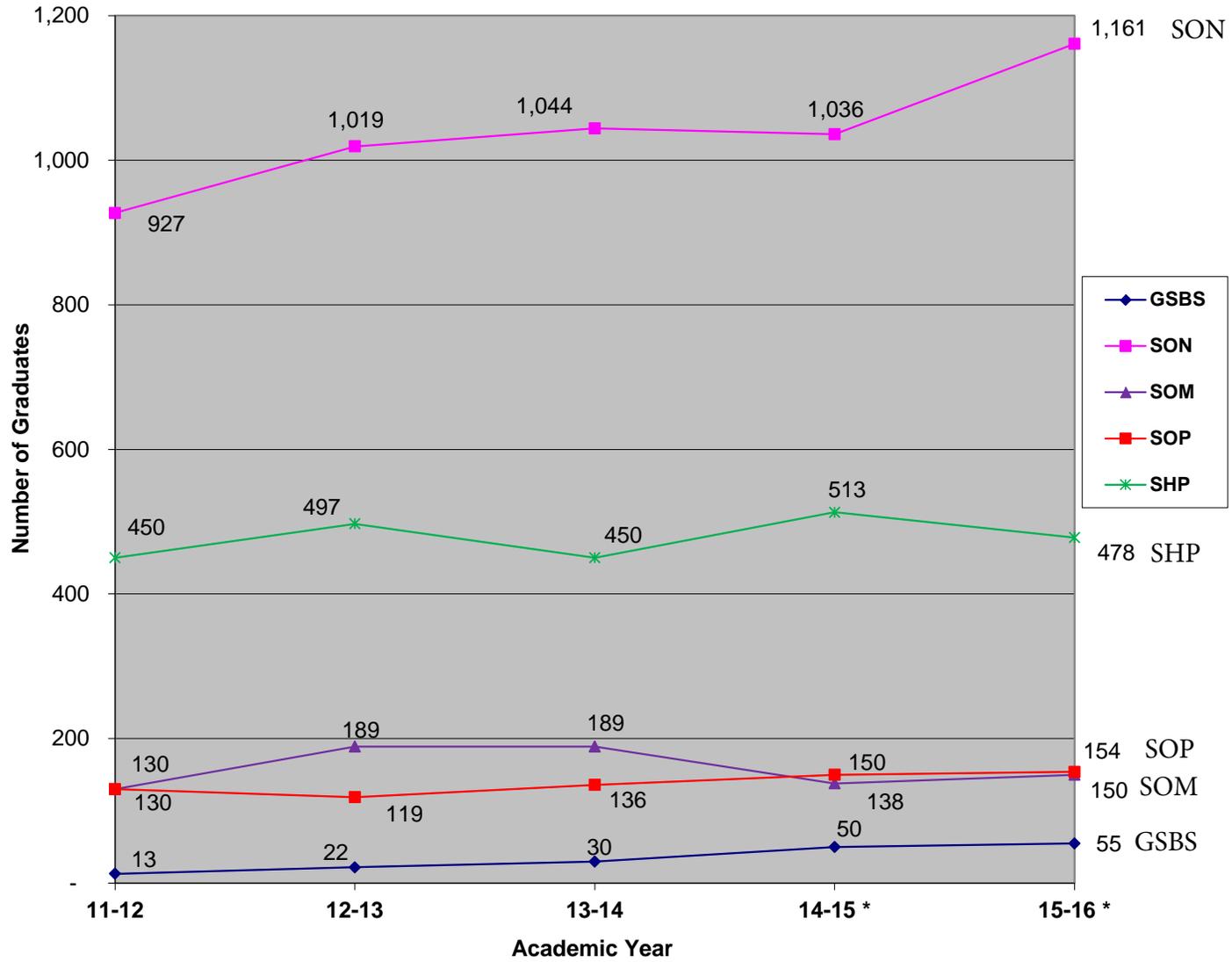


ALUMNI

TTUHSC Alumni by School (Cumulative 1974 - 2016)



TTUHSC ALUMNI Number of Graduates by School



PRACTICE
INCOME PLANS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	Total
1. PROVIDER PLAN INCOME: 2007-2016											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	135,645,348	137,269,479	137,093,320	137,184,457	140,851,182	145,667,855	157,586,771	168,467,085	188,179,348	199,399,294	1,547,344,139
Amarillo	44,908,979	45,658,168	47,473,049	50,560,765	50,284,959	50,984,068	48,907,583	61,145,332	75,503,898	89,084,879	564,511,680
El Paso***	107,440,329	111,215,741	122,351,523	133,997,646	142,351,031	138,344,153	143,735,390	151,431,236			1,050,867,049
Odessa	17,930,948	19,387,747	19,199,826	17,186,640	18,220,372	19,137,777	19,909,983	20,506,099	23,399,217	24,204,935	199,083,544
Total	305,925,604	313,531,135	326,117,718	338,929,508	351,707,544	354,133,853	370,139,727	401,549,752	287,082,463	312,689,108	3,361,806,412
2. Net Collections											
Lubbock	45,906,185	48,702,555	52,517,367	53,418,540	56,058,120	56,065,331	59,364,132	62,784,604	69,594,867	72,187,604	576,599,305
Amarillo	15,891,173	17,688,258	18,552,020	19,792,374	20,207,179	20,084,858	19,619,143	20,889,073	22,397,804	23,391,662	198,513,544
El Paso***	33,977,120	37,296,208	42,094,882	43,377,476	47,219,300	44,438,964	50,384,693	53,106,698			351,895,341
Odessa	6,729,600	8,063,139	8,608,043	7,780,349	8,053,345	8,721,084	9,528,465	10,237,599	10,689,356	11,813,327	90,224,307
Total	102,504,078	111,750,160	121,772,312	124,368,739	131,537,944	129,310,237	138,896,433	147,017,974	102,682,027	107,392,593	1,217,232,497
B. ADJUSTMENTS											
1. Total Amount											
Lubbock	78,358,731	77,396,421	79,371,002	74,401,711	73,814,705	78,724,500	86,603,752	93,042,486	98,235,475	113,212,251	853,161,034
Amarillo	24,555,688	28,255,592	27,376,554	28,651,239	28,247,766	27,960,878	26,805,661	34,264,727	46,882,427	60,483,815	333,484,347
El Paso***	55,906,178	57,254,717	62,588,938	68,196,723	74,557,696	80,077,655	84,633,273	90,338,580			573,553,760
Odessa	8,308,017	8,756,070	8,692,120	7,338,267	7,743,481	7,697,252	7,991,702	8,079,197	9,169,858	11,505,457	85,281,421
Total	167,128,614	171,662,800	178,028,614	178,587,940	184,363,648	194,460,285	206,034,388	225,724,990	154,287,760	185,201,523	1,845,480,562
C. BAD DEBT AMOUNT											
Lubbock	9,987,531	9,761,294	9,665,893	9,307,436	10,940,320	9,179,103	11,035,335	12,011,814	12,300,155	11,985,974	106,174,855
Amarillo	3,340,725	1,397,424	3,187,273	2,035,008	2,420,422	3,055,126	2,605,984	2,700,465	4,840,082	5,873,334	31,455,843
El Paso***	16,339,367	15,447,554	18,528,754	20,238,950	20,622,862	13,626,820	8,347,278	8,829,234			121,980,819
Odessa	2,078,286	3,188,890	2,949,549	2,185,009	2,354,439	2,104,403	2,187,274	2,255,089	2,465,683	2,160,262	23,928,884
Total	31,745,909	29,795,162	34,331,469	33,766,403	36,338,043	27,965,452	24,175,871	25,796,602	19,605,920	20,019,570	283,540,401

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	Total
D. UNSPONSORED CHARITY CARE*											
1. Charges (Measure of actual effort)											
Lubbock	39,832,707	37,689,866	37,462,491								114,985,064
Amarillo	23,326,447	23,980,054	24,836,834								72,143,335
El Paso***	49,922,960	51,038,588	54,556,852								155,518,400
Odessa	8,010,512	8,483,075	8,692,527								25,186,114
Total	121,092,626	121,191,583	125,548,704								367,832,913
2. Un-sponsored Charity Care											
Lubbock	24,534,952	20,408,090	25,544,692								70,487,734
Amarillo	11,381,761	11,926,204	12,328,551								35,636,516
El Paso***	37,146,323	34,986,873	33,560,853								105,694,049
Odessa	4,098,950	2,728,870	4,107,203								10,935,023
Total	77,161,986	70,050,037	75,541,299								222,753,322
E. UNCOMPENSATED CARE*											
1. Charges (Measure of actual effort)											
Lubbock				102,759,115	87,852,641	90,152,983	96,534,158	101,969,398	109,909,412	116,541,944	705,719,651
Amarillo				39,014,711	36,361,097	37,203,840	35,791,848	44,336,654	56,587,167	65,818,144	315,113,461
El Paso***				118,392,572	106,804,742	95,555,234	112,393,850	118,972,881			552,119,279
Odessa				14,869,510	13,584,826	13,189,263	13,056,748	12,835,222	14,246,320	15,203,229	96,985,118
Total				275,035,908	244,603,306	236,101,320	257,776,604	278,114,155	180,742,899	197,563,317	1,669,937,509
2. Unreimbursed Cost of Care**											
Lubbock				25,173,223	29,738,851	29,201,161	32,649,149	35,785,698	42,511,827	29,390,322	224,450,231
Amarillo				6,957,302	6,953,950	10,141,598	12,031,334	10,145,605	9,871,821	7,463,291	63,564,901
El Paso***				27,789,219	31,462,239	29,603,267	28,488,144	33,996,536			151,339,405
Odessa				4,446,577	4,683,873	5,158,939	3,928,646	4,529,311	6,042,021	2,165,616	30,954,983
Total				64,366,321	72,838,913	74,104,965	77,097,273	84,457,150	58,425,669	39,019,229	470,309,520

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	Total
F. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock	245,689	244,256	256,546	259,250	263,950	265,556	272,434	290,465	309,191	313,865	2,721,202
Amarillo	110,701	108,953	107,326	109,965	111,738	111,676	105,879	100,885	103,026	103,042	1,073,191
El Paso***	220,312	217,356	228,793	246,406	247,719	223,285	209,113	205,664			1,798,648
Odessa	54,532	60,447	58,154	53,713	58,620	64,779	70,999	74,382	74,347	77,432	647,405
Total	631,234	631,012	650,819	669,334	682,027	665,296	658,425	671,396	486,564	494,339	6,240,446
2. Number of Patients Served											
Lubbock	83,558	85,746	87,956	94,778	98,694	105,841	111,219	117,570	122,652	126,856	1,034,870
Amarillo	39,355	38,548	39,520	43,464	44,471	44,625	43,157	43,227	42,761	43,235	422,363
El Paso***	87,638	86,025	95,469	110,859	111,915	115,580	113,695	112,331			833,512
Odessa	19,883	21,521	20,778	20,223	21,397	22,562	25,613	26,987	28,012	28,347	235,323
Total	230,434	231,840	243,723	269,324	276,477	288,608	293,684	300,115	193,425	198,438	2,526,068
3. Number of Inpatients Served											
Lubbock	18,097	19,038	19,223	19,186	19,481	19,637	19,742	19,959	21,474	23,476	199,313
Amarillo	12,114	13,048	13,883	14,507	15,297	15,629	15,036	15,769	15,869	16,094	147,246
El Paso***	20,253	20,423	20,676	20,149	19,890	19,932	20,517	20,510			162,350
Odessa	5,690	6,056	6,079	5,575	5,894	6,464	6,951	6,729	6,982	6,241	62,661
Total	56,154	58,565	59,861	59,417	60,562	61,662	62,246	62,967	44,325	45,811	571,570
G. MEDICAID REIMBURSEMENT											
1. Total Billings											
Lubbock	32,868,903	31,196,340	31,200,436	33,600,875	33,783,855	35,054,239	36,695,977	39,328,084	41,175,385	42,282,210	357,186,304
Amarillo	22,183,964	21,601,615	21,916,129	23,706,128	23,078,310	23,861,426	22,989,201	25,138,635	27,612,699	33,424,570	245,512,677
El Paso***	32,591,900	30,562,690	31,802,266	31,622,221	34,695,606	33,362,761	34,189,742	37,495,926			266,323,112
Odessa	6,855,148	7,222,596	6,619,214	6,789,884	7,090,404	7,335,302	7,767,085	7,212,215	7,212,151	8,087,730	72,191,729
Total	94,499,915	90,583,241	91,538,045	95,719,108	98,648,175	99,613,728	101,642,005	109,174,860	76,000,235	83,794,510	941,213,822
1. Amount Received****											
Lubbock	10,575,814	12,517,018	13,019,871	13,792,857	14,865,211	13,524,944	16,650,485	15,766,903	18,364,811	16,702,602	145,780,516
Amarillo	9,094,061	10,709,287	10,712,221	11,450,742	13,592,103	11,432,101	8,695,213	9,786,577	11,884,749	10,137,173	107,494,227
El Paso***	11,283,194	13,201,083	14,552,473	13,909,176	15,503,668	13,729,802	18,817,539	16,122,351			117,119,286
Odessa	3,613,417	5,118,867	3,872,946	4,264,465	4,624,878	4,229,592	5,783,495	4,708,262	4,346,150	5,188,672	45,750,744
Total	34,566,486	41,546,255	42,157,511	43,417,240	48,585,860	42,916,439	49,946,732	46,384,093	34,595,710	32,028,447	416,144,773

*Un-sponsored Charity Care was changed to Un-compensated Care in FY 10. Un-compensated Care reported is consistent with the Article III definition of Un-compensated Care (Article III, Sec 22, SB 1, 81st Leg.).

**Change in methodology in FY 16 to offset contractual revenue

****El Paso figures are excluded beginning in FY 15

****Includes UPL/UC dollars received and ACA payments

**TEXAS TECH UNIVERSITY HEALTH SCIENCE CENTER
SCHOOL OF HEALTH PROFESSIONS
SPEECH AND HEARING CLINIC-LUBBOCK**

2. INDIGENT PATIENTS:	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
A. NUMBER SERVED									
Number of indigent Visits	0	0	0	4	3	0	0	0	0
Number of Indigents Served	0	0	0	3	3	0	0	0	0

3. MEDICAID REIMBERSEMEN	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
A. TOTAL BILLINGS									
Total Billings	\$ 163,942.78	\$ 174,220.90	\$ 213,934.00	\$ 265,570.36	\$ 137,400.50	\$ 111,861.00	\$ 154,860.00	\$ 153,392.63	\$ 135,611.72
B. AMOUNT RECEIVED									
Total Amount Received	\$ 23,685.08	\$ 58,366.20	\$ 147,235.77	\$ 147,951.64	\$ 94,513.94	\$ 76,930.62	\$ 50,922.30	\$ 93,870.39	\$ 61,304.76
C. NUMBER OF MEDICAID CLIENTS									
Number of Medicaid Visits	2,913	2,249	1,048	1,221	1,049	1,061	931	1,102	1,219
Number of Medicaid Served	1,206	1,125	590	796	754	721	677	725	713

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
PHYSICAL THERAPY CLINIC - AMARILLO**

1. PROVIDER PLAN INCOME:	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
A. GROSS AMOUNT					
1. Gross Charges	\$ 1,654.00	\$ 84,032.18	\$ 58,707.00	\$ 38,264.00	\$ 7,513.08
2. Net Collection	\$ -	\$ 23,396.58	\$ 17,106.00	\$ 9,684.00	\$ 3,877.00
B. ADJUSTMENTS					
1. Total Adjustments	\$ -	\$ 59,492.13	\$ 42,028.00	\$ 26,392.00	\$ 4,786.47
2. Non-Indigent Adjustments	\$ -	\$ 27,503.88	\$ -	\$ -	\$ -
C. BAD DEBT AMOUNT					
1. Total Bad Debt	\$ -	\$ 393.40	\$ 8.00	\$ 188.00	\$ 42.00
D. UNSPONSORED CHARITY CARE					
1. Charges	\$ -	\$ -	\$ -	\$ -	\$ -
2. Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ -	\$ -
E. TOTAL NUMBER OF PATIENTS SERVED					
1. Number of Clinic Visits	17	319	239	127	29
2. Number of Patients Served	4	50	26	22	7
3. Number of Inpatients Served	-	-	-	-	-

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
PHYSICAL THERAPY CLINIC - AMARILLO**

2. INDIGENT PATIENTS:	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
A: NUMBER SERVED					
1. Number of Indigent Visits	-	0	0	0	0
2. Number of Indigent Served	-	0	0	0	0
 3. MEDICAID REIMBURSEMENT:					
A: TOTAL BILLINGS					
1. Total Billing	\$ -	\$ 2,443.00	\$ -	\$ 5,982.00	\$ -
B: AMOUNT RECEIVED					
1. Total Amount Received	\$ -	\$ 532.79	\$ 191.00	\$ 2,215.00	\$ -
C: NUMBER OF MEDICAID CLIENTS					
1. Number of Medicaid Visits	-	12	-	10	-
2. Number of Medicaid Served	-	4	-	1	-

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF NURSING
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

1. PROVIDER PLAN INCOME	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
A. GROSS AMOUNT										
1. Gross Charges										
COMBEST WELLNESS CENTER	\$1,099,051	\$1,311,065	\$1,418,915	\$1,843,729	\$2,119,329	\$2,214,481	\$1,987,452	\$2,725,927	\$4,054,920	\$5,870,255
2. Net Collections										
COMBEST WELLNESS CENTER	\$396,177	\$517,889	\$808,432	\$977,860	\$1,226,285	\$1,419,909	\$1,263,688	\$1,018,454	\$1,676,775	\$2,073,422
B. ADJUSTMENTS										
1. Total Amount										
COMBEST WELLNESS CENTER	\$702,875	\$793,116	\$610,482	\$865,869	\$814,545	\$941,674	\$688,871	\$561,100	\$1,963,043	\$3,058,229
2. MEDICAID REIMBURSEMENT										
A. TOTAL BILLINGS										
COMBEST WELLNESS CENTER	\$301,595	\$201,166	\$239,300	\$417,702	\$1,061,840	\$1,066,891	\$857,996	\$736,434	\$1,314,338	\$1,895,644
B. AMOUNT RECEIVED										
COMBEST WELLNESS CENTER	\$100,921	\$44,888	\$51,392	\$257,957	\$623,847	\$835,244	\$769,045	\$525,313	\$912,230	\$1,358,366
C. NUMBER OF MEDICAID CLIENTS										
1. Number of Medicaid Visits										
COMBEST WELLNESS CENTER	2,304	1,564	1,694	2,342	4,049	3,567	4,458	5,132	6,718	7,247

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF PHARMACY**

PROVIDER PLAN INCOME:

REVENUE	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
From Pharmacy Operations	\$2,886,904	\$3,218,208	\$1,683,279	\$2,056,010	\$2,679,391	\$2,292,824	\$2,177,096	\$3,154,824	\$3,066,422	\$3,804,059
From Affiliate practice sites	\$813,670	\$1,011,070	\$918,123	\$1,238,740	\$1,142,502	\$1,272,352	\$1,189,430	\$1,335,188	\$1,341,442	\$1,419,202
TOTAL	\$3,700,574	\$4,229,279	\$2,601,401	\$3,294,750	\$3,821,893	\$3,565,176	\$3,366,525	\$4,490,012	\$4,407,864	\$5,223,261

OPERATIONS

Immunizations	1,048	1,398	1,711	1,367	1,011	986	1,458	1,421	1,759	1,721
Prescriptions	21,508	21,103	19,146	29,623	32,878	31,746	35,120	38,074	42,699	44,660
TOTAL	22,556	22,501	20,857	30,990	33,889	32,732	36,578	39,495	44,458	46,381

NUMBER OF PATIENTS SERVED

Patients Served	7,359	8,546	8,014	7,924	8,544	8,762	7,742	7,968	9,210	9,306
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PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	97.30%	96.48%	96.02%	94.67%	93.00%
Percent of graduates entering a primary care residency	37.69%	51.32%	46.03%	52.20%	55.90%
Percent of graduates practicing in Texas	66.86%	67.71%	67.22%	68.33%	65.67%
Percent of graduates practicing primary care in Texas	25.15%	25.71%	24.17%	27.50%	28.07%
Percent of graduates practicing primary care in a Texas under-served area	4.44%	6.00%	5.56%	5.28%	3.81%
Percent of residency completers practicing in Texas	41.55%	52.30%	45.81%	49.68%	56.90%
Total Uncompensated Care Provided by Faculty	238,497,130	78,413,585	85,730,706	89,605,688	40,645,722
Total Net Patient Revenue by Faculty	131,221,318	139,921,117	149,300,310	156,849,071	108,198,031
Minority admissions as a percent of total M.D./D.O. admissions	12.74%	13.84%	15.47%	21.95%	17.99%
Total number of residents	601	645	645	658	453
Minority residents as a percent of total residents	26.29%	25.58%	24.81%	26.44%	17.66%
Minority Graduates as a percent of total M.D./D.O. graduates	9.23%	12.17%	11.11%	8.53%	12.00%
Total number of outpatient visits	772,984	772,243	765,380	804,244	535,288
Total number of inpatient days	326,218	344,757	344,847	362,501	243,578
School of Health Professions					
Percent of graduates passing the certification / licensure examination on the first attempt	90.73%	94.44%	95.44%	94.52%	96.00%
Percent of graduates who are licensed or certified in Texas	80.50%	84.00%	81.85%	74.34%	88.00%
School of Nursing					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	91.42%	82.49%	82.07%	89.76%	93.42%
Percent of BSN graduates who are licensed in Texas	93.15%	94.00%	94.15%	94.14%	86.08%
Percent of MSN graduates granted Advanced Practice Status in Texas	67.11%	63.56%	68.18%	62.73%	66.23%
School of Pharmacy					
Percent of graduates passing the national licensing exam on the first attempt	100.00%	95.70%	97.48%	95.07%	88.39%
Percent of graduates who are licensed in Texas	91.49%	88.03%	92.31%	97.48%	97.48%
Research					
Total external research expenditures	\$18,763,291	\$20,901,941	\$20,170,558	\$19,144,653	\$18,553,244
Research expenditures as a percent of state appropriated expenditures	12.01%	15.42%	11.20%	10.58%	13.63%
Research expenditures as a percent of state appropriations for research	488.95%	544.68%	480.95%	456.48%	501.08%
Institutional Support					
Administrative Cost	4.31%	4.24%	4.98%	5.99%	4.47%
Institutional Unique Measures					
Annual event hours of distance education	743,143	818,767	877,561	795,733	N/A
Total value of lost or stolen property	\$9,088	\$6,975	\$140,443	\$10,772	N/A
Lost or stolen property as a percent of total inventory	0.0170%	0.0125%	0.2640%	0.0217%	N/A
All Schools - Total					
Total number of post-doctoral research trainees.	56	55	51	40	29
Minority admissions as a percent of total first-year admissions	24.85%	27.88%	28.06%	28.52%	25.36%
Total number of degrees or certificates awarded	1,650	1,846	1,871	1,887	1,998
Minority graduates a percent of total graduates	25.73%	26.54%	27.26%	25.17%	25.40%